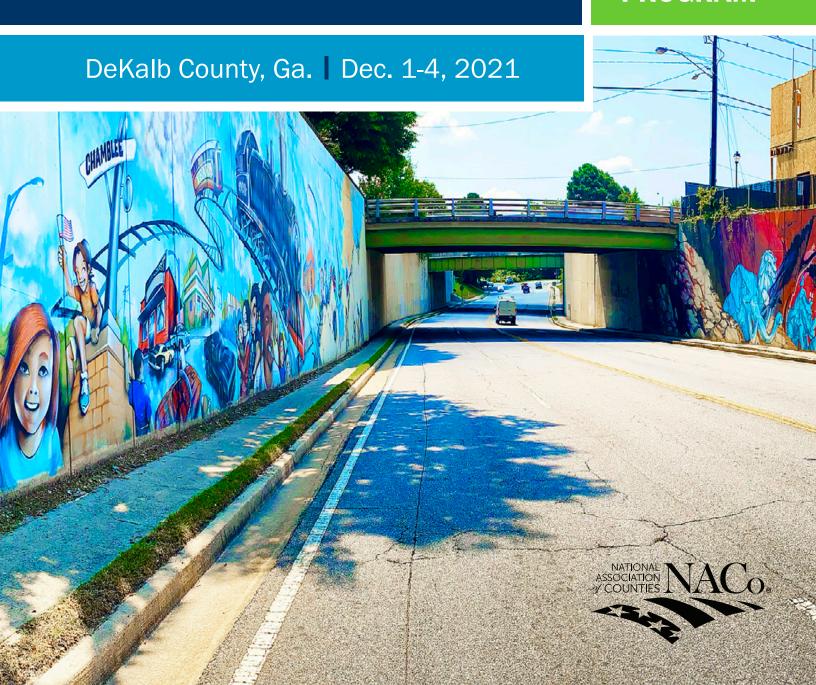
2021 NACo

& LARGE URBAN COUNTYCAUCUS SYMPOSIUM

PROGRAM



LARGE URBAN COUNTY CAUCUS

133 COUNTIES

160 MILLION RESIDENTS

1.9 MILLION EMPLOYEES

\$395 BILLION IN ANNUAL OPERATIONS

19,713 BRIDGES AND **163,240** ROAD MILES

102 HOSPITALS, OVER 358,000 BEDS AND OVER 98.8 MILLION PATIENT DAYS

\$65.4 BILLION FOR JUSTICE AND PUBLIC SAFETY SERVICES ANNUALLY

277,130 POLL WORKERS AND 38,047 POLLING PLACES FOR ELECTION DAY



WEDNESDAY DECEMBER 1

1:00 p.m. Mobile Tours (offsite)

• CHRIS 180

New Black Wall Street Market

3:30 p.m. Registration Open

6:00 p.m. **LUCC Networking Reception (offsite)**

THURSDAY DECEMBER 2

7:30 a.m. Registration Open

7:45 a.m. **Breakfast & Informal ARPA Discussion**

sponsored by KPMG

8:30 a.m. **LUCC Symposium**

10:15 a.m. **Coffee Break sponsored by Tyler**

Technologies

12:00 p.m. **LUCC Symposium Luncheon**

sponsored by Nationwide

2:00 p.m. **LUCC Symposium Breakouts**

3:15 p.m. Afternoon break sponsored by VISA

3:30 p.m. **LUCC Business Meeting**

6:00 p.m. **Dinner and Soulful Christmas**

Performance (offsite)

FRIDAY **DECEMBER 3**

7:30 a.m. Registration Open

7:45 a.m. **Breakfast & Informal ARPA Discussion**

sponsored by Witt O'Brien's

9:00 a.m. **Mobile Tour to Metro Atlanta Urban**

Farm (offsite)

12:30 p.m. **Joint Board/LUCC Luncheon**

sponsored by Tidal Basin

2:00 p.m. NACo Board of Directors Meeting

6:00 p.m. **Dinner Reception (offsite)**

SATURDAY | **DECEMBER 4**

7:30 a.m. **Registration Open**

7:30 a.m. **Breakfast**

8:30 a.m. Board Retreat at Blackhall Studios

(offsite)

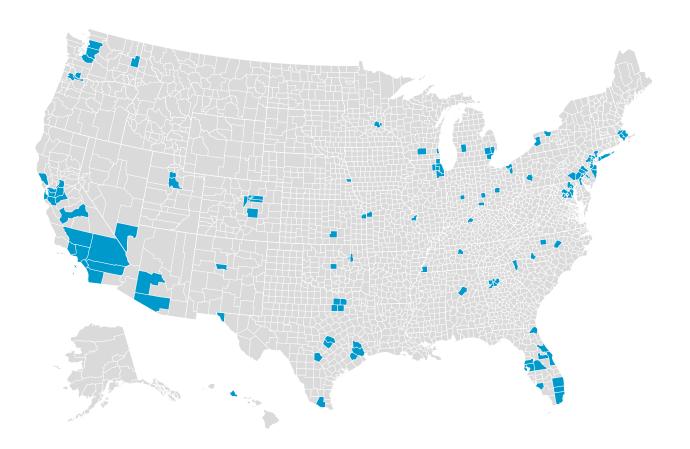
12:00 p.m. **Boxed lunch and transportation**



America's urban counties play a prominent role in the lives of 160 million residents every day. We foster conditions for economic strength, build and maintain transportation systems and critical infrastructure, promote community health and well-being, champion justice and public safety, and implement a broad portfolio of federal, state and local programs.

The National Association of Counties (NACo) Large Urban County Caucus, or "LUCC," is the leading national body for urban county leaders and is the voice for America's metropolitan counties before Congress and the administration. Comprised of county executives, governing board members and other elected and senior appointed officials, LUCC members focus on urban challenges and solutions, engage in peer-to-peer information exchanges and inform national policy discussions.

The LUCC Symposium is the premier national forum for the exchange of knowledge and solutions that enhance the operations of America's 133 metropolitan counties.



LUCC counties (those with at least 500,000 residents) are shaded in blue.



2021-2022 LUCC CHAIR



HON. JOHN O'GRADY
Commissioner, Franklin County, Ohio

Since being elected to the Franklin County Board of Commissioners in November 2008, John O'Grady

has worked to make Franklin County one of the best communities in the nation to live, visit and do business. As commissioner, John has assumed leadership roles in economic development initiatives such as the investment in a sustainable financing model for Nationwide Arena; the redevelopment of the Scioto peninsula, anchored by the new Veterans Memorial; and the creation of the Franklin County Infrastructure Works program, a revolving loan program for local infrastructure projects.

When it comes to social services, John focuses his efforts on constructing thoughtful, strategic and collaborative approaches to serving vulnerable communities. In 2009, he established the Somali Work Group, an ongoing collaboration among numerous county agencies, courts, and community organizations tasked with identifying the needs of Franklin County's immigrant communities and developing effective government responses to those needs. In 2014, he served on the Greater Columbus Infant Mortality Task Force whose work now informs the community's CelebrateOne initiative to reduce the rate of infant mortality in Columbus, Ohio and Franklin County. Most recently, he has fostered collaboration in combating chronic health conditions and barriers to access through his support of the Franklin County Youth Needs Assessment and the Columbus & Franklin County Addiction Plan.

Prior to serving as commissioner, John worked as an administrator in the State Treasurer's office, owned his own business, and served two four-year terms as the Clerk of Courts for the Franklin County Common Pleas Courts and the 10th District Court of Appeals. As commissioner, he was selected in 2010, 2013, 2016 and 2017 by his colleagues to serve as Board President.

John is very active in NACo serving as a member on the Board of Directors, member of the Community, Economic and Workforce Development Committee (CEWD), Vice Chair of the CEWD Workforce Subcommittee and Chair of the Large Urban Counties Caucus (LUCC).

2021-2022 LUCC VICE CHAIRS



HON. ADRIAN GARCIACommissioner
Harris County, Texas



HON. ANGELA CONLEYCommissioner,
Hennepin County, Minnesota



HON. DEVAN ALLENCommissioner
Tarrant County, Texas



HON. GEORGE DUNLAPChairman of the Board
Mecklenburg County, North Carolina



HON. JACK SELLERSChairman of the Board
Maricopa County, Arizona



HON. JOHN OLSZEWSKICounty Executive
Baltimore County, Maryland



HON. KATHRYN BARGERSupervisor
Los Angeles County, California



ALABAMA

Jefferson County

ARIZONA

- Maricopa County
- Pima County

CALIFORNIA

- Alameda County
- Contra Costa County
- Fresno County
- Kern County
- Los Angeles County
- Orange County
- Riverside County
- Sacramento County
- San Bernardino County
- San Diego County
- San Francisco City & County
- San Joaquin County
- San Mateo County
- Santa Clara County
- Sonoma County
- Stanislaus County
- Ventura County

COLORADO

- Adams County
- Arapahoe County
- Denver City and County
- El Paso County
- Jefferson County

DELAWARE

New Castle County

FLORIDA

- Brevard County
- Broward County
- Duval County/City of
- Jacksonville
- Hillsborough County
- Lee County
- Miami-Dade County
- Orange County
- Palm Beach County
- Pasco County
- Pinellas County
- Polk County
- Volusia County

GEORGIA

- Cobb County
- DeKalb County
- Fulton County
- Gwinnett County

HAWAI

Honolulu City and County

ILLINOIS

- Cook County
- DuPage County
- Kane County
- Lake County
- Will County

INDIANA

 Indianapolis and Marion County

KANSAS

- Johnson County
- · Sedgwick County

KENTUCKY

• Louisville Jefferson County Metro Government

MARYLAND

- Anne Arundel County
- Baltimore City
- Baltimore County
- Montgomery County
- Prince George's County

MASSACHUSETTS

- Bristol County
- Norfolk County
- Plymouth County
- Suffolk County, City of Boston

MICHIGAN

- Kent County
- Macomb County
- Oakland County
- Wayne County

MINNESOTA

- · Hennepin County
- Ramsey County

MISSOURI

- Jackson County
- St. Louis County

NEBRASKA

Douglas County

NEVADA

Clark County

NEW JERSEY

- Bergen County
- Camden County
- Essex County
- Hudson County
- Middlesex County
- Monmouth County
- Morris County
- Ocean County
- Passaic County
- Union County

NEW MEXICO

Bernalillo County

NEW YORK

- Erie County
- Monroe County
- Nassau County
- New York City
- Suffolk County
- Westchester County

NORTH CAROLINA

- Guilford County
- Mecklenburg County
- Wake County

OHIO

- Cuyahoga County
- Franklin County
- Hamilton County
- Montgomery County
- Summit County

OKLAHOMA

- Oklahoma County
- Tulsa County

OREGON

- Multnomah County
- Washington County

PENNSYLVANIA

- Allegheny County
- Bucks County
- Chester County
- Delaware County
- Lancaster County
- Montgomery CountyPhiladelphia County

SOUTH CAROLINA

Greenville County

TENNESSEE

- Nashville and Davidson County
- Shelby County

TEXAS

- Bexar County
- Collin County
- Dallas County
- Denton County
- El Paso County
- Fort Bend CountyHarris County
- Hidalgo County
- Montgomery County
- Workgomery
- Tarrant CountyTravis County
- Williamson County

UTAH

- Salt Lake County
- Sait Lake ColUtah County

VIRGINIA

Fairfax County

WASHINGTON

- Clark County
- King CountyPierce County
- Snohomish CountySpokane County

WASHINGTON, D.C.

WISCONSIN

- Dane County
- Milwaukee County



WEDNESDAY

DECEMBER 1

1:00 p.m. - 5:00 p.m. OPTIONAL LUCC MOBILE TOUR

All attendees are welcome to attend the mobile tour. Mobile tours will depart from the main hotel entrance. Arrive 10 minutes prior to tour departure to allow time to board the buses.

CHRIS 180

Supported by DeKalb County and other partners, Atlanta nonprofit CHRIS 180 offers extensive wraparound services to children, youth, young adults and families, including counseling, skill-building, trauma-informed care, foster homes, adoptions, assistance to those suffering or recovering from substance use disorders, and safe homes for those experiencing homelessness. After a brief presentation, attendees will have the opportunity to visit with CHRIS 180 staff and receive a tour of the organization's DeKalb County community.

NEW BLACK WALL STREET MARKET

With over 100 shops and restaurants, the New Black Wall Street Market is a destination for family fun, entertainment, retail, gourmet grocery shopping and fine dining. As an extension of the Allen Entrepreneurial Institute, the New Black Wall Street Market shares its mission: to increase the size and number of minority and women-owned businesses throughout the United States and globally. This new retail experience fosters operational excellence in areas such as product offerings, systems utilization, presentation and customer service. After a brief presentation in the market's African Textile Museum, attendees will have about an hour to shop and visit the entrepreneurs in the facility.

3:30 p.m. - 5:30 p.m.

REGISTRATION OPEN

Decatur Ballroom Lobby

6:00 p.m. – 8:00 p.m. LUCC NETWORKING RECEPTION - AN EVENING AT THE HISTORIC DEKALB COUNTY COURTHOUSE

Attendees are invited to take a 2-block stroll to the Courthouse. Exit the Courtyard or the Hampton Inn and take a right.

7:30 a.m. - 4:30 p.m. REGISTRATION OPEN

Decatur Ballroom Lobby

7:45 a.m. – 8:30 a.m. LUCC SYMPOSIUM BREAKFAST & INFORMAL ARPA Q/A

Decatur Ballroom Lobby SPONSORED BY KPING

Breakfast will be served and county attendees will have the opportunity to discuss their ARPA spending plans with fellow attendees. KPMG – a corporate premier partner of NACo – will have experts in the room, along with NACo staff, to answer your pressing ARPA questions.

8:30 a.m. – 3:30 p.m. LUCC SYMPOSIUM

Decatur Ballroom

8:30 a.m. – 9:00 a.m. SYMPOSIUM KICK-OFF: "URBAN COUNTIES THRIVE"



Hon. Larry JohnsonNACo President and Commissioner, DeKalb County, Ga.



Hon. John O'Grady LUCC Chair and Commissioner, Franklin County, Ohio

9:00 a.m. - 10:15 a.m. **GENERAL SESSION ONE: REDUCING INFANT MORTALITY RATES** THROUGH COUNTY-BASED STRATEGIES

Preterm birth and low birth weight are common causes of infant mortality in the United States. While there is no definitive approach for preventing these causes, counties can play a major role in reducing infant mortality rates through systemic change and local strategies. Mothers' health, environment and experiences affect how infants develop prenatally through their infancy. Join us for a discussion on strategies urban counties can deploy to improve outcomes for mothers and infants.

MODERATOR:



Christine Sander

Director of Infant Wellness Initiatives at Nationwide Children's Hospital and the Ohio Better Birth Outcomes Collaborative

PANELISTS:



Dr. Wanda Barfield

Director of Reproductive Health, Centers for Disease Control and Prevention (pre-recorded remarks)



Dr. Toyosi Okurounmu

UnitedHealthcare Children's Foundation



Maureen Stapleton

Executive Director, Celebrate One, Franklin County, Ohio

10:15 a.m. - 10:30 a.m.

Decatur Ballroom Lobby

BREAK - COFFEE PROVIDED BY 💸 tyler



ASSOCIATION NACO

NACO UPCOMING EVENTS



NACo LEGISLATIVE CONFERENCE

Feb. 12-16, 2022 Washington, D.C. | Washington Hilton Register today: www.NACo.org/leg

NACo WESTERN INTERSTATE REGION CONFERENCE

May 18-20, 2022 Anchorage Borough, Alaska



NACo ANNUAL CONFERENCE & EXPOSITION

July 21-24*, 2022

Adams County, Colo. | Gaylord Rockies Resort & Convention Center *Note Thurs.-Sun. pattern

10:30 a.m. - 11:45 a.m. **GENERAL SESSION TWO: HOW CAN LOCAL LEADERS SUCCESSFULLY INVEST FISCAL RECOVERY FUNDS?**

In March, American Rescue Plan Act was signed into law, which established the \$350 billion Coronavirus State and Local Fiscal Recovery Fund. The legislation provided \$61.5 billion in direct, flexible funding to counties of all sizes. Now that the U.S. Treasury has begun to administer the dollars, county leaders are deciding how to best invest these critical resources responsibly and equitably to ensure the recovery of our residents, communities and national economy. This session will examine eligible uses of Recovery Funds and steps local leaders can take when developing and implementing plans. Session participants will also have the opportunity to meet in small groups and discuss county investments of Fiscal Recovery Funds.



Teryn Zmuda Chief Economist and Director of the Counties Futures Lab, National Association of Counties



Eryn Hurley Deputy Director of Government Affairs, National Association of

12:00 p.m. - 1:45 p.m. **Decatur Ballroom**







Senior Fellow and Deputy Director, Brookings Metropolitan Policy Program



Scott Murray Financial Market Economist, Nationwide Economics

LUCC SYMPOSIUM - CONCURRENT AFTERNOON BREAKOUT 2:00 p.m. – 3:15 p.m. **SESSIONS**

Breakout Session A

Mary Gay Room

FITS AND STARTS: SUCCESSES, CHALLENGES AND OPPORTUNITIES OF COUNTY DIVERSITY, EQUITY AND INCLUSION (DEI) EFFORTS

Counties have been considering responses to the social unrest evident throughout 2020 and 2021, as well as the inequities exposed and emphasized by the COVID-19 pandemic. Several counties have established diversity, equity and inclusion (DEI) offices, but many others are still exploring the best way to proceed. Hear from counties about the quick wins and the hard truths of DEI efforts, and from experienced leaders on ways to move toward a more diverse, equitable and inclusive governance.

MODERATOR:

Hon. Angela Conley

LUCC Vice Chair and Commissioner, Hennepin County, Minn.

PANELISTS:



Hon. Christopher RodgersCommissioner, Douglas County, Neb.



Andrew KleineSenior Director - Government & Public Sector, Ernst & Young, LLP



Hughey NewsomeChief Financial Officer, Wayne County, Mich.



Efren Corado GarciaDiversity & Inclusion Officer, Office of the Mayor, Salt Lake County, Utah



Andrew StrongDirector, Office of Equity & Racial Justice, San Diego, Calif.

Breakout Session B

Henry Oliver Room

OPPORTUNITIES AND INNOVATIVE SOLUTIONS FOR PREVENTING HOMELESSNESS

On any given night, more than 580,000 people in America experience homelessness, with millions more on the cusp. The pandemic has only exacerbated the homelessness and housing affordability crisis. Counties invest significantly in housing and community development and play an important role in addressing the needs of people experiencing homelessness. Hear from an expert panel of national and county leaders on key resources and solutions for counties to combat homelessness and housing instability.

MODERATOR:

Hon. George Dunlap

LUCC Vice Chair and Chairman, Mecklenburg County, N.C.

PANELISTS:



Assistant Deputy Secretary Michelle Perez
U.S. Department of Housing and Urban Development



Hon. Denise WinfreyNACo 1st Vice President and Board Member, Will County, Ill.



Hon. Adrian GarciaLUCC Vice Chair and Commissioner, Harris County, Texas



Keith Cooke Industry Manager – Planning & Community Development, ESRI

3:15 p.m. - 3:30 p.m.

COFFEE BREAK SPONSORED BY **VISA**

Decatur Ballroom Lobby

3:30 p.m. - 5:00 p.m.

LUCC BUSINESS MEETING

Decatur Ballroom

Over the past year, NACo has helped to achieve numerous county legislative priorities including the passage of the American Rescue Plan Act, which provided \$65.1 billion in direct funding for counties of all sizes, as well as the Infrastructure Investment and Jobs Act, which represents a significant victory for counties, who own and operate 44 percent of public roads and 38 percent of bridges. During the Large Urban County Caucus (LUCC) Business Meeting, LUCC members will hear about these developments as well as a COVID-19 update from our White House and federal partners, as well as NACo staff.



Julie Chávez Rodriguez
Director of Intergovernmental Affairs, The White House



Christine Kosmos

Director, Division of State and Local Readiness, Centers for Disease

Control and Prevention



Eduardo CisnerosCOVID-19 Intergovernmental Affairs Director, The White House



Mark Ritacco NACo Director of Government Affairs

5:30 p.m. DINNER RECEPTION – PORTER SANFORD PERFORMING ARTS CENTER SPONSORED BY **◆aetna**"

Buses will board promptly at 5:30 p.m. from the main entrance of the Courtyard

7:00 p.m. - 9:00 p.m. SOULFUL CHRISTMAS PERFORMANCE

7:30 a.m. - 4:30 p.m.

REGISTRATION OPEN

Decatur Ballroom Lobby

7:45 a.m. - 8:30 a.m.

BREAKFAST & INFORMAL ARPA Q/A SPONSORED BY WITT O'BRIEN'S

Decatur Ballroom Lobby

Breakfast will be served and county attendees will have the opportunity to discuss their ARPA spending plans with fellow attendees. Witt O'Brien's – a corporate premier partner of NACo – will have experts in the room, along with NACo staff, to answer your pressing ARPA questions.

9:00 a.m. - 11:30 a.m.

MOBILE TOUR

All attendees are welcome to attend the mobile tour. Mobile workshops will depart from the main hotel entrance. Arrive 10 minutes prior to tour departure to allow time to board the buses.

THE METRO ATLANTA URBAN FARM

The Metro Atlanta Urban Farm (MAUF) works to reduce barriers to healthy living by promoting agriculture to eliminate food insecurity and by offering training in sustainable, high-quality, low-cost farming and gardening. This workshop will provide an overview of MAUF's key initiatives, partnerships and results. While exploring the property, participants will have an opportunity to dive deeper into specific elements of MAUF's efforts with a wide range of federal, state and local partners.

This is an outdoor tour. Please wear comfortable, weather appropriate attire. There will be time to change clothes before lunch.

12:30 p.m. – **1:45** p.m. Courtyard Patio

LUNCHEON FOR LUCC SYMPOSIUM ATTENDEES AND NACO BOARD MEMBERS SPONSORED BY



Judge Penny Brown Reynolds

2:00 p.m. – 5:00 p.m.

NACO BOARD OF DIRECTORS MEETING

Decatur Ballroom

6:00 p.m. – 8:30 p.m. DINNER RECEPTION – PARKER'S ON PONCE (Walkable)

DECEMBER 4

7:30 a.m. - 8:15 a.m. REGISTRATION OPEN

7:30 a.m. - 8:15 a.m. BREAKFAST

8:30 a.m. - Noon NACo BOARD RETREAT

Buses will board and leave from the Courtyard main entrance promptly at 8:30 a.m. and travel to Blackhall Studios, where we will tour the facility and hold the Board Retreat.

Situated in DeKalb County, Blackhall Studios offer comprehensive services for a wide variety of film and television productions. The studio complex spans nearly 150 acres and includes nine sound stages and spaces for special effects and storage.

12:00 p.m. BOXED LUNCH

Buses will depart Blackhall Studios at 12:15 p.m. and bring guests either to the Hartsfield-Jackson Atlanta International Airport or back to the Courtyard. If you are going straight to the airport, check out from the hotel prior to departure and bring your luggage on the bus.















WITT O'BRIEN'S











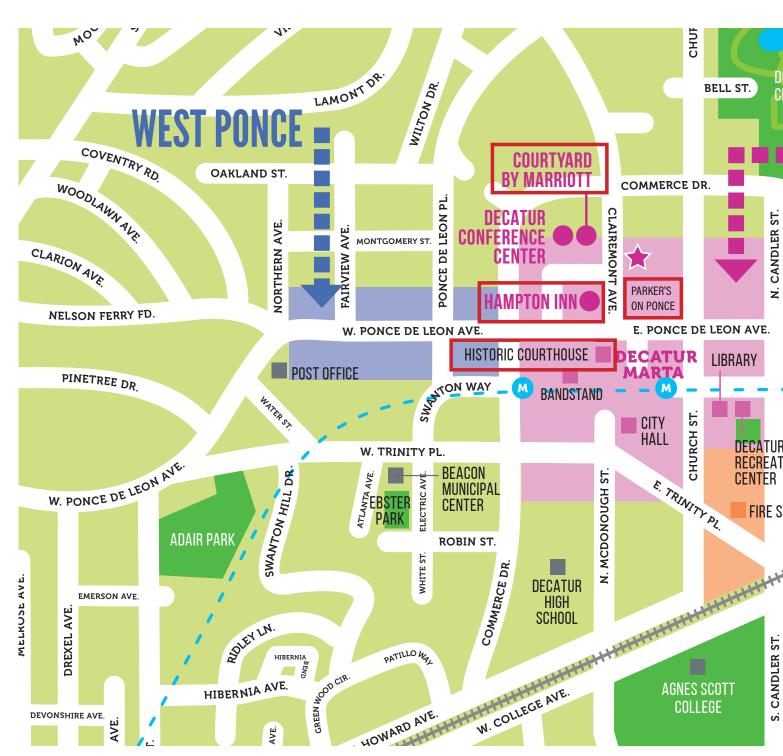




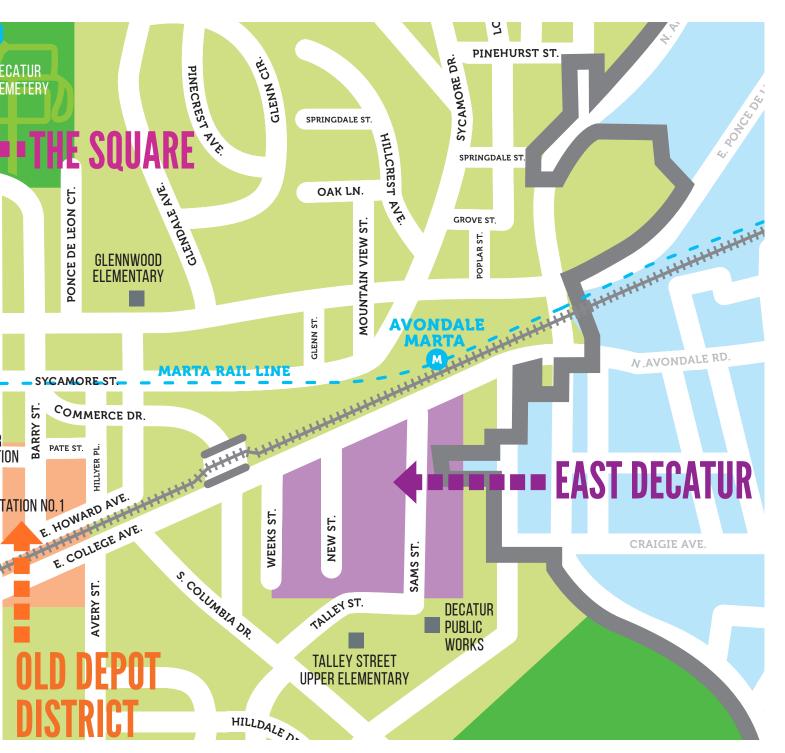














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