STATE ASSOCIATION PRESIDENTS & EXECUTIVE DIRECTORS MEETING

JANUARY 7 - 9, 2020
The National Council of County Association Executives (NCCAE) provides a vehicle through which its membership improves the administration of the various associations of counties and associations of county officials and a forum through which members meet and exchange information of importance. Additionally, it assists, in accordance with the policy determinations of the council, the National Association of Counties in its efforts to promote and improve county government.

PRESIDENT
Suzanne Dulaney, Esq.
Executive Director, County Commissioners Association of Ohio

FIRST VICE PRESIDENT
Bob Wilcox
Executive Director, South Dakota Association of County Officials

SECOND VICE PRESIDENT
Julie Ring
Executive Director, Association of Minnesota Counties

THIRD VICE PRESIDENT
Kevin Leonard
Executive Director, North Carolina Association of County Commissioners

IMMEDIATE PAST PRESIDENT
Chris Villines
Executive Director, Association of Arkansas Counties
### AGENDA AT A GLANCE

**TUESDAY, JANUARY 7**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
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<tbody>
<tr>
<td>2:30 p.m.</td>
<td>NACo-Appalachian Regional Commission Opioids in Appalachia Capstone Event</td>
<td>NACo First Floor Conference Center</td>
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<tr>
<td>5:30 p.m.</td>
<td>NACo/NCCAE Welcome Reception</td>
<td>NACo HQ, Fourth Floor</td>
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<tr>
<td>7:30 p.m.</td>
<td>NACo FSC Dinner</td>
<td>The Monocle, 107 D Street NE</td>
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**WEDNESDAY, JANUARY 8**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
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<tbody>
<tr>
<td>6:30 a.m.</td>
<td>Registration</td>
<td>Washington Court Hotel</td>
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<tr>
<td>7:00 a.m.</td>
<td>Breakfast</td>
<td>Washington Court Hotel</td>
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<tr>
<td>8:00 a.m.</td>
<td>Buses Depart</td>
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<tr>
<td>9:00 a.m.</td>
<td>General Session</td>
<td>George Washington’s Mount Vernon</td>
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<tr>
<td>12:15 p.m.</td>
<td>Lunch</td>
<td>Bookout Reception Hall</td>
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<td>1:30 p.m.</td>
<td>Tours &amp; Be Washington Exercise</td>
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<tr>
<td>3:45 p.m.</td>
<td>Updates from NACo</td>
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<tr>
<td>5:30 p.m.</td>
<td>Reception &amp; Dinner</td>
<td>Mount Vernon Inn &amp; Restaurant</td>
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<tr>
<td>8:00 p.m.</td>
<td>Buses return to Washington Court Hotel</td>
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**THURSDAY, JANUARY 9**

<table>
<thead>
<tr>
<th>Time</th>
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<th>Location</th>
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<tbody>
<tr>
<td>7:30 a.m.</td>
<td>Registration</td>
<td>Washington Court Hotel</td>
</tr>
<tr>
<td>8:00 a.m.</td>
<td>Legislative Update and Breakfast for Presidents &amp; Directors</td>
<td>Washington Court Hotel</td>
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<tr>
<td>8:00 a.m.</td>
<td>NACo Public Employee Benefits LLC Breakfast</td>
<td>Washington Court Hotel</td>
</tr>
<tr>
<td>10:00 a.m.</td>
<td>White House Meeting with Key Administration Officials</td>
<td>Eisenhower Executive Office Building, 1650 Pennsylvania Avenue NW</td>
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Full agenda available on page 4.
FULL MEETING AGENDA

TUESDAY, JANUARY 7  Dress code is business for all events.

2:30 P.M. – 4:30 P.M.  **NACO-APPALACHIAN REGIONAL COMMISSION OPIOIDS IN APPALACHIA CAPSTONE EVENT**

City-County Conference Center | 660 North Capitol Street NW, First Floor
The NACo-ARC Opioids In Appalachia Capstone Event is the culmination of a year-long partnership between NACo and ARC to strengthen the local response to the opioid epidemic in Appalachia. The event will bring together local leaders from across Appalachia to discuss solutions counties are using to respond to the epidemic, as well as how we are working to move our communities beyond the opioid epidemic and fortify them for future growth.

5:30 P.M. – 7:00 P.M  **NACO/NCCAE WELCOME RECEPTION**

*Guests Welcome*
NACo Headquarters | 660 North Capitol Street NW, Fourth Floor

7:30 P.M.  **NACo FSC DINNER (NCCAE members and county officials only)**

The Monocle | 107 D Street NE

WEDNESDAY, JANUARY 8

6:30 A.M. – 8:00 A.M.  **REGISTRATION**

Washington Court Hotel | Executive Foyer

7:00 A.M – 8:00 A.M.  **BREAKFAST**

Washington Court Hotel | Executive Room

8:00 A.M.  **BUSES DEPART FROM THE WASHINGTON COURT HOTEL FOR MOUNT VERNON**
9:00 A.M. – 10:15 A.M.  WASHINGTON'S ENDURING RELEVANCE: THE INTEGRATION OF STRATEGY, LEADERSHIP AND MANAGEMENT


Through a series of three sessions, attendees will learn more about George Washington's military and political career and examine Washington's integration of leadership, management and strategy. It will also highlight his credibility and communication styles as a leader. Participants will face two scenarios Washington encountered as Commander-in-Chief of the Continental Army and as the first President of the United States. The session will feature presentations from the co-directors of the George Washington Leadership Institute.

Dr. Peter Cressy, RDM (Ret.)
Co-director, George Washington Leadership Institute

10:15 A.M. - 10:30 A.M.  BREAK

10:30 A.M. – 11:30 A.M.  LEADING IN TIMES OF CHANGE

Credibility, communication, collaboration and vision are all essential characteristics for effective leadership, and Washington demonstrated these abilities during his time as Commander-in-Chief and first President of the United States. This session will explore examples of these traits in Washington's own life and how these characteristics can be implemented in today's leadership.

Dr. Joseph F. Stolz
Co-director, George Washington Leadership Institute

11:30 A.M. – 12:00 P.M.  LIBRARY & SPECIAL COLLECTIONS TOUR

George Washington's Mount Vernon | Karen Buchwald Wright Reading Room

Step behind the “exhibition glass” and view firsthand authentic documents and letters penned by George Washington or written to him, learning more about the character of the leader through Washington’s own words and collections.

12:15 P.M. – 1:15 P.M.  LUNCH

George Washington's Mount Vernon | Ann & John Bookout Reception Hall
1:30 P.M. – 2:30 P.M.
**GROUP 1: TOUR OF GEORGE WASHINGTON’S MANSION & ESTATE**
Facilitated by historical interpretive staff

Learn from Washington’s best autobiography – his home. Not only is the mansion one of the finest examples of American colonial architecture, it’s a reflection of his character and personality, as well as his vision for our new nation. Hear stories of both the evolution of an 18th-century mansion, plantation and the man who called it home.

**GROUP 2: BE WASHINGTON EXERCISE**

Participants step into the leadership role of George Washington in Mount Vernon’s newest digital interactive experience. Faced with the same information and choices as Washington, participants use their own judgment to decide what to do in each situation. Then participants will reflect on their own leadership decisions, as well as the leadership of George Washington.

Dr. Joseph F. Stolz
Co-director, George Washington Leadership Institute

2:30 P.M. – 3:30 P.M.
**GROUP 1: BE WASHINGTON EXERCISE**
**GROUP 2: TOUR OF GEORGE WASHINGTON’S MANSION & ESTATE**

3:30 P.M. – 3:45 P.M. **BREAK**

3:45 P.M. – 5:15 P.M.
**UPDATES FROM NACo: NACo 2020 BLUEPRINT AND KEY INITIATIVES**

Hon. Mary Ann Borgeson
Commissioner, Douglas County, Neb. and NACo President

Matt Chase
Executive Director, NACo

5:30 P.M. – 7:30 P.M.
**RECEPTION & DINNER**
Guests Welcome
Mount Vernon Inn & Restaurant

8:00 P.M. **BUSES RETURN TO WASHINGTON COURT HOTEL**
THURSDAY, JANUARY 9

7:30 A.M. – 9:00 A.M.  REGISTRATION
Washington Court Hotel | Ballroom Foyer

8:00 A.M. – 9:00 A.M.  LEGISLATIVE UPDATE AND BREAKFAST FOR PRESIDENTS & EXECUTIVE DIRECTORS
Washington Court Hotel | Ballroom 1 & 2
Ahead of the White House visit, NACo’s Government Affairs staff provide an update on the latest action in Washington, D.C., including a look ahead at counties’ top federal priorities for 2020.

8:00 A.M. – 9:00 A.M.  NACo PUBLIC EMPLOYEE BENEFITS LLC BREAKFAST
Washington Court Hotel | Ballroom 3

9:00 A.M.  DEPART WASHINGTON COURT HOTEL FOR WHITE HOUSE
Participants will cab or Uber on their own to the White House

10:00 A.M. – 1:00 P.M.  WHITE HOUSE MEETING WITH KEY ADMINISTRATION OFFICIALS
Eisenhower Executive Office Building | Entrance at 17th Street NW and State Place NW
Over the past three years, the Trump Administration has invited every county official across the country to attend “County Days” at the White House. This special session allows state association presidents another opportunity to engage with top officials in the administration on a variety of issues important to counties.

Key officials from the administration will join attendees to discuss important topics, including community revitalization and rural prosperity, mental health and criminal justice reform, immigration modernization and infrastructure investment, deregulation and regulatory innovation. Participants are encouraged to come prepared with input and relevant examples on each of these topics from your state and county.

Participants should bring a photo ID in order to pass through security. Briefcases are also allowed - luggage should be left at the hotel or at NACo headquarters.