

# County News

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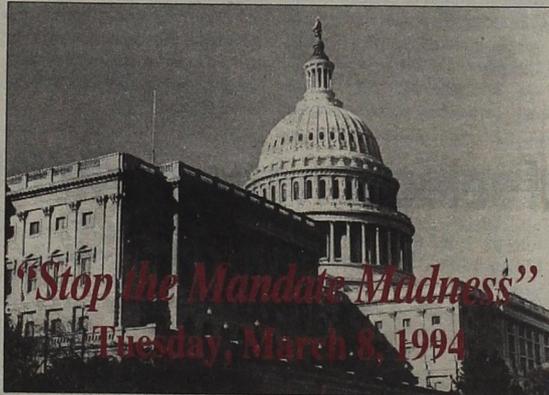
## “Stop the Mandate Madness” rally will highlight NACo Legislative Conference, March 4-8

By Beverly Schlotterbeck  
editor

Before you make those airline reservations for the Legislative Conference (March 4-8), read this!

On Tuesday, March 8, NACo members will rally on the steps of the Capitol to voice their support for the movement to stop unfunded mandates. Lead by NACo President Barbara Sheen Todd, the “Stop the Mandate Madness” rally will feature key congressional and local government leaders, and a dramatic display visualizing the impact of unfunded federal mandates on state and local government taxpayers.

“Last year on National Unfunded Mandates Day (Oct. 27), we were



successful in grabbing a great deal of media attention across the country about unfunded mandates. But, we need to keep the issue hot.

That’s what we hope to accomplish with this rally — “Stop the Mandate Madness” — on the last day of NACo’s Legislative Conference.”

Todd explained.

Tuesday mornings during the Legislative Conference are traditionally reserved for conference delegate visits to Capitol Hill. The rally — at 9:30 a.m. — would add a new twist to the tradition, as well as provide heightened visibility for the unfunded mandate cause, said Larry Naake, NACo executive director.

“That’s why it’s very important that our members plan on attending the rally. A show of force is a good way to keep Congress and the media’s attention focused on the issue. It’s also a good way to educate the public about how burdensome unfunded mandates can be on local communities. If we do a good job of educating them, they’ll become our best allies,”

Naake said.

Among the speakers expected at the rally are: Senator Dirk Kempthorne (R-Idaho) and Representative Gary Condit (D-Ga.), authors of key unfunded mandates legislation. Also, North Carolina Governor Arch Campbell, president, National Governors’ Association; Louisville (Ky.) Mayor Jerry Abramson, president, U.S. Conference of Mayors; Newark (N.J.) Mayor Sharpe James, president, National League of Cities; and National School Boards Association President William Soult.

Rally planners are keeping the nature of the “dramatic display” under wraps for now, according to Tom Goodman, NACo public affairs director, but promise it will be well worth the trip to Capitol Hill.

## County News readers give us high marks on survey

Over the summer, through an independent research company, *County News* surveyed a random sample of its readers, equally split between elected and appointed county officials. When all was said and done ... and tabulated ... and cross-indexed ... and analyzed ... you said you liked us. You also told us where we could improve, and how we might better serve your needs and interests.

As a result, you will begin seeing changes in *County News* starting with this issue’s redesigned front page. Over the course of the year, we will also introduce several new feature items, including in-depth reports on innovative, award-winning county programs, more coverage of legal issues affecting county governments, and more public policy opinion pieces.

We hope you’ll watch us carefully and let us know how we’re doing. We also hope you’ll let us know

when you have a program or project or person you believe our other readers will find interesting.

### SURVEY RESULTS Readership of *County News*

The survey took a look first at how often you read *County News*, what you read and what kind of stories you would like us to feature.

Eighty-one percent of you regularly read three out of four issues of *County News* and pass along your copy of the paper to at least one other person. The most well-read, standing feature in *County News* is “News from the nation’s counties,” read by 81 percent of our regular readers.

(We have already begun expanding our coverage in “News from...” with the feature, “More news from...”.) Nearly tied for second place at 41 and 40 percent are “NACo on the move,” and “Notices ... notices.”

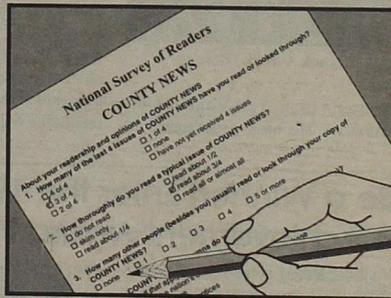
In the future, you would like to see

our coverage expand and broaden to include more stories about county programs (59 percent), legal issues (49 percent), how-to articles (48 percent), personnel management (37 percent) and state legislation (36 percent).

You also wanted us to feature slightly less coverage of NACo activities and profiles of county officials.

### Preferences among other publications

We also asked you to tell us what other publications you read for information about county government, with the choices including, *Govern-*



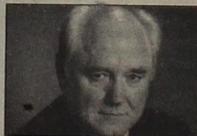
trends in county government

- most useful new product information
- best job of addressing federal legislative concerns
- most useful information on county programs and projects, and
- most useful personal career development/advancement information.

The survey was conducted by Readex, Inc., a nationally recognized independent research company located in Ramsey County (St. Paul), Minn. One thousand *County News* readers were surveyed.

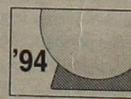
If you weren’t among them — and chances are pretty good that you weren’t — please don’t hesitate to let us know what you think of *County News*, and what improvements you would like us to make. Call us at 202/942-4249, or fax your suggestions to the *County News* editor at 202/393-2630.

The new U.S. Forest Service chief is expected to shift the agency’s emphasis from consumptive to non-consumptive use of public lands.



The Administration believes high-speed rail can untangle some of the nation’s transportation gridlock.

In the first installment of a two-part series, NACo legislative staff predict the fate of county concerns in the new congressional season.



News from the nation’s counties

page 7

Neal Peirce

page 7

Job market

page 8

Applications now being accepted for rural health care outreach grants.

page 2

page 2

pages 5-6

# Applications for rural health grants now available

The Office of Rural Health Policy, Health Resources and Services Administration of the Public Health Service, is now accepting applications for Rural Health Outreach Grant projects.

Approximately \$18 million will be available in FY94 for this program. The Office of Rural Health Policy expects to make approximately 90 new awards averaging \$180,000. Applications are due March 11. Grants will be awarded for projects to begin July 1.

Now in its fourth year, the Rural Health Outreach Grant Program makes funds available to rural communities for up to three years to demonstrate new and innovative approaches to health care in rural areas. Grantees must expand or enhance services in rural areas though a consortium strategy that integrates and utilizes existing community resources.

A consortium includes three or

## The Rural Health Outreach Grant Program makes funds available to rural communities for up to three years to demonstrate new and innovative approaches to health care in rural areas.

more existing health care providers: hospitals, public health agencies, home health providers, mental health centers, substance abuse service providers, rural health clinics, social service agencies, health professions schools, local school districts, emergency service providers, community and migrant health centers, civic organizations, etc.

Only one member of a consortium applies, but to be eligible that applicant must be a private non-profit or public entity. The applicant must also be located outside a Metropolitan Statistical Area, or located in a rural census tract of one of the coun-

ties listed in Appendix I of the Nov. 30, 1993 *Federal Register*. Or, an applicant may be an organization constituted exclusively to provide services to migrant and seasonal farm workers in rural areas and solely supported under Section 329 of the Public Health Service Act.

Requests for Outreach application kits should be addressed to Opal McCarthy, Office of Grants Management, Bureau of Primary Health Care, Health Resources and Services Administration, East-West Towers, 11th Floor, 4350 East-West Highway, Rockville, MD 20857. Kits may also be obtained through phone

request by calling 301/594-4260, or by fax at 301/594-4073.

Questions about the Outreach program and how to qualify should be directed to Eileen Holloran, Office of Rural Health Policy, Health Resources and Services Administration, Parklawn Building, Room 9-05, 5600 Fishers Lane, Rockville, MD 20857, 301/443-0835, fax: 301/443-2803. All other questions, especially regarding budgets, should be addressed to the Office of Grants Management cited above.

Outreach grant applicants may apply for additional funds through the Minority Community Health Coalition Development Project if they have a board of directors or governing body that is composed of more than 50 percent minorities. Eligibility for this grant program is restricted to those applicants competing and winning FY94 Rural Health Outreach funds.

The development project supports coalition building for minority health education. Projects aim to eliminate or reduce risk for acquiring or transmitting HIV and other related health problems that are acquired and/or transmitted or associated with similar risk behaviors. These include tuberculosis, substance abuse, sexually transmitted diseases, Hepatitis B and other health issues important to the target population (e.g., obesity and nutrition, asthma control, and management of diabetes).

The deadline for minority project applicants is also March 11. For information on how to apply for the monies, contact: Arlene Granderson, director of operations, Office of Rural Health Policy, Parklawn Building, Room 9-05, 5600 Fishers Lane, Rockville, MD 20857, phone: 301/443-0835, fax: 301/443-2803.

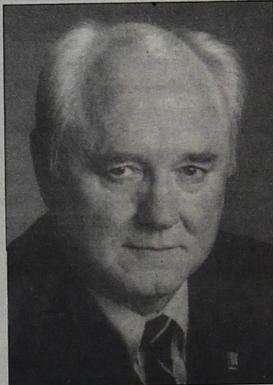
# New Forest Service chief selection shows shift in emphasis

By Tom Mainwaring  
Forest Service liaison to NACo

Agriculture Secretary Mike Espy has named a Forest Service wildlife biologist and the chief architect of the Pacific Northwest timber plan, Jack Ward Thomas, to head the Forest Service.

The choice reflects the Clinton Administration's desire to shift the agency from a timber and other consumptive-use emphasis to an increased emphasis on non-consumptive uses like recreation, fishing and hunting.

A native of Fort Worth, Texas, Thomas earned a bachelor's degree in wildlife management from Texas A&M University and a



Jack Ward Thomas

master's from West Virginia University. He took a doctorate in

forestry from the University of Massachusetts. Thomas has 27 years of Forest Service experience, and prior to being named chief, was chief research wildlife biologist and project leader in La Grande, Ore. Thomas has authored or co-authored approximately 300 publications, and has given approximately 275 technical presentations at technical meetings and 250 non-technical presentations to lay audiences, including Congress.

The Thomas appointment was praised by environmentalists, but criticized by timber industry officials. The appointment "sends a clear message that the future management of the nation's vital forest resources will be based on science

and solid experience," said Representative George Miller, chair of the House Natural Resources Committee. "He doesn't have the administrative or management experience that is required," said Mark Rye, vice president of the American Forest & Paper Association.

On Dec. 9, in his second week in the job, Thomas issued a memo to all senior officials that subsequently went to all Forest Service employees on the subject of "consistency." In his memo, he stated the following six messages:

"We will obey the law; tell the truth; implement ecosystem management; develop new knowledge, synthesize research and ally it to management of natural resources; build an organization for the 21st century; and trust and make use of our hardworking expert work force."

Thomas is recognized as a top-flight scientist who's not afraid to buck criticism or conventional wisdom. He is battle-tested by high-profile work on a series of

reports that led to the listing of the northern spotted owl as a threatened species.

Thomas faces the challenge of trying to restore public trust and agency credibility. At the same time he will be expected to carry through the forest-conservation policies of the Administration while buffering economic and social impacts on communities linked to logging cutbacks. All this adds up to a very difficult task.

Potential impacts of the Thomas appointment on county governments lie primarily with the counties in the West with public land. These counties traditionally are very dependent on the 25 percent fund receipts for local schools and roads. Most of the 25 percent funds are derived from the sale of timber. The national timber sale program for the '90s is projected to be less than half of the '80s program. Although less timber volume is projected to be offered, increases in prices will partially offset the volume shortfall.

## Be a Winner! Enter the 1994 NACo Achievement Award Program



Have you developed a new program to meet important needs of county residents? Have you found a better way to deliver existing county government services that saves money, enhances constituent satisfaction, or improves intergovernmental cooperation? Have you prepared an annual report, policy/research report, or a personnel manual that you are proud of?

If you answered "Yes" to any of these questions, you should enter the 1994 NACo Achievement Award Program.

Established more than 20 years ago, the Achievement Award Program gives national recognition to county governments and their employees for new service delivery programs or more efficient management practices.

Information gleaned from these applications is used by the NACo staff to answer research requests, write congressional testimony, and identify effective conference/seminar speakers. Strong participation from counties, therefore, also will benefit NACo.

To reflect the increasing scope of county government activities, the Achievement Award Program will be open to policy/research reports, annual reports and personnel manuals for the first time in 1994. Applications will be accepted in 22 categories, including children and youth,

employment and training, community/economic development, health, human services, personnel management and employee benefits, and risk management.

Completed applications must be submitted by March 1, 1994! Applications will be reviewed by the NACo staff and award winners will be notified in June. Award certificates will be distributed during the 1994 Annual Conference, July 31-Aug. 4 in Clark County (Las Vegas), Nev.

Application forms will be mailed to each county's chief elected official in early December. Additional applications may be obtained by telephoning the Achievement Award hotline at 202/942-4280, or by faxing your request to the NACo Research Department at 202/737-0480.

## Strategic Choices partnership dissolved

In an agreement signed Dec. 21, NACo and IBM agreed to dissolve their business partnership known as "Strategic Choices."

In the agreement, both parties stated that when IBM and NACo established their relationship in connection with Strategic Choices in July of 1992, they agreed to re-evaluate their goals and progress by January 1994.

Both NACo and IBM have performed this evaluation and concluded that a continuation of such a relationship would not be in their mutual best interests.

IBM will continue to perform contracts underway at various county sites, and has present plans to continue to offer a range of strategic planning consulting offerings to all of IBM's county customers.

"America's Counties," a column by NACo President Barbara Sheen Todd, will resume in the next issue.

# NACo

## 1994 LEGISLATIVE CONFERENCE

Washington Hilton & Towers • Washington, DC • March 4 - 8, 1994

### CONFERENCE REGISTRATION - POSTMARK DEADLINE - FEBRUARY 4, 1994

Return completed form to: NACo • Conference Registration Center • P.O. Box 26307 • Akron, OH 44319

Please type or print clearly all applicable information requested below. Information following asterisks (\*) will appear on the conference badge. Please make a copy of this form for your records.

\*Name \_\_\_\_\_ \*Name \_\_\_\_\_ Mr/Mrs/Ms \_\_\_\_\_  
(LAST) (FIRST)

\*Title \_\_\_\_\_ \*County \_\_\_\_\_

Address \_\_\_\_\_

City \_\_\_\_\_ \*State \_\_\_\_\_ Zip \_\_\_\_\_ \*Nickname \_\_\_\_\_

Telephone (\_\_\_\_) \_\_\_\_\_ Fax (\_\_\_\_) \_\_\_\_\_

**REGISTRATION FEES:**

Check box that applies

- Member county attendee
- Non-member county attendee
- Other government attendee
- Other private sector
- Spouse
- Youth

**Advance postmarked after 1/21 & ON-SITE**

- \$295
- 350
- 350
- 375
- 50
- 30

**AFFILIATE INFORMATION - Check box that applies**

- NACRC  NACCA  NCECE  NACHFA
- NACP  NACTFO  NACE  WIR
- NACHO  WON  NACTEP  NCCAE
- NACA  NACHSA  NABCO  NACAP
- NACITA  NACCED  NACIO  ICMA
- NACPRO  NACIRO  NACS  NACMHD

**POLITICAL AFFILIATION**

- Republican  Democrat  Independent

TOTAL

\$ \_\_\_\_\_

Spouse Full Name \_\_\_\_\_ Youth Full Name(s) \_\_\_\_\_

**PAYMENT METHOD:** Select one  CHECK  VISA/MASTERCARD  P.O. or VOUCHER  MONEY ORDER

**CREDIT CARD INFORMATION:** Select one  VISA  MasterCard

Card Number \_\_\_\_\_ Exp Date: \_\_\_\_\_

Cardholder's Name: \_\_\_\_\_ Signature: \_\_\_\_\_

**PAYMENT POLICY** - Conference registration fee MUST accompany this form and must be received before a registration can be processed. Send a check voucher, county purchase order, made payable to the National Association of Counties. Purchase order only will hold registration. Purchase order must be paid before registering for conference, or before a badge will be issued.

**CANCELLATION POLICY** - Refund of conference registration fee, less an administrative fee of \$50 (or 1/2 of spouse/youth fee), will be made if written notice of conference registration cancellation is postmarked no later than Feb. 4, 1994. Cancellation requests postmarked January 24 or later, will be subject to an administrative fee equal to one-half of the registration fee.

**NOTE:** ALL REGISTRATION FORMS POSTMARKED AFTER FEB. 4, 1994 WILL BE PROCESSED AT THE ON-SITE REGISTRATION DESK.

## HOTEL RESERVATION

**HOUSING REGISTRATION** - Housing reservations must be made by completing this form.

Room Reservation Name \_\_\_\_\_ Arrival Date / / AM  
 Roommate Name \_\_\_\_\_ Departure Date / / AM  
 Do you have a special housing request? Suites? \_\_\_\_\_ PM  
 Please describe any special disability or handicap needs? \_\_\_\_\_

**PLEASE CHECK YOUR DESIRED HOTEL**

Indicate first choice with 1. Then number other choices from 2 to 6 in the order of preference. If first choice is unavailable, reservation will be made at the next available hotel, according to your ranking. Each reservation requires a one-night's deposit.

HOTEL	SGL	DBL	HOTEL	SGL	DBL
___ Hilton (Hdq) Standard .....	\$109	\$129	___ Pullman .....	\$120	\$140
___ Hilton - Moderate .....	129	149	___ Quality Hotel .....	107	107
___ Hilton - Deluxe .....	149	159	___ Ritz Carlton .....	140	140

**PLEASE NOTE:** The Hilton will make every effort to place those requesting or receiving a higher rate in a higher room category (larger room size).

Please check one of the following: \_\_\_ 1 person, 1 bed \_\_\_ 2 persons, 1 bed \_\_\_ 2 persons, 2 beds

Office Use Only	
Date Rec'd.	_____
Check No.	_____
Amt. of check	_____
Total	_____
Date entered	_____
Entered by	_____

**HOUSING DEPOSIT** - Your room reservation can be guaranteed by either of the following methods:

1. Complete Credit Card Authorization below. This is fast and easy; your room will be reserved and guaranteed.
2. Send no payment now. We will reserve your room and send you an acknowledgement of your room reservation that will instruct you to pay the hotel directly in order to guarantee your room. Your room will not be guaranteed until the hotel receives your payment.

**NOTE:** The NACo Conference Registration Center will send you an acknowledgement within two weeks of receipt of this form. The hotel will also send you an acknowledgement after your credit card is confirmed or payment is received. Do not send payments for hotel reservations to NACo Registration; send them to the hotel indicated on your acknowledgement.

**CREDIT CARD AUTHORIZATION**  MasterCard  Visa  American Express

Card Number \_\_\_\_\_ Exp. Date \_\_\_\_\_

Cardholder's Name \_\_\_\_\_

The NACo Housing Center is authorized to use the above card to guarantee my hotel reservation. I understand that one night's room charge will be billed through this card if I fail to arrive for my assigned housing at the confirmed date, or if I depart earlier than I have confirmed, unless I have canceled my reservation with the hotel at least 48 hours in advance.

# Administration proposing green light for high-speed rail

By Federico Peña  
U.S. Secretary of Transportation



Federico Peña

Americans in every region caught a glimpse of the future, late last year, as the InterCity Express, or ICE-Train, visited nearly 50 stops on its cross-continental swiftness through the United States.

Capable of speeds up to 175 miles an hour in service for German railroads, the ICE-Train is one of several competing technologies involved in a demonstration project for the Department of Transportation on the potential of high-speed railroading for America's future.

The ICE-Train and other sets of equipment, such as the Swedish X-2000, exemplify what could come when Congress passes the \$1.3 billion high-speed rail initiative (H.R. 1919, S. 839), proposed in April by President Clinton.

## The promise of high-speed rail

The Department of Transportation is working hard for this program because we believe it offers tremendous promise for speeding up our economy, cleaning our environment and spurring the growth of a whole new high-wage industry in America — an industry especially suited to employing those defense contractors and workers who won the Cold War for us.

By creating good jobs and easing the hassles of congestion, the high-speed rail systems of the future will improve Americans' daily lives and help ensure our nation's prosperity. High-speed rail really is the sort of "big dream" that Americans have always known how to imagine — then get

this local congestion hampers intercity travellers as well.

## Highways, airports inefficient

We are fast approaching the point where airports and highways simply can't cope efficiently with growing travel demand. In the urbanized areas that suffer the most delays, the option of simply expanding roads and airports is either gone or fading fast. New airport construction near our major cities is extremely difficult, both because of environmental concerns and because of the extremely high cost of land. The same constraints apply to highway construction in those urban areas where congestion has become intolerable.

Chronic traffic jams and airport congestion put our major population centers at a disadvantage within their own regions — people and their commerce are literally being turned away.

In many densely populated corridors throughout the country, high-speed rail offers the only affordable, efficient way to provide intercity travellers reliable access to the hearts of our population centers. After negotiations with private railroad owners, high-speed rail can often use existing rail lines and rights of way — at a small fraction of the cost of building or acquiring new ones.

That makes it one of the most realistic hopes for linking counties and cities within larger regions. What's more, properly designed high-speed rail corridors can link seamlessly with airports, and actually help airlines by easing congestion on shorter "commuter" routes and delivering passengers to airlines' long-haul

## The Administration's initiative

The Clinton Administration's high-speed ground transportation initiative is designed to capitalize on rail's inherent advantages. We have proposed a two-part strategy: first, nearly \$1 billion for upgrading rail corridors across the country to handle fast trains like the ICE-Train; second, an aggressive \$300 million research effort into high-speed rail technology both for existing "steel-wheel" systems and the revolutionary new magnetic levitation systems — "maglev" for short.

Our proposed investment in new high-speed rail corridors is specifically targeted to regions outside Amtrak's Boston-Washington main line. And it is designed as "seed money" to be matched locally.

We are insisting that this federal money be invested only through partnerships with state and local governments and the private sector. Our goal is to "leverage" the total investment to up to \$2.5 bil-

lion, or even more.

What's more, a powerful element in choosing which grants to award will be the degree of local commitment: the greater share states, counties, and cities and their private investors/partners offer to assume in a proposed project, the more likely the federal government is to join in funding. We are looking to early, demonstrable results — results that will encourage others to get moving.

Beyond the speeding up of existing rail lines, our \$300 million research effort will address all the components that are essential to high-speed rail operations — for instance, high-performance, non-electric locomotives; signalling and highway/rail grade crossing safety systems.

For maglev, we will conduct a design competition and complete final design for a prototype vehicle that will be the world's state-of-the-art. We see no reason why the nation that builds the world's best airplanes can't build this planet's

See HIGH-SPEED RAIL, page 8

to work and make come true.

## System out of kilter

And we need to get started now. One reason to act is to ease the severe and growing imbalance in our transportation system. Except in the Boston-Washington corridor served by AMTRAK, the United States has come to rely almost exclusively on the airways and highways for its intercity passenger transport needs. But while our air and highway systems are the envy of the world, they are badly overstressed — suffering a sort of hardening of the arteries.

No one who's spent hours stuck bumper-to-bumper on our often-jammed expressways, or been held up for hours at major airports, can doubt that. Public statistics confirm our private frustrations.

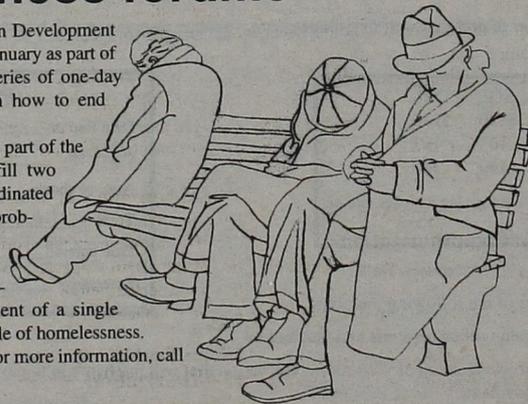
Since 1970, airline passenger traffic in our country has tripled and vehicle miles traveled on our roads have doubled. As too many American commuters know too well, the percent of urban interstate routes suffering congestion has also doubled since 1975. All

# HUD announces January dates for homelessness forums

The Department of Housing and Urban Development (HUD) has set up meetings throughout January as part of its "Building Communities Together" series of one-day nationwide forums for local experts on how to end homelessness.

The interactive sessions are an integral part of the Clinton Administration's efforts to fulfill two goals: 1) to develop comprehensive, coordinated approaches to dealing with community problems through partnership between federal, state, local governments and private organizations; and 2) President Clinton's Executive Order calling for the development of a single coordinated federal plan to break the cycle of homelessness.

There is no fee to attend the forums. For more information, call 202/828-7044.



## HUD Homelessness Forums

Location	Date	Location	Date
Phoenix, Ariz.	Jan. 11	Los Angeles, Calif.	Jan. 21
Boston, Mass.	Jan. 12	Dallas/Fort Worth, Texas	Jan. 24
Atlanta, Ga.	Jan. 13	Buffalo, N.Y.	Jan. 25
New Orleans, La.	Jan. 18	St. Louis, Mo.	Jan. 26
Columbus, Ohio	Jan. 20	New York, N.Y.	Jan. 31

# NACo

*on the move*

◆ At a hearing held by the House Ways and Means Subcommittee on Select Revenue Measures, Dec. 14, NACo Executive Director Larry Naake testified on the tax-exempt status of non-profit health care providers.

◆ On Dec. 3, at the Maryland State Association of Counties meeting on Solomon's Island, General Counsel Lee Ruck led a plenary session on the legal and administrative issues of downsizing county governments.

# County News

"THE WISDOM TO KNOW AND THE COURAGE TO DEFEND THE PUBLIC INTEREST"

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# Taking a Look at 1994

In this first of a two-part series, NACo's legislative staff take a stab at predicting how county concerns are likely to fare in the 1994 congressional season.

## Health reform: How will it go in '94?

By Thomas L. Joseph III  
associate legislative director

Congress will spend a great deal of time and energy attempting to fashion a health bill. For anything to pass, the legislation must be bipartisan. A coalition of conservative Democrats and moderate Republicans will be necessary to get something enacted. The political land mines will be numerous and industry lobbying will be very intense.

To have a chance of passing, a great deal of committee work must be done in the first few months of the session. Any bill will probably have fewer premium/price controls; reforms in the insurance industry; modifications to the purchasing alliances, in terms of which entities are required to participate; and some sort of compromise/hy-



brid on the requirement that employers or individuals pay for coverage. The phase-in of the bill will be stretched out for a long period, perhaps 10 years.

The financing of the package will continue to receive intense scrutiny, with some saying the president's proposal is yet another

huge tax increase, while others are arguing that it is potentially a huge unfunded federal mandate. Supporters argue that the financing is very sound and that proposed requirements for health insurance are no different than current requirements to carry auto insurance or other coverage.

A number of the local service delivery issues NACo is concerned about will be resolved in the committee process. While there is no chance that undocumented immigrants will be covered by a benefits package, there may be some room for compromise on jail populations.

Clearly defining the exact role of county health facilities in a reformed system will be the most important service delivery issue for county officials to discuss when lobbying their members of Congress.

Counties as employer issues,

such as mandatory participation in an alliance, will be caught up in the larger debate over the role of any employer in alliances or the obligation to their employees to provide health insurance.

Members on Capitol Hill are beginning to make their 1994 health predictions and, as expected, all are tinged with their own political slant. Senate Minority Leader Bob Dole (R-Kan.) was recently quoted as saying the health issue "is not a crisis, it's a problem." He believes "something will pass," but argues that it should focus on some insurance reforms instead of comprehensive reform.

On the other side, Senator Jay Rockefeller (D-W.Va.) has predicted that universal coverage will be enacted this year in a bill closely paralleling the president's proposal. Most members of the House and Senate are somewhere in be-

tween. Nearly all agree that "something" will pass this year. Their predictions vary by the degree of momentum they believe the president still has for the issue, the ability in the next few months of Congress to craft an acceptable compromise of an enormously complicated issue, and the level of political pressure they will be under to pass reform before the November elections.

The intricate and delicate forging of political coalitions and negotiations between numerous authorizing committees has begun and would have to be fairly well ironed out by the end of spring if any reform is to succeed. Ideological differences will have to be minimized and President Clinton will have to have enough in the package to allow him to get political credit for the process he began in 1993.

## Environmental legislation: full plate for '94 Congress

By Diane S. Shea  
associate legislative director

### Flow control and interstate waste control

Several bills were filed early in the 1993 session to ban or limit the interstate transportation of out-of-state waste, as well as to give local governments the authority to direct the flow of trash generated within their own borders.

While no committee or floor action occurred, early action in the House is likely in February. Legislative staff of Representative John Dingell (D-Mich.), chairman of the House Energy and Commerce Committee, are drafting a bill, dubbed "RCRA-lite," that will include flow control for local governments; interstate waste control; minimum content for newsprint; and recycling for batteries, tires, and possibly yard waste. (RCRA stands for the Resource Conservation and Recovery Act.)

In the Senate, no immediate action is foreseen, although Senator Dan Coates (R-Ind.) may attach an interstate waste amendment to some other bill by Senator Dan Coats (R-Ind.).

### Superfund

Although the Clinton Administration has set and missed numerous deadlines for producing a

Superfund reauthorization bill, it appears unlikely that a final legislative draft will be ready anytime soon. It will be difficult for the Congress to complete reauthorization by the end of this session if a bill is not submitted in the near future.

The Comprehensive Environmental Response, Compensation and Liability Act of 1980 (CERCLA), as the Superfund law is formally known, will expire on Oct. 1, 1994. The authorization for special taxes on the chemical and petroleum industry that help fund the program run out at the end of 1995. The main sticking points are still remedy selection and retroactive liability, including municipal liability.

Several bills to amend CERCLA were introduced in the House and Senate last year, among them NACo-supported S. 965, which would limit the cleanup liability of local governments at Superfund sites. Yet even the bill's sponsor, Senator Frank Lautenberg (D-N.J.), has said that he favors a comprehensive approach to reauthorization.

Numerous proposals continue to be floated, ranging from a Treasury Department plan that would remove liability from insurance companies and substitute a \$500 million tax annually; to a public/private corporation which would pay for

claims above an established cap; to the Superfund Commission proposal which would retain joint and several liability, but require an allocation process to determine responsibility. The latter proposal also contains limits on local government liability.

Congressional leaders are unlikely to support any fundamental change in the overall strict, joint and several liability scheme, believing that it provides certainty that a site will ultimately be cleaned up at the expense of the polluters rather than the general treasury. However, municipal liability relief will probably be addressed, along with some changes in the types of cleanup remedies allowed at Superfund sites.

### Safe Drinking Water Act reauthorization

Two key bills with divergent approaches to protect public drinking water have been introduced in this Congress, along with a package of recommendations from EPA. Bills to authorize only revolving loans to states to improve drinking water facilities are still blocked from House floor action because of a jurisdictional dispute between two committees.

S. 1547, introduced by Senator Max Baucus (D-Mont.), chairman of the Senate Environment Committee, is a comprehensive reautho-



zation bill, but has obtained only one co-sponsor, suggesting little support for the bill. H.R. 3392, endorsed by NACo as a more realistic and affordable alternative, has garnered more than 60 co-sponsors and will soon be introduced into the Senate.

Reauthorization of the Safe Drinking Water Act is considered one of the top environmental priorities of the 103rd Congress, so action is expected before legislators go home in October.

### Clean Water Act reauthorization

Despite an Administration initiative designed to break the deadlock on wetlands conservation, and numerous hearings to reauthorize the Clean Water Act, neither House nor Senate committees acted on legislation in 1993. Senate Environment Committee Chairman Baucus had pledged that his committee

would report a bill to the floor by the end of last year, but S. 1114, the bipartisan reauthorization bill, didn't even get marked up by the relevant subcommittee.

A redraft of S. 1114 has been in the works for more than two months, but committee staff are keeping the new language pretty close to themselves and EPA drafters.

It is expected that very short notice will be given to state and local government interest groups before the Senate subcommittee and full committee markup takes place, most likely in February. In the House, leaders on the Public Works and Transportation Committee are likely to introduce a bill early in the session and proceed quickly to markup.

There are several contentious issues which may prevent a bill from reaching a floor vote. Wetlands recommendations from an Administration interagency task force were generally incorporated into separate Senate and House bills, but they continue to draw criticism from agricultural, environmental and development interests.

Environmentalists are unhappy with the proposal to make the Soil Conservation Service the lead agency for identifying agricultural wetlands, while developers believe

# Will there be welfare reform in 1994?

By Marilina Sanz  
associate legislative director

Rumors and speculation about the prospects for welfare reform in 1994 were running wild in Washington the last week of December. Several reports in the media claimed that the Clinton Administration had dropped plans to make welfare reform a key theme in the State of the Union Address.

It seems that while the Administration still wants to introduce welfare reform legislation next year, there is still a lot of work to be done before any final decisions are made.

## Stumbling blocks

The biggest stumbling block is financing. The Administration is committed to time limitations on welfare, but the training and support programs, such as child care, that are needed to help families



achieve economic self-sufficiency, can be very expensive. Congress is not likely to raise taxes to pay for these programs. Alternatives could include cutting other entitlement programs.

As a result, the draft issue papers that have been prepared by the Interdepartmental Working Group on Welfare Reform, Family Support

and Independence do not make any recommendations on funding or financing. There has been a lot of media speculation on the financing alternatives that are being considered.

There have been reports that some members of the working group are proposing reductions in the benefits available to non-citizens. This proposal would mean a considerable cost-shifting to counties with large numbers of immigrants.

Another possibility is that the proposal will phase in the time limitations to lower education, training and child care costs in the early years of implementation.

The Administration might also propose some modest initiatives to reduce teen pregnancy, increase paternity establishment, and improve the child support enforcement program instead of a sweeping reform package. As stated earlier, the working group has not made any

recommendations to the president either on the final components of the legislative package or on its financing and funding.

## Other proposals

There are other proposals on the table. As reported in the Nov. 22 issue of *County News*, House Republicans have already introduced their own version of welfare reform legislation which is, in many ways, stricter than anything the Administration has proposed.

In late November, 89 members of Congress wrote the president in support of a broader anti-poverty strategy that includes assured child support benefits, an increased minimum wage, and further expansions of the Earned Income Tax Credit.

The letter also expresses concerns that time limits on benefits do not take into consideration individual circumstances, and that requiring work in exchange for welfare benefits would create a permanent

working underclass.

The writers of the letter include

several members of the House Education and Labor Committee (including its chairman), the Ways and Means Committee, and the Congressional Black Caucus and Hispanic Caucus.

The prospects for welfare reform are even more complicated by the fact that it competes with health care reform. This is the case not only in terms of financing, but also by the fact that the same congressional committees, particularly the Senate Finance Committee and the House Ways and Means Committee, are likely to be involved in both issues. Moreover, one of the key elements of the Administration's plan to move people out of welfare is that they will have adequate health insurance.

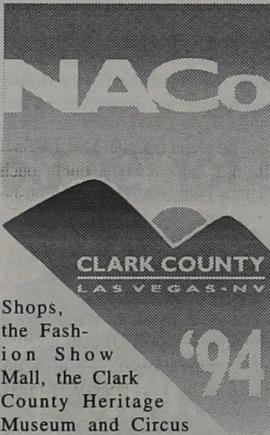
# Clark County to host '94 Annual Conference

Clark County (Nev.) will host NACO's Annual Conference, July 31-Aug. 4 in Las Vegas, Nev.

Located on the famous Las Vegas Strip, Bally's has been selected as the host hotel, with additional accommodations at the Flamingo Hilton and Alexis Park Resorts.

In addition to committee meetings, caucuses, guest speakers, workshops and seminars covering topics relating to county government, delegates, spouses, companions and children will have the opportunity to experience a wide array of activities in Clark County.

For lovers of the great outdoors, Lake Mead, Mt. Charleston, Red Rock Canyon and the spectacular Valley of Fire are perfect sites for a visit. For those who wish to stay cool, Caesar's Palace Forum



Shops, the Fashion Show Mall, the Clark County Heritage Museum and Circus Circus will fit the bill.

Tentative conference plans for delegates and families include

the conference-wide event, an evening of fun, food and play for all at one of the newest and largest resorts to hit the Las Vegas Strip. Once plans are finalized, conference planners will release details of this exciting event.

The Inaugural Gala for the incoming NACO president will feature big-name entertainment as only Las Vegas can offer.

Spouse and Youth programs will be available for delegates' family members who are registered, and will be offered Wednesday and Thursday, Aug. 3-4.

Plans include shuttle service to area shopping centers, Wet-n-Wild Water Park and a special fashion show. The Junior League of Las Vegas will offer tours of some of Clark County's most magnificent homes. Scenic tours of nearby attractions will also be offered.

Clark County looks forward to hosting the 1994 Annual Conference next summer. For additional

information, contact the Clark County Manager's Office at 702/455-3530.

## NOBCO annual meeting set for April in Fort Worth

The National Organization of Black County Officials, Inc. (NOBCO) is holding its 10th Anniversary National Economic Development Conference in Fort Worth, Texas on April 14-17.

Economic and business development, neighborhood reclamation, and empowerment for self-help are just some of the issues that will be addressed by speakers and discussed in workshops.

"Celebrated county, federal, state and local officials will unite with entrepreneurs, business experts and others to examine issues that impact

our communities across the country, and we will continue our focus on African Americans in particular," said NOBCO Chairman Webster J. Guillory, Orange County (Calif.) assessor.

NOBCO provides technical assistance and information exchange to a network of more than 700 elected and over 1,500 policy-making appointed black county officials in more than 900 counties and 47 states.

For registration information, contact Christal A. Murray, NOBCO conference coordinator, at 202/347-6953.

Children draw what they see, and what they see is a crime.

Help redraw their world. Call and get free information on how to protect your children from drugs and violence in your neighborhood. Call 1-800-WE PREVENT

Ad Council A Public Service of This Publication

CRIME Center for Prevention, Education and U.S. Department of Justice

## ENVIRONMENTAL from page 5

the bills don't go far enough in protecting private property rights. Funding for wastewater treatment would be authorized at \$2.5 billion, increasing annually by \$500 million, however, the increase would be contingent on the federal budget meeting certain deficit reduction targets.

Given that the Congress appropriated only \$1.2 billion in loan funds for FY94, despite a higher authorized amount, the \$2.5 billion level is not causing any cheering.

Stormwater runoff resulting from rainfall or melting snow is blamed for a large percentage of the "non-point source pollution," one of the remaining unregulated water quality problems in the country. S. 1114 provides a 10-

year moratorium on EPA regulations for stormwater discharges and specifies that permits are not required in non-metropolitan communities of under 100,000 population. States would be required to develop new non-point source pollution control plans targeted at specific watersheds where polluted runoff is a problem.

Environmental groups are opposed to the moratorium, preferring an alternative bill to regulate watersheds and stormwater more stringently.

Watershed planning entities for areas causing impairment to rivers and lakes would be left to the discretion of the governor of each state. The authority of such entities, as well as their potential for

interfering with local land-use decisions, is worrisome.

Several environmental agencies, including the EPA, Interior Department, and the Department of Agriculture, have been developing the Administration position on Clean Water Act reauthorization. EPA is also in the process of preparing cost and benefit evaluations on various provisions of the Administration's recommendations. Several provisions are expected to be very expensive.

Given the many other environmental programs that Congress has before it this session, Clean Water Act reauthorization may not have sufficient urgency to move to the top of the legislative agenda on the Hill.

# News from the nation's counties

## North

### NEW JERSEY

• **UNION COUNTY** Manager Ann M. Baran has been chosen as a Leadership New Jersey Fellow by the Partnership for New Jersey, an association of chief executives from New Jersey's major corporations and non-profit institutions committed to making the state a better place to live and work.

Baran is one of 45 fellows selected from a statewide pool of applicants from business, government, education, labor, non-profit organizations and civic groups. Fellows participate in a series of seminars devoted to issues affecting New Jersey. Members are considered the state's most promising leaders.

"I am deeply honored to be a part of this prestigious program," said Baran. "I look forward to meeting other leaders from across the state and to learning more about issues such as health care, education, criminal justice and corrections, environmental policy, and economic development."

## South

### FLORIDA

• **THE SEMINOLE COUNTY** Board of Commissioners recently recognized two local Home Depot Stores with a Wastewatcher Award for their commitment to recycling.

The do-it-yourself stores are doing their part to help the environment by recycling computer paper, corrugated cardboard, aluminum cans and wooden pallets, reducing their waste stream by 24 percent.

The stores also cut and sell plywood and drywall to meet specific job needs, keeping more than 8,000 pounds of drywall and 16,000 pounds of plywood scrap from being landfilled each month.

Wastewatchers is a component of the county's recycling program that seeks to identify and reward model recyclers in the community.

### MARYLAND

• **THE BALTIMORE COUNTY** Office of Substance Abuse and the Baltimore County Licensed Beverage Association teamed up over the holidays to distribute more than 2,000 "Safe Holiday Party Kits" at 14 area liquor establishments.

Members of SADD (Students Against Drunk Driving) and MADD (Mothers Against Drunk Driving) joined County Executive Roger B. Hayden at the official kick-off of the Safe Holiday Campaign, December 16. SADD members painted their faces white for the event, symbolizing young people killed by drunk drivers.

Safe Holiday Party Kits, which included an individual breathalyzer, a designated-driver button, a MADD red ribbon, safe-party tips, a list of taxi services, non-alcoholic beverage recipes and a list of treatment

centers, were distributed free of charge.

• **THE POTOMAC AND MARYLAND** Chapters of the American Society of Landscape Architects (ASLA) has awarded **PRINCE GEORGE'S COUNTY'S** Department of Environmental Resources (DER) a merit award in the Research and Communications category for its development of the "Design Manual for Use of Bioretention in Stormwater Management."

Bioretention, a water quality treatment process that uses plants and soils to remove pollutants from stormwater runoff, is a relatively new concept that was developed by Larry S. Coffman, assistant manager, Watershed Branch, DER. Recognition by ASLA reinforces the validity of the role of bioretention in water quality restoration.

## Midwest

### NEBRASKA

The Board of Directors of the Nebraska Intergovernmental Risk Management Association (NIRMA) recently announced a decision to return 40 percent of the 1988 member fund balance and 20 percent of the 1989 member fund balance in the form of a dividend. The 53 counties that participated in the program during those years will be entitled to a share of nearly \$400,000.

Established in 1988 through a resolution by the Nebraska Association of County Officials, NIRMA is the first governmental insurance pool in Nebraska. By pooling county funds to pay claims, the state's counties have managed to gain control over their insurance costs. NIRMA has grown, since then, into a viable financing alternative, staying true to its mission to remain competitive with the current insurance marketplace while maintaining a sound financial base.

The interest of annual contributions, which are invested with 111 banks across the state, is sufficient to pay most of the claims incurred. Funds not used to pay claims, administrative costs and excess insurance are converted into dividends.

## West

### COLORADO

• **LA PLATA COUNTY** Manager Bob Brooks was elected president of the Colorado Association of County Administrators (CACA) at its recent annual meeting in Denver.

Comprised of county managers and administrators from around the state, CACA serves as a resource for information exchange and conducts training programs and other professional development activities.

### WASHINGTON

• **KING COUNTY** has formed three new committees, bringing into the county decision-making process the views of cities and sewer operators within its jurisdiction.

The action came on the heels of a federal court ruling that the governing structure of the sewer and transit agency, which was formerly dominated by the cities, violated the one-person, one-vote principle.

As a compromise, voters agreed to a plan that brought the agency under county control. The county council was expanded from nine to 11 members to accommodate the increased workload and three 12-member regional committees were created to resolve regional issues. Issues must be addressed by the regional committees before being considered by the full county council.

## More news from ...

**KANSAS** — A federal grant awarded to the Central Plains Area Agency on Aging will keep many seniors in **SEDGWICK, BUTLER** and **HARVEY COUNTIES** from prematurely ending up in nursing homes due to a lack of transportation to health care, nutrition and other supportive services.

The grant will fund a two-year project to strengthen urban and rural senior transportation networks in the tri-county area. The project will focus on establishing linkages between the Area Agency on Aging, law enforcement and the Department of Motor Vehicles so that seniors who lose their driver's licenses can quickly be put in touch with transportation services. Five guidebooks will be published documenting the project's results.

# Are we entering the dawn of "civic environmentalism"?

By Neal R. Peirce  
Washington Post Writers Group

(Neal Peirce is a syndicated columnist who writes about local government issues. His columns do not reflect the opinions of County News or the National Association of Counties.)

For years as the town's mayor, John Bullard struggled for the interests of New Bedford, Mass., one of America's legendary and great fishing ports.

Now Bullard is working for the Clinton Administration, as chief of Sustainable Development in the National Oceanic and Atmospheric Administration (NOAA). And it turns out that New Bedford — indeed all the fishing towns up and down the Northeast coast — are on his agenda again.

Severe overfishing has raised the specter of economic ruin for fish-dependent towns from Maine to New Jersey. The catch dropped 30 percent in 1993. The stock of haddock, once America's fish staple, is commercially extinct. Yellow-tailed flounder and other species are at historic lows. Thousands of fishermen could soon be thrown onto welfare.

Here's a problem far beyond the capacity of traditional Washington-based "command and control" environmental regulation. It's far more complex than controlling the belching smokestack, or untreated sewage flowing into a river. In this case, there's a threat to an entire ecosystem, with huge economic stakes for people who make their living off a natural resource.

It's becoming less and less thinkable that the federal government can — or even should, if it could — try to produce custom-made answers for each region, each resource crisis. The approaches for the 1990s dictate that protection of the environment and development of job opportunities must go hand in hand. And that the people most affected, at the state, regional and local level, need to be chief architects of the solutions.

There's now, in fact, a Presidential Council on Sustainable Development. A third of its 25 members come from industry, a third from environmental groups, a third are Cabinet or sub-Cabinet members.

And John Bullard is trying to make the federal government an honest broker in generating a "bottoms up" answer to the fisheries crisis. Instead of the feds' normal

approach — putting its bureaucrats to work analyzing a problem, then announcing mandates and regulations — he's going the messy, democratic route of convening eight local meetings.

Starting this month in Gloucester and continuing in the most affected fishing communities up and down the Eastern seaboard, the meetings are designed to encourage all the players — fishermen, environmentalists, local town leaders — to suggest solutions they think might work.

The spur is that NOAA will issue draconian "stop fish" orders, cutting fishing to a fraction of the days now allowed, unless other solutions are identified.

Different places may have different strategies for fishing limits and alternative approaches for economic development. Bullard hopes to convene meetings to induce leaders from the fishing communities to join in creating a comprehensive Northeast fisheries plan. If it's sound enough, he sees hope that Congress might embrace it.

DeWitt John, head of the Center for Competitive Sustainable Economies at the National Academy of Public Administration, has a new phrase for the consultative,

bottoms-up planning process to address these issues. He calls it "civic environmentalism" — also the name of his new book (CQ Press, Washington, D.C.).

Civic environmentalism doesn't, says John, deny the need for tough federal regulatory standards where appropriate. But it does say forums are needed to bring together the fragmented array of federal, state and local agencies with business and community leaders, to find better environmental solutions and companion economic strategies, including "greener" manufacturing processes.

These approaches are ideal, he believes, for industries clearly dependent on natural resources, such as timber, farming, fishing and even tourism. The viability of each depends on not exhausting natural resources — timber, soil, stocks of fish or scenic views.

Bullard suggests that when the interested parties are part of the solution, rather than having it imposed on them from afar, they "buy into it." And the solution has more chance of success.

The feds' part in this new approach is to put their regulatory gun behind the door and keep it there as long as there's hope for reaching

environmental goals through community-devised plans. They can help by convening groups across state lines, possibly providing matching grants to get the local talks rolling. They can provide technical information and backup. Then they can readjust their resources to help make the locally devised solutions work.

The states or regions can become responsible for working out environmental solutions that include strong economic development, a big concern to them.

Most important, the local communities get to do it for themselves. They become more competent and strategically oriented.

No one says it's easy: Witness the agony of Northwestern leaders in trying to create a consensus plan for the spotted owl, even with President Clinton's direct involvement.

Civic environmentalism may work more easily in the "greener" states — a Minnesota or Vermont, for example — than in historically industry-dominated states such as Louisiana or Texas.

But where and when civic environmentalism works, it may be a promising ticket to a vigorous federalism for the '90s.

## HIGH-SPEED RAIL from page 4

fastest and safest trains as well.

### Industry benefits

This high-speed rail initiative will benefit American industry in at least three ways. First, the infrastructure investment will directly employ thousands of engineers, construction workers and suppliers. A total investment of \$2.5 billion would generate up to 41,000 person-years of work on America's rail infrastructure. Sec-

ond, our proposed investment in rail technology research and development offers exciting opportunities to all high-tech industries — especially those in transition from defense to civilian contracting.

Third and finally, we expect this initiative to create an entirely new and lasting market in the United States for high-speed train equipment, whether maglev or steel-wheel, as well as other advanced

components. And we expect that market's need to be met by American workers, working in American plants, making American wages.

The prospects for American manufacturers — both traditional railroad equipment suppliers as well as the defense and aerospace industries — are tremendous, as our foreign friends and rivals have shown.

High-speed rail lines in Europe and Japan have already created a

market for thousands of power cars and passenger coaches. We believe that a market of similar scope will ultimately be created in the United States. And we can foresee American companies competing and winning, not just at home, but in the growing global market for high-speed rail.

We believe that high-speed rail offers the nation an exciting opportunity to accomplish several goals at once. With it, we can move our

people and our economy faster, in a way that is inherently safe and environmentally sound, that spurs urban and regional vitality, and that involves all levels of government and the private sector. In short, high-speed rail is a win-win program for America. That's why we're so enthusiastic and committed.

And that's why I'd like to say just two last words to Americans throughout this great land: "All Aboard!"

## Notices ... notices ... notices

### CONFERENCES

■ **The Corporation for National and Community Service**, created when President Clinton signed into law the National and Community Service Trust Act of 1993, is presenting two regional workshops to provide technical assistance to programs and organizations that wish to apply for funding through its national and community service grants programs. They are scheduled for Jan. 18-19 in Kansas City, Mo. and Jan. 20-21 in Los Angeles, Calif.

To receive more information on how your organization can participate or receive application assistance, contact the Office of Public Liaison at the Corporation at 202/606-5000.

■ Four financial management seminars will be conducted by the **Government Finance Officers Association (GFOA)**, Jan. 24-27 in San Diego, Calif.: "Public Manager's Guide to Governmental Accounting," Jan. 24; "Revenue Analysis and Forecasting," Jan. 24; "Mun-Ease," Jan. 24-26; and "Ad-

vanced Governmental Accounting," Jan. 25-27.

Advanced registration is required. For more information, contact Monica Slora, GFOA Educational Services Center, 180 North Michigan Ave., Suite 800, Chicago, IL 60601, or call 312/977-9700.

■ Municipal officials, staff and private enterprise professionals are invited to the "Cost Containment Strategies for Local Government," conference, Feb. 25 in Newport Beach, Calif.

The conference, sponsored by **EnviroLaw Strategies, Inc.** — a consulting firm specializing in cost-containment strategies in legal and environmental programs — will feature presentations on a variety of topics related to controlling costs and maximizing efficiency in local government.

For more information and to register, contact David L. Kelly, EnviroLaw Strategies, Inc., 5319 University Drive, Suite 202, Irvine, CA 92715, or call 714/509-9200.

■ "Fighting for Housing Justice," the 1994 **National Low-Income Housing Coalition/Low-Income Housing Information Services (NLHC)** Conference, is March 19-21 in Washington, D.C.

Topics for the conference will include: "Housing 101," a background session introducing the major federal low-income housing programs; "Forging the Link Between Financial Institutions and Community Investment," and "Promoting Fair Housing."

For more information, contact NLIHC, 1012 14th St., N.W., Suite 1200, Washington, DC 20005.

■ The 20th Annual National Youth Professionals' Institute (NYPI) Conference, "Quality, Commitment and Caring," is March 27-30 in Washington, D.C.

The conference sponsored by **WAVE (Work, Achievement, Values and Education)** will focus on the tools needed to guarantee success in working with challenged young people.

For more information, contact NYPI Registration, WAVE, Inc., 501 School St., S.W., Suite 600, Washington, DC 20024-2754, call 1/800/274-2005, or fax: 202/488-7595.

### PUBLICATIONS

■ **The Local Government Institute (LGI)** is offering a 105-page compilation kit for the Family and Medical Leave Act of 1993 free with the purchase of any of LGI's other handbooks or software.

To obtain a copy of LGI's current product and software brochure, or for more information, call 1/800/277-6253.

■ "Household Hazardous Waste: A Manual for One-Day Community Collection Programs" is the EPA's new publication to help communities plan and operate successful household hazardous waste collection programs.

To receive the booklet, call the RCRA hotline at 1/800/424-9346, or write to: RCRA Information Center (RIC), U.S. Environmental Protection Agency, Office of Solid Waste (5305), 401 M St., S.W., Washington, DC 20460.

### AWARDS

■ Applications for the 1994 All-American City (AAC) Award Program, due April 6, are now available from the **National Civic League (NCL)**.

NCL's All-American City Award, sponsored by the Allstate Foundation, is the nation's oldest community recognition program. For 44 years, the AAC program has sought out communities whose members work together to solve local problems through the cooperation of business, citizens, non-profits and government.

Applicants are asked to describe three community betterment projects initiated by citizens that reflect a spirit of innovation and cooperation, and involve a broad base of the population. The application process itself can become a unique opportunity for community self-assessment and coalition building.

For more information, or to request an application, contact Wendy Dickstein, AAC Director, NCL, 1445 Market St., Suite 300, Denver, CO 80202, phone: 303/571-4343, or fax: 303/571-4404.

## Job market

**AUDITOR-CONTROLLER — SOLANO COUNTY (FAIRFIELD), CALIF.:** (Salary: \$79,858 annually plus most County benefits.) It is necessary for the Board of Supervisors to appoint an Auditor-Controller to fill the remaining year of a 4 year term. The Auditor Controller acts as a resource to the Board of Supervisors and the County Administrator in the development and implementation of special funding mechanisms, ensures that the County's accounting procedures conform with uniform accounting practices mandated by the State Auditor-Controller and external funding sources, and prepares the County's financial statements for submission with the adopted budget to the State Controller's Office. Qualifications include a valid certificate issued by the California State Board of Accountancy, permitting the person to practice as a certified public accountant or as a public accountant; or a valid certificate or diploma of graduation from a school of accountancy or having served as a county auditor or a deputy county auditor for a continuous period of not

less than three years. Final filing date: January 17, 1994. Official employment application materials must be received by the Department of Human Resources by 5:00 p.m. on the final filing date. CONTACT: Solano County Dept. of Human Resources, 580 Texas St., Fairfield, CA 94533 (707) 421-6174. EOE/AA.

**COUNTY HIGHWAY ENGINEER — ELKHART COUNTY, IND.:** Elkhart County, Indiana (population 156,198) is seeking qualified candidates for the position of County Highway Engineer. Position is responsible for highway engineering and related functions. Position is responsible to Board of County Commissioners, and essential job functions include bridge program and construction projects of several million dollars a year. Salary negotiable. Applicant must be a professional engineer registered in the State of Indiana. If registered in another state, must secure Indiana registration within one year of appointment. Applicant must also have a minimum of five

(5) years administrative experience in a highway engineering related field. Interested applicants should submit resume, letter of application, salary history and salary requirements to Elkhart County Personnel Office, 117 North 2nd Street, Goshen, IN 46526-3231. (219) 535-6725. Application deadline: Wednesday, February 16, 1994. EEO/AA.

**DIRECTOR OF HEALTH DEPARTMENT — GRAYSON COUNTY, TEXAS:** Grayson County, Texas has excellent opportunities for a Director of Health Department. Licensed to practice medicine in Texas by the State Board of Medical Examiners, skills and experience in grants, contracts and public health administration preferred. Director will be responsible for budget and administration of complete public health program for County of 97,000 persons. Excellent benefits. Salary range 4,500-5,000 monthly. Resumes should be sent to: Health Director Search Committee, 100 W. Houston

St., Ste. 15, Sherman, TX 75090. Grayson County is EEO/Employer.

**EXECUTIVE DIRECTOR OF PRIVATE/PUBLIC ECONOMIC DEVELOPMENT PARTNERSHIP AND DIRECTOR OF COUNTY DEPARTMENT OF ECONOMIC DEVELOPMENT, PROMOTION & PLANNING — SULLIVAN COUNTY, N.Y.:** Director of Economic Development, Promotion and Planning for a rural county with a population of 70,000 near the City of New York. Manage and direct staff. Responsible for developing and implementing strategy to attract and retain business. Prepare budgets. Develop grant proposals. Experience: Substantial experience developing and implementing business development programs, administration and supervision of a professional staff, and ability to analyze plans and programs, including financial analysis and loan packaging. Experience with long range comprehensive planning. Ability to work with business, academic and political community. Excellent communication skills.

Knowledge of laws, regulations and funding sources. Proven track record obtaining grants related to economic development, promotion and planning. Education: BA required; advanced degrees preferred. Salary range: Based on qualifications. Executive Director - negotiable - \$80,000+. County Director - negotiable - \$75,000. Respond to: "Director" P.O. Box 530, Monticello, New York 12701. Resumes accepted through 1/31/94. EEO/AA Employer. M/F/V/H

### Job Market - Classified Rate Schedule

Rates: \$3 per line.

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**Display Classified:** \$30 per column inch.

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