

Water Infrastructure Investments: Strategies to Improve Your County's Resilience

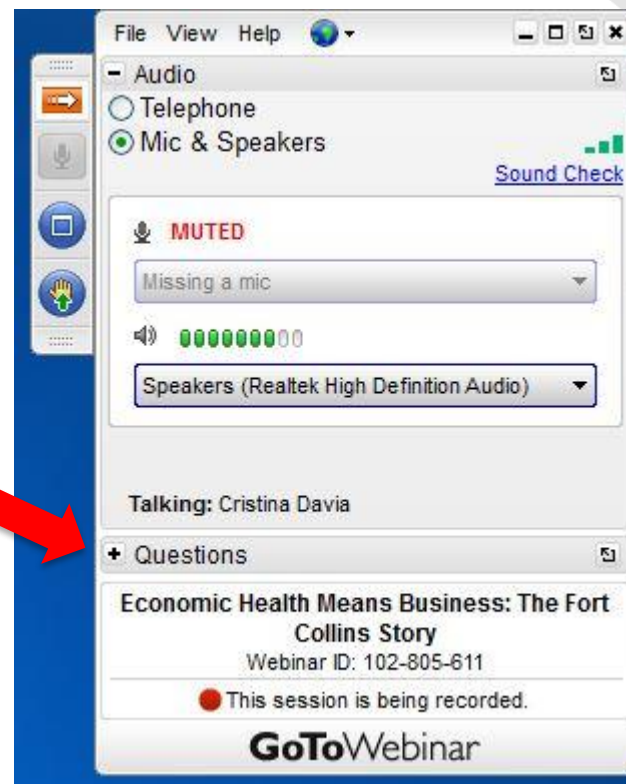
National Association of Counties
December 19, 2016

Stronger Counties. Stronger America.



Tips for viewing this webinar

- The questions box and buttons are on the right side of the webinar window.
- This box can collapse so that you can better view the presentation. To unhide the box, click the arrows on the top left corner of the panel.
- If you are having technical difficulties, please send us a message via the questions box on your right. Our organizer will reply to you privately and help resolve the issue.

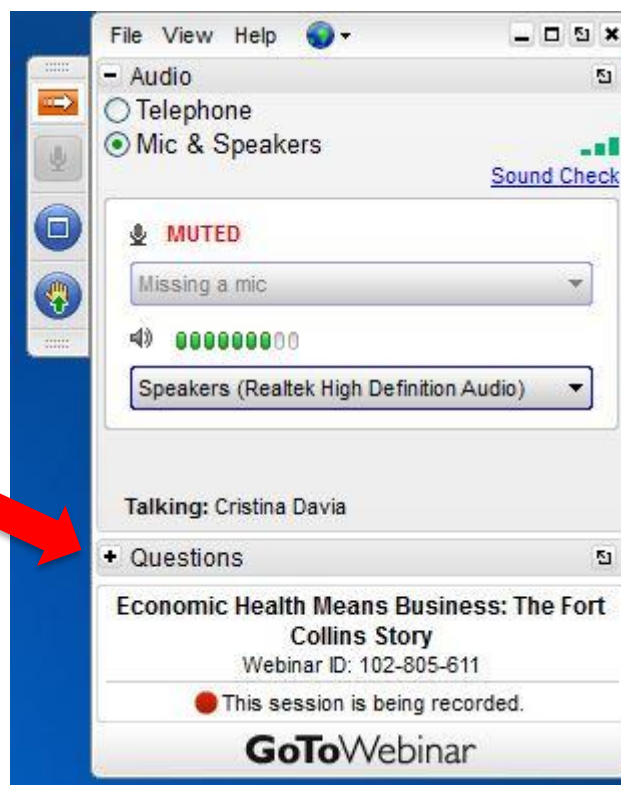


Webinar recording and evaluation survey

- This webinar is being recorded and will be made available online to view later or review at www.naco.org/webinars.
- After the webinar, you will see a pop-up box containing a webinar evaluation survey. Thank you in advance for completing this survey – your feedback is very important to us!

Question & Answer instructions

- Type your question into the “Questions” box at any time during the presentation, and the moderator will read the question on your behalf during the Q&A session.



Water Infrastructure Investments: Strategies to Improve Your County's Resilience

National Association of Counties
December 19, 2016

Stronger Counties. Stronger America.



Today's Speakers



Adam Ortiz
Director

Department of the Environmental
for Prince George's County



Hardeep Anand, P.E.
Deputy Director

Miami Dade Water & Sewer
Department



Laurens Vander Tak
VP and Technology Fellow
CH2M, Water Resources and
Ecosystems Management

Today's Moderator



Terry Martin
Senior Water Accounts Manager
Esri



Green Infrastructure and Green Stormwater Infrastructure

GIS Tools:

**Context, Analysis, Connectivity, Understanding, Site
Suitability, Planning, Implementation, Management, and
Evaluation**

Terry Martin (tmartin@esri.com) & Ryan Perkl (rperkl@esri.com)

Green Infrastructure Definitions:

Florida: Corridors of Green Infrastructure as ecosystem services for water quantity and quality

EPA: Green Infrastructure as constructed features that mimic the ecosystem services with regard to water, stormwater, and waste water infrastructure



Mind The Gap:

Connectivity

Context

Localization

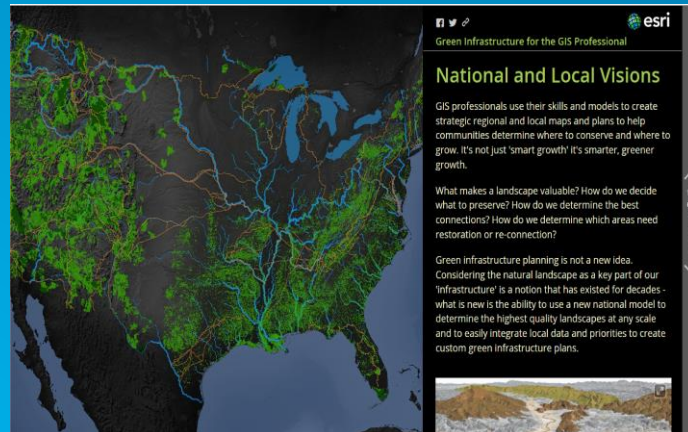
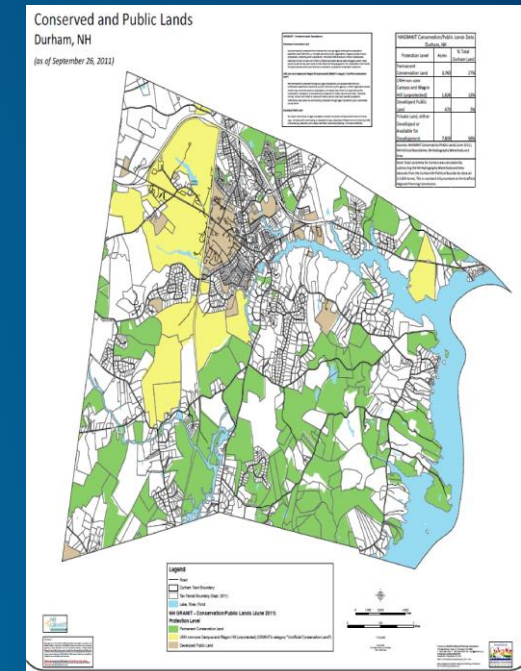
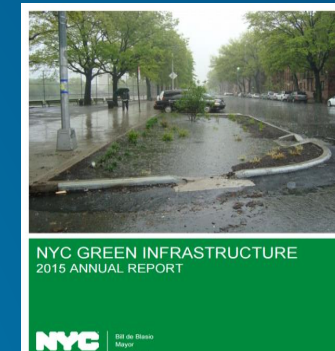
Prioritization

Site Suitability

Management

Evaluation

Standardization



Planning and Engineering Brought Together

Two Scales

Green Infrastructure

When rain falls in natural, undeveloped areas, the water is absorbed and filtered by soil and plants. Stormwater runoff is cleaner and less of a problem than in cities.

Green infrastructure uses vegetation, soils, and other elements and practices to manage water quality naturally. At the large scale, green infrastructure is a patchwork of natural areas that provide habitat, flood protection, cleaner air, and cleaner water.

At the neighborhood or site scale, **Green Stormwater Infrastructure** systems mimic natural processes.

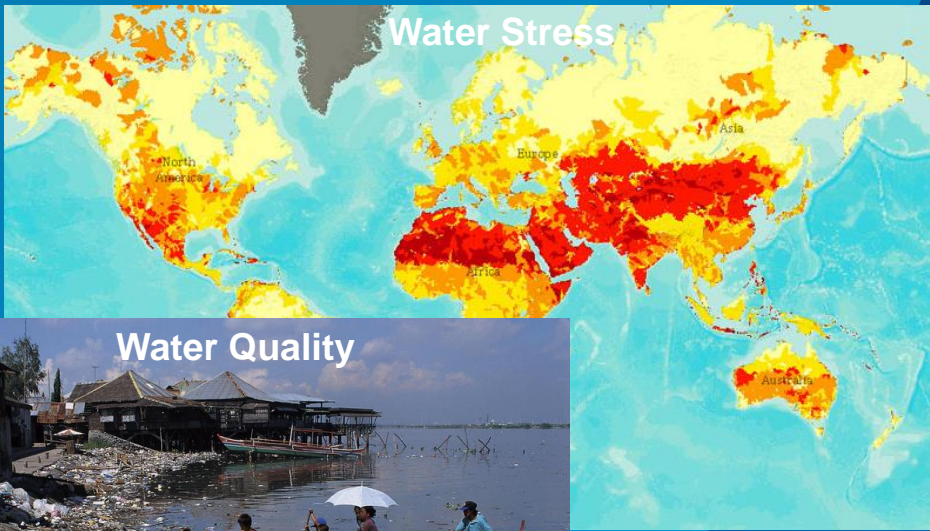
Natural Systems
Regional Scale

Green Infrastructure for the U.S.

Connecting Landscapes, People, and Communities across the Country



Built systems that mimic natural systems
Local Scale



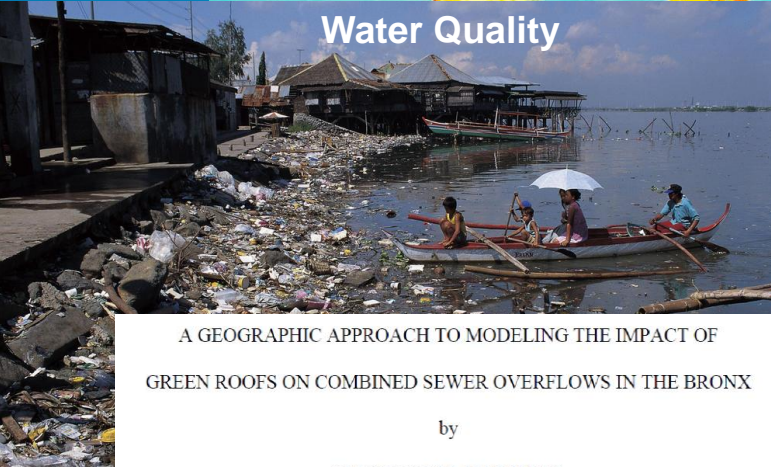
GIS for Green Infrastructure

Water Stress, Water Quality, Water Security... *The Arrows are all going in the wrong direction”...*

“Be inspired, grasp the methodologies and tools and alter the course of what’s going on.”

*Jack Dangermond
GeoDesign Conference 2016*

Water Quality



A GEOGRAPHIC APPROACH TO MODELING THE IMPACT OF
GREEN ROOFS ON COMBINED SEWER OVERFLOWS IN THE BRONX

by

DANIELLE M. HARTMAN

Green Infrastructure



It's a geographic problem

It needs a geographic approach

It needs a GIS Platform to solve it

Green Infrastructure

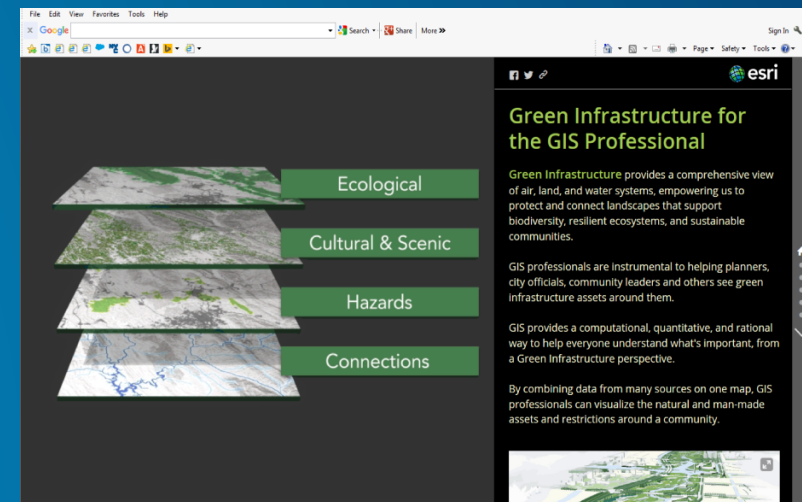
- Green Infrastructure: intact tracts of natural ecosystems providing ecosystem services that benefit us all.
- Preserve and protect
- Enhance
- Restore
- Connect



Preserve, enhance, connect

Green Stormwater Infrastructure

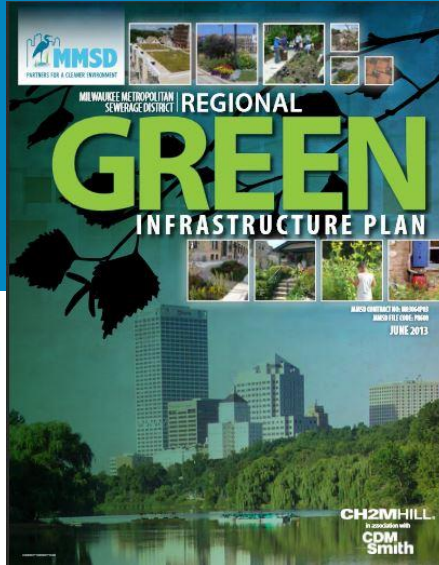
- Green Infrastructure is an approach to water management that protects, restores, or mimics the natural water cycle.
- Context
- Connectivity
- Site Suitability
- Sustainability



Context, create, connect

Why Green Infrastructure?

Reduce Runoff
Conserve water resources
Improve water quality
Reduce CO₂
Urban Agriculture
Energy Savings
CSO Requirements
Increase green space
Better than Gray Infrastructure
Less Expensive
Habitat improvement
Wildlife corridor
Aesthetics
It's the right thing to do



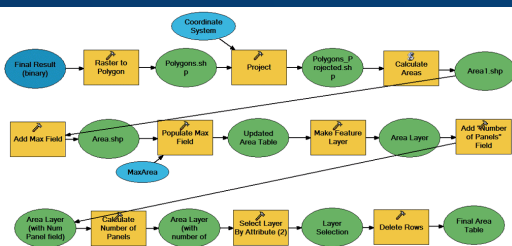
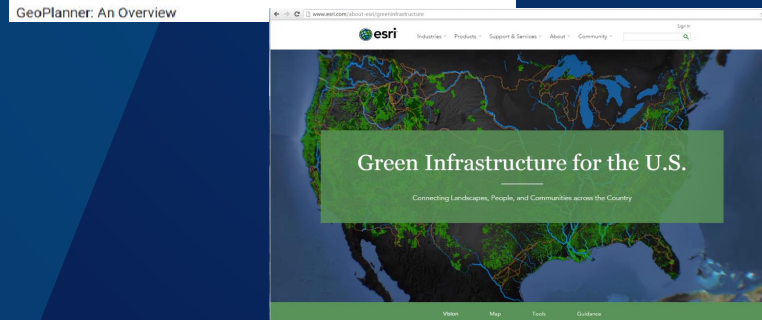
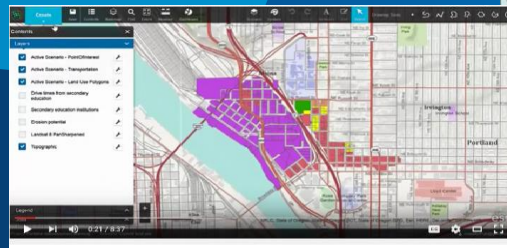
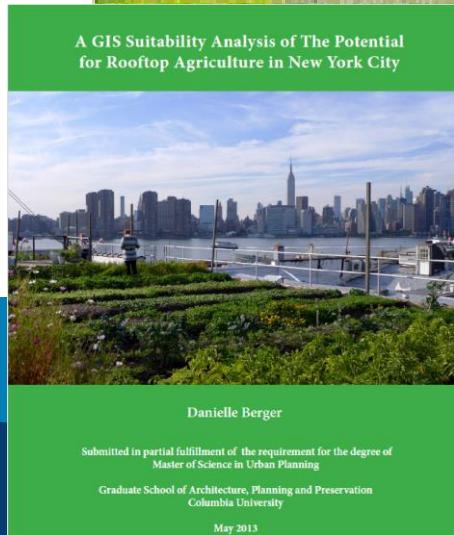
The Value of Green Infrastructure

A Guide to Recognizing Its Economic, Environmental and Social Benefits



Siting a green infrastructure project is a geographic problem, GIS software, helps solve this problem by identifying optimal green infrastructure sites. It allows us to demonstrate how organizations can integrate green initiatives into their business. It has also helps to bring attention to the problems and solutions.

***Most of the tools already exist.
GeoPlanner, Model Builder,
GeoDesign, City Engine, Green
Infrastructure, StoryMaps, even 22 of
the Water Utility Solutions fit with no
changes (except the name).***

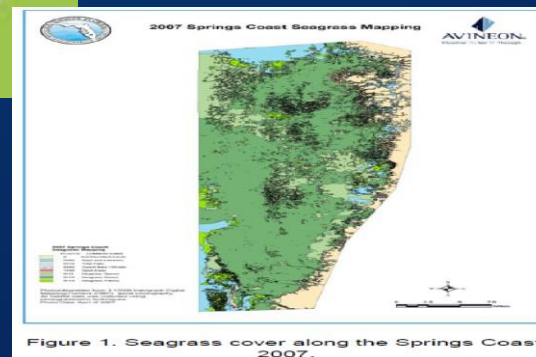


Benefits

Every place can benefit from the cost effective application of green infrastructure because it saves money, reduces energy consumption, is more aesthetically pleasing and provides additional benefits such as carbon reduction and wildlife habitat.

Every water organization can benefit.

Every community, city, and county can benefit.



GREEN INFRASTRUCTURE is a collection of natural lands, working landscapes, open spaces, and appropriate construction interventions that conserves ecosystem functions and provides benefits to human populations.



By Type

Types of Built Green Infrastructure

- By Location:
- Inverts
 - Drainage
 - Outfalls
 - Constructed Wetlands
 - Right of way
 - Green Street (permeable paving)
 - Zoos
 - Botanical Gardens
 - Parks
 - Schools
 - Public Land
 - Private Land
 - New Development
 - Retrofit



By Function

GREEN INFRASTRUCTURE PLANNING GUIDE

Version: 1.1



How it's done

Consent agreement
Master Plan
Grant Proposal
Site Selection (public, private, agency)
Planning
Design
Construction
Operations and Maintenance
Public Awareness and outreach

The numbered stages in the flowchart below relate to parts of section 12.

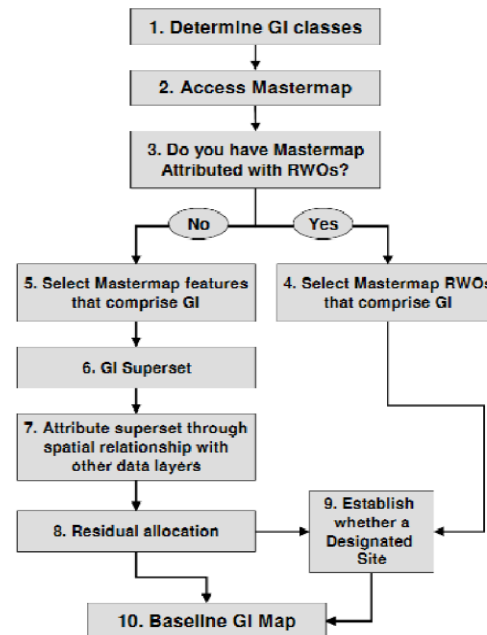
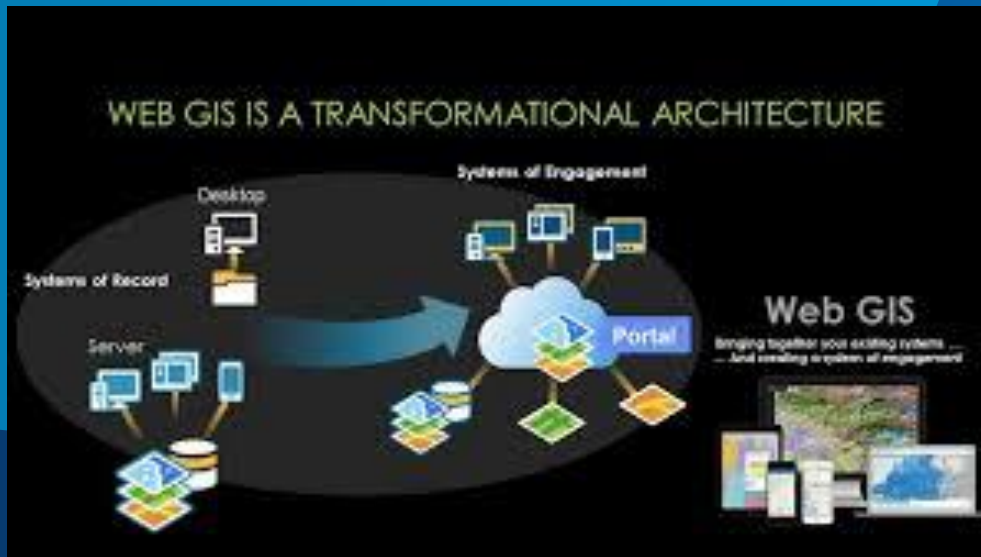


Figure 9: baseline GI mapping approach
(Note: RWOs – Real World Objects)

What we observed

It is a geographic problem.

It is only *sometimes* a geographic workflow



1. Geographic Approach offers:
2. Data Management (Portal/AGOL, versioning, QA/QC Data Reviewer)
3. Site Suitability Tools (Green Infrastructure web tools, Model Builder, ArcPy)
4. Site Selection (decision support tools, LiDAR, 3D, ArcGIS Earth, City Engine, GeoPlanner)
5. Data Export for Design (ArcGIS for AutoCAD, Portal (group), Import (data reviewer)
6. Construction (GeoEvent, Drone2Map)
7. Operations and Maintenance (Workforce Manager, Navigator, Collector, Survey 123)
8. Public Engagement (Story Maps, Crowdsourcing apps, public facing AGOL, Publisher)

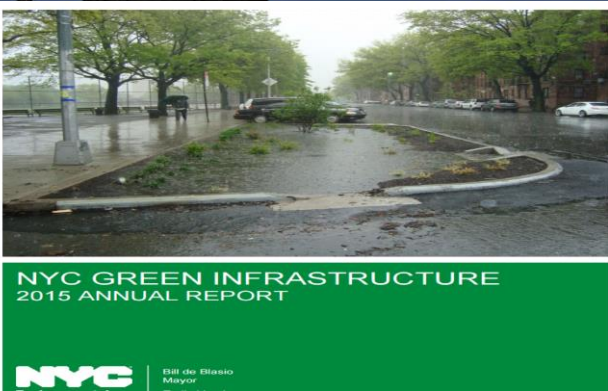


Esri Green Infrastructure Initiative: Context and Connectivity

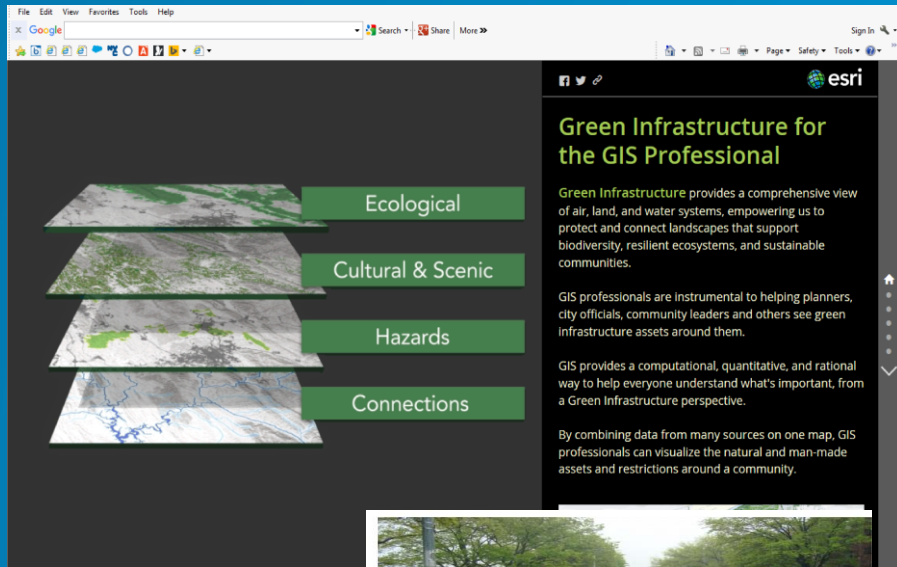
The Esri Green Infrastructure Initiative provides Data and Tools that give you a regional Context for natural and constructed green infrastructure projects.

The tools provide a method to localize the regional data and develop local data and plans to support green infrastructure projects and green stormwater infrastructure projects.

This allows you to connect your local projects to the bigger picture.



Green Infrastructure Two Applications One Reason



Green Infrastructure Initiative provides context and connectivity for planning and managing GI projects.

Can be applied to GI restoration, stormwater management, and resilient adaptation to the effects of climate change.

Improving chances for sustainability

<http://www.esri.com/about-esri/greeninfrastructure>



Understanding our world.

Prince George's County, Maryland



Adam Ortiz

Director

Department of the Environment
for Prince George's County

PRINCE GEORGE'S COUNTY | CORVIAS SOLUTIONS



Corvias®

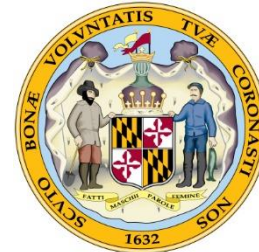
CLEAN WATER MANDATE

Mandate for Prince George's County

- Build filters to treat 15,000 impervious acres by 2025
 - Approximately 46,000 stormwater filtration devices
 - Will cost approximately \$1.2 billion
- Pay for this with a dedicated funding source (Clean Water Act Fee)

The Prince George's Model: *Make work for us*

- Clean our waters
- Revitalize older communities
- Lead with innovation
- Grow local economy
- Partner as much as possible



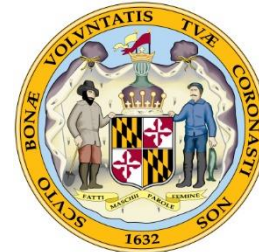
CLEAN WATER MANDATE

Mandate for Prince George's County

- Build filters to treat 15,000 impervious acres by 2025
 - Approximately 46,000 stormwater filtration devices
 - Will cost approximately \$1.2 billion
- Pay for this with a dedicated funding source (Clean Water Act Fee)

The Prince George's Model: *Make work for us*

- Clean our waters
- Revitalize older communities
- Lead with innovation
- Grow local economy
- Partner as much as possible

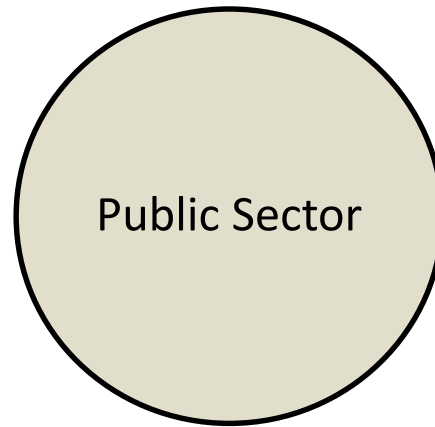


OUR PERSPECTIVE

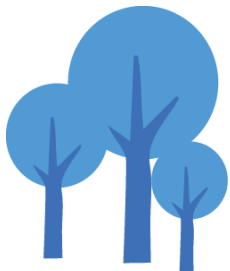
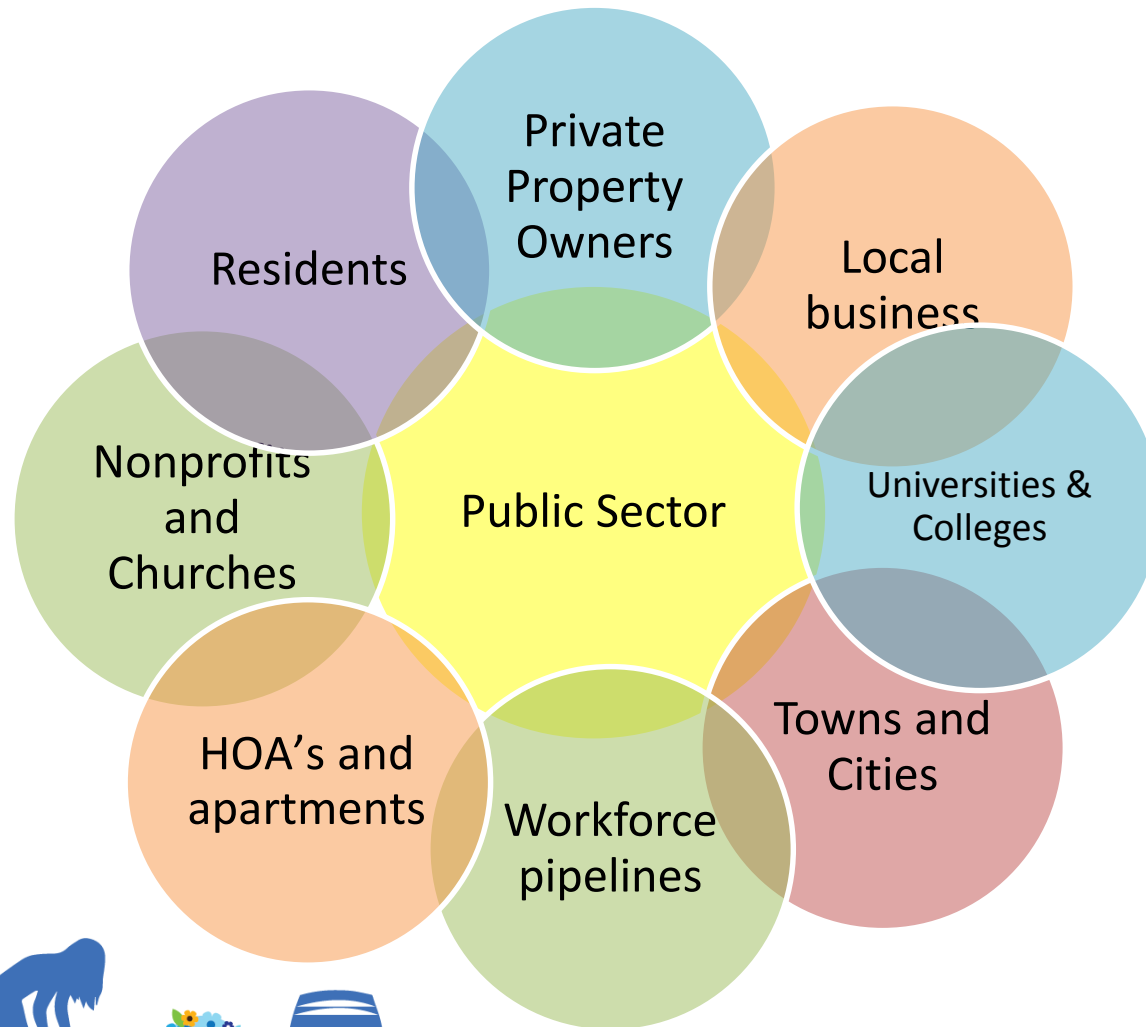
1. Have a lot of catching up to do
2. Need to be humble, we don't have all the answers
3. Embrace culture of innovation
4. Transcend stereotypes with a can-do mindset
5. "Lets things happen to us" vs.
"Make things happen for us"
6. Leverage opportunity for interconnected issues
(County Executive Baker)
7. Role of Government?
To align outside forces for the public good



WE ARE NOT ENOUGH

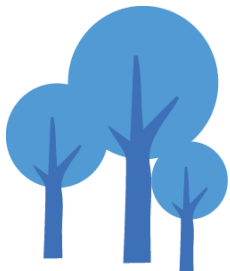


WE MUST PARTNER



PARTNERSHIP: PRIVATE PROPERTY OWNERS

Our **Rain Check**
Program provides up to
\$3 Million for private
property owners to
address polluted runoff.

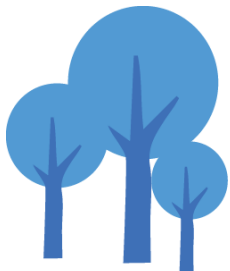


STORMWATER MANAGEMENT DIVISION



PARTNERSHIP: SCHOOLS

Our 200 school properties can help us meet our retrofit acreage goals while we help them meet their environmental literacy goals, turning raingardens into outdoor classrooms.



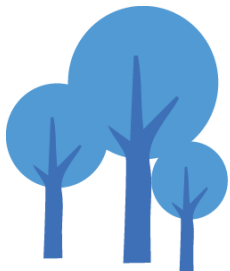
STORMWATER MANAGEMENT DIVISION



PARTNERSHIP: CHURCHES AND NONPROFITS

Alternative Compliance Program

1. **Easements:** Up to 50% reduction in fee
2. **Green Teams and Green Ministries:** Up to 25% reduction
3. **Green Housekeeping:** Up to 25% reduction



STORM WATER MANAGEMENT DIVISION



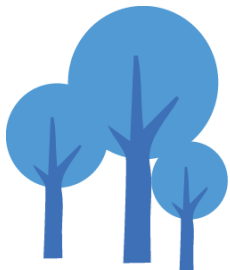
PARTNERSHIP: WORKFORCE TRAINERS



PARTNERSHIP: PRIVATE SECTOR

Public Private Partnership (P3)

- Enhance strengths and mitigate weaknesses of the other
- Use market forces to achieve goals, bring down pricing, and nurture a 'Stormwater Silicon Valley'



STORMWATER MANAGEMENT DIVISION



CLEAN WATER PARTNERSHIP

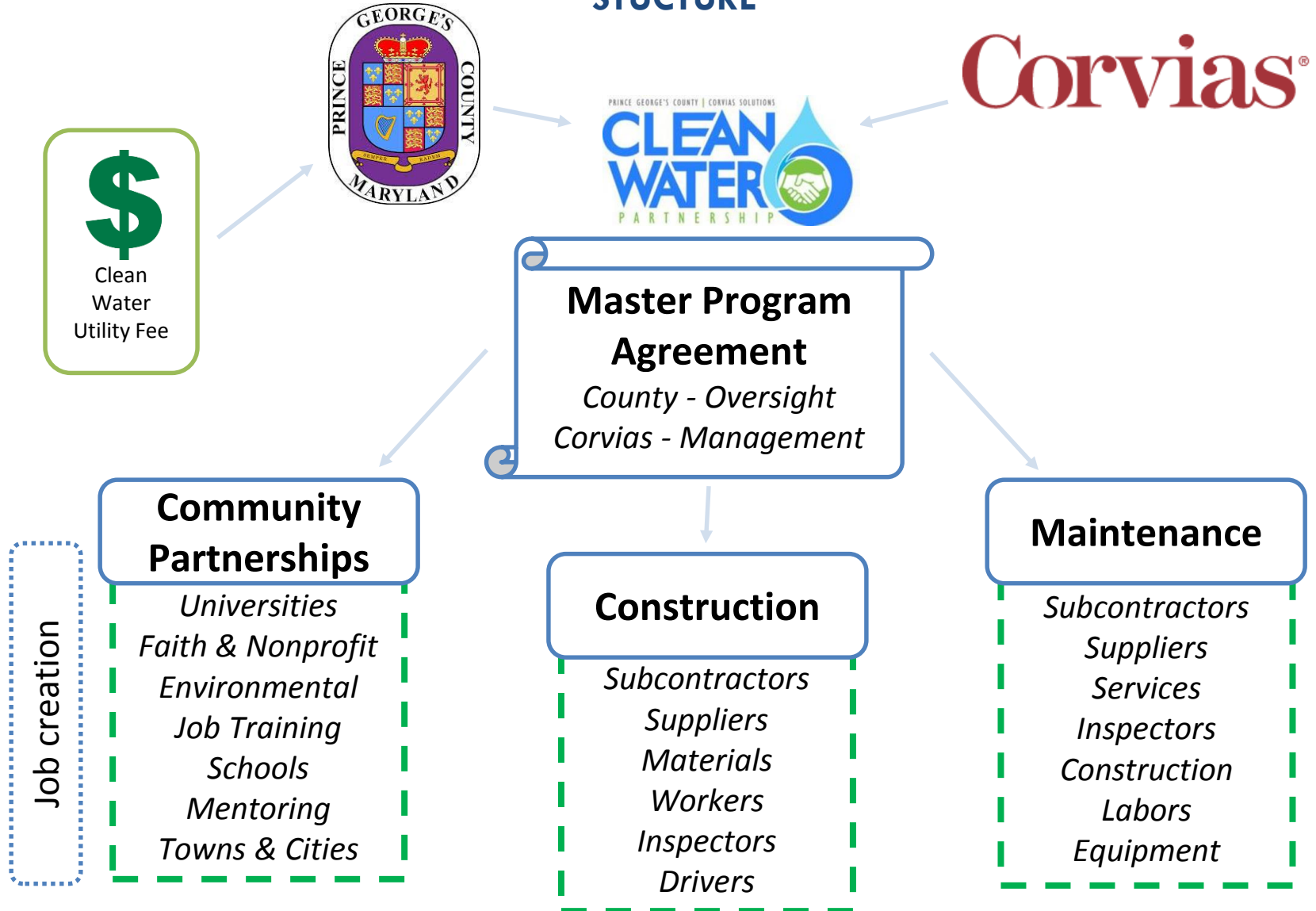
THE AGREEMENT

- Construction: 3 years to retrofit 2,000 acres
- Maintenance: 30 years
- Manage \$100M in contracting
 - Pay for performance:
 - Time & budget
 - Socio Economic –
 - 40% County business
 - Small and minority business targets
 - Local hiring (51%)
 - Local business mentor-protoge development

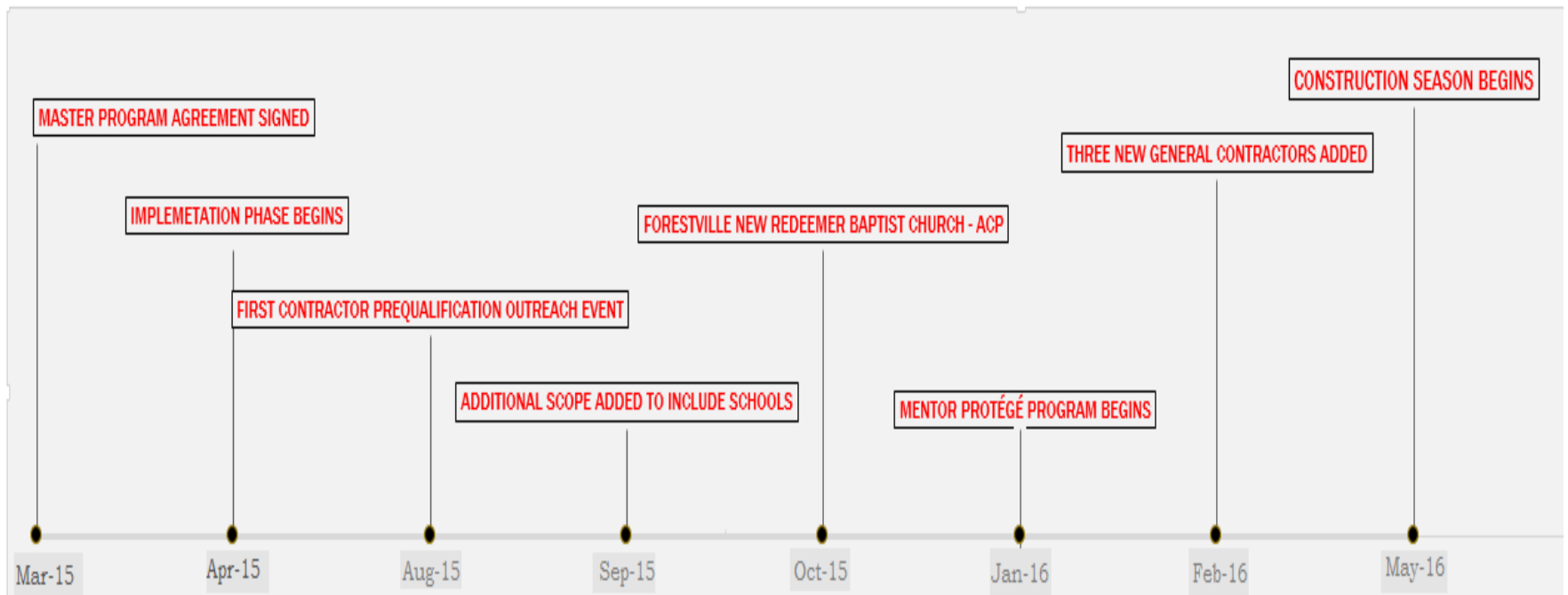


THE CLEAN WATER PARTNERSHIP

STUCTURE



THE CLEAN WATER PARTNERSHIP TIMELINE

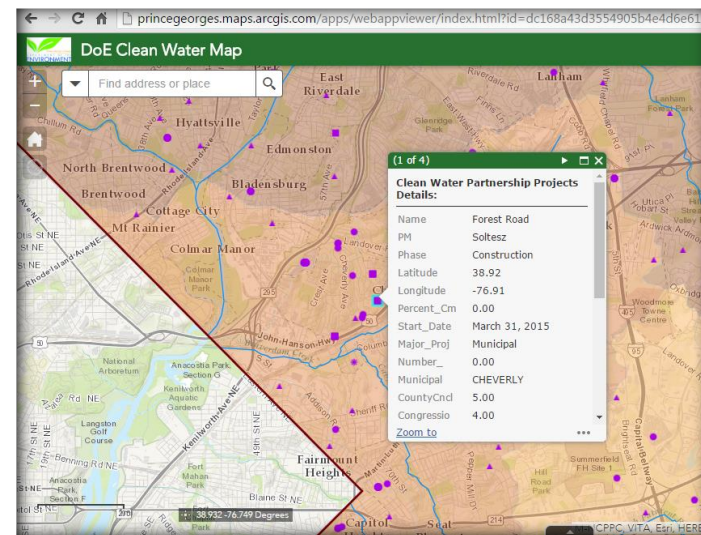


PERFORMANCE METRICS & TRANSPARENCY

CWP Dashboard
Cleanwaterpartnership.com



DoE Clean Water Map
Princegeorges.maps.arcgis.com



PERFORMANCE METRICS & TRANSPARENCY



PUBLIC SCHOOLS

39

ACRES

ESTIMATED 18 PROJECTS



MUNICIPAL SITES

372.54

ACRES

ESTIMATED 180 PROJECTS



PONDS

460.19

ACRES

ESTIMATED 4 PROJECTS



PRIVATE PROPERTY

24.27

ACRES

ESTIMATED 50 PROJECTS



OUTFALLS

50

ACRES

ESTIMATED 50 PROJECTS

WORKFORCE DEVELOPMENT

11,285.55

TOTAL HOURS WORKED BY COUNTY RESIDENTS (15.32%)

55,988.05

TOTAL HOURS WORKED

Year 1
15%

Year 2
30%

Year 3
51%

COMMUNITY IMPACT



125,000

INVESTMENT IN
STUDENT INTERNSHIPS



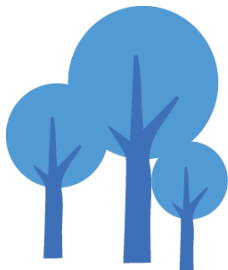
MORE THAN
50 OUTREACH
EVENTS

IN THE BUSINESS COMMUNITY



SMALL
CHURCHES

CONNECTING WITH CONGREGATIONS AS
PART OF OUR CWP PARTNERSHIP WITH
FAITH-BASED AND 501(C)
NON-PROFIT GROUPS



STORM WATER MANAGEMENT DIVISION

PERFORMANCE METRICS & TRANSPARENCY

DISTRICT 1 (10 BUSINESSES)

Assedo Consulting, LLC ■
Audio Video Solutions, Inc.
CeSue Construction Services, Inc. ■ ▲ ■ ■
CSI Engineering, PC ■
Eden Team, LLC ■
GeoTech Engineers, Inc.
L.E. Blue & Associates, Inc.
NZI Construction Corporation
Olney Masonry Corporation
Sandy Audio Visual, LLC

DISTRICT 2 (2 BUSINESSES)

Advanced Engineering Design, Inc. ■
DMV Solutions, LLC

DISTRICT 3 (2 BUSINESSES)

AB Consultants, Inc.
BizyBee Professional Staffing & Biz' Ness Solutions, LLC

DISTRICT 4 (10 BUSINESSES)

Angarai International, Inc. ■
BCV Solutions, Inc.
Bourn Environmental, LLC ■
Hopper Grass Lawn Care, LLC
Kambiance, LLC
LK Enterprise General Construction, Inc.
Nudawn Marketing Group, Inc. ■
Pivotal Practices Consulting, LLC
Sage Services Group, LLC
SherAI Consulting Services, LLC ■

DISTRICT 5 (15 BUSINESSES)

Braxton Educational Services and Training, LLC ■
Brewington Management Co., LLC
City Ornamental Iron Inc
Corenic Construction Group, LLC
CSA Central, Inc. ■
Engineering Design Technologies, Inc.
Estime Enterprises, Inc. ■
Exceed Corporation ■
Garrete Construction Co., Inc.
HCD International, Inc. ■
Helix Enterprises, Inc. ■
MK Catering, Inc. ▲
SanDow Construction, Inc.
The Sutter Group ■
Systems Integration, Inc.

DISTRICT 6 (16 BUSINESSES)

Business Strategy Consultants, LLC
Clean Sweep Trucking, LLC ■ ■ ■
Denang's Trucking LLC
Dirt Plus, Inc. ■
D & F Construction, Inc.
The ELOCEN Group, LLC
Erimax, Inc.
Monumental Building, LLC
Printing Express & Designs, LLC ■ ■ ▲
Stratavia, LLC
M & G Services, Inc.
McElroy Enterprises, LLC
McJordan Consulting Services & Facilities Solutions Group, LLC
Neil General Contractor, Inc.
Shipley & Horne, P.A.
Tri-Logistic, LLC

DISTRICT 7 (1 BUSINESS)

Jordon Lawn & Maintenance

DISTRICT 8 (3 BUSINESSES)

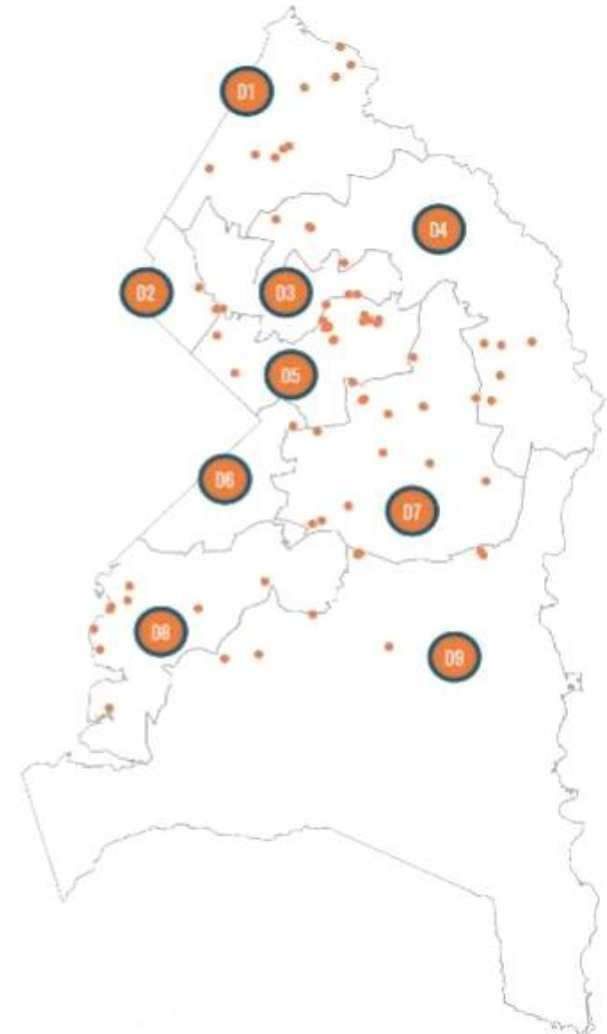
Arel Architects, Inc. ■
BluPrint, LLC
Construction Management & Technology, Inc.
Faulkner Lawn Care & Landscaping ■ ▲ ■ ■
Global Executive Staffing, LLC
Leuterio Thomas, LLC
Lord & Mitchell, Inc.
TreKnot Organization LLC
Ubiquity Marketing & Management Consulting Inc.

DISTRICT 9 (9 BUSINESSES)

Capitol City Associates, Inc. ■
Century Fence Construction, LLC
Conscious Planet, LLC
Essex Construction, LLC ■ ▲
Grace Management & Construction, LLC ■ ■ ■
Manuel Luis Construction Co., Inc.
Philip Aaron Lacy Architects
Proctor Landscaping & Masonry
Warren Brothers Construction, LLC ■

OUTSIDE COUNTY (62 BUSINESSES)

■ Bid
▲ Award
■ ■ ■ Mentor Protégé
▲ Assisted



PERFORMANCE METRICS & TRANSPARENCY

DISTRICT 1 (10 BUSINESSES)

Assedo Consulting, LLC ■
Audio Video Solutions, Inc.
CeSue Construction Services, Inc. ■ ▲ ■
CSI Engineering, PC ■
Eden Team, LLC ■
GeoTech Engineers, Inc.
L.E. Blue & Associates, Inc.
NZI Construction Corporation
Olney Masonry Corporation
Sandy Audio Visual, LLC

DISTRICT 2 (2 BUSINESSES)

Advanced Engineering Design, Inc. ■
DMV Solutions, LLC

DISTRICT 3 (2 BUSINESSES)

AB Consultants, Inc.
BizyBee Professional Staffing & Biz' Ness Solutions, LLC

DISTRICT 4 (10 BUSINESSES)

Angarai International, Inc. ■
BCV Solutions, Inc.
Bourn Environmental, LLC ■
Hopper Grass Lawn Care, LLC
Kambiance, LLC
LK Enterprise General Construction, Inc.
Nudawn Marketing Group, Inc. ■
Pivotal Practices Consulting, LLC
Sage Services Group, LLC
SherAI Consulting Services, LLC ■

DISTRICT 5 (15 BUSINESSES)

Braxton Educational Services and Training, LLC ■
Brewington Management Co., LLC
City Ornamental Iron Inc
Corenic Construction Group, LLC
CSA Central, Inc. ■
Engineering Design Technologies, Inc.
Estime Enterprises, Inc. ■
Exceed Corporation ■
Garcoete Construction Co., Inc.
HCD International, Inc. ■
Helix Enterprises, Inc. ■
MK Catering, Inc. ▲
SanDow Construction, Inc.
The Sutter Group ■
Systems Integration, Inc.

DISTRICT 6 (16 BUSINESSES)

Business Strategy Consultants, LLC
Clean Sweep Trucking, LLC ■
Denang's Trucking LLC
Dirt Plus, Inc. ■
D & F Construction, Inc.
The ELOCEN Group, LLC
Erimax, Inc.
Monumental Building, LLC
Printing Express & Designs, LLC ■ ▲
Stratavia, LLC
M & G Services, Inc.
McElroy Enterprises, LLC
McJordan Consulting Services & Facilities Solutions Group, LLC
Neil General Contractor, Inc.
Shipley & Horne, P.A.
Tri-Logistic, LLC

DISTRICT 7 (1 BUSINESS)

Jordon Lawn & Maintenance

DISTRICT 8 (3 BUSINESSES)

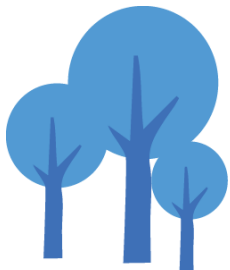
Arel Architects, Inc. ■
BluPrint, LLC
Construction Management & Technology, Inc.
Faulkner Lawn Care & Landscaping ■ ▲ ■
Global Executive Staffing, LLC
Leuterio Thomas, LLC
Lord & Mitchell, Inc.
TreKnot Organization LLC
Ubiquity Marketing & Management Consulting Inc.

DISTRICT 9 (9 BUSINESSES)

Capitol City Associates, Inc. ■
Century Fence Construction, LLC
Conscious Planet, LLC
Essex Construction, LLC ■ ▲
Grace Management & Construction, LLC ■ ■
Manuel Luis Construction Co., Inc.
Philip Aaron Lacy Architects
Proctor Landscaping & Masonry
Warren Brothers Construction, LLC ■

OUTSIDE COUNTY (62 BUSINESSES)

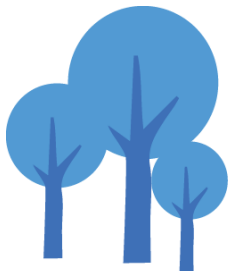
■ Bid
▲ Award
■ Mentor Protégé
▲ Assisted



PROCESS TRANSFORMATION

Before Now

Silo'd design, build, and maintenance	Integrated project development
James Brown: "Hit it and quit it"	Long term investment in product
Focus on individual projects	Focus on effective system
Narrow Control	Broad Empowerment
Costly duplication	Aggregation and standardization
Input preoccupation	Outcome preoccupation
Start over from scratch	Scalable resources
Change orders	No change orders
Missed deadlines, extensions	Timeliness



INDUSTRY TRANSFORMATION

<u>Before</u>	<u>Now</u>
Uncertain price and schedule	Fixed price, fixed payment process
Unpredictable payments to subs	Timely payment
Cost per acre +/- \$130k	Cost per acre +/- \$50k
Community disengagement	Broad socio-economic engagement
Same ol' contractors	New contracting participants
Limited financing options	Additional financing options
Subordination to market	Driving the market



LESSONS LEARNED

1. Negotiation Process

- Hold negotiations early and anticipate adequate time
- Establish clear and defined roles for oversight of different disciplines

2. Duration of Agreement

- It must correspond with the scope and scale of deliverables
- Consider increases in production or product demand

3. Project Inventories and Distribution

- Discuss and develop clear planning guidelines for the partnership
- Create and maintain a transparent, alternate system to handle viable projects that may be more conducive to an enhanced CIP program



LESSONS LEARNED

4. Quality Assurance/Quality Control

- Create specific and detailed performance measures

5. Completion Certifier Agreement

- Respond to inquiries from outside entities that may be watching
- Have an independent third party entity certifying the execution and completion of the program's work

6. Permitting

- Anticipate and adjust local permitting processes to address pace of individual project loads
- Develop and implement expedited permitting relationships with local agencies (i.e. the County Permitting Agency, MNCPPC, SCD, etc).
- Make permitting processes geared toward restoration oriented projects vs. a typical development track.



LESSONS LEARNED

7. Procurement

- Resources and capacity
- Evaluate and adjust the procurement process to help facilitate prompt payments for partnership workforce and vendors

8. Maintenance

- Have a long term maintenance plan in place

9. Private Property Access

- Ensure that the Agreement allows for project participation on private property
- Ensure that local governing laws/regulations authorize local stormwater fund revenue expenditures on private property
- Anticipate the need for project implementation on private property



LESSONS LEARNED

10. Diversification

- Evaluate and look for opportunities that will diversify the program (i.e. developing a programmatic approach w/the school system or faith based communities)

11. Partnerships

- Engage stakeholders up front
 - Executive and Legislative Branches
 - Other Public Agencies (local, State, and Federal)
 - Schools and Universities
 - NPOs/NGOs
 - Communities
 - Municipalities
 - Environmental Groups

12. Be Adaptive

- Anticipate and plan for change
- Be flexible with the program



THANK YOU.



Miami-Dade County, Florida



Hardeep Anand, P.E.
Deputy Director
Miami Dade Water & Sewer
Department



Laurens Vander Tak
VP and Technology Fellow
CH2M, Water Resources and
Ecosystems Management



M-D W A S D

Water Infrastructure Investments: **Becoming a Resilient Utility**



Introduction

01 System Overview

02 A Resilience Framework for Action

03 Implementation

04 Resilient Utility Coalition

Water System



01. SYSTEM OVERVIEW

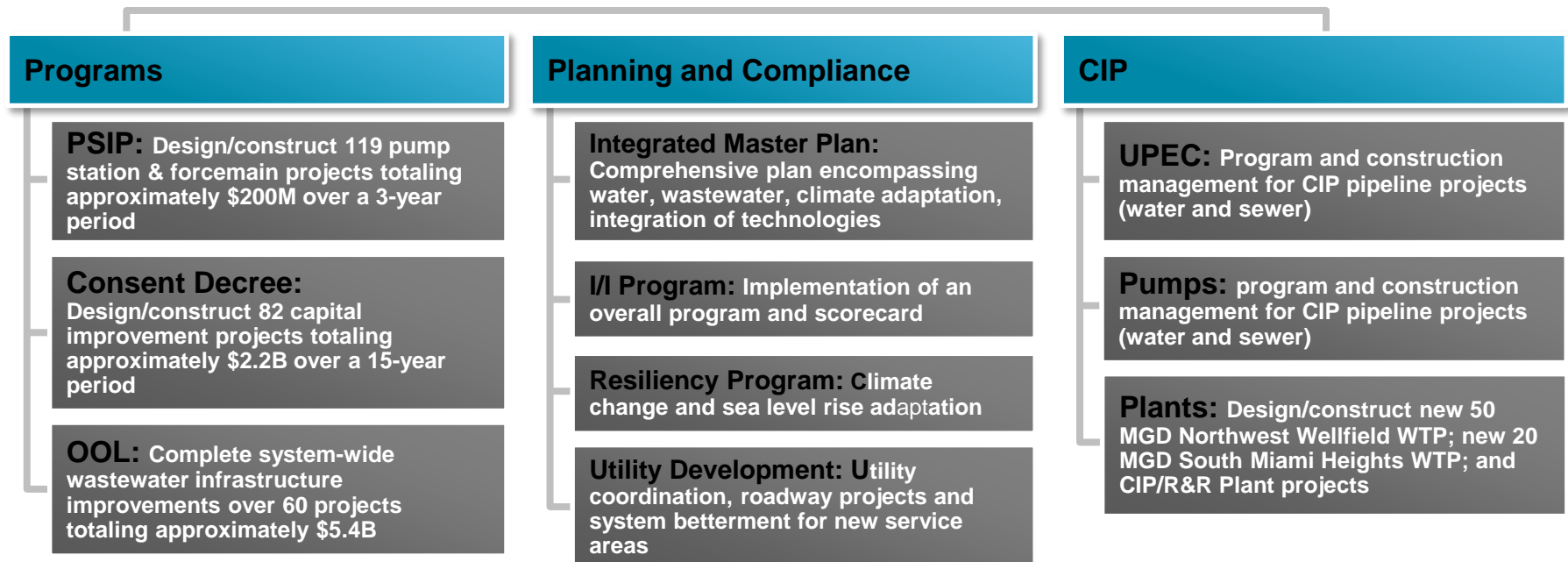
- 3 large regional and 5 small water treatment plants (WTP), plus new Hialeah Reverse Osmosis WTP
- Supplying an average of 314 million gallons per day (MGD)
- Per capita water use 137 GPCD
- 15 wholesale customers
- 432,000 retail customers
- 100 water supply wells
- 8,206 miles of pipes
- 38,381 fire hydrants
- 126,306 valves

Wastewater System



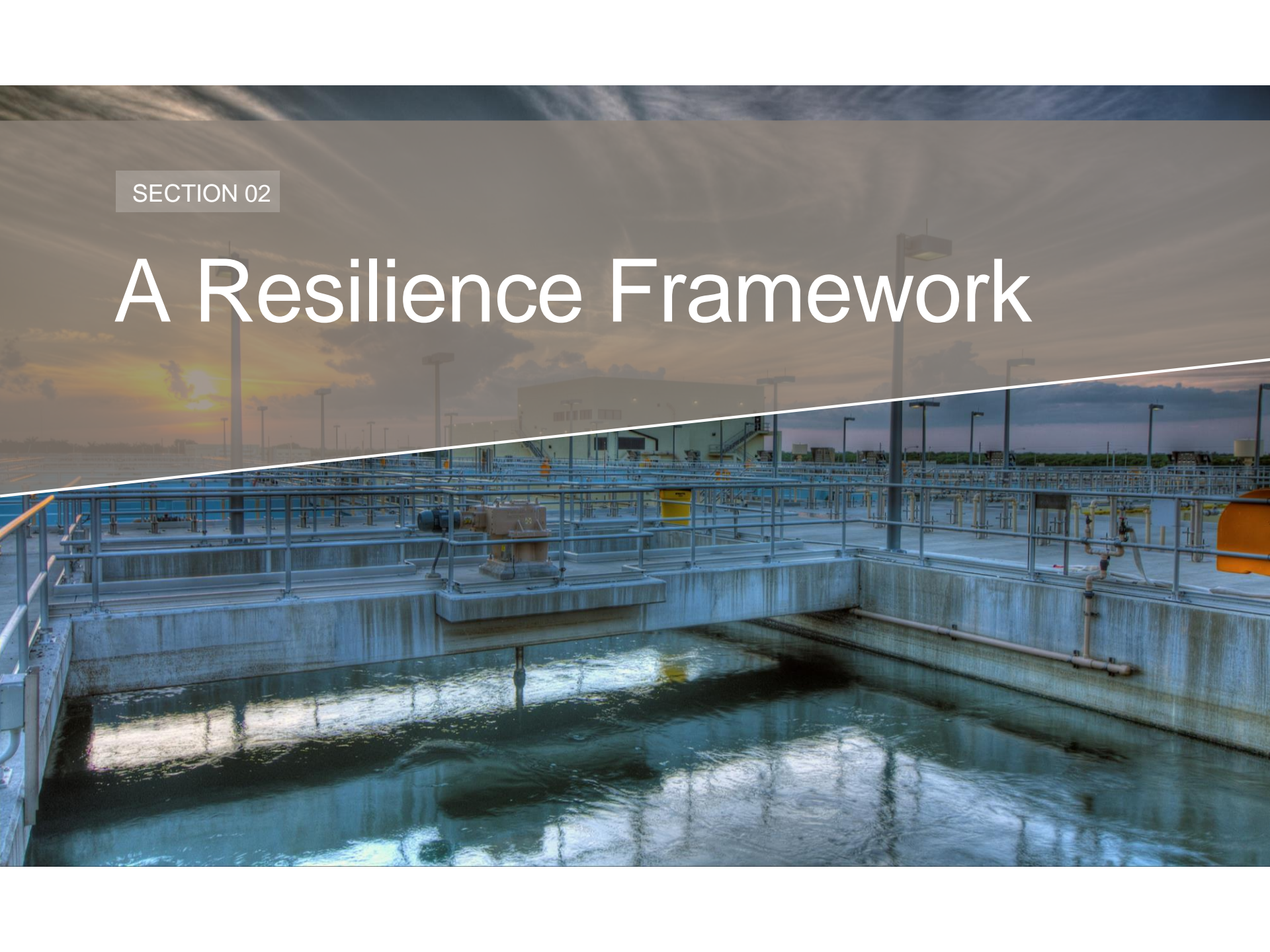
- 3 wastewater treatment plants
- 2 ocean outfalls and 21 deep injection wells
- Collecting, treating, and disposing 308 MGD
- 350,000 retail customers
- 13 wholesale customers
- 6,309 miles of mains and laterals
- 1,047 sewer pumps stations
- Reusing 13 MGD

CIP & REGULATORY COMPLAINTS



SECTION 02

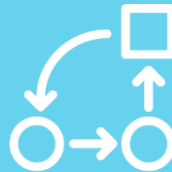
A Resilience Framework



Resilience Vision



Operations
Optimization



Integrated
Planning



Quality, Value,
Economic Growth



Engaged &
Skilled
Workforce

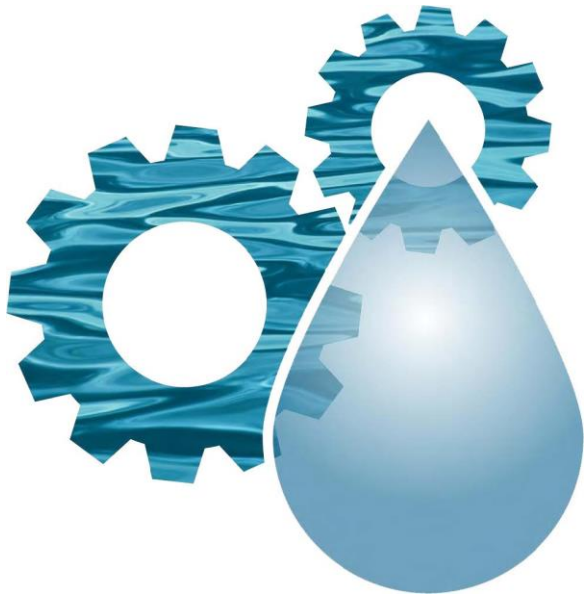


Integrated
Technologies



Best Practices,
Industry
Recognition

Guiding Framework



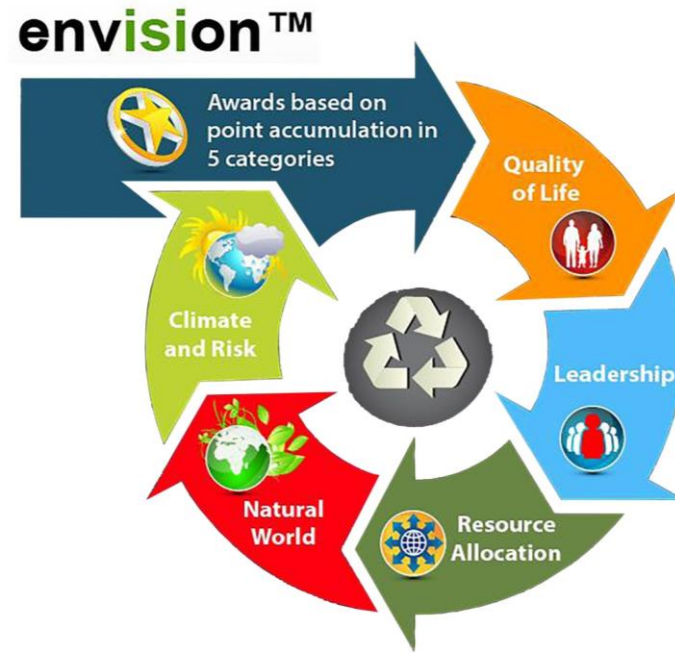
Effective Utility Management (EUM)

- 10 attributes of effectively managed utilities
- 5 keys to management success
- Lean six sigma

EPA Climate Ready Utilities

- Adaptive response framework

Envision Sustainable Infrastructure Rating System



Department of Energy Partnership

- Better Plants Program
- CHP Accelerator
- Wastewater Plants Accelerator



U.S. DEPARTMENT OF ENERGY
CHP Deployment Program

To date, Better Plants Partners
have saved **457 trillion**
British thermal units **and**
\$2.4 billion cumulatively
in energy costs.

Utility of the Future Today

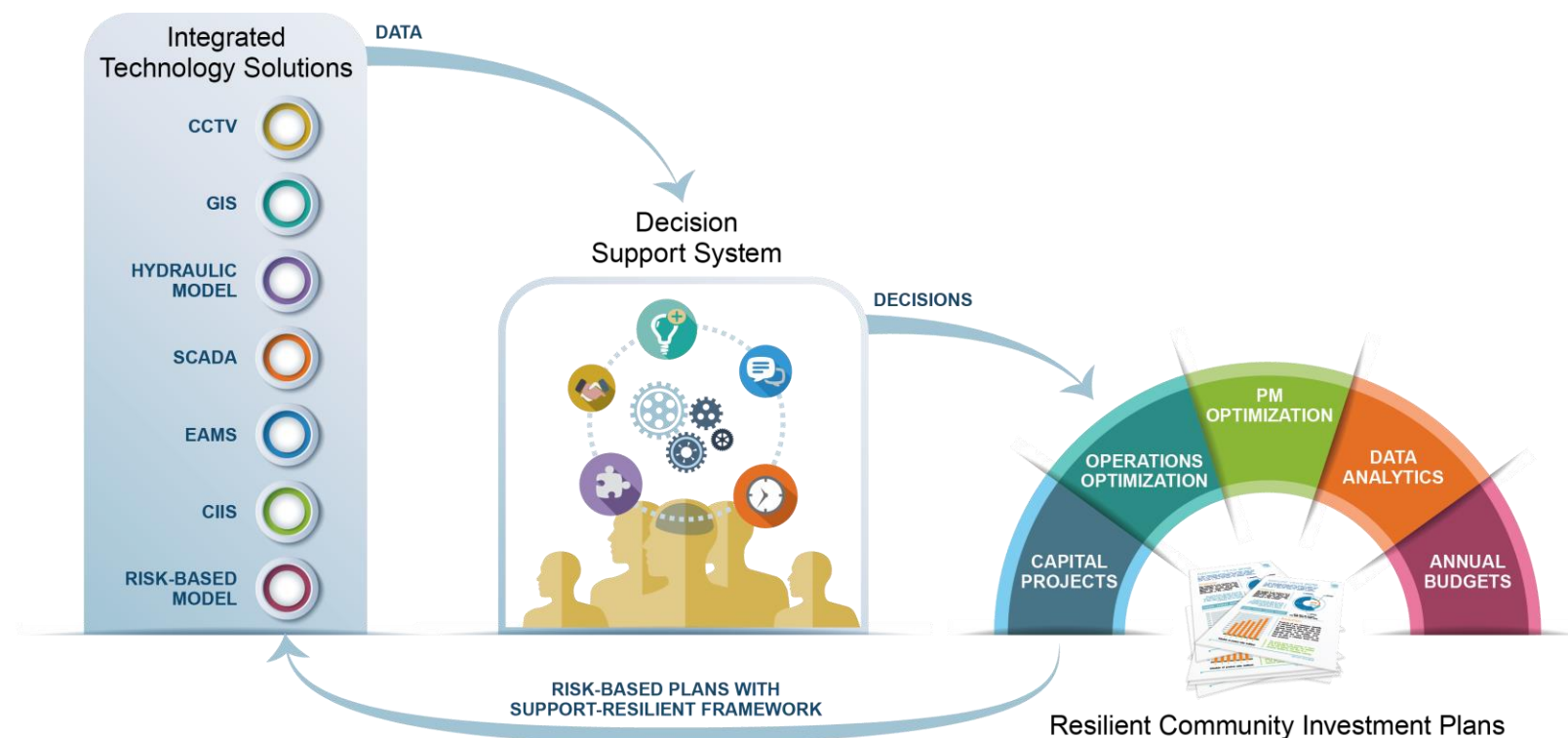


2016 Recognition at WEFTEC

Changing the Culture



Embracing Technology



Resilience Vision



SECTION 03

Implementation

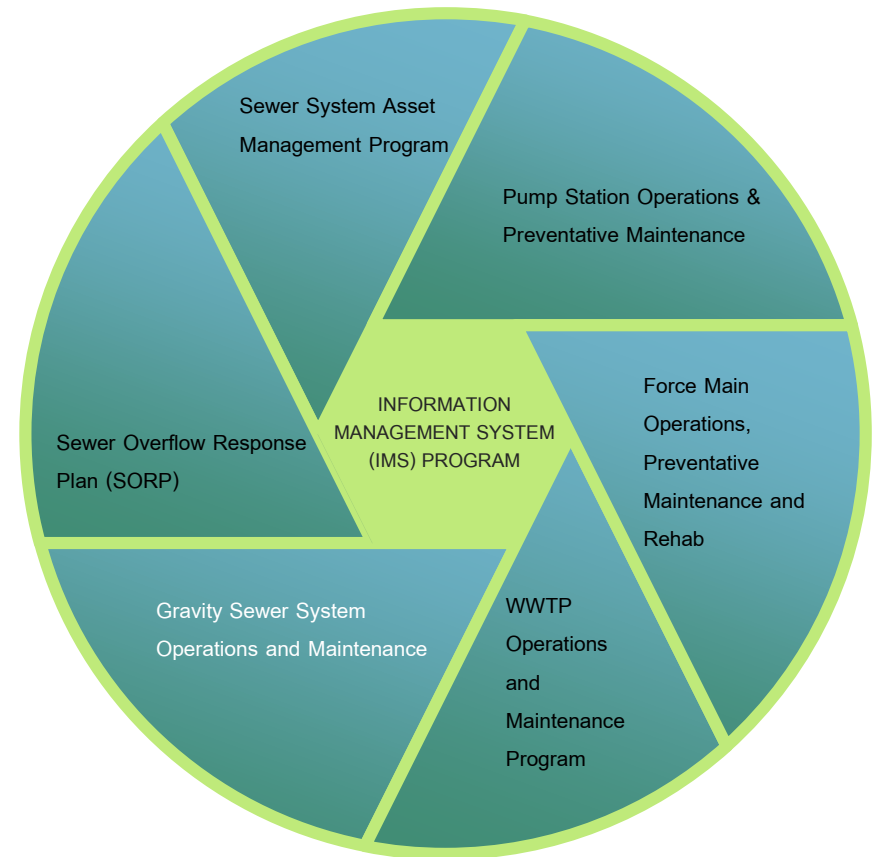


CMOM

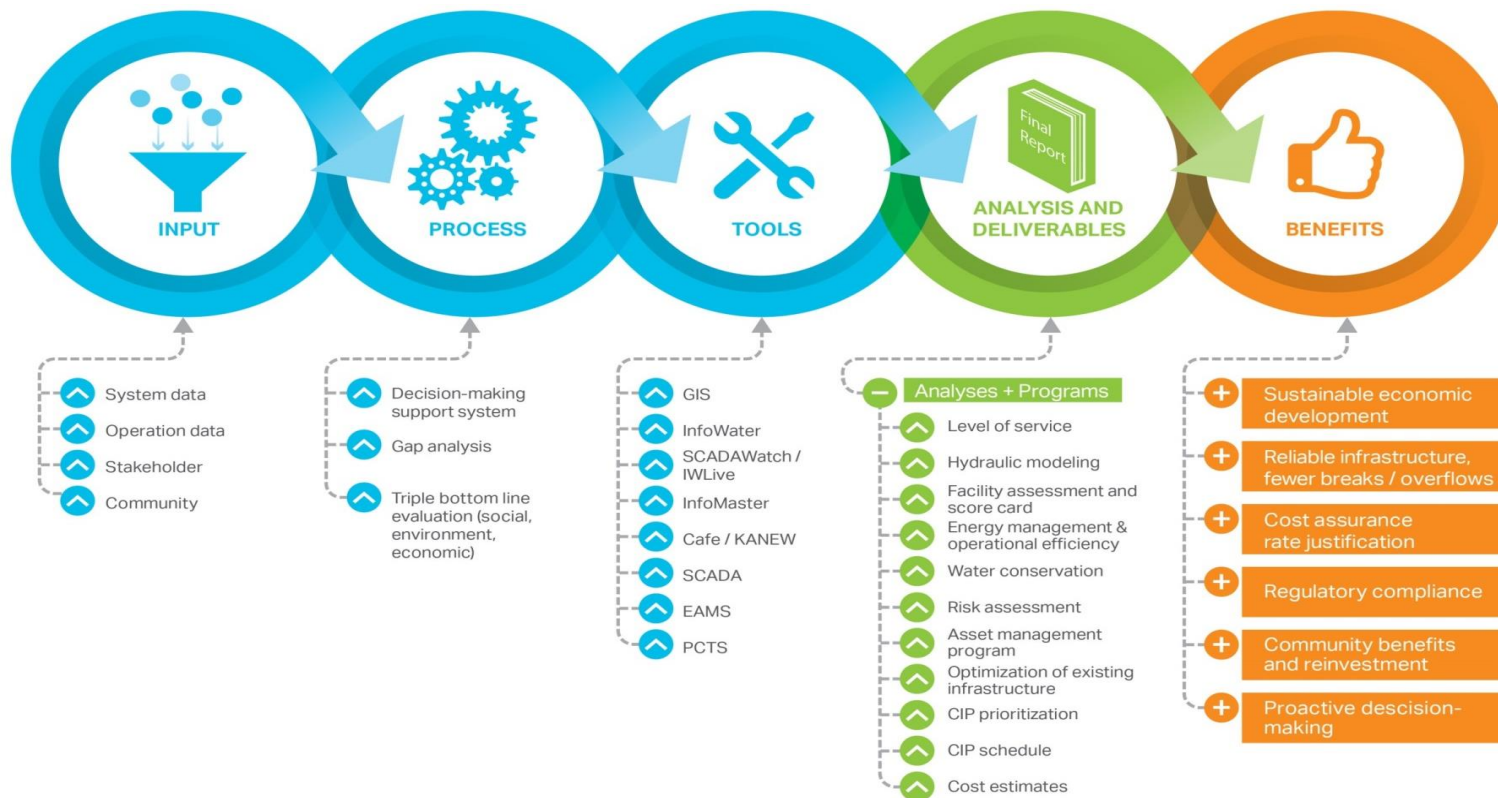
New CMOM Program Requirements

- ☒ Defined purpose
- ☒ Defined goal
- ☒ Documented with specific detail
- ☒ Implemented by trained personnel
- ☒ Established performance measures
- ☒ Written procedures for periodic review

03. IMPLEMENTATION



Hydraulic Modeling



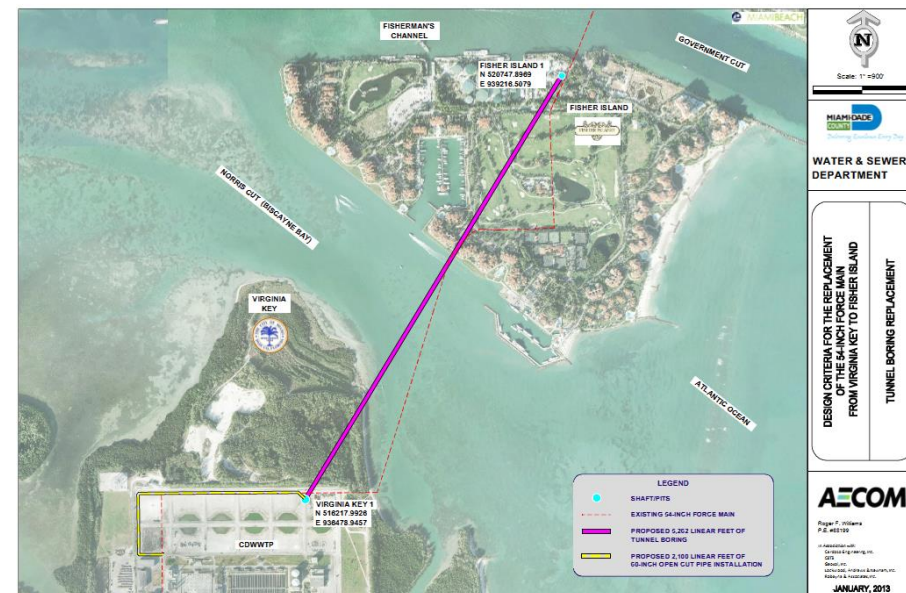
Pipeline Improvements

Norris Cut Force Main Replacement

- 5,300 LF of 10' Dia. Tunnel under Norris Cut from Fisher Island to Virginia Key
- 2,700 LF of 60" Dia. Open Cut Pipeline Installation in WWTP
- 1,000 LF of 10" Dia. Horizontal Directional Drill

Results

- **Increased reliability/redundancy**
- **Renewal of aging infrastructure**
- Customer satisfaction
- Enhanced infrastructure stability
- Staff training on alternative technologies



Pipeline Improvements

Rehab of 72" Sanitary Sewer Force Main

- 15,300 LF of 63" HDPE Slip-lined Pipe
- Fittings, Connections and Thrust Restraints
- 180 Days (Dry-Season)

Results

- **Preventative replacement** successfully mitigated potential for failures and property damage
- Maximization of existing infrastructure
- **Enhancement in operational resilience**
- Financially viable solution



Energy Initiatives

South District WWTP Cogeneration Facility Improvements

- Upgrade of existing cogeneration facility constructed in early 1990's
- Capacity expanded to process methane gas from adjacent municipal landfill
- Four 2,000 kw cogeneration units
- Upgrades to digester and landfill gas conditioning systems

Results

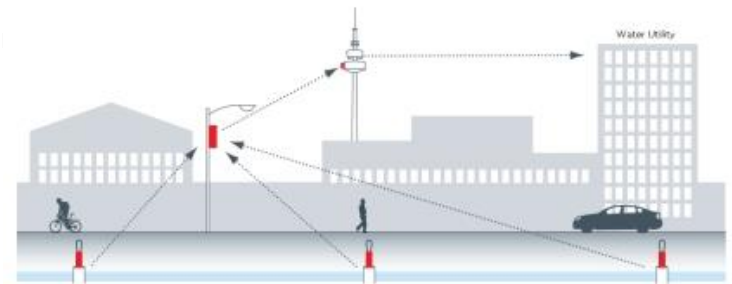
- **Increased energy output and system efficiency**
- Reduction in carbon emissions
- **Improved redundancy and WWTP resilience**



Water System Initiatives

Enhanced Leak Detection System

- Deployment of fixed network in densely populated area with aging infrastructure
- Piloted over 109 miles of transmission and distribution system piping
 - 50 Leaks identified in first four months
 - 459 Millions of Gallons of Water Saved
 - Significant savings in non-revenue water



2016 NACO Achievement Award in Water Loss Management and Accountability

Water System Initiatives



Acoustic Fiber Optic Emergency Response System

- Real time monitoring of wire strands in vulnerable PCCP pipe
- Installed on high criticality/high risk assets
- Automatic alerts upon wire breaks
- AFO allows for preventative action prior to critical failures

Water System Initiatives



Advanced Metering Infrastructure (AMI)

- MDWASD preparing to deploy AMI throughout service area (450,000 accounts)
- Improvements in customer service and engagement
- Water conservation and improved efficiencies
- Leveraging of data for planning
 - Real-time consumption
 - Pressure monitoring
 - Leak detection
 - Other network applications

SECTION 04

Resilient Utility Coalition



RUC Vision

How do we operationalize?

How do we reduce & mitigate risks & enhance resilience?



Members And Roles

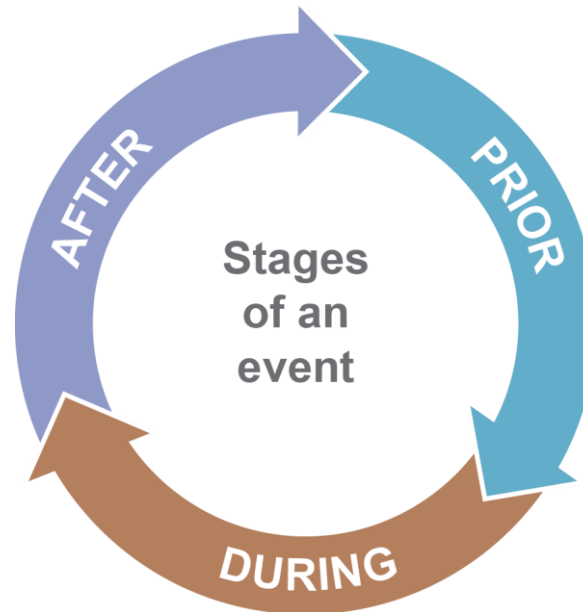


Academia	Professional Organizations	Water Industry	Utilities
<ul style="list-style-type: none"> • Innovation, research and development • Opportunity to collaboratively engage in lab-scale studies, pilots, pursue research grants 	<ul style="list-style-type: none"> • Best management practices and industry standards • Training and education of workforce • Advocacy and policy development • Networking and engagement 	<ul style="list-style-type: none"> • Innovative & comprehensive solutions • Holistic approach to incorporate resiliency from planning to operations • Tech talks 	<ul style="list-style-type: none"> • Regional scorecard • Quarterly roundtable meetings • Exchange of resources and materials • Preparedness Drills • Share best practices and lessons learnt • Interlocal Agreements

Continuous Process

Rapid Recovery

Ability to adapt and learn from an event.
Better preparedness.



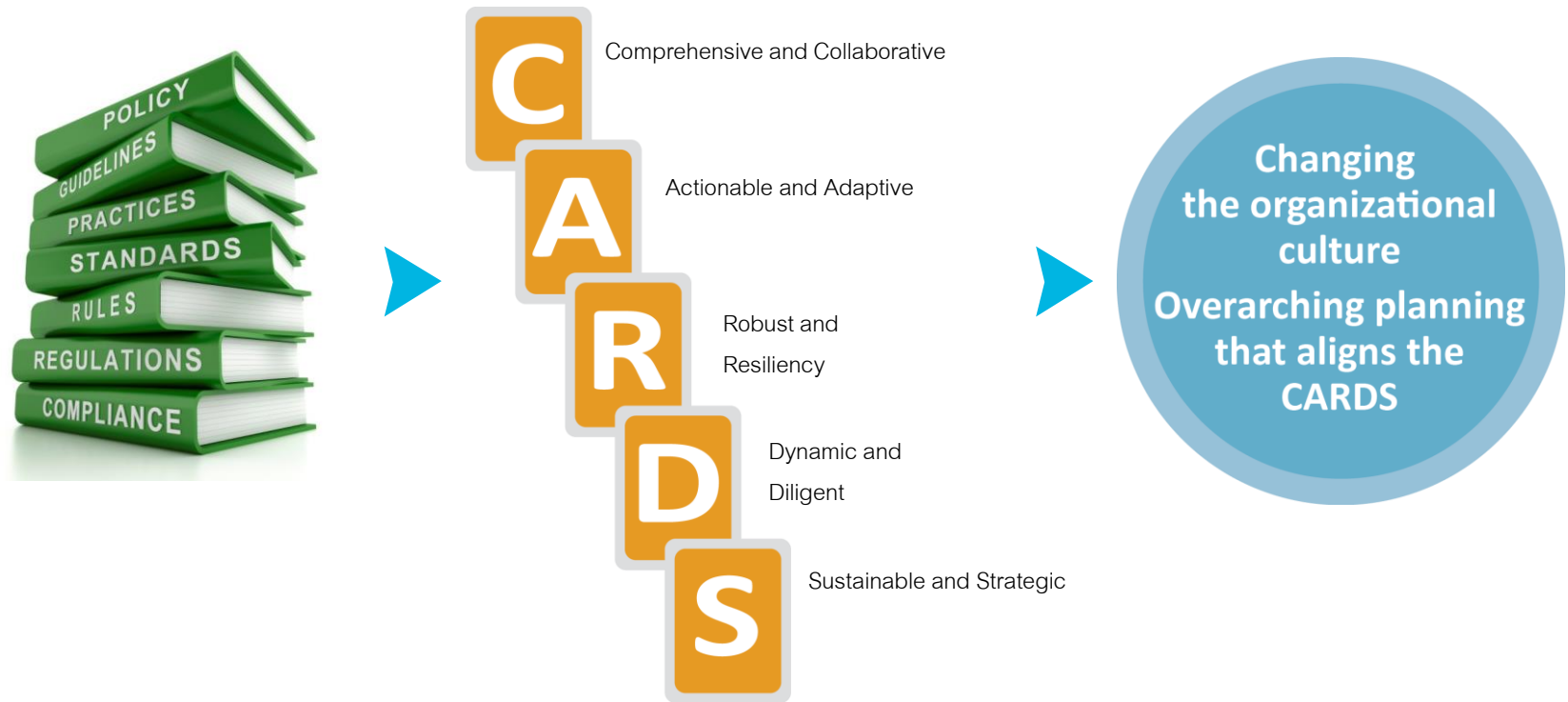
Robust & Flexible

Able to rebound back from small, daily disruptors. This is part of the operational stability. Ability to keep absorbing shocks and keep responding.

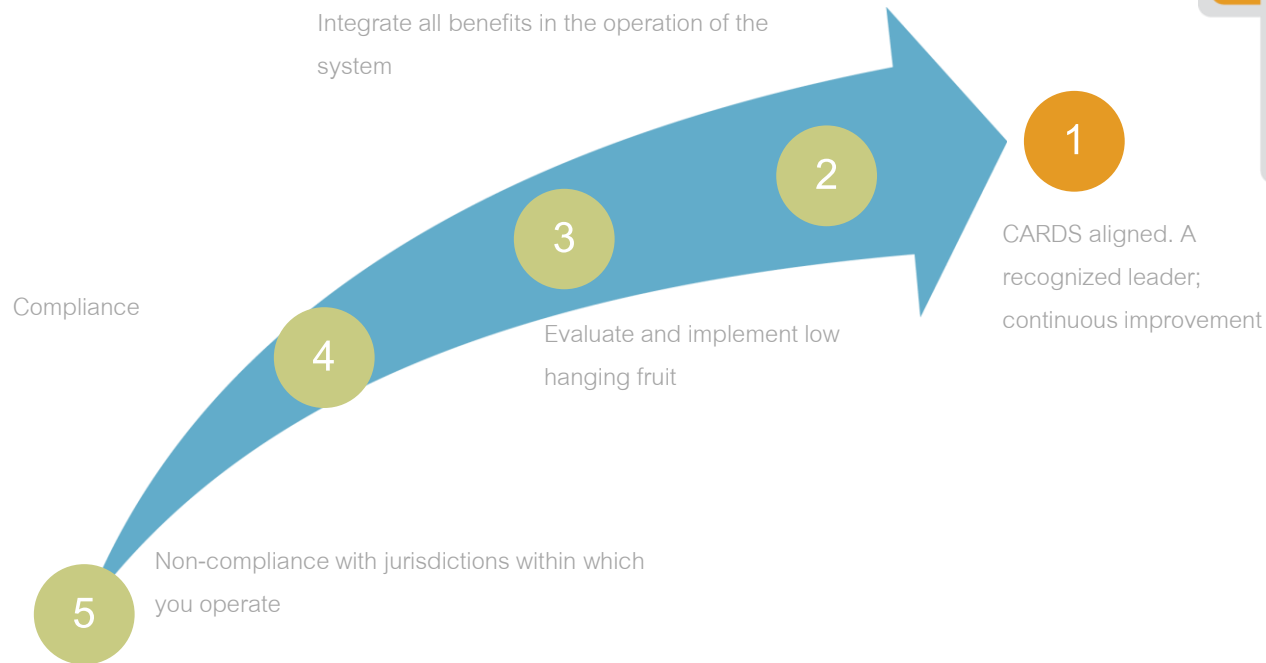
Resourceful & Actionable

Ability to manage an event as it unfolds.
Sound action plans / alternatives to put in action.

CARDS Aligned



The Resilience Path



For more information, please contact:

Hardeep Anand, P.E., Deputy Director

Capital Improvement Program

hardeep.anand@miamidade.gov

786-552-8571

www.miamidade.gov/water



MIAMI-DADE WATER AND SEWER DEPARTMENT

Storm Surge, Sea-Level Rise and Flood Modeling for Climate Risk and Resilience Planning for Wastewater Infrastructure

A wide-angle photograph of the Miami skyline at dusk. The city's skyscrapers are illuminated, and their lights reflect on the calm water in the foreground. A bridge spans the water, and a large ship is visible on the left. The sky is a deep blue with some clouds.

Ocean Outfall Legislation Program

NACo Water Infrastructure Webinar

December 19, 2016

ch2m.SM

Acknowledgements

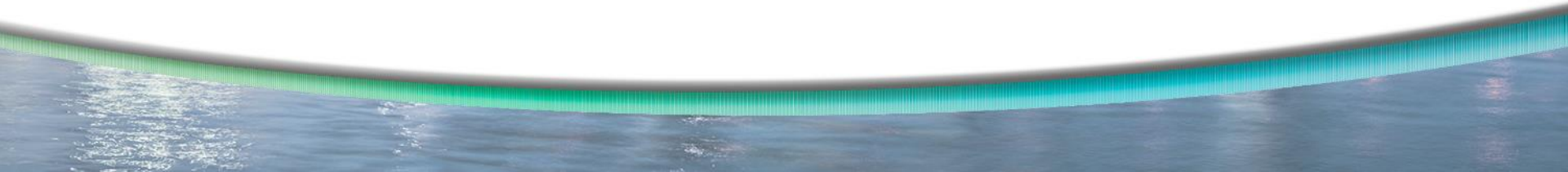
- Bertha M. Goldenberg, Miami-Dade Water and Sewer Department, FL
- Dr. Doug Yoder, Miami Dade Water & Sewer Department, FL
- Hardeep Anand, Miami Dade Water & Sewer Department, FL
- Dr. Virginia Walsh, Miami Dade Water & Sewer Department, FL
- Evelio Agustin, CH2M, FL
- Matt Alvarez, CH2M, FL
- Dr. Jennifer Baldwin, CH2M, TN
- Dr. Say-Chong Lee, CH2M, FL
- Paul Robinson, CH2M, CA
- Dr. Swamy Pati, CH2M, FL
- Dr. Peter B. Urich, CLIMsystems Ltd, NZ

Agenda

- Background
- Climate Projections
- Flood Inundation Modeling with Climate Change
- Draft Design Guidelines for Facility Hardening with Climate Change
- Next Steps

Climate Resilience/Facility Hardening-Objectives and General Approach

- Assess projected climate change for key climate variables (sea level rise, precipitation, wind, inundation due to surge)
- Define critical wastewater assets and risk due to climate change
- Define design criteria to minimize risk
- Develop facility hardening plans and design guidelines for OOL and PMCM design teams



Background

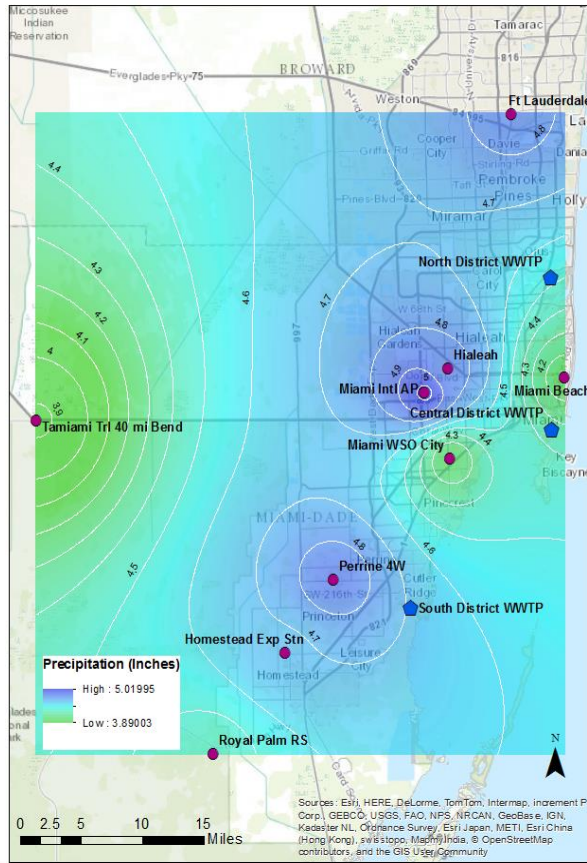
- In 2015, CH2M completed
 - Storm surge modeling
 - Determined 2075 flood elevations at 142 pump stations accounting for 3.1 and 4.0 feet of Sea Level Rise
 - Developed draft design guidelines for facility hardening at WWTPs and at pump stations
- Design guidelines for pump station facility hardening updates ongoing:
 - Update modeling scenarios
 - Develop criticality levels for pump station design
 - Develop decision flow chart for levels of protection and hardening alternatives based on risk and criticality



Climate Projections

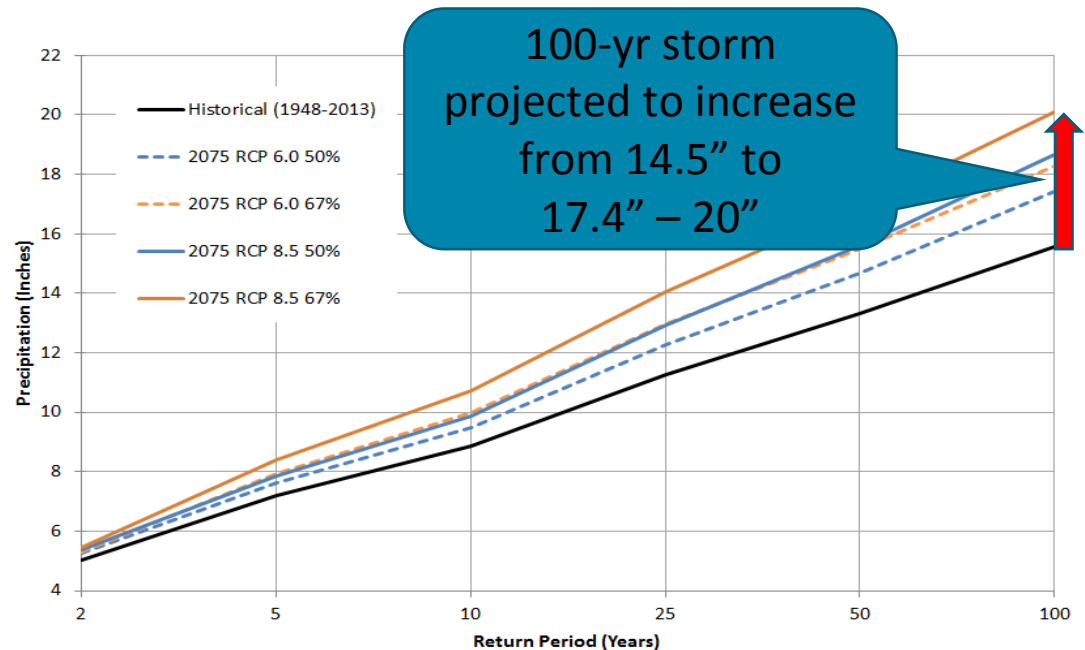
Precipitation Intensity-Duration-Frequency (IDF) Projections: Peak Flow and Flood Impacts

Station Locations with Historical
2-yr, 24-hr Precipitation (Inches)

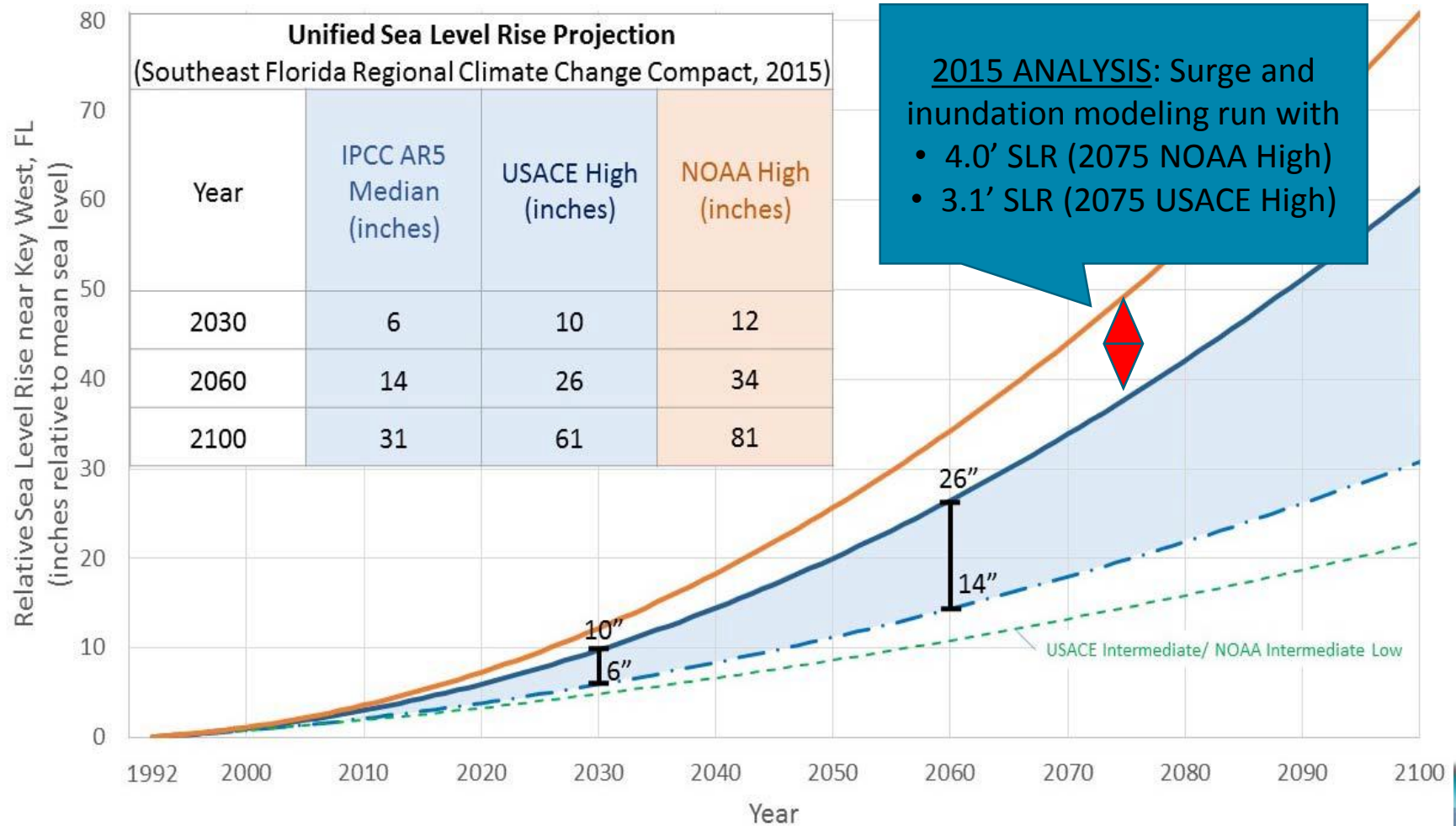


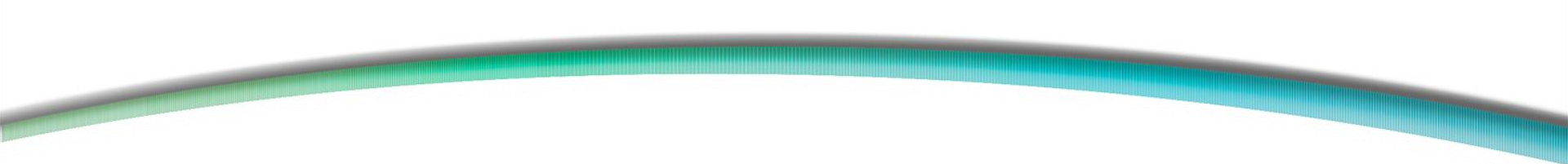
Pump Station Peak Flows Are Based on 2 yr Storm:

- Historically: 4.5" (SFWMD, 2001)
- Updated: 4.9" (2014)
- Projected: 5.4" to 6" (2040 to 2100)



Sea Level Rise Impacts: Coastal Flooding and Increased Wastewater Infiltration/Inflow (due to higher groundwater and rainfall)



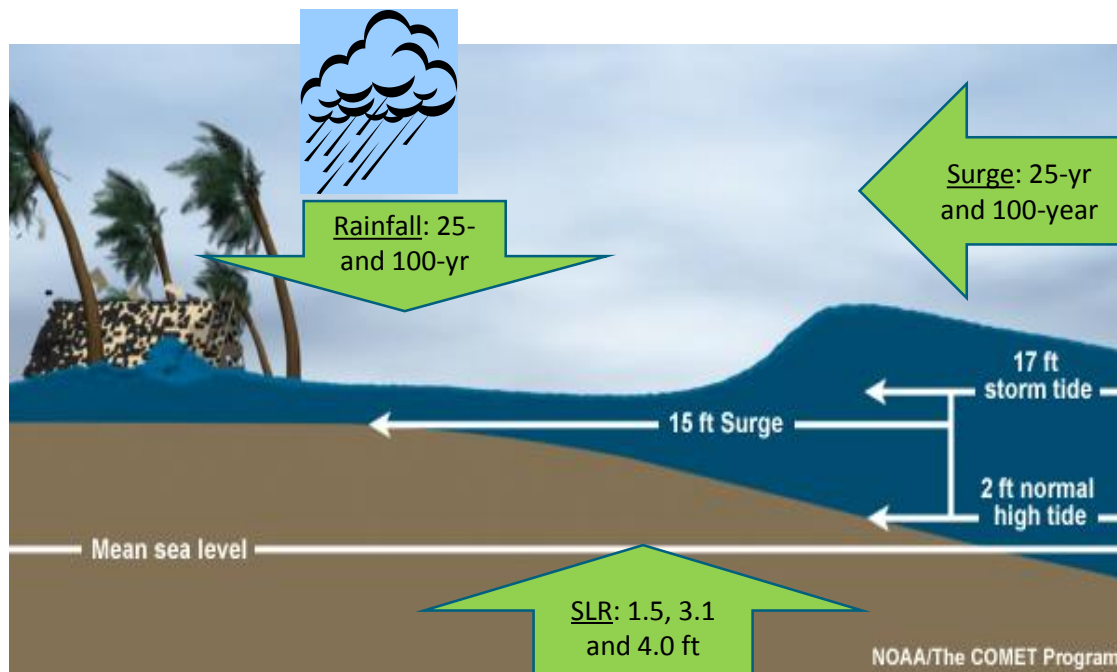


Flood Modeling with Climate Change

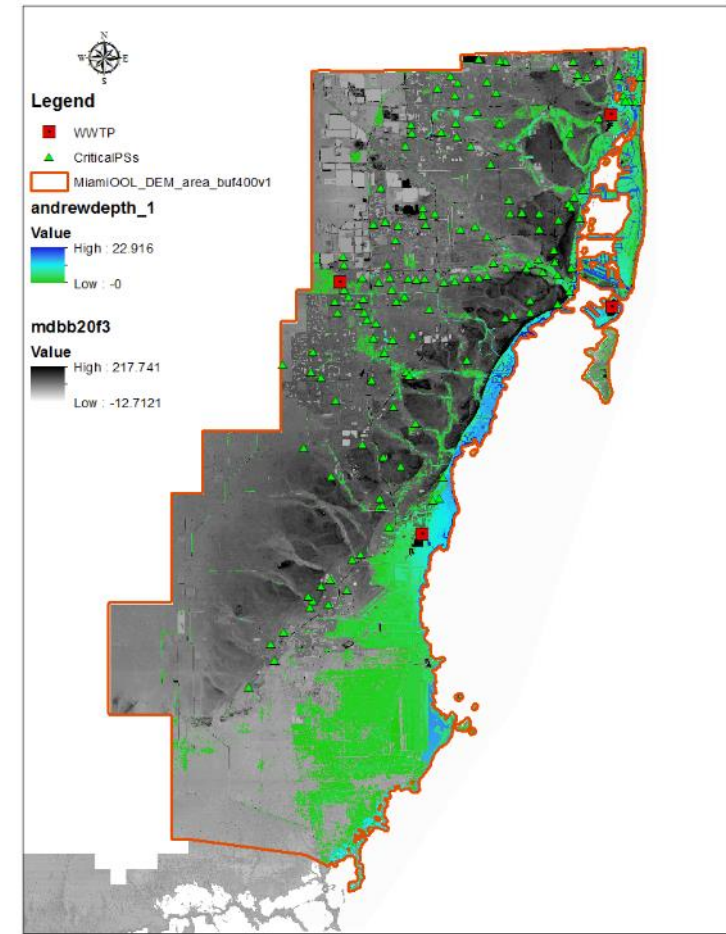
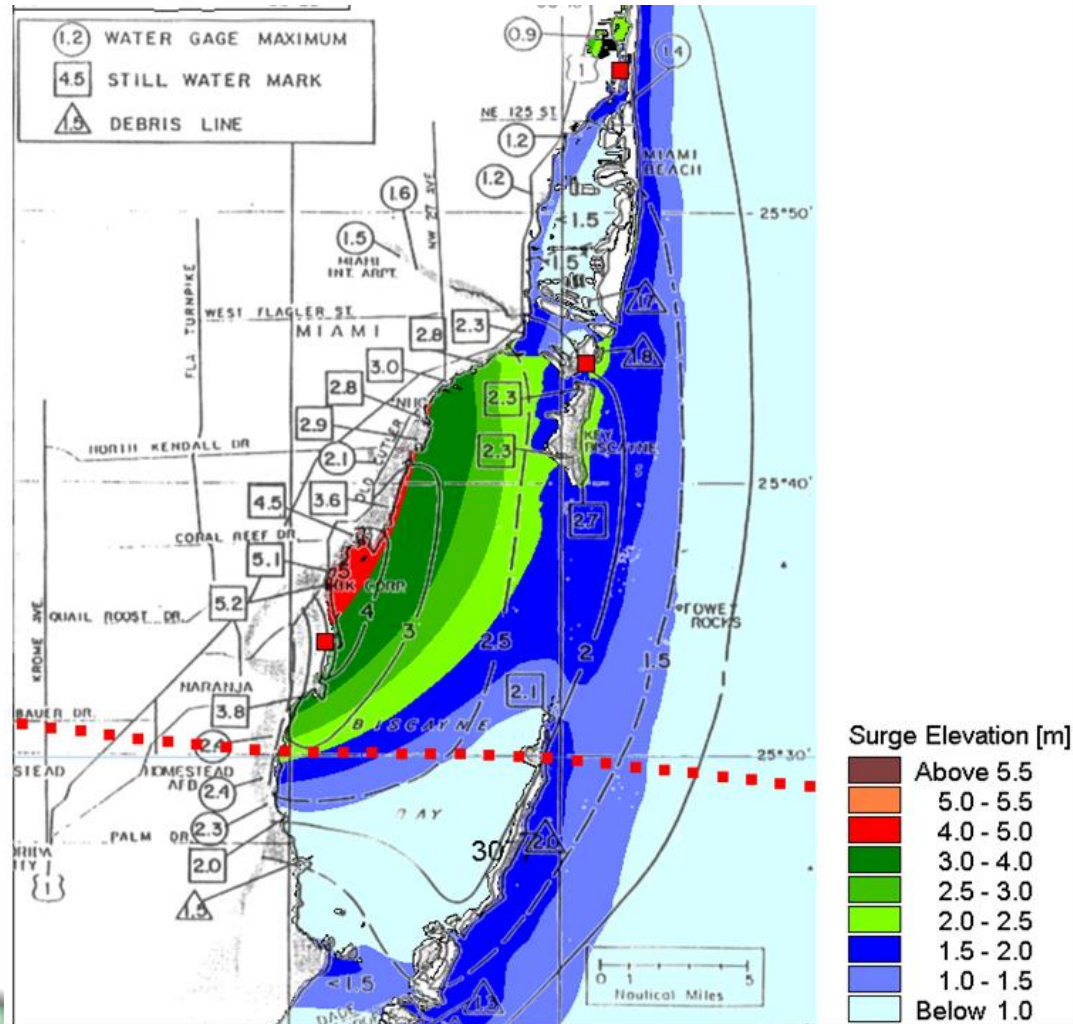
Relationship of Modeling Tasks Reflects Flooding Source: SLR, Storm Surge with Future SLR and Rainfall, Wave Effects

Key Variables:

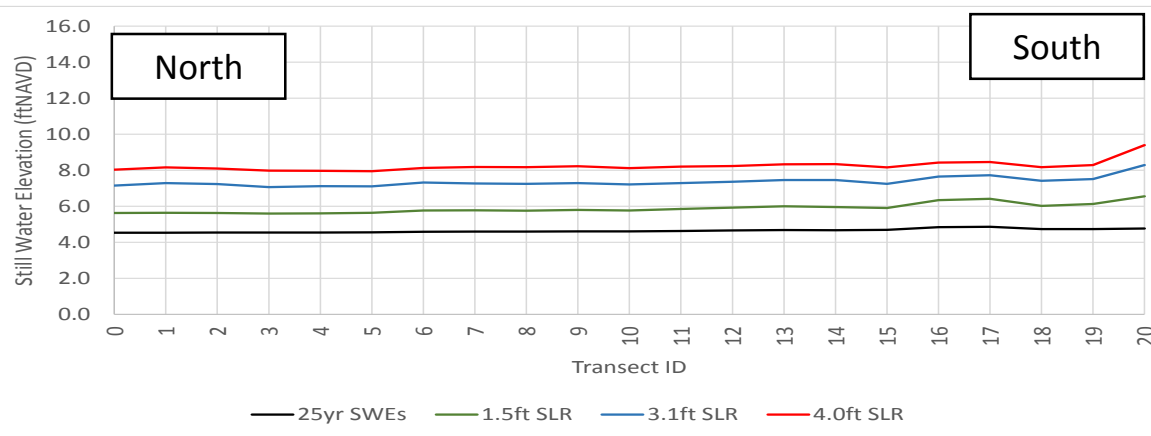
- Wind driven storm surge: 100-yr and 25-yr storms
- SLR: 1.5 ft (2040), 3.1 ft and 4.0 ft (2075)
- Impacts of storm tracks and coastal bathymetry on storm surge and SLR
- Flood Propagation of SLR, Surge, and Rainfall inland
- Wave effects at shoreline and propagation inland



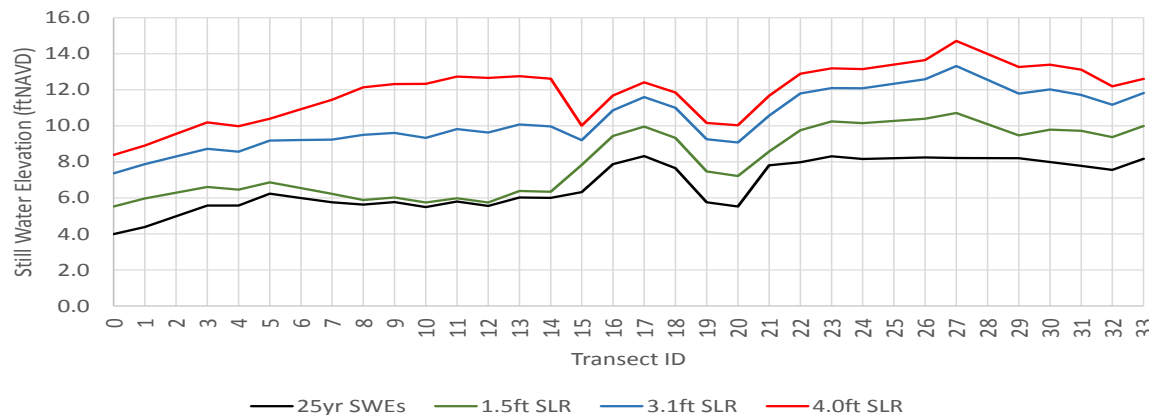
Surge Modeling: Comparison of Peak Surge Elevation: modeled with MIKE21 vs observations for Hurricane Andrew



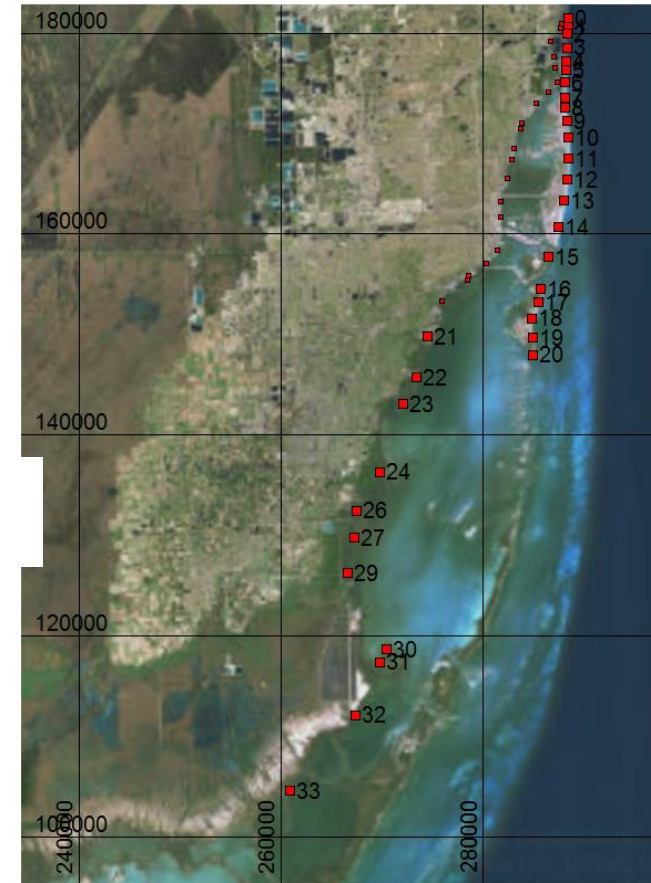
Additional Storm Surge Modeling Scenarios (MIKE21): 25-year storm surge with 1.5, 3.1 and 4.0 ft SLR



Spatial variation of the 25-year SWEs and each SLR scenario along transects, Ocean points



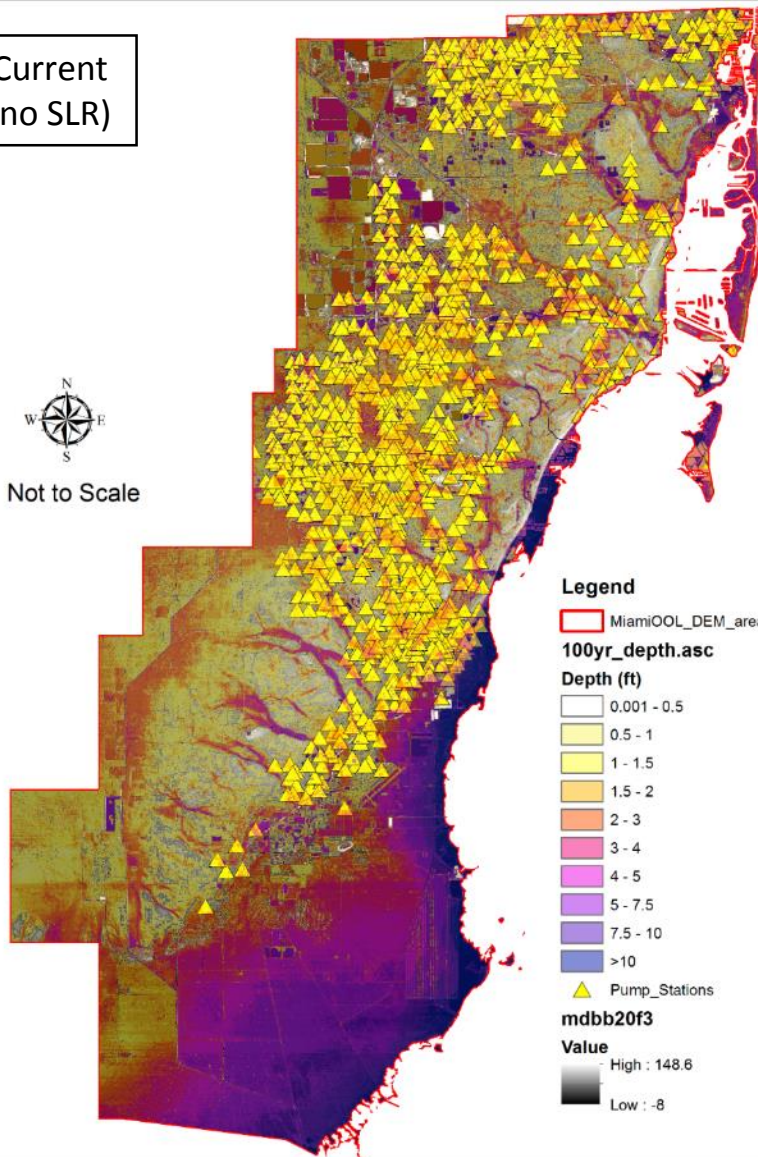
Spatial variation of the 25-year SWEs and each SLR scenario along transects, Bay points



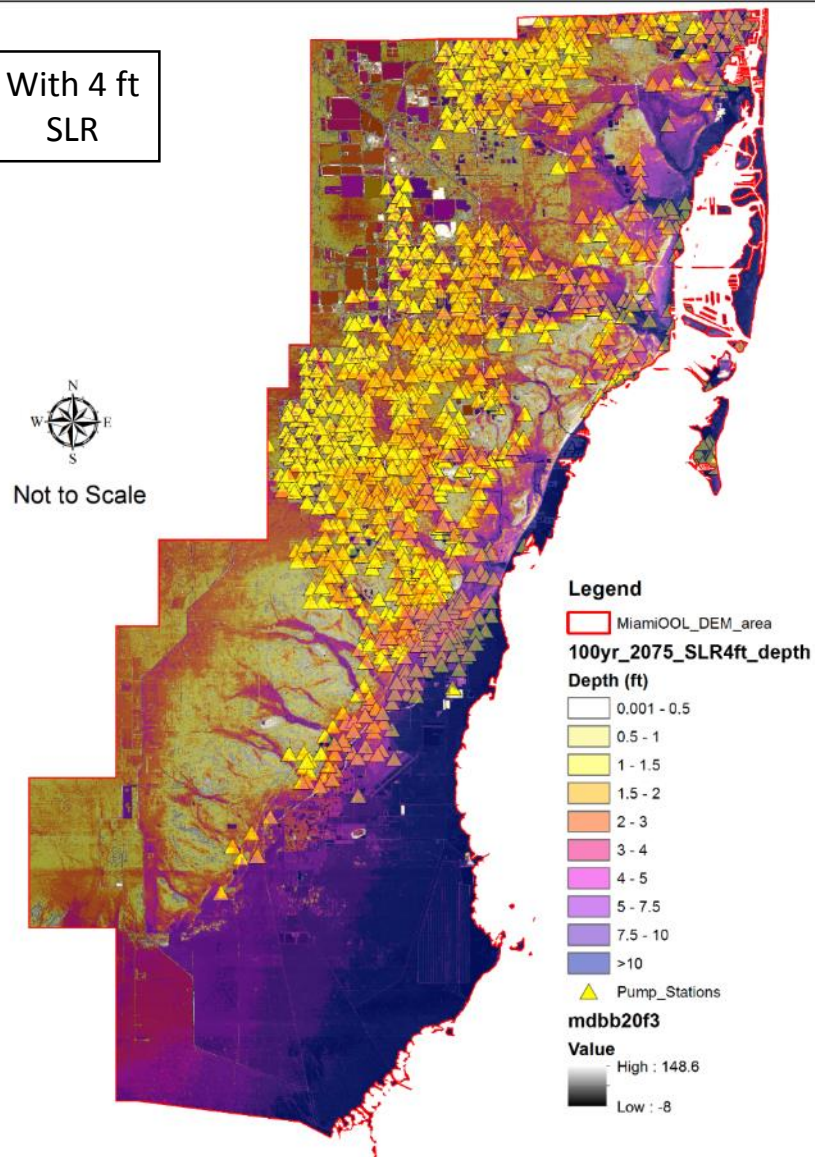
Location of model transects

Inland Flooding: 100-year Depth

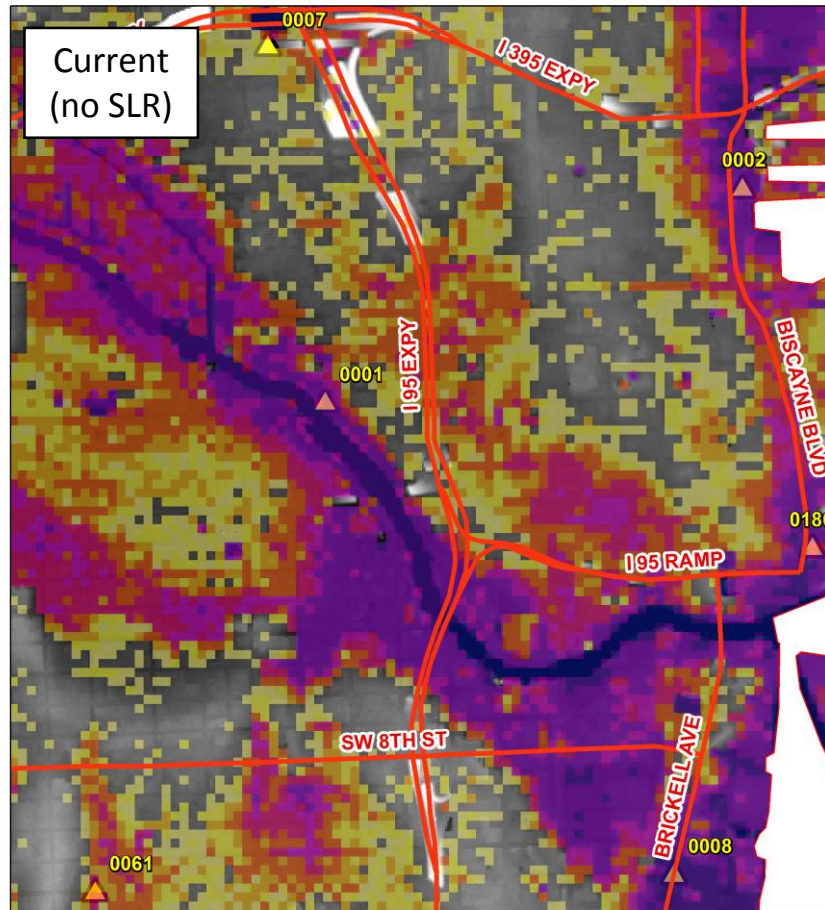
Current
(no SLR)



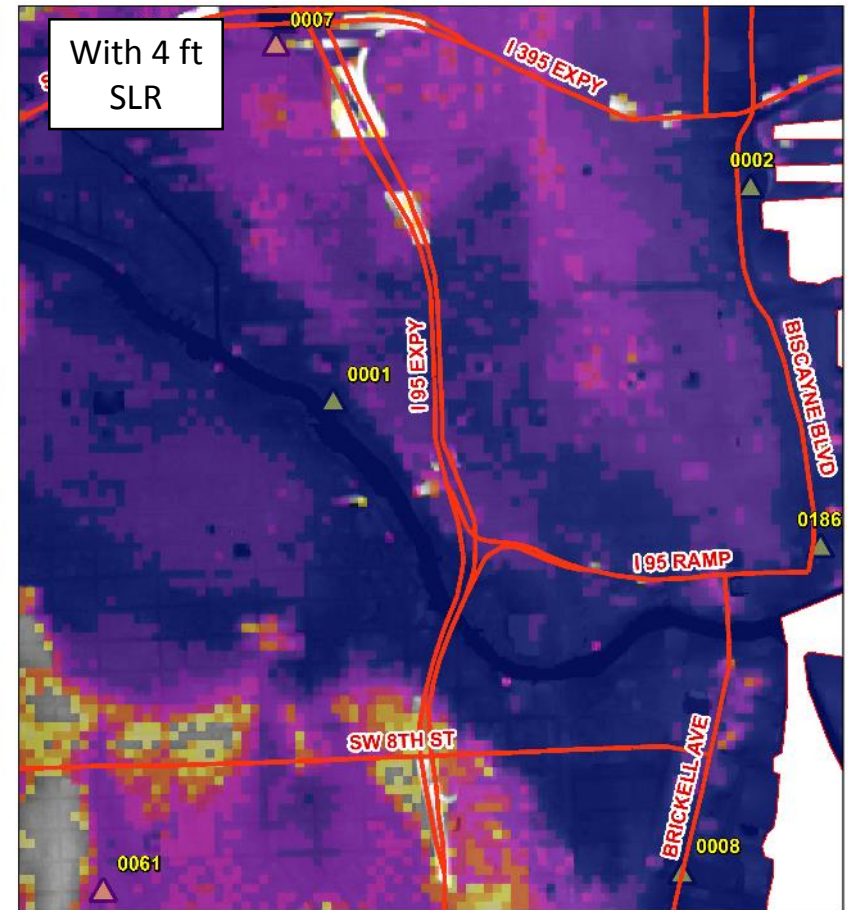
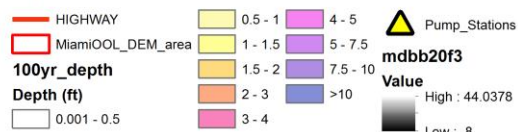
With 4 ft
SLR



Refined Inland Flooding: 100-year Depth (zoomed in at PS #1)



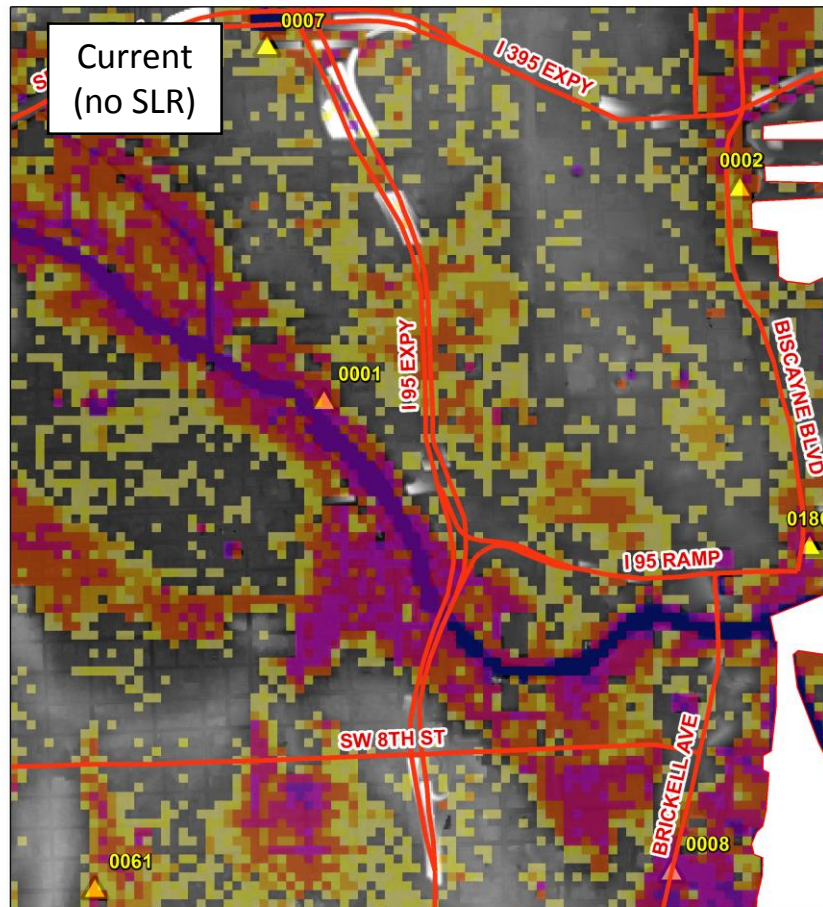
Legend



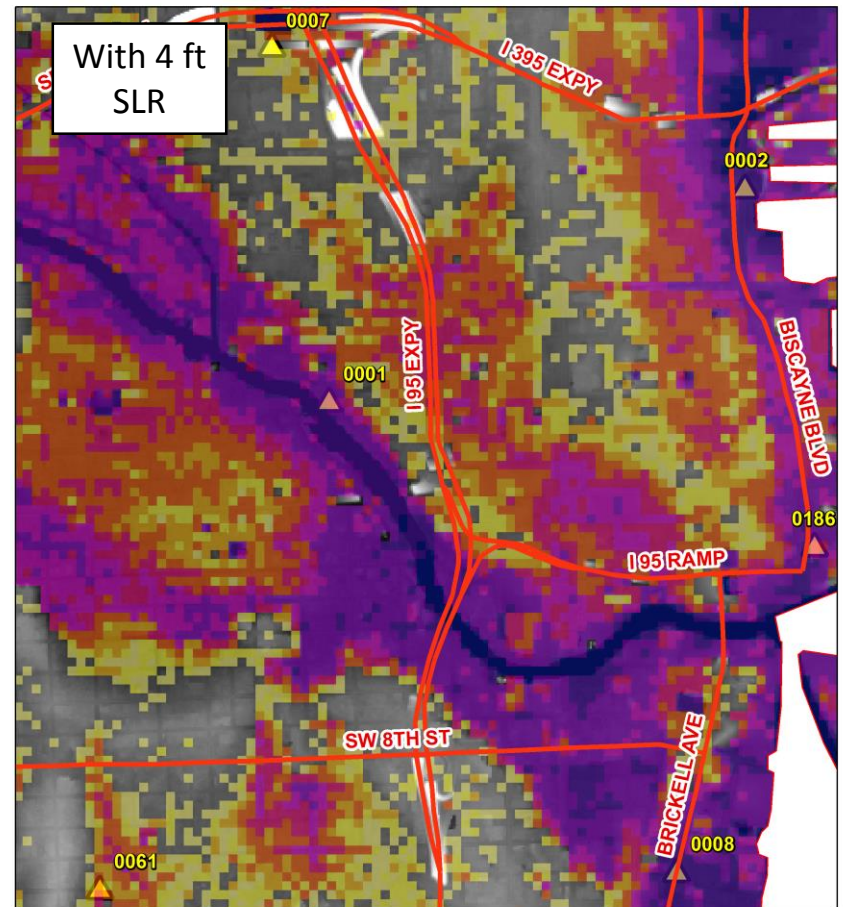
Legend



Refined Inland Flooding: 25-year Depth (zoomed in at PS #1)



Legend



Legend

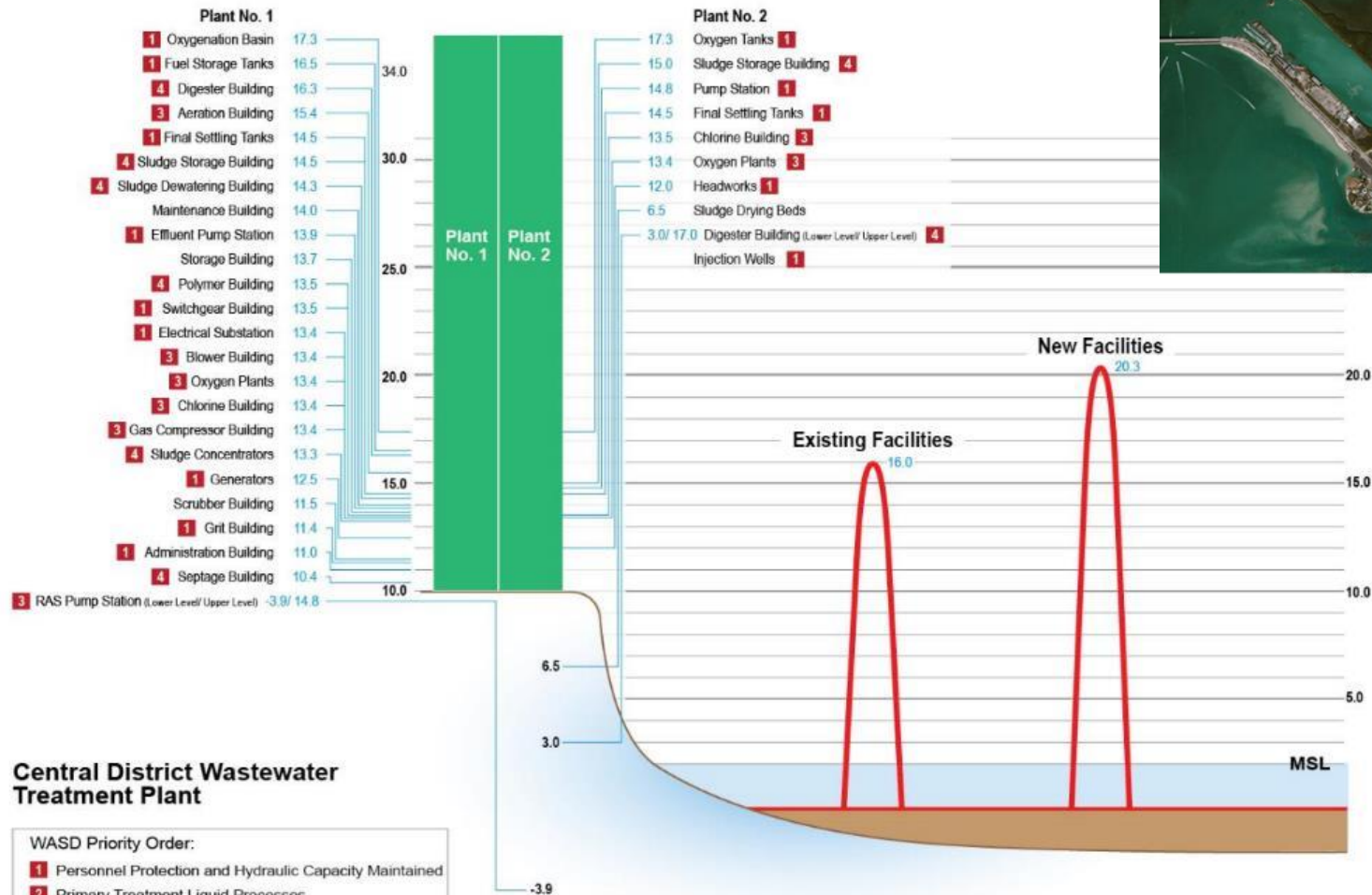


Miami-Dade Design Guidance on Facility Hardening with Climate Change

Factors in Setting Risk-based Design Criteria Used to Evaluate Cost/Benefit of Facility Hardening

- **Planning Horizon to establish the service life:**
 - 2075 for Critical Long-Term Facilities (e.g. WWTPs)
 - 2040 selected for pump station flows (e.g. PS-1)
- **Criticality, based on wastewater or pumping facility function, such as:**
 - Maintenance of facility hydraulics
 - Maintenance of equivalent primary treatment, liquid train
 - Maintenance of secondary treatment, liquid train
 - Maintenance of solids treatment












Facility Hardening Costs were Developed for Critical Facilities above Design Flood Elevation



* All elevations are in 1929 NGVD

Adaptation Strategies / Protective Measures

- Identified site-specific protective measures to minimize prolonged service interruption and flood risk, while balancing feasibility, resiliency, and cost.
- Establish robust design guidelines for future wastewater infrastructure upgrades/designs that assist in mitigating flood risk.

Adaptation Strategy	Resiliency/Effectiveness	Cost
	Elevate Equipment on pads or platforms, to a higher floor, to the roof, or to a new elevated building.	 SSSS
	Flood-Proof Equipment by replacing pumps with submersible pumps and installing watertight boxes around electrical equipment.	 SSS
	Install Static Barrier across critical flood pathways or around critical areas.	 SSS
	Seal Building with water-tight doors and windows, elevating vents and secondary entrances for access during a flood event.	 SS
	Sandbag Temporarily around doorways, vents, and windows before a surge event.	 \$
	Install Backup Power via generators nearby or a plug for a portable generator.	<i>Does not protect equipment but facilitates rapid service recovery.</i> SSS

Source: NYCDEP

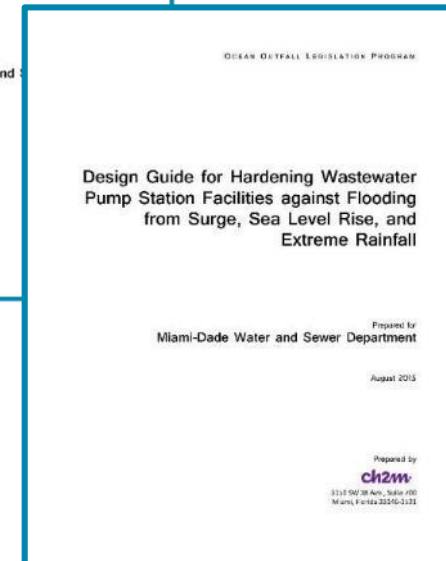
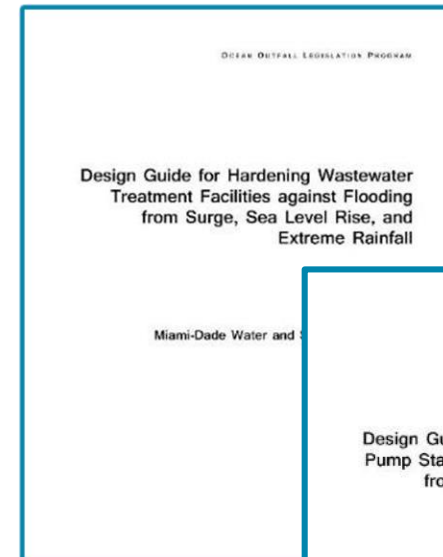
Facility Hardening Costs - WWTPs

	Scenario 1 (Design Elevation 16.0 ft)			Scenario 2 (2075 SLR + FB + SF)		
	CD	OOL (Existing)	Total	CD	OOL (Existing Facilities)	Total
CDWWTP	\$ 4,576,200		\$ 4,576,200	\$ 39,947,600		\$ 39,947,600
SDWWTP	\$ 1,533,000	\$ 3,980,000	\$ 5,513,000	\$ 16,053,000	\$ 7,650,000	\$ 23,703,000
NDWWTP	\$ 9,213,000		\$ 9,213,000	\$ 14,578,000		\$ 14,578,000
Note:			\$ 19,302,200			\$ 78,228,600
OOL Facility hardening was only estimated for retrofitting existing facilities.						
New OOL facilities would be hardened to same design criteria.						

Facility Hardening Design Guidelines for Existing and New WWTP Assets:

Draft issued Aug.2015, revision planned early 2017

	<u>Existing</u> WWTP Facility Assets		<u>New</u> WWTP Facility Assets	
	ft NGVD29	Basis	ft NGVD29	Basis
CDWWTP	16.0	FEMA BFE + 3ft SLR from SEFLCC(2011) +FB +SF	20.3	2075 Surge+1.23m(48")SLR + FB +SF+21"(100-yr, 72-hr rainfall)
SDWWTP	16.0	FEMA BFE + 3ft SLR from SEFLCC(2011) +FB +SF	19.0	2075 Surge+1.23m(48")SLR + FB +SF+21"(100-yr, 72-hr rainfall)
NDWWTP	16.0	Same as CDWWTP and SDWWTP	17.1	2075 Surge+1.23m(48")SLR + FB +SF+21"(100-yr, 72-hr rainfall)
FB= Freeboard = 2.0 ft per ASCE Standard 24-05/2010 FBC Category IV				
SF= Safety Factor = 1.0 ft per 2014 MWH study at CDWWTP				
SLR = 1.23m = 48" per NOAA High projection for 2075 (USACE High projection is 0.93m)				



Next Steps (2016-2017 Update): Prioritizing Pump Stations based on Criticality

- Criticality Factors
 - Flow
 - Based on population served
 - Priority 1 critical facilities served
 - Hospitals, shelters, first responders, emergency centers, city hall, homeland security, potable water facilities, prisons
 - Booster stations
 - Re-pump stations
 - Priority 2 critical facilities served
 - Other government buildings, schools, care service centers, fleet vehicle stations

Next Steps

- Prioritize Critical Pump Stations based on Flooding Risk
- Refine facility hardening approaches of priority pump stations based on feasibility, cost/benefit
- Cost estimates for categories of pump stations based on selected facility hardening approaches
- Update design guidelines for both pump stations and WWTPS
 - Flood protection elevations
 - Decision flow chart based on:
 - Criticality and Risk
 - Cost benefit (feasibility)
 - Service life
 - Case studies
- Develop GIS mapping tool for current and projected flood elevations

Question & Answer session

- Type your question into the “Questions” box and the moderator will read the question on your behalf.

Learn more and register at:

www.naco.org/webinars

THANK YOU!

Additional questions or feedback?

Contact Jenna Moran at jmoran@naco.org