

# Water Dispute Threatens Jobs Bi

VASHINGTON, D.C. – House Senate conferees will be meeting week to resolve differences on adments to the 1972 Federal fer Pollution Control Act which tacked on to the public works bill, H.d. Senata deadlock awa

e and Senate deadlock over

use and Senate deadlock over , amendments threatens geof the public works bill. mediately preceeding recess, works conferees offered points considered as a part of their bill this session (see April 8 ty News, page 1). The major

problem remains, however, that each side has offered points which the other still opposes.

NACo as well as groups represent-ing city and state officials, have been trying to assist House and Senate staff in working out a compromise.

NACo has repeatedly told confer-NACO has repeatedly told conter-ees that certain water amendments are vital to pass before July 1. These amendments include: funding for the construction grant and 208 areawide water planning program; extensions of the 1977 deadlines for municipali

ties to comply with national secon-dary treatment standards; a provision to allow local governments to use ad valorem (property taxes) to finance the operation and main-tenance of their treatment plants; and a moratorium of Phase 3 of the 404 Army Corps of Engineers permit program for dredging and filling on the nation's wetlands, pending fur-ther study.

The House water amendments contain several other measures that are necessary to improve imple-

ther study

mentation of the 1972 water law. While NACo has repeatedly support-ed these amendments, we believe their enactment could be postponed until Jan. 1 without seriously inter-fering with overall program im-plementation. These amendments include state certification of the con-struction grant program, simplifica-tion of the grant application process; and a study on industrial cost recovery requirements of the 1972 law.

law. Without resolution of the water bill, many states stand to run out of

funds for municipalities to imple-ment the construction grant program in the remaining fiscal '77 year. Additionally, many local government officials will be subject to law suits for violating the 1977 national secondary treatment stand-ards of the 1972 law. Those local governments planning to use ad ards of the 1972 law. Those local governments planning to use ad valorem taxes (property taxes) to finance the operation and main-tenance of their treatment plants (rather than user fees) will face the loss of 20 per cent of their federal construction grant funds.

# Drought **Congress to Act on Emergency Relief**

ASHINGTON, D.C.—Legisla-to address the effects of this na-s worst drought in three years is acted to receive prompt congres-

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cted to receive prompt congres-alaction. resident Carter has proposed 0 million for the Comprehensive ought Assistance Program of 7. This is an emergency drought ef package to be implemented by on federal agencies. The Adminis-ion has urged immediate consid-tion of the proposals, which city that funds must be obligated Sept. 30 and projects completed Nov. 30. 1.30.

ov. 30. e assistance will be provided in orm of grants of up to 50 per of project cost and low interest of 5 per cent, repayable up to

ato, per cente, reperiore ap ter tars: he package primarily involves mers Home Administration (HA), the Economic Development ministration (EDA), the Small iness Administration (SBA), the erior Department, and the ricultural Stabilization and Con-taion Service (ASCS). mHA will provide \$75 million in the and \$150 million in loans to munities below 10,000 popula-her grant funds will be made erexisting authority of the Rural relopment Act.

be current water and sewer ap-priation of \$200 million, when ed to the \$75 million for the ght program, is within the \$300 ion authorized level. Conation of the drought program for l<sup>1</sup>78, however, may necessitate easing authorization above \$300 on, which NACo strongly endor-

Public general spital administra-'s meet at NACo to scuss the Adminisation's proposed t containment olicies.

See page 3.

The required funding through FmHA has been included in the First Supplemental Appropriation Act of 1977, currently reported out of Con-ference Committee EDA will be responsible for assist-ing communities of above 10,000 population. EDA will also receive \$75 million in grants for up to 50 per cent of project costs, and \$150 mil-tion in 5 per cent interest loans. New authorization is required, however, before EDA can administer the program. Senate hearings have been held in the subcommittee on regional and community develop-

regional and community develop-ment. The House Public Works Committee will also hold hearings. Both the FmHA and EDA programs are designed to help com-munities make emergency water system improvements that can be completed quickly and are essential to protect public health and safety.

to protect public health and safety. The drought relief program also provides a minimum of \$100 million in loans to the Interior Department to establish a "water bank" for grow-ers of perennial crops who need to purchase water. Added as an amend-ment to a House bill, this proposal has passed the House and will go to conference with a Senate version, sponsored by Sen. Henry Jackson (D-Wash.). Agreement is expected shortly. shortly. In addition, SBA will have a \$50

In addition, SBA will have a \$50 million loan program of 5 per cent loans to drought affected small businesses, and ASCS will adminis-ter \$100 million in 5 per cent loans for cost sharing and emergency soil con-servation practices. Both these programs require new authoriza-tions. No dates for hearings have hear scheduled been scheduled.

been scheduled. Eligibility for the FmHA program will go to creas designated by the President, the Secretary of Agricul-ture, or the FmHA state director as emergency drought areas. EDA eligibility will extend to those drought impact areas so designated by the Secretary of Commerce after a determination of "major and con-tinuing adverse drought conditions causing significant hardship." NACo will publish a list of drought are eligible counties as soon as they are

eligible counties as soon as they are available. Counties interested in ap-plying should contact their local FmHA or state EDA office.



A dead carp is seen lying on floor of draining Nicasio reservoir in Marin County, Calif.

### **Budget Panels Up Title XX Funds**

WASHINGTON, D.C.—The Sen-ate and House Budget Committees included substantial social services increases in their final markup of the increases in their final markup of the fiscal '78 budget. The most signifi-cant increase came in Title XX, which has been funded at a \$2.5 billion ceiling since 1972. Both budget committees approved a \$200 million increase for day care services. This, in effect, will continue funding established by the Long-Mondale Act in 1976.

Act in 1976. The Senate Budget Committee also approved an additional \$200

million increase in Title XX due to in-flationary costs. This would raise the funding level of Title XX to \$2.9

The House and Senate rejected a \$400 million increase in Title XX directed toward coordinating social services and the Work Incentive

services and the Work Incentive Program. The House Budget Committee also approved a \$210 million increase in Title IV-B ( Child Welfare), which would bring the total IV-B funding to \$266 million. The Senate Budget Committee approved a \$200 increase

for IV-B programs.

These budget targets will now be submitted to Congress, which has until May 15 to complete their action on the budget

until May 15 to complete their action on the budget requests. NACo's Research Foundation has been given a Title XX grant by the Department of Health, Education and Welfare. The grant will be used to look at county participation in social services and their relationship to the Comprehensive Annual Ser-vice Plans. For additional informa-tion, contact Jim Koppel at NACoRF.



RECOGNIZING OLDER WORKERS—In recognition of National Employ the Older Worker Week, W.W. "Woody" Dumas, mayor-president of the City of Baton Rouge and Parish of East Baton Rouge (La.), presents a certificate of appreciation to employer Adlie Brent, right. Looking on are, from left, John Browning, 63, and John Washington, 69, two guards employed by Brent, and Jewel Trahan, coordinator of the parish's Senior Workers Employment Pro-gram. In May, Older Americans Month, the East Baton Rouge Council on Aging is planning activities involving volunteers in the Retired Senior Volunteers Program.

## **Pima Plans Care for Aging**

WASHINGTON, D.C.-County officials are playing a key role in de-veloping an ambitious "total system" of health services to aid elderly and chronically ill citizens in Pima County, Ariz., according to a report published by the Aging Program of NACo's Research Foun-dation. Arizona is the only state that does not participate in Medicaid, the federal-state medical assistance program. Consequently, county offi-

cials are finding other sources of funds for the new system of long-term health care.

The system, first proposed in a 1975 master plan, inlcudes:

Nursing homes that offer several levels of care;
 Special congregate housing to lodge elderly people who need assistance but not nursing care;
 Community health centers in

### Tucson and three rural towns:

 Eleven "supportive community services, and legal assistance.
 The county is using local bond issues, its own revenues, and several federal grants to put the system into compution. operation

TO BUILD a new nursing home and expand facilities at an existing county home, the county obtained voter approval of a \$7.2 million bond issue.

To circumvent the lack of Medicaid, the county board of supervisors uses funds available un-der Title XX of the Social Security Act to pay for several supportive services

The county donated land to help a non-profit developer obtain a \$660,000 grant to build congregate housing. County money is used to pay for

an ombudsman, recommended in the master plan, to oversee the quality of long-term care in the county.

master plan, to oversee the quality of long-term care in the county. To explain and promote the system, county officials appeared on television and before 90 associations and civil groups in 1975-76. The report notes that the county officials had the backing of the coun-ty's elderly and handicapped. Yet, contrary to the popular image of this desert community, neither group is unusually large. The proportion of elderly in the county, for example, is less than 1 per cent more than the national average. Tree copies of the report, "Pima County's Continuum of Care," may be obtained by writing: Aging Program, National Association of Counties Research Foundation, 1735 New York Ave., N.W., Washington, D.C. 20006.

EDITOR: Berard Hillenbrand COPY EDITOR: Christine Gresock PRODUCTION MGR: Michael Breeding GRAPHICS: Robert Curry, Mary Duncas, Robert O. Redding PHOTOGRAPHER: Les LaPrel Dibliehd weekly secret during Christmas week and the State of July by: Machington, D.C. 2000 Yashington, D.C. 2000 Yashington, D.C. 2000 ZU785-9577 States da second class mailing at Washington, Bils per yare for non-methers, 37:50 per yare for county personnel in member counties. Send pay-rent with orders to above address. While utmost care is used, County News cannot be responsible or unsellected manuscripts.

## PHYSICIAN EXTENDERS **Added Medicar Coverage Urged**

WASHINGTON, D.C.—Congres-sional hearings were recently held on proposed Medicare amendments that could dramatically increase the availability of health care for millions of elderly Americans in rural areas.

of elderly Americans in rural areas. Services provided by physician ex-tenders in rural clinics are not now covered under the Medicare program. Medicare allows coverage of services provided by physician ex-tenders, only if they are provided under a physician's direct supervis-ion

ion. Bills have been introduced into both Houses which would allow for Medicare reimbursements to rural clinics for care provided by physician extenders whether or not the super-visory physician is physically present.

On Feb. 28, the House Ways and Means health subcommittee held hearings on Chairman Dan Rosten-kowski's (D-IIL) bill (H.R. 2504) ex-tending Medicare reimbursements to tending Medicare reimbursements to physican extenders. In written testimony, NACo's Chairman for Health and Education, Supervisor Terry Pitts of Milwaukee County, Wis. strongly urged support of the bill, noting that "Medicare restric-tions against payment for physician extender services has created a bias against rural counties and impeded the recruitment of both physician extender's and physicians to under-served areas."

NACo TESTIMONY pointed out that the federal government has played a conflicting role by funding physician extender training programs and encouraging the use of such 'mid-level practitioners' in un-derserved areas, while refusing to allow Title XVIII (Medicare) pay-ments for their services. NACo has also advocated extending reimburse-ment to urban underserved areas.

The paper, "Long-Term Care for the Elderly and Disabled," outlines present programs for the chronically ill and three alternative approaches. Cost estimates are provided for each

option. In 1975, according to the paper, federal, state, and local governments spent approximately 55.8 billion for long-term care. The federal share was \$3.1 billion, 56 per cent of the total. If no changes are made in federal programs, total governmental ex-penditure in 1980 is estimated to grow to between \$7 billion and \$8 billion. If one of the three ontions is taken.

billion. If one of the three options is taken, however, expenditures would be between \$8 billion and \$23 billion. "Option A." would modify Medicaire and Medicaid to make non-

institutional services more ac-cessible. Medicare's restrictions on home care would be lessened, but coverage would still be restricted to acute, rather than chronic, illness. State participating in Medicaid

option

Subsequent testimony in Sa hearings echoed the firm belat the proposed legislation would correct the inadequate access health care services in remote a by supporting these trained p cian extenders.

THIRTY-TWO million rural "THIRTY-TWO million rural ically underserved Americans themselves in a double bind at tion which must be corrected cause of a lack of physician exten-must rely on physician exten-care, but that care cannot be bursed if no physician is pre-said Sen. Dick Clark (D-in chairman of the Senate Agricul-subcommittee on rural develops which held hearings on the & version (S. 708) March 29. Abo

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Additional testimony from h professionals from rural an stressed the benefits of us physician extenders in terms of control, quality of care and pair acceptance.

Department of Health, Education and Welfare (HEW) representation offered testimony supporting re-bursements to clinics in urban derserved areas, as well as a clinics. Sen. Patrick Leahy (D expressed his concern that theu areas would "take over" program.

ine subcommittee on n development's hearings were pu "informational," held to sustan terest in the legislation. The Sa Finance subcommittee on hea chaired by Sen U The subcommittee Finance subcommittee on hea chaired by Sen. Herman Talma (D-Ga.), has jurisdiction over legislation. It's unlikely that far subcommittee will hold hearing til it has received the House ven This will probably be at least weeks from now.

ELDERLY, DISABLED **Cost Options Giver** for Long-term Care WASHINGTON, D.C.-Long-term health care may cost counties, states, and the federal government between \$7 billion and \$23 billion in 1980, depending on how much federal programs are altered, accor-ding to a "budget issue paper" released by the newly created Congressional Budget Office.

would by required to provide h health care to those with a

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Kansas City, Mo. April 24-26, 1977

San Diego, Calif. June 8-10, 1977

#### For last minute reservations, call Susan Vreeland, (202) 785-9577.

Those who want to attend the San Diego conference should write or call the Aging Program at NACo for registration forms. Phone (202) 785-9577

### WHEN COUNTIES HELP THE ELDERLY. THEY HELP **FVERYONE**

Find out at National Conferences on County Resource Development for Aging Citizens:

- What your county can do for the elderly;
- What other counties can do . . . and let others know what your county is doing.

#### **Plan Now to Attend One of the Conferences**

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Above photo, from left: (back of room) Burdette Wright, Washington, D.C. repre-sentative, Los Angeles County; Liston Witherill, director of health services, Los Angeles County; Edward Marshall, associate executive director, District of Columbia General Hospital; Chuck Jervis, associate director; Cook County, III. Hospital; James Haughton, M.D., director, Health and Hospitals Governing Commission of Cook County, III. Seen in right photo, from left: John Peterson, M.D., director of medical services, Milwaukee County, Wis; Symuel Smith, chief executive officer, Wayne County (Mich.) General Hospital; Witherill; Arthur Hess, director, Commission on Public General Hospitals; (back of head) Jervis.



## MEETING AT NACO **Hospital Administrators Discuss Cost Control**

WASHINGTON, D.C.-Holding washirdtow, D.c. – Houng jown the skyrocketing costs of health care and funding for medical are for the poor were the main con-erns of hospital administrators in 20 the nation's largest urban areas when they met April 7 at NACo. The men hey net spin at takets the discuss the effect the Administra-ion's proposed hospital cost con-ainment policies will have on county and sometimes city) provided medical services.

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as de The meeting was joined for three hours by Administration represen-atives and Department of Health, Education and Welfare officials. ese representatives agreed that ecial provisions will be required to otect public institutions from the adverse effects that could result from cost containment.

so present, but not shown: Robert hnson, executive director, District Columbia General Hospital; Columbia General Hospital; obert Horton, County Mayor's Of-te, Metropolitan Nashville-avidson County, Tenn.; John One, Nashville-Davidson County spartment of Hospitals; William arkey, director of health services, aricopa County, Ariz.; William allerton, special consultant to the ertetary. HeW: Joseph Onek, wmsstic Policy staff, the White ouse; Valerie Pinson, Congression-Relations Office, the White House; arry Gage, Office of the Assistant wretary for Legislation, HEW; retary for Legislation, HEW; ke Ryan, Governor's Office, ode Island; David Ott, assistant rector, Commission on Public eneral Hospitals; Jeff Merrill, mgressional Budget Office; Jerry er and Gail Moran, National Conference

Public general hospitals-especial-Public general hospitals—especial-ly those in large urban areas—are the providers of last resort to the poorest and neediest in the popula-tion. In most areas, they are enjoined by law from rejecting any patients on the basis of ability to pay. Conse-quently, these hospitals rely on financing from general revenues to subsidize care to the medically in-digent. digent.

MEDICALLY indigent patients MEDICALLY indigent patients are those lacking their own adequate resources, private insurance, Medicare, Medicaid or some other source to pay for care. This group, and the demands which it makes on public facilities, is growing. In the last 15 months, Boston City Hospi-tal's patients went from 96 per cent to 70 per cent fully paying as a result of state Medicaid cutbacks.

In fulfilling their mission of providing quality medical care to the poor, county hospitals often prove themselves innovative leaders. Cook County Hospital in Illinois has replaced-almost entirely at county expense-800 acute care hospital beds with neighborhood medical cen-ters that being such care to act to the ters that bring early care to patients, and thus reduce required hospitalization. Lack of payment programs for non-hospitalized patients means that non-hospitalized patients means that the county cannot expand this pro-gram. Similarly, for lack of funds, Cook County cannot proceed with plans to open an outpatient "surgi-center" to reduce further the need for expensive hospitalization. Administration proposals to place a ceiling on hospital costs could shift an even greater burden to already financially pressed counties. Public

hospitals—and a few private, non-profit ones with a similar willingness to treat the poor—could become overburdened with patients requir-ing expensive treatments, which the bulk of private hospitals would no longer be willing to provide. This transfer of patients, often referred to as "dumping" or "off-loading," is the danger of an across-the-board limit on hospital cost reimbursement.

THE PUBLIC hospital administrators emphasized that under their budget procedures they are already limited in costs they can incur. Initial in costs they can incur. Restrictions on reimbursements from outside funding sources are ac-ceptable if they are not accompanied by increased responsibilities to provide additional services. Instead of cost limits, there were suggestions that funds and incentives be provided to shift toward a greater emphasis on outpatient care; that concerted efforts be made through existing planning agencies to reduce excess capacity; and that federal assurances be provided to hold local governments harmless for paying for expanded medical treatments of the poor.

A committee of administrators from Cook County, Ill., Wayne County, Mich., and New York City County, Mich., and New York City will draw up specific recommenda-tions to be submitted to the Ad-ministration. In addition, the hospital administrators at the meeting urged each other to work closely with their own elected of-ficials to influence the future treat-ment of public hospitals by the feder-al government.



Tex. Hospital Districts; Richard Marritt, National Conference of State Leg-islatures; Len Cohen, NACoRF; Ellen Sommer, Commission on Public General Hospitals; Mike Gemmell, NACo; and Dean Costen, health con-sultant, Washington, D.C.



na from left: Elliott Roberts, director, Charity Hospital of New Orleans; Henry Jacques, executive assistant to Heident, Cuyahoga County, Ohio Hospital System; Donald Ashkenase, vice president, finance, New York City allh and Hospitals Corp.; Charles Windsor, director, Health Services Administration, San Francisco General Kapital; George Kalkines, general counsel, New York City Health and Hospitals Corp.; and Jack Koretsky, Mature vice president, New York City Health and Hospitals Corp.

### **Major Recommendations**

These are the major recommendations by the public hospital administra-tors meeting at NACo for an effective cost containment program that con-tinues to protect needy patients without adding an additional burden to county and other local governments:

 Shift focus away from the hospital to outpatient services: Medicare, Medicaid, and private insurance all provide more extensive benefits for inpatient care than for outpatient services. Many patients, who ould be treated inexpensively as outpatients, now are admitted to expen-sive hospital beds so their costs will be paid. Other patients do not receive early treatments that could prevent the need for expensive hospitalizations. Facilities and personnel to provide outpatient services are not available where needed. Capital and operating support for neighborhood health cen-ters and surgicenters would mean that more patients could be treated at termote sites, instead of more expensive hospital emergency rooms and clinics, and that fewer would require admission. Those who do, would tend to stay a shorter amount of time. to stay a shorter amount of time

#### Excess hospital capacity must be reduced:

Excess hospital capacity must be reduced: Under-utilized hospitals must be equipped, maintained, and staffed as well as the more fully occupied ones. The cost of maintaining this excess capacity must be absorbed by paying patients. In addition, the presence of under-utilized capacity creates pressure to hospitalize more patients. Ex-perts agree that nationally at least 10 per cent of all hospital beds should be eliminated.

eliminated. Local health planning agencies that have identified a bed surplus should be given an inflexible performance standard requiring the reduction of beds in the public or private sector according to the best measure of need. HSAs must be incorporated into a central role in hospital cost containment.

Local governments cannot increase their contribution to subsidize

• Local governments cannot increase their contribution to subsidize medical care in public general hospitals: "Unsponsored patients" — those without Medicare, Medicaid, or private insurance—now receive care through general revenue fund subsidies of local governments or in the dwindling minority of private hospitals that continue to provide charity care. Any program which puts a limit on allowable costs will force more patients to rely on public funding. The transfer of costs from federal sources and private insurance to local funds will not save on total costs and will only place undue strain on local revenue sources. The federal government must protect local governments against any added demands for public services that result from a ceiling on private sector costs. Also, a monitoring system must be devised to assure that no institution "dumps" expensive or nonpaying patients, or adds new, unnecessary services for sponsored patients in response to a federal cost cost and many and the devise for synchronic dumps.

containment program. For additional information, contact Michael Gemmell of the NACo staff.

**County Opinion** 

## **Obtaining Equitable Cost Containment**

At forty cents on the health care dollar and as the fastest growing part of health costs, hospital costs (over \$55 billion in 1976) need to be held back. The Administration's expressed intention of placing a ceiling on these costs is timely and welcome and this goal enjoys the support of the nation's counties.

But any cost containment must be equitable. It will not serve any purpose merely to shift excess costs from the federal government and private insurors to counties.

Counties own more than 10 per cent of American hospitals (45 per cent of public hospitals) and provide the highest quality medical care to all patients, whether or not they can pay. Last week, representatives from some of the largest county hospitals and other publicly owned hospitals were brought together by NACo (see story on page 3 of this issue) to discuss strategies for cost containment with representatives from the White House and the Department of Health, Education and Welfare.

This landmark meeting led to several suggestions that we would like to see implemented. The one with widest implications for holding back costs and improving health calls for a shift in medical care emphasis to outpatient services in the community. Patients' lives, families, and ability to keep working need not be disrupted if resources that are inappropriately applied to unneeded facilities—public or private-can be shifted to outpatient care. Local officials should work with their health planning agencies to see that this cost containment objective is achieved.

Also, it is necessary that the Administration guarantee that poor people and people requiring expensive treatment cannot be "dumped" as a new burden to counties. The Adminis-tration and Congress will be kept informed that counties will seek the eventual phase-out of two class medical care based upon ability to pay.

### **New NACo Handbook Coming** on Contracting

"Your Interlocal Service Delivery handbook is excellent. Not only is it highly readable, but as the subtitle indicates, it is ex-tremely practical in its approach. Our review found it to be simple, complete, and potentially most helpful to local govern-ments of all types and sizes."

David B. Walker Assistant Director Advisory Commission on Intergovernmental Relations

"Intergovernmental relations are a necessary adjunct to any political system where a constitution provides for a separation of powers and of concurrent regimes.

In the past nine months, County News has published various articles on NACo's Interlocal Service Delivery Project, funded by HUD. The most comprehensive review of this project's work effort was the Sept. 27 issue of New County Times (copies still available)

We have reported that the end product will be a handbook for local elected and appointed officials in the intergovernmental service contract process. The handbook begins with a resume of policy and technical questions and issues that a potential county should consider prior to committing its jurisdiction to an intergovernmental agreement. From there, examples of agreements, component language of a formal contract, costing formula/example cost analysis sheets and implementation procedures and recommendations are presented. The handbook is meant to be an all-inclusive procedural guide.

Currently, the first draft of the handbook is under review and will be available this spring. In anticipation of printing we are requesting that those of you interested in the publication please write to Bruce B Talley, director, Interlocal Service Delivery Project at NACo for information and order forms.

**County Courthouse** 

Recording Life, Death in Between

by Bill Wickersham BLACK HAWK COUNTY, Iowa-There is a building at 316 E. Fifth St. which the aver-age citizen may visit rarely. But, what is writ-ten on documents in that building may be a fairly detailed chronicle of that citizen's life

The building is the Black Hawk County Courthouse. To have made use of every possi-ble kind of record in it, a person would have to

live a full life. Take some of the activities of a typical life-long county resident: Percival 'Blackie'' Hawke

Hawke. His recorded ties to the courthouse include at least two of the three basics of existence his birth and death records.

IF HAWKE owns property, there will be a variety of records dealing with the third basic, taxes. Hawke's ownership of property will in-volve him with at least four offices at the courthouse—the auditor, assessor, treasurer

courthouse - the auditor, assessor, treasurer and recorder. The recorder's office contains the original plat books for all land in the county, and all deeds, mortgages, liens, contracts, releases and assignments of land.

The assessor's office (the Waterloo city assessor if Hawke is a Waterloo resident) determines the value of Hawke's property for

uctormates the value of Hawke's property for tax purposes. When the various government units to which Hawke pays taxes have decided how much they need for their budgets, the auditor's office determines what Hawke's tax bill will be.

The county treasurer collects the taxes due, so his name and tax liabilities are preserved in that office.

HAWKE PROBABLY owns one or more vehicles or trailers, and the licenses for them are issued by the treasurer's office. So, the history of Hawke's personal mobility is duly recorded.

From time to time, property-owners may have special assessments added to their tax bills for road and sewer projects.

bills for road and sewer projects. Hawke may, however, have some unusual items on his tax bills, which can indicate something about the way he lives. These extra items are computed by the auditor. For example, he may have failed to repair or remove a building the state fire marshal says is a hazard. The state official can have the building torn down or repaired, and that cost plus penalty is collected as a tax. Hawke may also incur extra taxes for failing to remove noxious weeds or have trees and hedges removed from the public right-of-way. The county or city could have it done and add the cost to Hawke's taxes.

IF HAWKE'S bees are infected and he does not destroy them if ordered by the state apiar-ist, the apiarist can do it and the cost becomes

not destroy them if ordered by the state aplar-ist, the aplarist can do it and the cost becomes a lien on Hawke's property. The auditor's office also issues dog licenses, and if Hawke lets his dog license fees become delinquent, those fees and penalites are added to the set bills. to the tax bill.

Tawke may also be the subject of a revealing tax called the Mulct Tax. The court may impose this \$300 tax for maintaining a house of ill fame, and the tax constitutes a lien on the property upon which the house was operated.

The auditor, in conjunction with the board of supervisors, may also have records which trace Hawke's business activities for which county licenses and permits are required (cities have similar permit procedures for businesses within their boundaries).

For example, if Hawke operates a dance hall, theater, bowling alley, skating rink or other business, he must obtain a license from the supervisors and the auditor keeps the records. If Hawke wants to exhibit a traveling show, the auditor grants the license.

THE AUDITOR records cigarette, liquor and beer permits granted by the supervisors, and issues auctioneer permits. Peddler's licen-ses are also issued by the auditor and the ped-

dler's tax is paid to the treasurer. The auditor also has records if Hawke has received treatment at a state institution at



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county expense. If Hawke wants to exercise his right to vote he is duly registered as a voter as part of the

he is duly registered as a voter as part of h auditor's duties. Hawke's contact with the recorder's offa probably didn't stop with property records. Hawke will want to have his military serie record on file there, as evidence of his right apply for the veterans' property tax exempts at the assessor's office. He might want to set up a corporation, as the recordsr's office. Hawke may register farm name, or a brand name. Dr. Hawke may want to have his physician's certificate recor-ed. Hawke may also want the recorder to fa any one of a multitude of contract agreement he may enter. he may enter.

IF HAWKE changes his name, both d recorder's and clerk of court offices have record, and for a fee the auditor's office of change records from his former name.

If Hawke borrows money against his pe-sonal property, the recorder's office will keep those records under authority of the state commercial code

commercial code. Outdoorsman Hawke will surely visit is recorder's office to obtain his hunting, fishing and snowmobile licenses. And if he buys a cw cealed weapon, the recorder's office will hav that fact listed too.

Like the other county offices, the clerk d court performs a variety of functions, and literally follows Hawke from birth to death even beyond.

HIS BIRTH is recorded there, and if b marries, he obtains his marriage license for the clerk. The clerk also has a record if Have was adopted, but it is confidential. The deriv also trustee of workmen's compensation ber fits to minor children.

Its to minor children. Chances are Hawke will find part of his li-in the clerk's files through a civil or crimin legal action. If Hawke is accused of breaking the criminal law, the history of his case' cases) are maintained by the clerk. (Of course the county attorney's office may thereby be aware of Hawke's existence as well as the br enforcement agency involved). Hawke may also he a marty to a civil so

Hawke may also be a party to a civil sur and the case file and docket will trace be

history of that contest. Hawke's marriage dissolution action will be a part of the clerk's records, as well as up judgments or liens against his property.

WHEN HAWKE dies, the fact is indexed the death certificate filed, and his estate probate records are in the clerk's office.

The probate process completes Hawin march through the records of the county car house. His entry in the clerk's Record is Deaths sums up the fundamentals of his lik-number, if he was an armed forces vetral nature of his occupation, cause of death as final resting place.

final resting place. But neither that record, nor any other at the courthouse, tells what happens to his so when it leaves Black Hawk County.

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# **Counties, EPA Discuss Water Issues**

WASHINGTON, D.C. – Five outy representatives participated a meeting of both city and county fried here on March 30 and 31. Environmental Protection Agency provide there on March 30 and 31. Environmental Protection Agency provide the second state of the second second state of the second state of the second state of the second state in implementing these feder-lay of the second state of the second state

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User charges, Current law requires communities to finance the operation of sewage treatment plants with a user charge system. A provision presently before Congress would allow ad valorem taxes to be used, coupled with an industrial surcharge. The user charge requirement was coupled with an industrial surcharge. The user charge requirement was seen by Congress as a way of provid-ing incentives for water conser-vation. Dennis Hansberger, a super-visor from a dry southern California county, recognized the value of water conservation, as did the others present. "But," he said, "local gov-ernments should have the flavibility present. "But," he said, "local gov-ernments should have the flexibility to choose the methods by which this national goal can be accomplished."

Many members of the group were concerned about the effect the user charge system will have on industry, since price reductions to large use

<text>

Delegation of the construction grants program to states. An amend-ment currently before Congress ment currently before Congress would give states greater authority to administer the construction grants program. The most controver-sial provision of this amendment would allow states to determine criteria are currently issued by EPA, while the actual project fund-ing priority list is compiled by the states on the basis of those criteria. Present EPA criteria require con-sideration of projects that will have greatest impact on cleaning up rivers substation of pieces that will have greatest impact on cleaning up rivers and streams. Most local officials present favored continuation of EPA's authority to specify criteria, in order to avoid returning to a polit-ical, pork-barrel system in some states states

Areawide water quality planning management. Chris Beck, deputy assistant administrator for water planning and standards, outlined his deas for sorting out the roles of state, areawide, and local agencies for planning and management under federal water quality legislation. Ac-ording to Beck, this is an attempt to avoid duplication of planning efforts and to encourage delegation to those levels of government best able to perform the tasks.

The "sorting-out" process will be formalized in agreements between

EPA regional administrators and each state. Beck advised the group that public hearings on these that public hearings on these agreements would be required and that local governments should par-ticipate. Some members of the group felt that cities and counties should have a more active role in working out the agreements.

out the agreements. Several members also foresaw a problem in coordinating an approved areawide plan with the mechanisms states now use in deciding priorities for funding treatment plant con-travities

Safe Drinking Water Act. The roup was briefed on the provisions the National Primary Drinking group was briefed on the provisions of the National Primary Drinking Water Standards, effective this June. One unusual provision of the act requires water suppliers to notify order. Brian Baxter, Trenton, N.J. business administrator, warned that different and the state of the suddenly appearing with their water bulls, not realizing that temporary technical violations are due to the implementation of new federal regu-tations. He suggested that cities and counties would need to explain to citizens that such a notice of unediate danger to public healt. Members also expressed hope that there recent pollution control legisla-tion, such as the Toxic Substances Control Act and the Resource Con-servation and Recovery Act (solid water, Several members pointed out th it is much easier to remove con-tamination at the source, than to take them out of drinking water supplies.

Operation and maintenance of Operation and maintenance of sewage treatment systems. Even af-ter a sewage treatment system is built, a plant may not be operating at peak efficiency due to operator or design deficiencies. Fairfax County, Va. is now experimenting with a con-tract requiring the design engineer-ing firm to accept liability for oper-ational problems for the plant during its first year. its first year.

One city manager urged EPA to provide evaluations of the operations of municipal treatment plants to elected and chief appointed officials in order to make them aware of existing and potential deficiencies.

Enforcement of secondary treat-ment deadline. In 1972, Congress mandated that all municipal treat-ment plants meet a July 1 secondary treatment deadline. It is now expec-ted, however, that a majority of municipal sewage dischargers cannot meet this requirement. To provide eilet, EPA has decided to exercise is discretion not to prosecute many of these potential permit violators. These municipal dischargers that mischarge Elimination System (NP DES) permits, expiring before the

COUNTY NEWS-April 18, 1977-Page 5

Discharge Elimination System (NP-DES) permits, expiring before the deadline, may accept new permits requiring secondary treatment by July 1, along with an Enforcement Compliance Schedule Letter (ECSL). The letter would detail a schedule by which the municipality would achieve secondary treatment. In ad-dition, the letter would state EPA's intention not to prosecute for intention not to prosecute for violation of the legislatively man-dated deadline. The ECSL is not available to municipalities holding long-term permits incorporating the secondary treatment requirement, or to industry. It is uncertain whether the ECSL policy will be applied by all EPA regions and the 28 states with authority for enforcement.

The regions and the 26 states with authority for enforcement. Issuance of the compliance schedule will not necessarily protect a municipality from citizen suits. EPA does not feel that this will be a serious problem for local govern-ments. Leonard Miller, director of EPA's permits division, said that eligibility for an ECSL will be based on a community's good faith efforts to meet the pollution control deadline. The schedule will be available for public comment, giving citizens a chance to resolve differ-ences without litigation. EPA supports an amendment to the law allowing actual extension of the secondary tratment deadline on a case-by-case basis. The ECSL policy will be used for applicable cases if Congress does not amend the law by July 1. The county officials participating

July 1. The county officials participating in this meeting were: Don Bowman, Fairfax County, Va.; Merna Hurd, New Castle County, Del.; John Menke, Montgomery County, Md.; Robert Horton, Nashville-Davidson County, Tenn.; and Dennis Hans-berger, San Bernardino County, Calif. Flord Liebe. Suffuk County, NY Floyd Linton, Suffolk County, N.Y., and Paul Keller, St. James Parish, La., are also advisors to the project but were unable to attend.

Offers Help

The solid waste project of NACo's Research undation is able to provide technical assistance to unties through a new solid waste grant from the wironmental Protection Agency.

The grant will enable NACoRF personnel to visit ounties, at no charge to the county, to provide help with ecific solid waste management problems, especially in earea of solid waste disposal.

Counties could receive technical assistance with:

- Sludge disposal
- Equipment procurement
- Manpower requirements
- Finance
- Intergovernmental arrangements
- Siting solid waste disposal facilities
- Public relations
- Technology assessment
- Interlocal agreements

The technical assistance program is particularly portant in light of the new solid waste law, The source Conservation and Recovery Act of 1976, ich will take effect beginning in October. On-site visits are scheduled to begin in May. Counties <sup>10</sup> are interested in receiving technical assistance <sup>buld</sup> submit, by April 30, a request detailing the type of istance required and what kind of solid waste program county hopes to accomplish and eventually plement.

equests should be sent to:

omas J. Bulger id Waste Project thnical Assistance Requests ional Association of Counties 35 New York Ave., N.W. ashington, D.C. 20006\_\_\_



COUNTY REPRESENTATIVES—Attending the meeting, from left, are: Robert Horton, Nashville-Davidson Coun-ty, Tenn.; John Menke, Montgomery County, Md.; Merna Hurd, New Castle County, Del.; Don Bowman, Fairfax County, Va.; and Dennis Hansberger, San Bernardino County, Calif.



Provision

#### **Public Works Analysis** Analysis S. 427 H.R. 11

	PTOVISION	the second se		the second	10000
	Division of funds.	whose unemployment is	ment rate exceeds the national average.	The House would make all grants available to communities on the basis of highest unemployment, while the Senate provision would reserve 15 per cent of the grants, approxi- mately \$600 million, to communities whose unemployment	w
			15 per cent to communities whose unemploy- rate is between 6.5 per cent and the national average.	r between 6.5 per cent and the national average, currently 7.3 per cent.	and mitt
	State by state allocation of funds.	100 per cent based on num- bers of unemployed. Maintains 12-1/2 per cent maximum and 1/2 of 1 per	65 per cent based on number of unemployed. 35 per cent divided proportionately among those states where the unemployment rate ex- ceeds 6.5 per cent. Maintains 12-1/2 per cent maximum. Increases minimum to three-fourths of 1 per cent.	Both Diris atter originan tormula to idshrbuding ad per cent based on rate. The Senate raises the minimum any state could receive from 1/2 of 1 per cent to 3/4 of 1 per cent, or \$30 million in next round of funding. Disagreement centers on decree of emphasis to be accorded to numbers of unem-	ing fisca deve T chai
		cent minimum.		ployed vis a vis rate, and numbers of states benefitted by either formula.	(D-F fund
	Multiple applica- tions.	Applicants must set own priority when submitting multiple applications.	No provision.	The House would permit applicants to decide which of their applications should receive preference for funding, rather than leaving this decision to EDA, as in the first round. This provision will probably be accepted.	prog Dev ridg wat
and the second second	Agency errors.	Reserves 1-1/2 per cent of funds for projects not selected due to error by an ''officer or employe of the U.S.	Reserves up to 1 per cent of funds for projects not selected in Round I due to "procedural discrepancies."	The House would provide \$60 million, while the Senate would set aside \$40 million, for the purpose of funding applications not selected in Round I due to error by EDA. The Senate makes eligible all projects submitted by Dec. 23, 1976, the date selections were made. The deadline for receiving applications, though, was Dec. 9, 1976.	ple, tial tion revi
	Applications.	No new applications. Only applications received by Dec. 23, 1976 will be considered.	If one round of funding, only applications re- ceived by Dec. 23, 1976 will be considered. If two rounds, new applications will be accepted for second round. Communities may submit additional applications if those on file do not exceed 150 per cent of communities "bench- mark."	Both bills would freeze the file of applications. The Senate would permit new applications in those instances where a community had applications on file that toaled less than 150 per cent of its benchmark. It also would permit communities to substitute drought-related projects for others selected for a public works grant, which will probably be accepted.	tor, T tee rura the
		Adds transportation and pro- vision of water to drought- stricken areas as eligible projects.			rur rec mil for
	Federal "sign-offs."	Where a state has standards for jail construction, these will supersede LEAA criteria and avoid the need for agency approval.	Retains provision in 1976 act requiring LEAA review and approval.	The House would substitute state for LEAA approval where state juil standards are available. During Round I of fund- ing, LEAA review procedures tended to be extremely time- consuming and included factors unrelated to the public works project.	for gra Ru
	Water Develop- ment Project.	No provision.	Prevents Administration from withholding construction funds from 19 water developmen projects. NOTE: These projects do not involve public works funds from this program.	The Senate amendment seeks to prevent the Administration t from curtailing construction of 19 water development projects.	mit tua wa dis
	Priority and preference for local govern- ment.	Same as 1976 Act—priority and preference to local government.	Provides 10-point bonus to general purpose local governments and schools. State will only receive bonus if project is co-sponsored by above.	Through there was disagreement on the status of schools during Round 1, they were treated as general purpose units of government and received 16 per cent of the grants. This total exceeded that received by counties. The Senate 10- point bonus would ensure schools equality with general purpose units of local government.	cee \$1. by of
	Chief contractor.	No portion of project may be performed by any depart- ment, agency, or instrumen- tality of any state or local government.	vate contractor or project applicant to do work	Only one applicant went "force account" route in Round i.	
	Labor intensity and duration of project con- struction and other factors.	No provision.	Where projects by different applicants receive tie scores, EDA may consider these factors in making grant awards. Consideration should be given to stimulation of private investment; generation of other construction; creation of	ceive tie scores.	S A A
	other factors.	Ange and Tay	new long-term employment.		AAA

## **Public Works Conference Resumes**

WASHINGTON, D.C.-The WASHINGTON, D.C.-The House-Senate Conference Commit-tee on Public Works will reconvene April 18 to resolve differences be-tween H.R. 11 and S. 427. Though conferees appear close on most of the provisions of the \$4 billion public works programs a commercial mut works program, a compromise must still be reached with regard to the Water Pollution Control Act amendments

The issue of county use of unem-

ployment data has been a major con-cern of counties. The conferees clearly stated that applicant coun-ties could use county-wide unemploy-ment data, including those number of unemployed residents within in-corporated, as well as unincorporated areas, regardless of size. This posi-tion was strongly supported by NACo. NACo.

When the conference resumes, a

number of issues important to coun-ty officials must be resolved. A com-prehensive comparison of the two bills is contained in *County News*, March 21. The above is an analysis of the key differences of particu-lar interest to counties. It should be noted that the issue of county use of unemployment data can be resolved through language in the conference committee report and, therefore, is not contained above.

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SITE FOR SANITARY FACILITY—Suffolk County became the first county in New York to receive federal aid under the public works act and wasted no time in putting these funds to good use as ground breaking begins the con-struction for new sanitary facilities at Southaven Park. Present at the ceremony were, from left, Octavio Mannarino, Marui Construction Co.; Charles Baldassano, AIA architect; John D. Chester, commissioner of Parks in Suffolk County; Salvatore Coco, architect; and Mark Michaels, assistant Suffolk County architect of buildings and grounds.

#### WAITING LIST GROWS

## **Total Funding Urged** for Rural Programs

WASHINGTON, D.C. - House d Senate Appropriations subcom-ttees on agriculture will be meet j later this month to recommend cal '78 funding levels for rural velopment Programs. The Congressional Rural Caucus, aired by Rep. John Breckinridge (Ky) has strongly endorsed full nding for the grant and loan orgrams authorized by the Rural evelopment Act of 1972. Breckin-dge has cited the extensive need for ater and sever facilities, for exam-e, as well as the job creating poten-al for these programs. "It is imperative that we take ac-on at this time to stimulate and vitalize our (rural) economy and tat we do it through the programs. The House Agriculture Commit-es accepted the programs. The commendations were for \$492 allion in total grants and \$16 billion or loans. This includes \$300 million or loans. This includes \$300 million or artal water and waste disposal tarts, the key component in the taral Development Act.

THE APPROPRIATION Com-THE APPROPRIATION Com-ittees must now act to establish ac-tail funding levels for fiscal '78. The aiting list for water and waste isposal programs is extensive, ex-eeding \$338 million for grants, and 1.6 billion for loans. Below is a state y state breakdown of the backlog as f Feb. 28.

County officials should contact their congressmen to urge member of the apporpriation subcommittee of both Houses to recommend the following funding levels for fiscal 'n

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following funding levels for fiscal "µ \$300 million, water and waste da posal grants; \$30 million, water and waste disposal planning grants; \$5 million, rural development grand; \$10 million, comprehensive run development planning grants; § million, rural fire protection grand \$3 billion, water and waste dispos Joans; and \$1 billion, communit facility loans. In addition, the rural cauca recommendations on rural housing should also be adopted.

MEMBERS OF the House A propriation subcommittee are: Jam Whitten (D-Miss.); Frank Evans ( Colo;) Bill Burlism (D-Mo.); Bi Trazier (D-Mich.); Bill Alexander Atcher (D-Ky.); Mark Andrews ( N.D.; J. Kenneth Robinson (R.V. and John Meyers (R-Ind.); Understord für Benate Appropri-fons subcommittee on agricular from subcommittee on agricular fr (R-Ark.).

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### **Rural Development Act** Water and Waste Disposal Grants and Loans Waiting List as of Feb. 28, 1977

ates	Grants	Loans No. of App
abama	\$5,533,600	\$21,886,000
laska	3,967,784	1,306,975
rizona	157,300	8,793,900
rkansas	6,120,650	36,866,400
alifornia	33,031,842	66,126,221
olorado	13,827,049	35,459,100
onnecticut	110,000	215,000
elaware	-	591,000
lorida	5,619,890	74,078,347
eorgia	21,340,300	26,947,600
awaii	2,546,000	2,646,000
laho	748,423	2,500,908
linois	27,168,284	58,078,295
ndiana	8,836,000	31,289,800
owa	7,851,560	80,549,310
ansas	9,820,518	15,933,298
entucky	23,963,674	44,585,420
ouisiana	6,515,860	32,708,448
laine	3,320,000	12,501,000
laryland	The second second	21,122,500
lassachusetts	363,000	455,000
lichigan	461,760	59,455,870
linnesota	4,900,949	17,099,290
lississippi	8,297,700	27,271,350
lissouri	11,286,627	36,498,135
Iontana	2,612,200	4,395,000
lebraska	282,600	2,060,200
levada	165,499	3,215,990
lew Mexico	1,564,190	4,480,772
lew Hampshire	2,156,000	3,162,000
lew Jersey		75,316,200
lew York	2,094,400	114,140,156
Jorth Carolina		25,845,600
orth Dakota	2,581,000	28,624,600
Dhio	18,081,600	36,797,300
klahoma	3,155,600	13,919,650
regon	7,387,307	5,309,397
Pennsylvania	18,665,100	83,202,960
thode Island		1,150,000
South Carolina	2,466,912	26,195,926
	4,248,600	17,488,300
South Dakota	16,098,909	50,178,515
ennessee	1,267,500	29,446,500
lexas Jtah	864,000	5,111,072
the second	830,000	1,710,000
Vermont	21,611,500	45,909,140
/irginia Vashington	1,352,000	9,640,500
Vest Virginia	11,746,700	27,812,889
Visconsin	8,972,075	8,030,172
	3,614,420	3,247,620
Vyoming Puerto Rico	1,069,600	5,619,000
uerto nico	1,000,000	0,010,000
Total	\$338,676,482	\$1,347,244,666

Source: Farmers Home Administration

# **Multi-County Corrections Facility**

by Daniel Lawrence, Assistant Director, Northeast Regional Corrections Center (Saginaw, Minn.)

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SAGINAW, Minn.—The St. Louis County Work Farm dates back to 1913 when mostly woodsmen and farmers were jail immates. Sixteen years later, the county purchased a dairy farm as a new site that tripled the size to almost 3, 200 acres. In 1971 and 1972, an investigation into work farm conditions led to waior changes. The St. Louis

into work farm conditions led to major changes. The St. Louis County Board agreed to form a regional corrections facility in con-ignation with Carlton, Lake, and Cook Counties under state law. An LEAA grant request of approxi-mately \$400,000 was awarded for achieve also an duration and ately \$400,000 was awarded for modeling. Also, an education and

birds to be released in a specific area. The rate is \$7.50 per bird and the rest is left up to marksmanship and the skill of hunting dogs. About 800 acres of the work farm

About 500 acres of the work farm are tillable. The primary crop is hay with some oats and corn, all of which is used to feed our beef cattle herd. In addition, we raise swine, turkeys, chickens, pheasants, mallard ducks, and grow vegetables, and potatoes. Residents are received at NERCC directly from the courts. The courts

directly from the courts. The county courts can commit a man here to maximum of 90 days per charge; th maximum of 90 days per charge; the district courts, up to one year per charge. With a felon, the judge com-mits a man to DOC for the term prescribed by law (usually five years), stays execution of the sen-tence, and places him on a like amount of probation on condition he spend the first year at NERCC. vantage built in. Many local people have rural and agricultural back-grounds, and while they may not relate to intensive group therapy, they can relate to farm work. This, in part, enables us to continue to operate the farm along with providing the other services we con-

sider vital. THE SLAUGHTERHOUSE is ste We hope to finish remodeling next summer to pass federal require-ments for a fully operational slaugh-terhouse. As it is, we are able to pro-vide custom butchering for the pub-ic plus provide for our own institulic, plus provide for our own institu-tional needs. The slaughterhouse is equipped to handle beef, swine, poultry and buffalo.

try and buffalo. Building maintenance is generally provided by staff members. The buildings are upgraded as time and resources permit. Vehicles are main-tained at our shop, which is also a pre-vocational site for mechanics and welding. Our group therapy program util-izes the positive peer culture methodology. Groups are comprised of a maximum of 10 members. They generally live, eat, seep, relax, and

of a maximum of 10 members. They generally live, eat, sleep, relax, and work together. This is for two reasons: to get to know one another as intimately as possible, and to be present if someone has a problem. Group meetings last one and one half hours each night.

IN KEEPING with NERCC's philosophy of treating the whole per-son, the education program can be individualized, as well as diverse. It provides for adult basic education, general and high school level study, pre-vocational counseling, drivers education and defensive driving, certational programming regional recreational programming, regional educational and vocational coun-seling, job development, and a reference library. When a new resident arrives at NERCC, he can decide whether to involve himself in the education program If the seconts bis

program. If he accepts, his educational level and needs are assessed. As the resident works toward, and hopefully, achieves his educational goals, vocational and employment counseling is available. Although recreation cuts across all program areas, it has been admin-

all program areas, it has been admin-istratively a part of the education program. There is a recreation, arts and crafts area in the main building for resident use. This includes pool and ping-pong tables, weight lifting and provide the sector of the se and ping-poing tables, weight fitting and general arts and crafts tools. In addition, a dark room and instruction in photography is available. There are year-round intramural athletics such as softball, football, soccer, volleyball, and basketball. A lake is used for fibing and emisming used for fishing and swimming

NERCC is a minimum security program. There are no fences, and escape is not that difficult. There are no screens (other than fly screens) or bars on the windows. Misdemeanants who escape get an automatic 85 days in the county jail, and felons are looking at prison if they run.

EVEN THESE realities are not EVEN THESE relatives are not sufficient to keep people here—the program is the real security. When people care and something positive is happening for an individual, there is little reason for him to leave.

There were 28 escapes in both 1975 and 1976. Since there were 52 more people here in 1976 than in 1975, the per cent of escapes by total population dropped from 11 per cent to 9 per cent. Most of our residents are here for misdemeanors and non-violent felonies and do not pose a great threat to public safety. The present staff compliment is 43, counting both part- and full-time employes. Of these, eight are consid-ered administrative staff. Being a diverse operation, the job descrip-tions at NERCC include: group leader/caseworker, teacher, meat

leader/caseworker, teacher, meat cutter, mechanic, and herdsman. Auditing, purchasing and civil serv-

ice are contracted for by the ARC Board with St. Louis County. Every felon leaves NERCC with a plan and a place to go to. This may be back to a family and a job in the De back to a family and a job in the community, a training program, a halfway house or a more specialized treatment program. Felons are released step by step, with final ac-tion by the sentencing judge. Judges, as a matter of practice, do not approve release without a solid near. plan

plan. One of the requirements of the Community Corrections Act is that 5 per cent of the subsidy be set aside for evaluation, research and training. We are now in the process of develop-ing a formal orientation and in-service training program for staff at NERCC, in conjunction with the training department.

WE ARE also involved in a re-search project to measure the effec-tiveness, of our group therapy

program. This is being done by the research component at ARC, with staff support and the help of the probation department. NERCC was a part of research concluded by Florida State University. Results have not yet been released.

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Our own informal research and tracking shows 75 per cent of our felony residents, who have success-fully completed the program, are "making it." About 13 per cent of the felony offenders sent here do not successfully complete the program and are transferred.

Multi-county operated cor-rections will be discussed at the National Assembly on the Jail Crisis, May 22-25, in Kansas City, Mo. See ad below.



This form will register a participant for the conference and reserve space at the conference hotel. Housing at the conference hotel will be available only to participants who have registered before May 4. Hotel confirmation will be sent directly to the participant.

Send this form to:

National Association of Counties Research Foundation 1735 New York Avenue, N.W. Washington, D.C. 20006 ATT: National Assembly on the Jail Crisis

The farming program helps develop work habits.

reatment program was added. With the advent of the program changes, younger offenders and elons with longer sentences began to appear. At the same time, the in-mate population began a steady rise. The average daily number of immates was 60 in 1975 and 73 in 1976. Over-rowding in the Northeast Regional Corrections Center (NERCC) is our argest single problem. Last year, Aitkin and Koochin-

Last year. Aitkin and Koochin-thing Counties joined the county tonsortium to form Arrowhead Regional Corrections (ARC), under the Minnesota Community Correc-tions Act. The State Department of Corrections (DOC) funds ARC-\$1.4 Millon this year. From this alloca-ion, the region must reimburse DOC for all juveniles and adults, with more than a five year sentence, tent to state facilities. Hence, the more local programming and the ever people sent to the state, the more money left for regional rogramming. ogramming

WE ARE bringing all regional prections under control of the ARC mard. This includes NERCC, the rowhead Juvenile Center (AJC), al both St. Louis County and outunty probation services. The board includes nine members:

unty commissioners, a representa-ve of the Minnesota Chippewa ribe, and one citizen member. This The and one citizen member. This ody sets over-all policy and ap-toves expenditures for the two gencies. The actual "running" of agencies is left to the respective

as agencies is left to the respective inctors and their staffs. NERCC receives its funding— but \$1 million—from the counties, ate, and farm income. Because of filation and the limits placed on overament funding, the farm is the est potential source of income. Severe, we are too far north and as far in crops, where the money is. 0.to augment public funds, a shoot-#preserve was created.

PHEASANTS ARE not native a north, yet pheasant hunters a we began with 3,000 pheasants year and plan to double this ount this year. A hunter will call contract for a set number of

New residents are given a resident handbook on admission, and an orientation by a resident council representative. The handbook em-phasizes responsibility rather than

NERCC'S STATED mission is to protect society and to serve the courts. We feel this can best be ac-complished by providing basic and pre-vocational education, treatment, good food, safe lodging, and work ex-periences for the residents. NERCC's secondary purpose is to provide resecondary purpose is to provide re-sources to other elements of the criminal-justice system, and to the people of the Arrowhead Region. The NERCC philosophy is to treat the "whole" person; to provide him with the tools needed to "make it" in

society. For a correctional program to have any hope of success, beyond pure warehousing, certain basic problems must be eliminated and basic needs must be eliminated and basic needs met. Two years ago, when this writer was in charge of a large cell block at the Minnesota State Prison, we went three weeks without a clean towel for 300 men. Everyone was so angry for so long over the towels, it was im-possible to talk of anything else. The trust level never fully recovered from that incident.

The residents at NERCC are allowed to bring their own clothing and personal possessions with them. There is a resident council meeting

on Wednesdays and a staff-resident meeting the following day each week. This serves as the vehicle for generating suggestions, complaints and changes—where feasible—and offers staff and residents a forum for discussion.

Visiting hours are on weekends and holidays, but no one would be turned down for a special visit if deemed appropriate.

HEALTH SERVICES are provided by contract with a clinic. One of the clinic directors visits NERCC weekly. Those requiring a doctor or dentist are taken to Duluth, with emergencies taken to a local hospital. The farming program offers an opportunity for an individual to develop necessary work habits. There also is a public relations ad-

### Page 8-April 18, 1977-COUNTY NEWS **OFFICE OF EDUCATION** Impact Aid Regs Issued

Federal Funding Update for:

WASHINGTON, D.C.- HEW's Office of Education has issued final regulations and a proposed amend-ment for the treatment of impact equalization programs. The regulations permit states to account in apportioning state has, in effect, a program to equalize

change was mandated by Congre-in the Education Amendments 1974.

in the Education Amendments of 1974. Thereim regulations which standards for determining whether a state has, in effect, an adequate equalization program under the impact aid program were published on June 25, 1976, and are published as final regulations in the March 22 Federal Register. On the same date the Office of Education program was designed to equalize exemiting if a state's school finance or expenditures as the law requires. The "expenditures disparity" state of the equity of expenditures of the equity of expenditures or published in the final regulation tests the equity of expenditures or published in the final form March were published.

than 25 per cent for a specified range of districts. Rules governing this standard were published in final form March 22 and will take effect July 1. The "wealth neutrality" proposed smodification of a previously proposed rule. It measures the all school districts in that state equal revenues per child for equal tax ef-fort. If at least 85 per cent of the total of state, intermediate, and local money for free public education in the state is wealth neutral, a state equalization of hase rules indicated that the complicated precedures for determining wealth neutralized revenues required elaboration. Interested persons may write to the U.S. Office of Education, Division of School Assistance in Federally Affected Areas, Room 2107, FOB-6, 400 Maryland Avenue, S.W., Washington, D.C. 20202. If no major changes are required, the ad-ditional standard also will go into ef-fect July 1.

fect July 1

### **Date Extended** for ICF-MRs Certifications

WASHINGTON, D.C. – The bepartment of Health, Education and Welfare has extended until July fathe effective date of certification requirements for Medicaid's Inter-mediate Care Facilities for the Men-culy Retarded (ICF-MRs). Motification of the 120-day exten-sion came in a regulation published in the Facteral Register March 18. The extension will give the depart-ment an opportunity to review fund-amental issues raised over the past yeroups such as NACo, the National Association of Retarded Citizens, and other state and local governmen-tal agencies. tal agencies.

certain timing and compliance requirements. However, additional issues were raised after the proposed regulations were published. The extension period will allow the department time to assess these issues and to consult with states and interested organizations to find a satisfactory reaching.

resolution. The department expects to resolve the questions at issue and publish a final regulation which will take effect on July 18



NACo'S BRIDGE CAMPAIGN—Bridges across navigable waters present particular safety problems. The Franklin Ferry Bridge connecting Jefferson County and Walker County, Ala. was opened five years ago. It cost \$1.7 million. Last year Jefferson County learned that barges had hit and damaged the substructure. Although careful inspection indicates the bridge is structurally sound for vehicular traffic now, total failure and collapse could occur if it sustains another direct hit from passing barge tows. The Coast Guard and Army Corps of Engineers have been asked to add more navigational buoys and inform barge tows of the situation, urging lights because of occasional heavy fogs. Planned repair of the structure and new "humpers" to protect the structures are expected to exceed \$500,000.



#### Dear NACErs:

The NACo annual conference, July 24-27, in Detroit, Mich., seems acons away, but, as you know, time flies. NACE will have its presidents' suite at the Detroit Plaza Hotel. In the ads appearing weekly in *County News*, there are several hotels for the conference and if you want to be housed in the Detroit Plaza, be sure to register right away, because housing will be on a first-come, first-served basis.

We are just beginning to put together the program. As soon as it's final-ized, we will give you information on specific sessions. We can tell you now, however, that it will be a diverse and stimulating program. We hope to have a NACE breakfast, July 25, so plan to be there. And, of course, there will be the usual NACE sessions—board breakfast and the annual business meet

We look forward to seeing you in Detroit in July.

-Gordon Hays NACE President

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#### BRIDGE CONFERENCE

The Transportation Research Board (TRB) will hold a Bridge Engineeric Conference, Sept. 25-27, in St. Louis, Mo. Cooperating agencies includ NACE; American Association of State Highway and Transportation (J ficials; American Road Builders Association; American Society of CiviLes gineers; Missouri State Highway Commission; Federal Highway Adminis tration; Federal Railroad Administration and organizations representing the reliferation of the section of t

tration; rederal ham det rederations in the rain of industry. The conference will provide exchange of information from the various set tors involved with the bridge problem on all aspects of design, construction rehabilitation, and maintenance of vehicular bridges. Sessions will en-phasize problems and solutions of interest to bridge engineers and as ministrators of highway, railroad and transit agencies.

TRB has issued a call for papers for the conference; these papers will be the basis for technical sessions. General topics for the papers include: Inspection, rating and evaluation; Repair, rehabilitation and replacement; Hydraulics, foundations and environmental considerations; Bridges for low-volume facilities; Long-span bridges; Construction techniques; Durability of components;

- Durability of components:
- Decision points; i.e., permit loads, bridge closing, environmental im

pact; and Special subjects; i.e., Northeast corridor studies, mass transit bridges seismic effects, movable bridges.

For registration details or information on submission of papers, write Bridge Engineering Conference, Transportation Research Board, 2101 Con stitution Ave., N.W., Washington, D.C. 20418. You should notify TRB of your intent to submit a paper for review by July 1. Will you also please in Marian Hankerd at NACo know if you plan to present a paper.

#### MUTCD CHANGES

The Federal Highway Administration (FHWA) is informing the state highway and transportation departments of several new changes in the Manual on Uniform Traffic Control Devices (MTCD) that establish new design standards for the Reserve Parking (for handicapped sign), Fir Station signs, Handicap Crossing signs, and Limited Sight Distance signs, and alternate design standards for the current Stop Ahead and Yield Ahead signs. FHWA is submitting design layouts for the above signs. If your county is considering placing any of these signs, you might check with your state highway department for the latest standards and dimensions.

Public Works/Antirecession **Revenue Sharing** Federal Highway Administration Water Resources Elderly **Community Development** 

NACo/CIC Region VII Federal Aid Briefing

> May 26 - 27, 1977 Omaha, Nebraska

**Community Services Administration** Land Use Planning Comprehensive and Training Act

All sessions to end at 3:30 p.m. Registration: On site Fee: \$35 members \$45 non-members

Social Events: Horse Racing Season will be in full swing **Full Recreational Facilities at Hotel** 

#### NACo/CIC Region VII Federal Aid Briefing **Conference Registration Form**

Please Print		
StateCounty	Registration Fees	
Delegates Name First Middle Initial Last	Members\$35.00 Non-members\$45.00	
Mailing Address:	Total Due \$ Do not write below this line	
Number and Street		
City Zip Code	Cash \$	
	Check \$	
Spouse Name (if registering)	Received by	

NACo/CIC Region VII Federal Aid Briefing Hotel Reservation Form

Send Directly to: NACo/CIC Region VII Federal Aid Briefing Holiday Inn 3321 S. 72nd St. Omaha, Nebraska 68124

(402) 39	3-3950			
Name				
Title				The second second
County		The second second		
Address: Street	1.4 . IT			
City	5	State	and the second	Zip
Telephone Area Code		Nu	imber	
Arrival Date				Departure Date
Please Circle:				
Single Double	\$20 \$24 \$28		\$25 \$27 \$32	

The standards were originally published for these facilities in Mar-ch 1974. ICF-MRs participating in Medicaid were given three years (un-til March 18, 1977) to meet them. In a recent effort to address the concerns of these groups, the depart-ment issued proposed rules on Jan. 18, 1977 that would have modified certain timing and compliance requirements.

COUNTY NEWS-April 18, 1977-Page 9



EVIEWING TESTIMONY—Onandaga County, N.Y. Deputy County Executive Charles Merrill, far right, reviews stimony on Housing and Urban Development/Environmental Protection Agency Appropriations with NACo gislative staffers Carol Shaskan, left, and John Murphy. Merrill testified before the House subcommittee on HUDdendent agencies April 5.

## Rural County Tries No-Toll Telephone

ELK RIVER, MINN.— Since October, 1976 residents in Minnesota's Sherburne County have literally had county information and assistance at their fingertips.

The county has a new no-toll telephone service that enables residents anywhere in the county to call all principal Sherburne County offices in Elk River without charge. In turn, the office employes can call anywhere in the county toll free.

Elk River is located in the southeast corner of Sherburne County. Nearly seven-eighths of the county's land area and population are outside the local calling area.

Because of this distribution, county officials saw a need for expanded and better communications in outlying areas. They met with telephone company representatives, studied past calling patterns and decided the new system would give more service for the money involved.

"All citizens are similarly responsible for paying taxes to support public services," says Sherburne County Social Services Director Don

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Join NAConon

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# Our Counties Hammer Out Our Platform

The American County Platform is a document of policy positions, reaffirmed and revised annually by NACo member counties, on national issues affecting the conduct of county government. The Platform guides NACo's day-to-day Washington activities and serves to bring continuity to the long-range national objectives of county governments. It articulates policy positions as diverse as health care, the environment, labor relations, welfare and social services, and scores of other issues bearing upon counties.

If your county is a NACo member, then your voice in shaping the Platform has been heard.

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But if your county is not a member, you're not having any say in the national policies that could affect you.

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ate the new Fire gns, nead Join NACo. Help us hammer out our Platform. Write or call for membership information: NACo, 1735 N.Y. Ave. N.W. Washington, D.C. 20006 (202) 785-9577

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Since Ocinnesota's formation should be equally acerally had cessible to all citizens.

> Offices included in the new system are clerk of court, county extension office, county assessor, county auditor, county recorder, sheriff, county treasurer, public health nurse, social services, zoning administrator and traffic court.

> "We find people are leaving cities in growing numbers," says Strei. "And they're coming to rural areas like ours- so the need is apparent for better services to develop better communications with county citizens."

Strei says that calls from outlying areas have markedly increased.

### Retirement Plan Passes \$10 Million

The NACo sponsored deferred compensation plan has announced that its trust funds now exceed \$10 million. Nearly 600 public employers have now adopted the plan, most are units of local government. Employe participation is at 2,750 individuals.

The rapid growth of this plan over the last three years testifies to the need it serves and the attractive features it offers. The plan, administered by the ICMA Retirement Corporation (RC), offers supplemental tax deferred retirement plans for employees of state and local government. Its primary purpose is to provide portable retirement benefits among governmental units. It also provides a unique fringe benefit for other government employes.

RC is an independently established nonprofit, tax-exempt corporation. Its plan is the least expensive of any available on a national basis. It is sponsored by NACo in cooperation with 15 other professional and public interest organizations committed to the quality of the public service. The Ford Foundation and the International City Management Association provided the funds to obtain Internal Revenue Service approval and to begin operations. It now operates without outside financial assistance.

### Jobless to Get 52 Weeks of UI Benefits

WASHINGTON, D.C.-Federal Supplemental Benefit (FSB) recipients can resume collecting their unemployment insurance checks. President Carter signed the FSB extension (P.L. 95-19) April 12.

tension (P.L. 95-19) April 12. The new act extends federally financed unemployment insurance, for claimants who have exhausted regular (usually 26 weeks) and regular extended (usually an additional 13 weeks) benefits. The extended program terminates Oct. 31, with claims payable through Jan. 31, 1978, on claims filed on or before Oct. 31.

The old FSB program allowed benefit payments for up to 65 weeks. After a two month phase outthrough June 12-during which people who are now close to their entire 65 week entitlement may continue to collect, the extension will reduce to 52 weeks the maximum duration of all combined unemployment insurance payments (regular and extended and FSB).

#### Page 10-April 18, 1977-COUNTY NEWS

# NACA Board Approves 26 New Members

WASHINGTON, D.C.—The ap-proval of 26 new members into the National Association of County Ad-ministrators (NACA) highlighted the ministrators (NACA) inghighted the meeting of that organization's Board of Directors March 23. The board met in conjunction with NACo's recent Legislative Conference at the Washington Hilton Hotel.

Washington Hilton Hotel. Secretary John Thomas reported that there have been four resigna-tions from the NACA Board, because the individuals have retired from county government. Each of the four (Phillip Taylor, St. Clair, III.; Stanley Cowle. Hennepin. Minn.;

Paul Noland, Bernalillo, N.M.; Marty Tarshes, San Mateo, Calif.) have been known for their lengthy and meritorious service to county gov-

ernment. The inclusion of 17 new active members raised NACA's active membership to 336; while the passage of nine associates raised that total to 43.

MARIE SHOOK of Peoria Coun-ty, Ill. was nominated and approved as Taylor's replacement on the board. The other vacancies will be filled at the next meeting in July.

when six more seats become open. Publication Committee Chairman Ardath Cade (Charles County, Md.) reported on the successful debut of NACo/NACA's new publication called the County Administrator. All present agreed that the bi-monthly communique was useful. offering practical, process-oriented informa-tion to administrators and related audiences. Constructive suggestions audiences. Constructive suggestions were made, however, as to ways to improve it, such as the inclusion of a section previewing future feature ar-ticles, and placing some special em-phasis on issues of current concern

The National Association of Counties Research Foundation Presents:

CONFER-

ENCE

THE THIRD ANNUAL May 19-20, 1977 LABOR Marc Plaza Hotel Milwaukee, Wis. TIONS

Co-sponsored by Marquette University, Milwaukee County and the Wisconsin County Boards Association.

The 3rd Annual Labor Relations Conference for Counties is the only annual, national conference designed to bring labor and management negotiators, law professors, arbitrators and members of the academic community together with elected and appointed county officials and their staff to explore the collective bargaining process in county governments today. The conference is designed for counties with organized labor relations, as well as nonorganized counties.

The 3rd Annual Labor Relations Conference for Counties consists of two "tracks" of workshops. One explores the collective bargaining process. The second, running concurrently, explores issues in public sector labor-management relations.

The conference will also feature a luncheon on Thursday, May 19, a reception Thursday evening at Milwaukee County's "Villa Terrace," a presentation Friday afternoon by a major speaker, labor-management service exhibits, and valuable take-home materials.

#### **Track One**

- A Plan for a State Bargaining Law
  Structuring County Government for
- Bargaining
- Negotiating Contract Language Open vs. Closed Bargaining
- The News Media and Labor Relations
- Factors Influencing the Economic
- Settlement

County

Address

Telephone (

Important Facts:

and a housing form.

Title

City

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- Costing the Contract
- NACo's Collective Bargaining Videotape

Advance registration fee: \$75 On-site registration fee: \$85 Register now to ensure your participation!

Name of Delegate: (Last)\_\_\_\_\_

NOTE: For additional registrations . . . photocopy this form and complete.

Enclose your check in full and make payable to: National Association of Counties Research Foundation

· Mail your check and registration form to:

Washington, D.C. 20041.

**Track Two** 

Labor Relations Conference Registration Form May 19-20, 1977 • Marc Plaza Hotel • Milwaukee, Wis.

\_\_\_\_, (First)\_\_\_\_

State \_\_\_\_

There will be an additional late registration charge of \$10.00 per registrant, if your registration is postmarked later than May 9, 1977 or if you register on site at the conference.
Upon receipt of your Advance Registration Form, you will be mailed all housing information

NACo Conference Registration Center, P.O. Box 17413, Dulles International Airport,

- The Budget Crisis in County Government and its Effect on Labor Relations
- Ability to Pay
- Public Pension Plans Health Insurance
- Equal Employment Opportunity
  - Labor Relations with: Public Safety Employes Transportation Employes Health Care Employes Public Works Employes **Courthouse Employes**

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to county administrators, such as liability insurance or industrial

liability insurance or industrial development. NACA's participation in NACo's annual conference in Detroit in July was also discussed. It was suggested that the NACA sessions deal with current issues, with one session devoted to giving county officials a better understanding of what the county management form of govern-ment is about, as compared to the elected executive or commission form. Other topics, which will probably be covered in Detroit, in-clude a review of the federal grant process and risk management.

THE ETHICS committee has been THE ETHICS committee has been working on a draft of a proposed code of ethics for NACA. The draft was presented to board members and will be revised in the next few months. Enforcement mechanisms were also discussed.

John Witherspoon reported that the long-range planning committee has formulated basic recommenda-tions to the association: before organizing more workshops and seminars for administrators more ef-fort needs to be focused on getting more general participation and members at the annual meeting; place wore emphasis on associate member-ship, perhaps allowing them to be board members; and develop a for-

mal program to aid state association of administrators (there are curre ly

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19 12). Regarding efforts related higher education, John Thomare reported that NACo is now party pating in the Consortium on High Education, a group which is trying provide more direct communicate and coordination between heit and coordination between local g ernments and academic institute particularly in the field of public ministration. Another develop is the work of the New County ter of NACo's Research Found ter of NACo's Research roundag with Syd Duncombe of the Unin sity of Idaho in preparing his to book for college students on com government, which should be print sometime this summer.

THE BOARD also determine being, acti the BOARD also determa that, for the time being, ack NACA membership will be graa to member counties of NACo of while a non-member county admistrator can become vigorously volved by becoming an assoc

Volved by becoming an asser member. Besides President Gerry Men den and Vice President Ardaht@ 13 members of the board we present, as well as John Thea New County Center director, The Schutten and Jeff Thurston, Nat support staff.

## Panelists to Address Way of Improving Productivity

Under the co-sponsorship of the Work in America Institute, the Labor-Management Relations Ser-vice of the U.S. Conference of Mayors, and the National Center for Productivity and Quality of Working Life, panelists, including labor representatives, from a number of local governments will describe how they immroved productivity and

local governments will describe how they improved productivity and quality of working life in their localities at a time of mounting costs. The conference will be held May 25-26 at the Mayflower Hotel in Washington, D.C. Elmer B. Staats, Comptroller General of the United States, will address conferees at the dinner meeting on the first day. Jerome M. Rosow, President of Work in America Institute, and Sam Zagoria. Director of Labor-Management Relations Service, will be co-chairman for the two-day session.

State and local government purchases of goods and services grew almost sevenfold, from \$27 billion to \$192 billion in the 20-year period from 1954 to 1974, according to report published last year by Committee for Economic Devel ment. During the same years to number of employees in these gow ments increased from 4.6 million ments increased from 4.0 intermediate 11.6 million, or about 1 in nonagricultural persons at work the United States. The resource consumed to produce the numeri services provided by local gov services provided by local gow ments— law enforcement, B protection, health care, social x vices and many others— have gro to a magnitude that makes such penditures one of the major and ponents of the American Economy. Inquiries as to registration sho be addressed to:

Work in America Institute, Inc. 700 White Plains Road Scarsdale, New York 10583 or

Labor-Management Relations vice 1620 Eye Street, N.W. Washington, D.C. 20006

### Learning Opportunities

#### Senior Managers

Harvard University's Program for Senior Managers in Government will be held July 31 to August 19. Spon-sored by the Harvard Business School and the Kennedy School of Government, the three-week program is designed for experienced executives who hold positions of major responsibility in the public development of effective managerial attitudes and abilities. Participants will scrutinize a wide

range of institutions in the few state, and local sectors, exam-how they operate; their finan and budgeting constraints; u peculiarities of manning u organization.

For more information cos Administrative Director, Pro for Senior Managers in Govern Alumni Center, Harvard Bus School, Boston, Mass. (f Telephone (617) 495-6585.

#### NTDS Seminars

The National Training and Development Service for state and local governments is sponsoring seminars for senior executives and public administrators.

A five-day seminar, "Strategies for Effective Management", will be held May 31-June 5 at the Abbey Resort on Lake Geneva, Wis. It combines practical aspects of management and behavioral science into a unified strategy for effective government administration.

• A seminar for public ad-ministrators, responsible for policy

development and implementation will be conducted July 10-Aug. Bryce Mountain Resort, Basye. This four-week ''learning

Bryce Mountain Resort, Basyel This four-week "learning leadership development; a building; setting and reaching a tives; handling stress; build managerial skills; improving i munication skills and learning ticipate problems. For more information on e program write: National Tr and Development Service, Wisconsin Ave., Washington 20016. (202) 966-3761.

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YORK STATE ASSOCIATION OF COUNTIES EXECUTIVE DIRECTOR

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WAS BORN AND RAISED IN SYRACUSE, NEW YORK WHERE HE ATTENDED PUBLIC SCHOOLS AND GRADUATED FROM SYRACUSE UNIVERSITY WITH A DEGREE FROM LIBERAL ARTS COLLEGE AND THE COLLEGE OF LAW.

AFTER ADMISSION TO THE STATE AND FEDERAL BAR HE OPENED IS OWN LAW OFFICE IN WAVERLY, TIOGA COUNTY, NEW YORK AND CONDUCTED A GENERAL PRACTICE OF LAW FOR 25 YEARS

URING THIS PERIOD HE HELD MANY PART TIME PUBLIC OFFICES AMONG THEM TOWN JUSTICE, VILLAGE ATTORNEY, CHOOL ATTORNEY, TIOGA COUNTY DISTRICT CIVIC ASSOCIATIONS.

sesty Administrator, Warren County, Va. clation 18,500, S18,787. One person holding ion since 1973. Appointed by districts for a four term Sé million budget; 70 employes. Degree ublic administration desired, experience as ubdic statistic or assistant required. Send ne to John K. Marlow, Chairman, Warren the Board of Supervisors, P.O. Box 908, t Royal, Va. 22630.

myn i et zenne siant Personnel Director, \$14,300-\$18,700, res demonstrated competence in princi-and practices of public personnel attitutu-son knowledge of government organizations procedures, and bachelors degree. Prefer er degree in personnel or public administra-re related field and competence in validation igues in public sector. Send resume to: see Courty Personnel, 413 E. 12th St., Knn-ity, M. 64106 by May 1.

Director of Planning, Rochester, Minn., salary open. Administers and coordinates consolidated planning department. Requires combination of education and experience equivalent to masters degree in planning or neighter field. Comprehen-degree in planning or neighters and admin-istrative ability planning principles and admin-istrative ability planning principles. Personnel, Olmsted Contry Courthouse, Rochester, Minn. 55901, E.O.E.

County Administrator, Lancaster County, S.C. Salary open, Supervisory experience in govern-ment administration, including budgets, desired. Will direct total operation of county government under the Council Administrator form. Send resume to Wayne Lucas, Route 4, Box 62, Ker-shaw, S.C. 29067, E.O.E. All replies confidential.

IN 1959 HE BECAME AN ASSISTANT ATTOR-NEY GENERAL OF THE STATE OF NEW YORK AND TWO YEARS LATER WAS PLACED IN CHARGE OF THE GENERAL LAWS BUREAU AT THE CAPITOL IN ALBANY.

IN 1968 HE RETIRED FROM PUBLIC SER-VICE AND WAS SELECTED AS EXECUTIVE DIRECTOR OF THE COUNTY OFFICERS ASSOC-IATION OF THE STATE OF NEW YORK, NOW THE NEW YORK STATE ASSOCIATION OF COUNTIES (NYSAC).

HE RETIRED AS EXECUTIVE DIRECTOR ON JAN. 3, 1977, ALTHOUGH HE STILL SERVES AS SPECIAL ASSISTANT TO NYSAC.

SMITH AND HIS WIFE MARY LIVE IN CLIFTON PARK. HE HAS A SON WHO PRACTICES LAW IN WAVERLY, AND TWO DAUGHTERS WHO LIVE IN THE ALBANY, N.Y., AREA. HE HAS FIVE GRAND

HE ENJOYS TENNIS, GOLF AND SWIMMING AND MAKES FURNITURE FOR A HOBBY

### **Job Opportunities**

Director of Personnel/Hospital System. Prince George's County, Md., salary negotiable. Responsible for personnel program and policy dynamistration of three höpsilas totaling 800-plus beds. Duties include policy drevlopment, lassification, salaries, administration. Requires maters dagree in public or personnel administra-tion plus five years of personale management es-primero (one year in hospital), or equivalent com-bination of education and experience. Send bination of education and experience. Send bination of education and experience for year in hospital villam Multic confidence by April 30 to villam Multic confidence by April 30 to villam Multic advert, EUCE. Derutified Narsing Home Administrator, Win

Certified Nursing Home Administrator, Win-ton-Salem, N.C., to \$30,000, Bed capacity 366.

present patient load 338. Must be certifiable in N.C. Two to five years administrative experience in sursing facility of more than 200 patients. Sead resume to Forsyth County Personnel Dept, H.O. f. Justice, Winston-Salem, N.C. 27101. Astronometer M.

Hall of Justice, Winston-Salem, N.C. 27101, E.O.E. Associate Planner, Camilla, Ga., salary nego-tiable. Maters degree in urban or regional plan-planning with 1-2 years experience, or bachelors degree in related field with 3 years experience. Must have knowledge of land use, regional econ-mics, research techniques and report writing. Will establish and maintain good relations with local officials and public. Experience in proparation of grants and community develop-ment applications desirable. Will work with local planning commission, zoning and subdivision regulation review. Iand use studies, and "701" planning act Development Commission, P.O. Box 346, Camilla, Ga. 31730, E.O.E.

COUNTY NEWS-April 18, 1977-Page 11

### Newsmakers

HERKIMER COUNTY, N.Y.-On Jan. 1, Victor Norman of Ilion be-came Herkimer County's first coun-ty administrator. Norman, who will serve a three-year term by appoint-ment of the county legislature, has for the last five years been chairman of the legislature

of the legislature. HENRY COUNTY, Ky.-Judge Roy Smith has been appointed as-sistant deputy commissioner of rural roads by the Kentucky Department of Transportation Secretary John Roberts

of Transport Roberts. Smith recently completed his second year on the Kentucky Association of Counties Board of Disectors as secretary-treasurer. He Association of Counties board or Directors as secretary-treasurer. He is currently in his third term as Henry County judge. In his new assignment, he will be involved with the rural secondary, county road aid, municipal aid and energy road pro-grams.

municipal aid and energy road pro-grams. LEFLORE COUNTY, Miss.— Supervisor James D. Green has been named as one of nine members of the Lay Advisory Committee by C.E. Holiday, state superintendent of education. JASPER COUNTY, Miss.—Mat-tie M. Lee, the first assessor-collector elected in Jasper County, is also the first woman ever elected to countywide office in Jasper County. First elected in 1972, she was re-elected in 1975. In 1974, Lee was elected secretary of the Mississippi Assessors' and Collectors' Associa-tion. She was re-elected to that job in 1975 and 1976. Since Jasper County is one of 10 Mississippi counties having two

Mississippi counties having two courthouses, Lee is responsible for operation of offices in Bay Springs and Paulding.

FAULK COUNTY, S.D.-Com-missioner Herb Cowhick was honored by the South Dakota Asso-ciation of Assessing Officers Inc. for his contribution to the field of property tax equalization. Cowhick is a past president of the South Dakota Association of County Commissioners.

### NACo/CIC Region VI Federal Aid Briefing April 24-26 Sheraton Hotel Baton Rouge, Louisiana

Federal Funding Update for: Public Works **Community Development** Comprehensive Employment and Training Act Community Service Agencies

aw Enforcement Assistance Administration lealth, Education and Welfare Hospitality Suite

<sup>legistration:</sup> April 24, 5-8 p.m.; April 25, 8-9 p.m. <sup>legistration</sup> Fee: \$35 members; \$45 non-members <sup>lancheon</sup> Speaker: Ward Miller, Associate Director, Office of Public Works, U.S. Department of Commerce, Economic Development

ACo/CIC Federal Aid Briefing, Sheraton Hotel, I-10 and College Drive, Baton Rouge, La. 70821, (504) 927-4427. For last minute reservations, call Mel directly!

nsile registration is available. Contact: Jim Llorens, Federal Aid <sup>00</sup>ordinator, City of Baton Rouge and Parish of East Baton Rouge, P.O. <sup>0</sup>x 1471, Baton Rouge, La. 70821, (504) 389-3053.

### NACo/CIC Region IV Federal Aid Briefing April 27-29, 1977 American Sportsman Inn Key West, Fla. (Casual Attire)

Learn About: Equal Employment Opportunity Community Development Comprehensive Employment and Training Act Public Works Airports Social Security Act-Title XX Solid Waste Impact of Federal Regulations: The A-85 Review Process The Federal Register How to Develop Cost Allocation Plans and Indirect Costs Environmental Protection Agency **Community Service Agencies** 

Older Americans Act Titles IX and X

Reception: April 26, 7:30-9 p.m. For Spouses: A Fashion Show, Scenic Tour of Key West Area

Registration: April 26, 6-8 p.m.; April 27, 8-9 a.m.

Registration Desk, American Sportsman Inn, 3820 N. Roosevelt Blvd., Key West, Fla. 33040, (305) 294-5511. For last minute registration, contact the hotel directly!

On-site registration is available. Contact: Jack K. Burke, Development Director, Monroe County, P.O. Box 1029, Key West, Fla. 33040, ATTN: NACo/CIC Federal Aid Briefing, Conference Registration

• Countercyclical. No formal action scheduled in either House. President's bill for five-year extension may be added on tax bill in Senate, following vote on tax rebate. House intergovernmental relations subcommittee action possible week of April 18.

Public Works/EDA Regulations.
 House-Senate Conference Committee to reconvene Apirl 18 to iron out differences in \$4 billion public works bill. Several of the conferees stated that applicant counties could use the unemployment data of the entire county, including the incorporated areas.
 There were no dissenting views.
 NACo supported this position. Conferees appear close on most public works issues, though they still must reach compromise on water pollution amendments component of bills (see page 6).

• Water Pollution. House-Senate conferes working to resolve differences of water pollution amendments tacked to public works jobs bill, H.R. 11 (see page 1).

• Jobs Appropriations. No date has been set for Senate floor action on H.R. 4876, the jobs supplemental which includes funds for countercyclical assistance, public works, and public service jobs.

• Law Enforcement Assistance Administration (LEAA) Budget Authority. House Budget Committee slashed \$200 million from LEAA budget in addition to \$50 million cut by President Carter. Senate Budget Committee cut only \$50 million. NACo to fight cuts on House floor.

• LEAA Appropriation Hearings. NACo testified before House subcommittee calling for full funding of LEAA and increase in Juvenile Justice money by \$75 million. Will testify before Senate in two weeks.

Air Pollution. House Commerces the sexpected to begin mark for the subter the sexpected to begin mark for the subter the sexpected to begin mark for the subter the sexpected to offer the United House the sexpected to offer the United House the Sexpected to offer the United House the Sexpected in House the Sexpected in House the sexpected in House the sexpected to complete action on Clean for the Sexpected to complete action on Clean for the Sexpected to end the sexpected to the sexpected to the sexpected to complete action on Clean for the Sexpected to end the sexpected to the sexp

• Drought Assistance. Regulations for Administration's \$850 million Comprehensive Drought Assistance Program released last week. Temporary program provides grants and low interest (5 per cent) loans to improve existing water systems and aid drought affected small businesses and farmers. Funding to be provided through FmHA, EDA, SBA, SLS, and Interior Department. Interior Department "water bank" loan program in conference (see page 1).

• Payments-in-Lieu. House-Senate Conference report on the fiscal '77 supplemental appropriation package scheduled for House and Senate floor approval this week with \$100 million included for full implementation of payments-in-lieu. Presidential approval expected this month.

• Community Development. Senate Banking, Housing and Urban Affairs Committee will continue hearings this week on reauthorization of the community development block grant and subsidized housing programs. Committee will hear from non-governmental groups. NACo testified March 2, urging a multiyear reauthorization of the block grant program at a fiscal '78 funding level of \$4 billion, provided counties are made eligible applicants for the Administration's proposed \$400 million "urban development action grant program." Senate HUD appropriations hearings on the fiscal '78 HUD budget requests are occurring budget requests are occurring simultaneously with NACo testimony expected April 19.

• Youth Legislation. President Carter's youth legislation was introduced by Sens. Gaylord Nelson (D-Wis.), Jacob Javits (R-N.Y.), Harrison Williams (D-N.J.), Alan Cranston (D-Calif.), Hubert Humph rey (D-Minn.), Edward Kennedy (D-Mass.), Jennings Randolph (D-W.Va.), and Robert Stafford (R-Vt.), as S. 1242. In the House, the same bill, H.R. 6138, was introduced by Rep. Carl Perkins and Augustus Hawkins (D-Calif.).

Bridges. Department of Transportation submitted its sixth annual portation submitted its sixth annual protection submitted its sixth annual transport to Congress on the Special Bridge Replacement Program. It lists 9,000 structurally deficient and functionally obsolete bridges on the federal aid highway system and 65,600 off the system (mostly county). Off-system figure widely believed to be conservative since there is no comprehensive survey available. NACo is preparing to undertake a more accurate survey of off-system bridge needs.

• Voter Registration. House hearings begin on same day voter registration proposal, H.R. 5400. Senate hearings to begin on companion proposal, S. 1072. NACo and NACRC to testify for pass through of money, additional funding, and a "need" formula. Passage of some form of measure likely.

• Rural Development. House and Senate Agriculture Appropriations subcommittees to act soon on fiscal 78 appropriations for Rural Development Act programs. NACo testified, with Congressional Rural Caucus, advocating full funding for these programs (see page 6).

• Health Programs Extended. House passed legislation, H.R. 4974 and H.R. 4976, to extend for one year major health services and health planning programs without amendments, but with increased appropriation authorizations over fiscal '77. The Senate Human Resources Committee reported its version, S. 755, of the House bills before Easter recess. Presidential approval expected in May.

• National Health Insurance Panel. HEW Secretary Califano has announced the creation of a National Advisory Committee on National Health Insurance. Its purpose is to study the problems of financing health care services. Panel is chaired by HEW Undersecretary Hale Champion. Panel will conduct public hearings and will advise HEW on the major issues to be addressed in a National Health Insurance proposal.

• Health Supplemental. House-Senate conferees completed work on the First Supplemental Appropriations bill, H.R. 487, for fiscal '77. It approved \$153 million more than the Presidential request. Most funds are for programs which were without authorizations when the regular HEW fiscal '77 money bill was approved last fall: home health services (\$3 million); national health service

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corps (\$25 million); emergency medical services (\$40 million); CDC (\$12 million); melal health (\$2 million); alcoholism (\$119 million); state health planning (\$5 million); and health manpower programs (\$629 million). H.R. 4877 to be signed by President Carter by the end of April.

• Juvenile Justice and Delinquency Prevention Act. Hearings begin in House and Senate on reauthorization of act. H.R. 6111 and S. 1021. NACo to testify in favor of five-year extension with increased funding: will also propose new title providing for state subsidy program. Reauthorization expected.

#### NACo Box Score... Priority Issues

Welfare Reform	HEW to present plan to Carter May
Employment.	House passed one-year extension of CET
Public Works	House-Senate Conference considering
Antirecession.	Congressional action unclear on renew
Health Insurance	HEW study panel appointed
Payments-in-Lieu	House, Senate approved \$100 million
Community Development.	House subcommittee approved extension
Rural Development.	House committee recommended full funding
Transportation	NACo seeking transit amendment
Water Pollution	House-Senate Conference considering
Air Pollution	Senate and House Committees considering
Land and Water Conservati	on Carter budget asks for no extra funding
Energy	Carter proposals due April
Criminal Justice	House Budget Committee cuts LEAA funding

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## DETROIT, MICHIGAN WAYNE COUNTY NACO 42nd ANNUAL CONFERENCE JULY 24-27, 1977

- Delegates to NACo's 42nd Annual Conference both pre-register for the conference and reserve hotel space by filling out this form.
- · Please use one form for each delegate who registers.
- Conference registration fees must accompany this form and may be personal check, county voucher or equivalent.

Housing in conference hotels will be available only to those delegates who pre-register.

- Return to: NACo Conference Registration Center
   P.O. Box 17413, Dulles International Airport
   Washington, D.C. 20041
- Deadline for reservations is July 8, 1977
- Refunds of the registration fee will be made if cancellation is necessary, provided that written notice is postmarked no later than July 14, 1977.

Registration Fees			
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Name	County			
Title	Telephone ()			
Address				
City	State	Zip		
Spouse Name, if attending	Ages of Youth Attending	1		

Total Registration Fees Enclosed \$\_

#### Make payable to NACo.

Enclose check, county voucher or equivalent. No requests for registration or housing will be accepted by telephone.

#### **Housing Reservations**

Reservations for conference hotels will be made only after conference registration has been receipt Individual hotels will not accept any reservations. Conference will be held in Cobo Hall.

Hotel	Single	Double/ Twin	Double/ Double	Hotel Preference (Please fill in name)	Type of Roof
1. Detroit Plaza	\$28-40	\$38-50		1st Choice	Single
2. Pontchartrain 3. Hyatt Regency, Dearborn	30-47 26-38	38-57 36-48		2nd Choice	Double
4. Detroit Cadillac 5. Howard Johnson's	24-34 28-29	24-40	\$48 42-44	3rd Choice	Twin
Names	20-23	50.05			
Arrival Date	Tin		and the second second	rture Date	_Time
No room deposit required. Rooms may be guaranteed using credit card if necessary.					

Credit card company and number