



2016 NACo RURAL ACTION CAUCUS

RAC SYMPOSIUM

DECEMBER 7-9 | LEON COUNTY, FLORIDA



2016 FALL RAC SYMPOSIUM

Wednesday, December 7 - Friday, December 9
Leon County (Tallahassee), Florida

- chair:* **Hon. J.D. Clark**, County Judge, Wise County, Texas
- vice chair:* **Hon. Rebecca Benally**, Commissioner, San Juan County, Utah
- vice chair:* **Hon. Kenneth Dahlstedt**, Commissioner, Skagit County, Washington
- vice chair:* **Hon. Harrison Moody**, Supervisor, Dinwiddie County, Virginia
- vice chair:* **Hon. Lynn Padgett**, Commissioner, Ouray County, Colorado
- vice chair:* **Hon. Timothy Roussel**, Parish President, St. James Parish, Louisiana
- vice chair:* **Hon. Arlanda Williams**, Councilwoman, Terrebonne Parish Consolidated Government, Louisiana

On-site staff contact: Arthur Scott, 423.292.9218

WWW.NACo.ORG/RAC
[@NACoTweets](https://twitter.com/NACoTweets) • [#RAC](https://twitter.com/#RAC) • [#COUNTIES](https://twitter.com/#COUNTIES)



WELCOME

Dear NACo Rural Action Caucus Members,

Thank you for joining us in Leon County for this year's National Association of Counties (NACo) Rural Action Caucus (RAC) Symposium! We are excited to be gathering this year in conjunction with the Fall Business Meeting of the NACo Board of Directors in the home county of NACo President, Commissioner Bryan Desloge.

The Rural Action Caucus serves as the voice for America's rural counties at the federal level and works with Congress and the Administration to advance rural priorities and issues. Since nearly two-thirds of the nation's 3,069 counties are considered rural, a combined, united advocacy group of representatives from those counties can have a large presence and a meaningful impact.

The elected officials from rural counties are focused on a wide range of issues, ranging from broadband and infrastructure development to the continuing opioid and methamphetamine epidemic. Rural counties must often be creative in addressing these issues and identifying available resources, and the best practices shared through RAC can prove invaluable.



Appropriately, this year's symposium will tackle a varied set of issues, including chronic rural poverty, data-based decision-making, and opportunities for veterans in rural counties. The agenda also features a best practices panel for rural counties and a discussion of the future of rural America. We will also have an opportunity to visit the Tall Timbers Research Station and Land Conservancy, a research station dedicated to fire ecology and a land trust of more than 128,000 acres.

Another crucial aspect of this symposium is our annual strategy session, during which we will identify and define our key federal legislative, policy, and program issues for 2017. We will also identify how best to approach these issues and work toward our goals with a new Congress and Administration, so it is important that our RAC members speak up and share ideas and opinions.

We appreciate our generous sponsors who have made this symposium possible through their contributions, and these partnerships and collaborations will continue to be valuable as we carry the torch for rural issues.

With so much media attention and political analysis currently focused on rural America, it is an exciting time to be a member of RAC. We look forward to a productive, engaging, and enlightening symposium, and we thank you for being a part of it!

In Service,

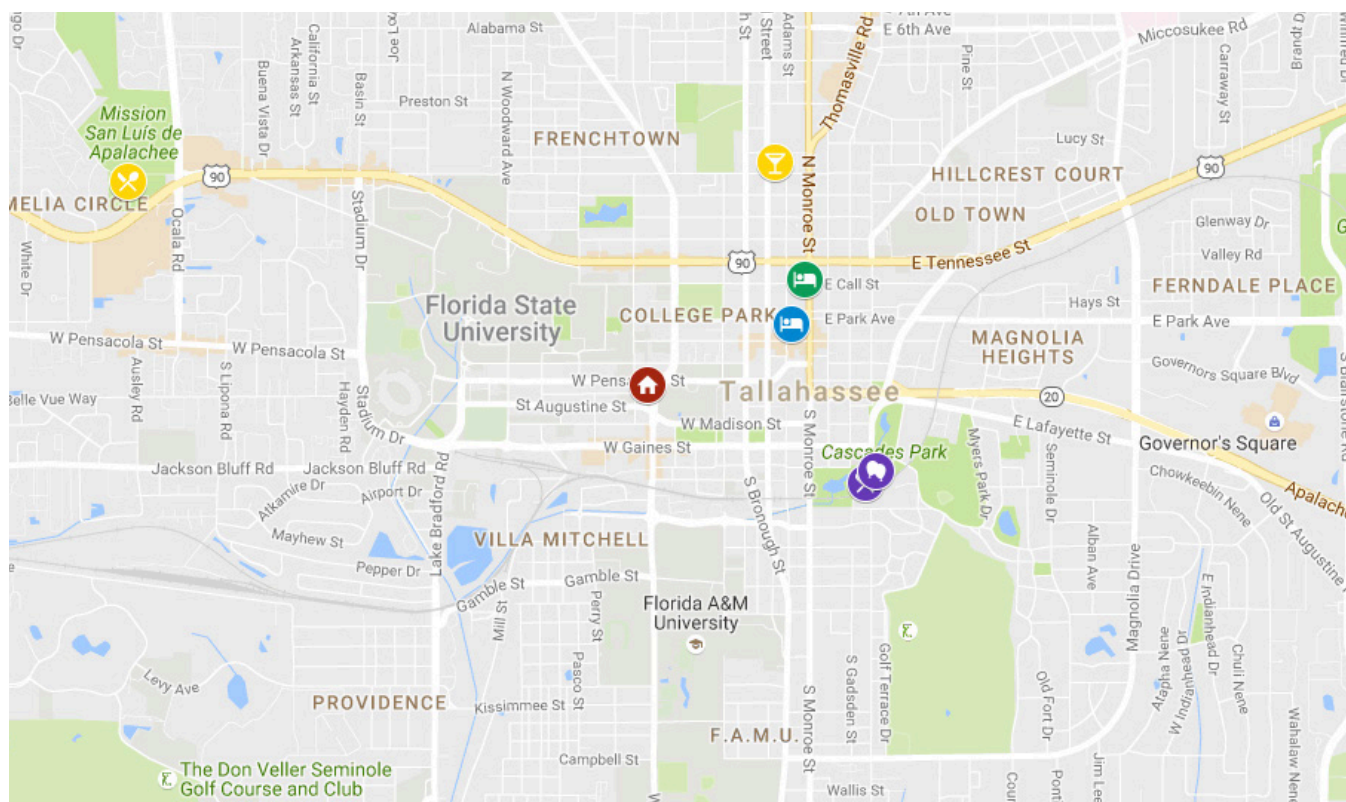
A handwritten signature in black ink, appearing to read 'J.D. Clark'.

J.D. Clark

Chair, Rural Action Caucus
National Association of Counties

EVENT LOCATION

HILTON DOUBLETREE
101 SOUTH ADAMS STREET
TALLAHASSEE, FL 32301



Hilton DoubleTree
 101 South Adams Street
 Tallahassee, FL 32301



Aloft Tallahassee Downtown
 200 North Monroe St
 Tallahassee, FL 32301



Augustus B Turnbull Conference
 555 West Pensacola Street
 Tallahassee, FL 32301



Mission San Luis
 2100 West Tennessee Street
 Tallahassee, FL 32304



Capital City Ampitheater
 1001 South Gadsden Street
 Tallahassee, FL



The Edison
 470 Suwannee Street
 Tallahassee, FL 32301



Florida Governor's Mansion
 700 N Adams Street
 Tallahassee, FL 32303



AGENDA

WEDNESDAY, DECEMBER 7

2:00PM – 5:00PM

Hilton DoubleTree
101 South Adams Street
Tallahassee, FL 32301

RURAL IMPACT COUNTY CHALLENGE - COMMUNITY COACHING AWARD WINNERS MEETING

INVITATION ONLY

Counties selected to receive Community Coaching from the County Health Rankings & Roadmaps program will engage in strategic thinking and discussions about the upcoming year.

7:00PM – 8:30PM

Florida Historic Capitol
Museum
400 S Monroe Street
Tallahassee, FL 32301

RAC WELCOME RECEPTION

THURSDAY, DECEMBER 8

7:30AM – 8:30AM

Hilton DoubleTree
101 South Adams Street
Tallahassee, FL 32301

NETWORKING BREAKFAST

8:30AM – 9:00AM

WELCOME AND INTRODUCTION

The Hon. J.D. Clark, Judge, Wise County, Texas; Chair, Rural Action Caucus

9:00AM – 9:30AM

POVERTY IN RURAL AMERICA: SETTING THE STAGE FOR SUCCESS

During NACo's 2016 Annual Conference at the RAC Business Meeting, over 100 members participated in an interactive survey examining the current state of poverty and various obstacles and challenges facing counties combating chronic poverty. The session will examine the results from the interactive survey and set the stage for the day's programming.

Chad Maisel, Senior Policy Advisor, White House Rural Council

9:30AM – 9:45AM

NETWORKING BREAK

9:45AM – 11:15AM

EVIDENCE-BASED ENGINEERING: USING DATA TO BUILD A BETTER TOMORROW

Data is critical to effectively and efficiently tackle the factors and symptoms of chronic poverty. However, sifting through countless datasets to identify relevant and substantive information can be a daunting task. This session will bring together an expert panel on identifying metrics, measuring success and using data to tell your county's story.

Kitty Jerome, Director of Coaching and Outreach, Action Center at County Health Rankings & Roadmaps

Dr. Emilia Istrate, Research Director, National Association of Counties

Vicki Lancaster, Senior Research Scientist, Social Decision and Analytics Lab, Virginia Tech Biocomplexity Institute

Mr. Richard Leadbeater, State Government Industry Manager, Esri

11:15AM – 12:00PM

COUNTIES ON THE FRONTLINES OF POVERTY

Rural counties are successfully leveraging data and implementing effective strategies to reduce poverty. This peer panel will bring together county officials tackling poverty within their community head-on as we discuss their struggles and successes.

Moderator: Nisha Patel, Associate Director, Federal Office of Rural Health Policy, HRSA, DHHS

Hon. Harrison Moody, Supervisor, Dinwiddie County, Virginia

Hon. James Ebert, Commissioner, Weber County, Utah

12:00PM – 12:40PM

WORKING LUNCH: ARTS AND HEALTH IN THE MILITARY

One of NACo's long-term partners, Americans for the Arts, recently developed the National Initiative for Arts & Health in the Military (NIAHM) which seeks to advance the arts in health, healing, and healthcare for military service members, veterans, their families and caregivers. This panel will discuss the current status of NIAHM in providing healthcare to our military communities, expanded opportunities for 2017, and how county governments can partner with this program.

Jay Dick, Senior Director of State and Local Government Affairs, Americans for the Arts

Marete Wester, Senior Director of Arts Policy, Americans for the Arts

12:40PM – 1:00PM

WORKING LUNCH: REMOVING LOCAL BARRIERS TO SOLAR ENERGY THROUGH THE SOLSMART PROGRAM

Despite rapid growth in solar energy markets across the country, solar is still often limited by local barriers in zoning, permitting and financing. Local 'soft costs' and 'red tape' ultimately raise the price of solar energy systems, which is passed on to residents and businesses. In an effort to become more solar-friendly, many counties are seeking to improve and streamline their solar onboarding process. Learn more about the SolSmart program as an available resource for counties to gain no-cost technical assistance in removing local barriers to solar and an opportunity to receive high-profile, national recognition.

Jack Morgan, Program Manager, National Association of Counties

1:00PM – 3:15PM

PROSPERITY 2026: MAPPING THE FUTURE OF RURAL AMERICA

The culmination of our focus on poverty – this session will allow attendees to engage in an interactive discussion and teambuilding exercise to forecast the future of poverty in rural communities over the next ten years. Members will use previous discussions, materials and examples to identify the tools necessary to build a model of prosperity in rural communities.

Keynote: Mark Greenburg, Acting Assistant Secretary, Administration for Children and Families, U.S. Department of Health and Human Services

(Breakout Session: 90 minutes)

3:15PM – 3:30PM

NETWORKING BREAK

3:30PM – 5:00PM

2017 RAC STRATEGY SESSION

The group will examine caucus and member activities over the past year during a “2016 Year in Review.” Additionally, RAC members will identify goals and metrics for the coming year as we chart a course to another successful year with the Rural Action Caucus.

Arthur Scott, Associate Legislative Director, National Association of Counties

5:00PM

ADJOURN

5:30PM – 7:00PM

RAC/NACo BOARD OF DIRECTORS RECEPTION

Florida Governor’s
Mansion
700 N Adams Street
Tallahassee, FL 32303

*Transportation provided from main entrance at DoubleTree Hotel
beginning at 5:15 p.m.*

7:00PM – 10:00PM

RAC/NACo BOARD OF DIRECTORS DINNER

Mission San Luis
2100 W Tennessee Street
Tallahassee, FL 32304

Return shuttle transportation provided back to the DoubleTree Hotel

FRIDAY, DECEMBER 9

7:30AM – 9:00AM

RAC/NACo BOARD OF DIRECTORS BREAKFAST

Hilton DoubleTree
101 South Adams Street
Tallahassee, FL 32301

9:00AM – 2:00PM

MOBILE WORKSHOP

Tall Timbers Research Station and Land Conservancy

The Tall Timbers Research Station is recognized as the home of the study of fire ecology and is an advocate to protect the right to use prescribed fire for land management. The Land Conservancy is also recognized as one of the nation's leading land trusts, as it has protected traditional land uses in north Florida and south Georgia by conserving more than 128,000 acres in this region through conservation easements.

Lunch will be served. Transportation provided from main entrance at DoubleTree Hotel at 9:00 a.m. sharp.

2:00PM

ADJOURN

For anyone who wants to attend the NACo Board of Directors Meeting at the Turnbull Center, transportation will be provided from the main entrance of the DoubleTree Hotel at 2:15 p.m.

SPEAKER & PRESENTER BIOGRAPHIES

JAY DICK, SENIOR DIRECTOR OF STATE AND LOCAL GOVERNMENT AFFAIRS, AMERICANS FOR THE ARTS



Jay Dick is the Senior Director of State and Local Government Affairs at Americans for the Arts where he works to educate and inform elected officials about the value of the arts and culture. As an twenty-year veteran of K Street, Capitol Hill, the private sector, and federal, state, and local campaigns, Jay possesses a tremendous body of knowledge in the field of arts policy, government, the legislative process, and grassroots advocacy. He is a nationally recognized speaker on these topics having designed and overseen many initiatives. Jay is regularly interviewed by the media and testifies in front of legislative bodies as an expert on these topics and on Americans for the Arts' legislative positions.

With the mandate to positively affect the policies that promote State and Local funding and expansion of the arts, Jay works closely with the Americans for the Arts' fifty State Arts Advocacy Captains, Local Arts Groups, and the State Arts Action Network and Council to accomplish this goal. Further, he oversees Americans for the Arts' Public Partnerships and works closely with the members and staffs of the National Governors Association, National Lt. Governors Association, National Conference of State Legislators, National Association of Counties, The United State Conference of Mayors, and the National League of Cities.

Jay has worked at Americans for the Arts for ten years. Prior, he worked for Capitol Advantage, a high tech advocacy company; the Society for Human Resource Management (SHRM); and the Society of Plastics Industry (SPI). Jay spent the 1996 campaign cycle working as the Field Director for a congressional campaign in Iowa's 3rd District and began his career with the United States Senate where he served on the personal staff of Tom Harkin (IA) and then Frank Lautenberg (NJ).

Jay was recently appointed by Virginia Governor McAuliffe to serve a five year term as a Commissioner for the Virginia Commission for the Arts. He also serves on the Board of the Arts Council of Fairfax County where he chairs their advocacy committee.

Jay received his B.A. in Political Science with a concentration in American History from Grinnell College in Grinnell, Iowa in 1993.

HON. JAMES EBERT, COMMISSIONER, WEBER COUNTY, UTAH



James Ebert was sworn in as one of three Weber County Commissioners on January 5, 2015.

As a Weber County Commissioner, James uses his 22 years of public service experience and his perspective and understanding of the operations of government to develop policies for the County, and then administer the functions affected by those policies. He also serves on over 20 boards and commissions.

James was born in Henderson, Nevada and raised in Riverton, Utah. James and his wife of 20 years, Steffani, live in their beloved community of Farr West, where they are parents to four sons, one daughter and a grandson.

James and his family enjoy camping in Utah's breathtakingly beautiful "mighty five" national parks, coaching in various youth sports, and volunteering his time within the community.

James attended Weber State University, graduating in 2007 with a degree in Criminal Justice. His formal education, coupled with his on the job training, have fortified his extensive experience in leadership and his knowledge in personnel management, risk management and policy development and implementation.

James worked in various construction fields prior to attending the Utah Peace Officers Standards and Training in preparation to become a law enforcement officer. Subsequently, James was hired to work for the Riverdale Police Department, serving as a patrolman, traffic officer, detective, sergeant, and as the administrative lieutenant for the department.

James is strongly committed to supporting the families in Weber County and transforming programs in the area of economic and community development, physical and behavioral health and intergenerational poverty.

MARK GREENBURG, ACTING ASSISTANT SECRETARY, U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES



Before joining HHS, Mark H. Greenberg directed the Georgetown University Center on Poverty, Inequality and Public Policy, a joint initiative of the Georgetown University Law Center and the Georgetown Public Policy Institute. In addition, he was a Senior Fellow at the Center for American Progress (CAP) and the Center for Law and Social Policy (CLASP). He previously served as the Executive Director of CAP's Task Force on Poverty and as CLASP's Director of Policy. During his career, Mr. Greenberg has written extensively on issues relating to federal and state welfare reform efforts; workforce policy issues affecting low-income families; child care and early education policy; tax policy; poverty measurement; and a range of other low-income issues. In addition, he frequently provided technical assistance to state and local governments regarding poverty reduction strategies. Prior to coming to D.C., Mr. Greenberg worked at Jacksonville Area Legal Aid in Florida and the Western Center on Law and Poverty in Los Angeles, California. Mr. Greenberg is a graduate of Harvard College and Harvard Law School.

Mr. Greenberg joined ACF in 2009 as the Deputy Assistant Secretary for Policy, and served in that position until 2013, when he became the Acting Assistant Secretary for the Administration for Children and Families. He also served as Acting Commissioner for the Administration on Children, Youth and Families from 2013-2015.

DR. EMILIA ISTRATE, RESEARCH DIRECTOR, NATIONAL ASSOCIATION OF COUNTIES



Dr. Emilia Istrate is NACo's Director of Research and Outreach. She is responsible for developing NACo's research priorities that support NACo's strategic plan and mission. Emilia joined NACo from the Brookings Institution, where she was a senior research associate and associate fellow with the Metropolitan Policy Program. She was previously a researcher with George Mason University, where she worked on a variety of regional economic development projects. Before joining George Mason University, she worked with the Institutions for the Future and authored a United Nations Economic Commission for Europe volume on the experience of international organizations in promoting energy efficiency. Her specializations are regional economic development and infrastructure.

Emilia's research has been widely cited by the New York Times, Wall Street Journal, Reuters, CNN and other media outlets. Emilia holds a Ph.D. in Public Policy from George Mason University and graduate degrees in international studies from Johns Hopkins University and Diplomatic Academy of Vienna, Austria.

KITTY JEROME, DIRECTOR OF COACHING AND OUTREACH, ACTION CENTER AT COUNTY HEALTH RANKINGS & ROADMAPS



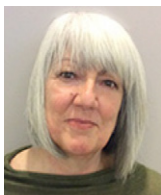
Kitty Jerome is the Director of Coaching and Outreach for the Action Center at County Health Rankings & Roadmaps, a collaboration of the Robert Wood Johnson Foundation and the University of Wisconsin Population Health Institute.

At CHR&R Kitty works to reach communities developing health improvement initiatives using the Rankings as their starting point to explore how the resources of the Action Center, including the Community Coaches, can assist them. Coaching supports local communities to advance work addressing the multiple factors that influence health, guiding communities them in building a Culture of Health for everyone. Kitty has worked on aspects of Roadmaps since 2010 as a consultant, prior to joining the program in 2013.

Kitty's experiences range across municipal, state, and national-level approaches to policy change. She draws on 16 years in tobacco control policy, directing and providing technical assistance to community coalitions and governmental organizations around the US. Employers and clients include the City of Cambridge, Massachusetts Department of Public Health and the Robert Wood Johnson Foundation's national tobacco policy initiatives. As a trainer of the Shaping Policy for Health© curriculum, Kitty delivered skills-based workshops in problem definition, policy analysis, and implementation around the country.

Kitty holds a Master of Arts in Urban and Environmental Policy from Tufts University and a Bachelor's degree from Smith College.

VICKI LANCASTER, SENIOR RESEARCH SCIENTIST, SOCIAL DECISION AND ANALYTICS LAB, VIRGINIA TECH BIOCOMPLEXITY INSTITUTE



Vicki A. Lancaster is a senior research scientist in the Social Decision and Analytics Laboratory at the Biocomplexity Institute of Virginia Tech. In her career she has worked with scientists across diverse disciplines; geneticists, chemists, biologists, medical doctors, veterinarians, epidemiologists, demographers, and environmentalists, along with many others. Working with scientists in these various disciplines has provided her with the opportunity to apply statistical logic and methodologies to many high-profile investigations.

She worked with entomologists and geneticists to construct statistical models based on morphological characteristics that are used to classify Africanized *Apis mellifera scutellata* and European *Apis mellifera* honeybees. She worked on public health issues such as the removal from the market of a food additive drug that was the source of inorganic arsenic in animal tissue and the development of a detection system for biological contaminants in our nation's water supply. Both cases involved constructing novel experimental designs and data analysis methods.

In the environmental area, she has used simulation and modeling to help researchers identify the location of unexploded ordnances (UXO) at formerly used defense sites. These UXO posed a risk to both the public and landowners. After UXO characterization and remediation, she employed probability theory to estimate the effectiveness of UXO clearance. This work involved using GIS coordinates to merge large archived data sets with magnetometer survey results.

CHAD MAISEL, SENIOR POLICY ADVISOR, WHITE HOUSE RURAL COUNCIL



Chad Maisel is a Senior Policy Advisor at the White House Domestic Policy Council and White House National Economic Council. In this role, he manages policy, partnerships, and communications for the White House Rural Council's broader efforts to address child poverty in rural America, and oversees White House initiatives to bring broadband to low-income populations. Previously, he served in multiple roles at the U.S. Department of Agriculture, including the offices of the Deputy Secretary and the Under Secretary for Rural Development, where he focused on community economic development and poverty issues. A proud New Jerseyman, Chad received a B.A. from Emory University and a M.P.A. from Princeton University.

HON. HARRISON MOODY, SUPERVISOR, DINWIDDIE COUNTY, VIRGINIA



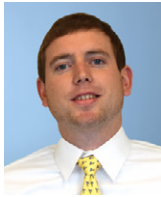
Harrison Moody is a lifelong resident of Dinwiddie County. After graduating from Dinwiddie County Public Schools, he earned a Bachelor of Science degree in Dairy Science from Virginia Tech. He maintains a variety of certifications through Virginia Cooperative Extension, Virginia Department of Conservation and Recreation and North Carolina State University. Moody has also taken Post-Graduate Business courses through Virginia Commonwealth University.

Prior to his election to the Board of Supervisors, Harrison Moody served on the Dinwiddie County Planning Commission and Farm Bureau Board of Directors. In 1987 he was elected to the Board of Supervisors and has enjoyed uninterrupted service in this capacity since that date. In the midst of his seventh term, Mr. Moody is the longest serving Board member on record for Dinwiddie County.

Mr. Moody has served in various Virginia Association of Counties (VACo) committees and subcommittees, and served as President of VACo in 2014. He has served as a member of the Rural Caucus Committee of the National Association of Counties (NACo) and served as Chair of the NACo Ag and Rural Affairs Committee as well as its Food Safety Subcommittee. He served on the Virginia Tobacco Commission, and currently serves on the Virginia Soybean Board and Dinwiddie County Extension Leadership Council.

In his free time, Mr. Moody enjoys spending time on the farm with his wife, children and grandchildren.

JACK MORGRAN, PROGRAM MANAGER, NATIONAL ASSOCIATION OF COUNTIES



Jack Morgan works as a Program Manager in NACo's Community, Economic and Workforce Development practice area. He handles community and economic development, resilience and transportation grants and programs.

Jack previously served as a Policy Analyst at Friends of Southwest Virginia, where he focused on economic development and tourism programs. He holds an MA in Geography from Appalachian State University and a BA from Emory & Henry College.

NISHA PATEL, ASSOCIATE DIRECTOR, FEDERAL OFFICE OF RURAL HEALTH POLICY, HEALTH RESOURCES & SERVICES ADMINISTRATION, U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES



Prior to her role as Associate Director for the Federal Office of Rural Health Policy at DHHS, Nisha Patel served as Director of the Office of Family Assistance, which administers federal grant programs that foster family economic security, including the Temporary Assistance for Needy Families (TANF) program and the Tribal Temporary Assistance for Needy Families (Tribal TANF) program, Native Employment Works, Healthy Marriage and Responsible Fatherhood, and Health Profession Opportunity Grants.

Ms. Patel has nearly two decades of experience developing, managing, and implementing initiatives to increase economic opportunities for low-income families in the U.S. She has served as deputy director of Ascend at the Aspen Institute, where she played a key role in national efforts to expand two-generation approaches to improve outcomes for children and their parents. At the Aspen Institute, Ms. Patel directed the Ascend Fund and Ascend Network of 58 organizations in 24 states and the District of Columbia, working together to create innovative two-generation policy and practice solutions.

Prior to the Aspen Institute, Ms. Patel was a program officer in the U.S. Program at the Bill & Melinda Gates Foundation, where she managed a \$40 million portfolio focused on reducing inequity and increasing postsecondary success through community partnerships and policy development. She previously held positions as director of programs at Washington Area Women's Foundation and senior policy analyst at the Center for Law and Social Policy, where she co-authored numerous publications and provided technical assistance to states and communities focused on welfare reform, workforce development, and work supports for low-income families. Earlier, Ms. Patel worked at the National Legal Aid and Defender Association. She has also served as an adjunct professor at the George Washington University.

ARTHUR SCOTT, ASSOCIATE LEGISLATIVE DIRECTOR, NACO



Arthur Scott staffs both NACO's Agriculture and Rural Affairs Policy Steering Committee and Rural Action Caucus, lobbying on a broad range of issues facing rural counties. He also serves as Chair of the Campaign for Renewed Rural Development and is a member of the Technical and Operational Advisory Committee for the Southern Rural Development Center's Board of Directors. Additionally, Arthur manages NACO's 2016 U.S. Presidential Election initiative "Counties Connect America." Other responsibilities include staffing NACO's Northeast Region Caucus and the National Association of County Intergovernmental Relations Officials (NACIRO).

Arthur comes to NACO most recently from Capitol Hill where he served as Assistant to the Chief of Staff in the U.S. Senate. He handled all federal appointment processes including judicial nominations as well as coordinating political and civic outreach initiatives. Additionally, he worked across departmental platforms, meeting with leaders throughout the educational, business, and faith-based communities on a variety of legislative issues as well as assisting with background and legislative research.

Arthur also managed the grassroots outreach programs for congressional campaigns during the 2008, 2010 and 2012 election cycles. Taking a leave of absence from his position in the Senate, Arthur helped design and execute field programs to address the diverse geographic and demographic landscapes of Virginia. A native of rural Southwestern Virginia, he graduated from Emory and Henry College in 2007 with a B.A. in Geography and minor in Business Management. While focusing on geographic influences on regional agricultural industries, Arthur studied the Virginia wine industry spending a semester working with a vineyard located on a reclaimed mining site in Wise County, Virginia. Before moving to Washington DC in 2008, Arthur operated in several capacities within the economic development community in Southwest Virginia including an internship with Lenowisco, the regional planning district commission.

MARETE WESTER, SENIOR DIRECTOR OF ARTS POLICY, AMERICANS FOR THE ARTS



Marete A. Wester, M.S. joined the staff of Americans for the Arts, the nation's leading nonprofit organization advancing the arts and arts education in America, in April of 2006 after more than twenty five years as a nonprofit arts and arts education manager, consultant, educator and writer. As Senior Director of Arts Policy she is responsible for the development of cross-sector policy issues and related strategic alliances nationally and internationally. Among her primary current focus areas include arts and military/Veterans issues, international engagement through creativity, cultural and economic statecraft, as well as health, healthcare and the environment.

In 2006 and 2007 respectively, she developed and launched Americans for the Arts' signature policy forums, the National Arts Policy Roundtable in partnership with the Sundance Institute, and the Aspen Seminar for Leadership in the Arts. She helped initiate and now co-chairs the National Initiative for Arts and Health in the Military—an effort that brings all branches of the U.S. military in collaboration with civilian agencies to advance the policy, practice, and quality use of arts and creativity as tools for health for all active duty military, staff, family members, Veterans and their caregivers. From 2011 through 2013, she helped develop the Partners for New Beginnings—North Africa Partners for Economic Opportunity (PNB-NAPEO) Creative Industries and Cultural Economy Incubator, in collaboration with the State Department Economic Bureau, the Aspen Institute PNB-NAPEO Secretariat and the local NAPEO advisory board in Algeria, and Creative Leaps International. The NAPEO Creative Industries and Cultural Economy Incubator focused on economic development through the creative industries and in building international economic and cultural partnerships between the United States, Algeria, and the Maghreb region.

An experienced administrator of cross-sector collaborations and initiative development, she is responsible for initiating and managing major strategic alliance relationships at Americans for the Arts, including formal Memorandums of Agreement with the U.S. Department of Veterans Affairs and Veterans Health Administration, and collaborations with diverse national service organizations and public agencies including the American Legion Auxiliary, Corporation for National Service, the National Endowment for the Arts, the National Center for Complementary and Integrative Health/National Institutes of Health and the Department of Defense Office of Warrior Care Policy.

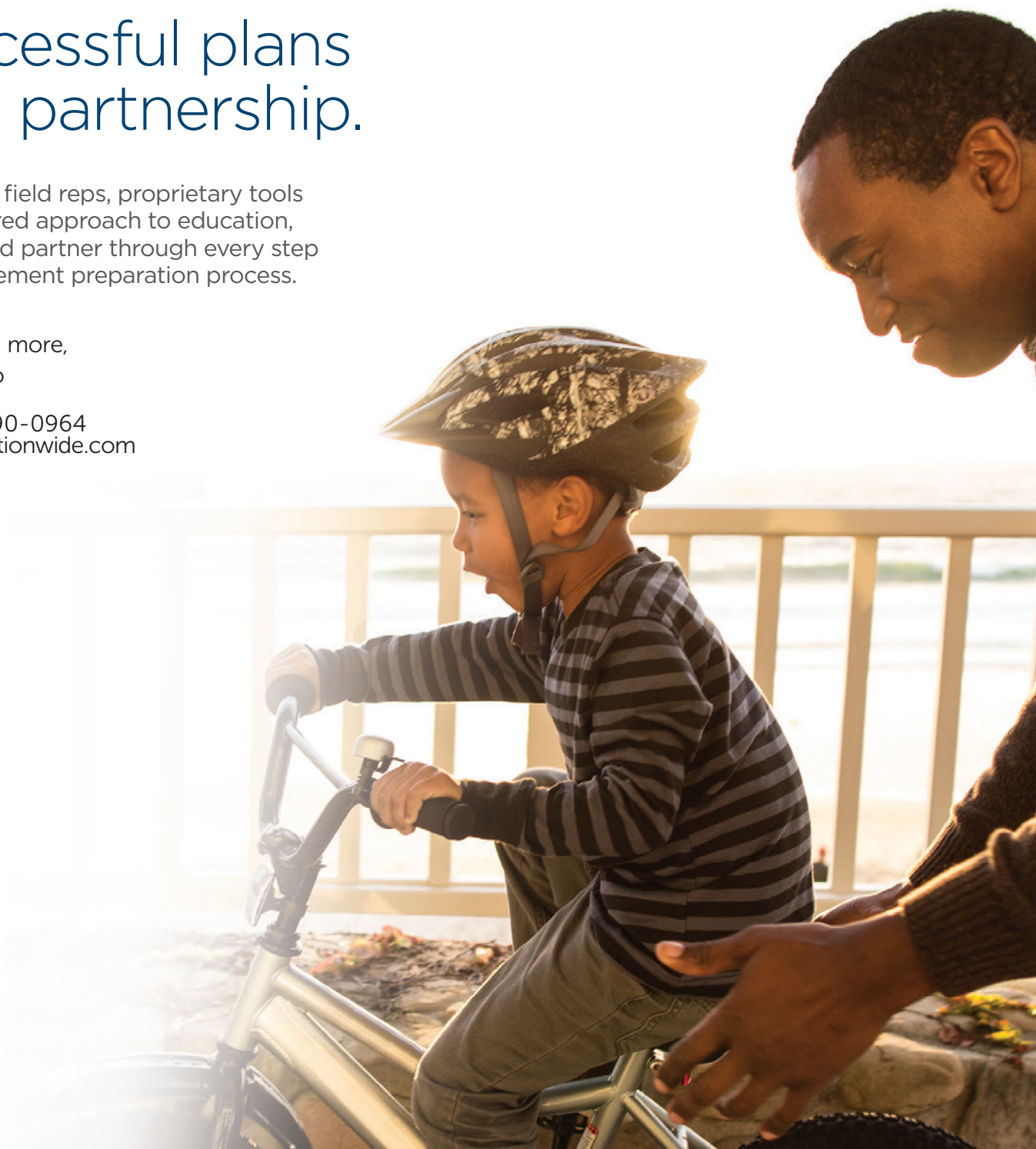
She holds a bachelor's of music performance degree from Wilkes University, PA and a master's degree in Arts Administration from Drexel University in Philadelphia.

Successful plans take partnership.

With 300+ field reps, proprietary tools and a tailored approach to education, we're a solid partner through every step of the retirement preparation process.

To find out more,
call Rob Bilo

☎ 1-916-390-0964
✉ bilor@nationwide.com



Retirement Specialists are registered representatives of Nationwide Investment Services Corporation, Member FINRA. In MI only: Nationwide Investment Svcs. Corporation. Nationwide, its agents and representatives, and its employees are prohibited by law and do not offer tax, investment, or legal advice. Please consult with your tax or legal advisor before making any decisions about plan matters.

Nationwide, through its affiliated retirement plan service and product providers, has endorsement relationships with the National Association of Counties and the International Association of Fire Fighters-Financial Corporation. More information about the endorsement relationships may be found online at www.nrsforu.com.

Nationwide and the Nationwide N and Eagle are service marks of Nationwide Mutual Insurance Company.
© 2015 Nationwide NRM-12873M1-NX (05/15)



RAC STEERING COMMITTEE

CHAIR

J.D. CLARK

County Judge
Wise County, Texas

VICE CHAIRS

REBECCA BENALLY

Commissioner
San Juan County, Utah

KENNETH DAHLSTEDT

Commissioner
Skagit County, Washington

HARRISON MOODY

Supervisor
Dinwiddie County, Virginia

LYNN PADGETT

Commissioner
Ouray County, Colorado

TIMOTHY ROUSSEL

Parish President
St. James Parish, Louisiana

ARLANDA WILLIAMS

Councilwoman
Terrebonne Parish Consolidated
Government, Louisiana

EXECUTIVE COMMITTEE LIAISON

ROY BROOKS

Commissioner
Tarrant County, Texas

MEMBERS

IKAIKA ANDERSON

Council Member
Honolulu City and County, Hawaii

BRUCE ADAMS

Commissioner
San Juan County, Utah

DARIUS ALLEN

Commissioner
Alamosa County, Colorado

WILLIAM ALTIMUS

Parish Administrator
Bossier Parish, Louisiana

BRONWYN ASPLUND-WALSH

Commissioner- Vice Chair
Merrimack County, New Hampshire

WALTER BANKS

Director of Information Technology
Frederick County, Virginia

THOMAS BARDWELL

Commission Chair
Tuscola County, Michigan

RICHARD BILLINGS

Police Juror
Rapides Parish, Louisiana

DOUG BISHOP

Treasurer
Jasper County, Iowa

BRAD BLAKE

Commissioner
La Plata County, Colorado

CINDY BOBBITT

Commissioner
Grant County, Oklahoma

ROBERT BOYD

Commissioner
Riley County, Kansas

RUBY BRABO

Supervisor
King George County, Virginia

JAY BRENNEMAN

Council Member
Erie County, Pennsylvania

JOE BRIGGS

Commissioner, Chair
Cascade County, Montana

TIMOTHY BROWN

Senior Planner
Walton County, Florida

TRENT BURROUGHS

Commissioner
Columbus County, North Carolina

RON BURROWS

Commissioner
Rogers County, Oklahoma

ED BUSTIN

Commissioner
Bradford County, Pennsylvania

DREW CAMPBELL

Commissioner
Blue Earth County, Minnesota

GREG CHILCOTT

Commissioner
Ravalli County, Montana

THOMAS COLEY

Commissioner
Tallapoosa County, Alabama

CLAIRE COLLINS

Chair
Bath County, Virginia

ERICK COOLIDGE

Commissioner, Chair
Tioga County, Pennsylvania

R. DOUGLAS CORCORAN

Commissioner
Ross County, Ohio

WILLIAM COX

Commissioner
Rich County, Utah

SETH CRAWFORD

Commissioner
Crook County, Oregon

GORDON CRUICKSHANK

Commissioner, Chair
Valley County, Idaho

TODD DEVLIN

Commissioner
Prairie County, Montana

ANTHONY DIMAS

County Manager
McKinley County, New Mexico

KEN DOKE

Commissioner
Muskogee County, Oklahoma

KIMBERLY DOLBOW VANN

Supervisor
Colusa County, California

JERRY DOUCETTE

Commissioner, Chair
Alger County, Michigan

DAVID EATON

Supervisor
Russell County, Virginia

LENNY ELIASON

Commissioner
Athens County, Ohio

LLOYD FELIPE

Commissioner
Cibola County, New Mexico

ED FIELDING

Commissioner
Martin County, Florida

RICHARD FORSTER

Supervisor
Amador County, California

LENA FOWLER

Supervisor
Coconino County, Arizona

BOB FOX

Commissioner
Renville County, Minnesota

ALAN GARDNER

Commissioner
Washington County, Utah

KURT GIBBS

Board Chair
Marathon County, Wisconsin

JAMES GORE

Supervisor
Sonoma County, California

GARY GRAY

Commissioner
Hughes County, Oklahoma

ERIC GREGORY

County Attorney
King George County, Virginia

JAMES HAM

Commissioner
Monroe County, Georgia

RICKY HARCROW

Commission President
DeKalb County, Alabama

VIOLA HARRIS

Commissioner
Edgecombe County, North Carolina

JEANNE HERMAN

Commissioner
Washoe County, Nevada

LARRY HICKS

Commissioner
Geary County, Kansas

LIN HINTZE

Commissioner
Custer County, Idaho

BRENDA HOLT

Commissioner
Gadsden County, Florida

RONALD HOUSEMAN

Administrative Liaison
Cape Girardeau County, Missouri

MELVYN HOUSER

Supervisor
Pottawattamie County, Iowa

DAVID HUDSON

County Judge
Sebastian County, Arkansas

TRACEY JOHNSON

Commissioner
Washington County, North Carolina

TIM JOSI

Commissioner
Tillamook County, Oregon

DORIS KARLOFF

Supervisor
Saunders County, Nebraska

UNZELL KELLEY

Commissioner
Coosa County, Alabama

BILLY KENNEDY

Commissioner
Watauga County, North Carolina

ROBERT KOCH

Commissioner
Franklin County, Washington

KEITH LANGENHAHN

Field Services Representative
Wisconsin Counties Association

PHIL LYMAN

Commissioner
San Juan County, Utah

JUDY LYTTLE

Supervisor
Surry County, Virginia

RICHARD MALM

Commissioner
Jefferson County, Kansas

RANDY MALUCHNIK

Commissioner
Carver County, Minnesota

TRACEY MARSHALL

Treasurer
Cass County, Iowa

TOMMIE MARTIN

Supervisor
Gila County, Arizona

JOHN MAYNARD

Supervisor
Santa Cruz County, Arizona

CHARLES MCDOWELL

Commissioner
Columbus County, North Carolina

SEAN MCGLOTHLIN

Police Juror
Rapides Parish, Louisiana

MELISSA MCKINLAY

Commissioner
Palm Beach County, Florida

JOHN MEEKS

Chair
Levy County, Florida

MANDY METZGER

Supervisor
Coconino County, Arizona

RICK MILLER

Commissioner
Franklin County, Washington

LAURA MONTOKA

Treasurer
Sandoval County, New Mexico

MIKE MURRAY

Commissioner, Chair
Lewis And Clark County, Montana

CALVIN NEWSOM

Supervisor
Marion County, Mississippi

OTTO NICELY

Commissioner
Defiance County, Ohio

CONNIE ORR

Commissioner
Graham County, North Carolina

TONI PAPPAS

Commissioner
Hillsborough County, New Hampshire

KENNY PAYNE

Commissioner
Muskogee County, Oklahoma

PAMELA PEARSALL

Assessor
Yavapai County, Arizona

CRAIG PEDERSEN

Supervisor
Kings County, California

LELAND POLLOCK

Commission Chair
Garfield County, Utah

CRAIG POPE

Commissioner
Polk County, Oregon

RENEE PRICE

Commissioner
Orange County, North Carolina

STANLEY PRIMOZICH

Commissioner
Yamhill County, Oregon

RODNEY RICHARDET

Collector Of Revenue
Perry County, Missouri

DEBBI ROBERTS-MCGINNIS

Collector of Revenue
Polk County, Missouri

EDWIN RUSS

Commissioner
Columbus County, North Carolina

HARRY SCHARMANN

Commissioner
Churchill County, Nevada

JAMES SCHMIDT

Commissioner
Lincoln County, South Dakota

LAWRENCE SCHOEN

Commissioner
Blaine County, Idaho

MARTHA SCHRADER

Commissioner
Clackamas County, Oregon

DAVID SCHULZ

Commissioner, Chair
Madison County, Montana

BILL SLAGLE

Commissioner
Mitchell County, North Carolina

ERIC SOILEAU

Police Juror
Evangeline Parish, Louisiana

GARY STARNES

Commissioner
Pontotoc County, Oklahoma

NEWT STEPHENS

Commissioner
Creek County, Oklahoma

VANCE STUEHRENBURG

Commissioner
Blue Earth County, Minnesota

LARRY SUCKLA

Commissioner
Montezuma County, Colorado

MARK SYBESMA

Supervisor
Sioux County, Iowa

JERRIE TIPTON

Commissioner
Mineral County, Nevada

GORDON TOPHAM

Commissioner, Chair
Sevier County, Utah

ORLANDO TRAINER

Supervisor, President
Oktibbeha County, Mississippi

ALBERT TURNER

Commissioner
Perry County, Alabama

JOE VENE

Commissioner
Beltrami County, Minnesota

MICHAEL VICTORINO

Council Member
Maui County, Hawaii

BRYAN VIDRINE

Police Juror
Evangeline Parish, Louisiana

ANTHONY VIEGBESIE

Commissioner
Gadsden County, Florida

RON WALTER

Commissioner
Chelan County, Washington

LISA WEIK

Commissioner
Washington County, Minnesota

LARRY WHITE

Commissioner
Escambia County, Alabama

TOM WHITE

Supervisor
Apache County, Arizona

GORDON WILDER

Chairman of the Board
Vance County, North Carolina

RONALD WILLIAMS

Commissioner
Wyoming County, Pennsylvania

LARRY YODER

Commissioner
Alexander County, North Carolina

SPONSORS

THANK YOU TO THE FOLLOWING COMPANIES FOR SUPPORTING THE RAC SYMPOSIUM



DON'T MISS NACo'S UPCOMING EVENTS!

NACo Fall Board of Directors Meeting

December 8-10, 2016 • Leon County/Tallahassee, Fla.



NACo Legislative Conference

February 25-March 1, 2017 • Marriott Wardman Park Hotel • Washington, D.C.



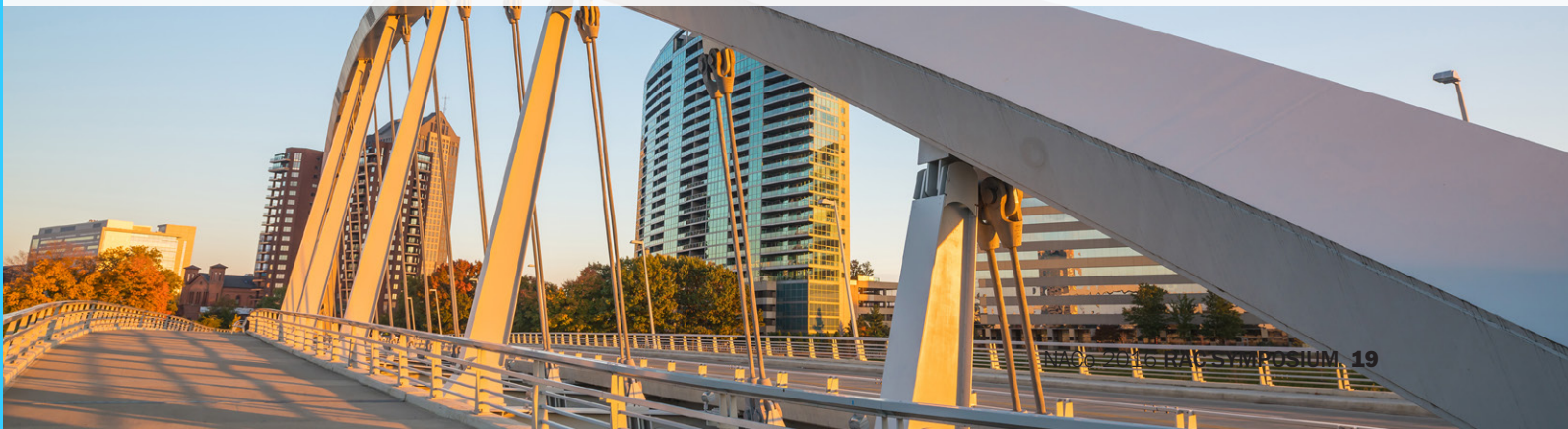
Western Interstate Region Conference

May 24-26, 2017 • Deschutes County/Sunriver, Ore.



NACo Annual Conference and Exposition

July 21-24, 2017 • Columbus Convention Center • Franklin County/Columbus, Ohio





fb.com/NACoDC | twitter.com/NACoTWEETS
youtube.com/NACoVIDEO | linkedin.com/in/NACoDC



660 NORTH CAPITAL STREET, NW | SUITE 400 | WASHINGTON, DC 20001 | 202.393.6226 | www.NACo.org