ONE NACo

STRONGER COUNTIES, STRONGER AMERICA

2017-2018 ANNUAL REPORT
The National Association of Counties (NACo) unites America’s 3,069 county governments. Achieve healthy, vibrant and safe counties across America.

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Just as our members serve the needs of all residents, NACo strives to meet the needs of all counties, parishes and boroughs across the United States. We are proud to represent the nearly 40,000 county elected officials and more than 3.6 million employees serving America’s 3,069 counties.

Our mindset remains to position county officials to create a brighter future for our residents and communities. We remain vigilant in our federal advocacy efforts while also enhancing our peer learning, thought leadership and civic education activities.

Throughout the past year, based on member feedback, we focused on exploring new solutions for some of the most complex issues facing our counties – disaster preparedness and recovery, the substance abuse epidemic, mental health in local jails, infrastructure, affordable housing, and management of our federal public lands, among others.

As part of the presidential initiative, Serving the Underserved, we showcased the critical roles that counties play in creating new opportunities for our most vulnerable residents in breaking multigenerational cycles of poverty. Most importantly, we focused on early childhood development, with extra attention on understanding the long-lasting impacts of adverse childhood experiences and trauma.

Counties are blessed with immense talent, passion and commitment. Our promise is to harness and mobilize NACo’s membership to pursue even stronger counties for a stronger America.

The 2017-18 Annual Report provides a snapshot of our collective accomplishments as a NACo team.

We thank our members and partners. We look forward to continuing to work with you, as we pay the rent for the air we breathe.

Hon. Roy Charles Brooks
NACo President

Matthew Chase
NACo Executive Director
77% of the nation’s county, parish and borough governments are NACo members

98% membership retention rate

66 states, plus the District of Columbia, have 100% NACo membership

- Alabama
- Arizona
- Arkansas
- California
- Delaware
- Hawaii
- Idaho
- Kentucky
- Maine
- Maryland
- Minnesota
- Montana
- Nevada
- New Hampshire
- New Mexico
- North Carolina
- North Dakota
- Oregon
- South Dakota
- Utah
- West Virginia
- Wyoming

1,338 county officials on NACo committees
3,440 COUNTY OFFICIALS PARTICIPATED IN AT LEAST ONE NACo EVENT
SIGNIFICANT ACCOMPLISHMENTS

- Reauthorized Secure Rural Schools for FY 2017 and FY 2018

- Protected key county priorities in the Tax Cuts and Jobs Act, including the tax-exempt status of municipal bonds and private activity bonds, the New Markets Tax Credit and the tax treatment of local government pension plans

- Led the Americans Against Double Taxation coalition consisting of over two dozen organizations and partially preserved the state and local tax deduction

- Worked with the EPA on revamping the “Waters of the U.S.” rule

NACo members participated in major hearings and briefings
Participated in congressional hearings and briefings on topics including public lands management, infrastructure, municipal bonds, substance abuse and Medicaid, child poverty and the National Flood Insurance Program

Held Payments in Lieu of Taxes/Secure Rural Schools fly-in and met with over 60 congressional offices

Collaborated with FEMA to develop a disaster toolkit for local officials

Supported the U.S. House Speaker's Task Force on Intergovernmental Affairs, resulting in four congressional hearings
SECURED INCREASED FEDERAL INVESTMENTS IN PROGRAMS IMPORTANT TO COUNTIES:

Payments in Lieu of Taxes: $530 million, a $65-million increase

HOME: $1.36 billion, a $412-million increase

Workforce Innovation and Opportunity (Adults, Dislocated Workers & Youth): $2.8 billion, an $80-million increase

Community Development Block Grant: $3.3 billion, a $300-million increase

Economic Development Administration: $301.5 million, a $25-million increase
Opioids:
$2-billion increase to fight the opioid epidemic

Help America Vote Act:
$380 million for election administration and security

Infrastructure:
over $10 billion & $600 million for rural broadband

Disaster Recovery & Preparedness:
over $135 billion

TIGER Grant program:
$1.5 billion, a $1-billion increase

USDA Rural Development:
$4 billion, a $1.1-billion increase

Opioids:
$2-billion increase to fight the opioid epidemic
NACo members received **new tools** to assist with advocacy efforts.
Focusing on **major opportunities** and threats, including:

- Transportation and Infrastructure, including FAA and Water Resources Development Act Reauthorizations
- Farm Bill, including the Supplemental Nutrition Assistance Program (SNAP)
- Tax-exempt status of municipal bonds and restoring advance refunding bonds
- FEMA disaster deductible proposals and other federal regulatory reform efforts
- Long-term PILT/SRS certainty and active forest management
- National Flood Insurance Program
- “Waters of the U.S.” Rule rewrite
- Rural Development Programs
- Social Services Block Grants
- Affordable Care Act improvements
- Lead and Copper Rule and Ozone Rule
- Temporary Assistance for Needy Families
- Online sales tax legislation and Supreme Court decision
- Election cyber security
- Opioid epidemic
COUNTIES ARE ON THE FRONTLINES OF ADDRESSING ISSUES LIKE ECONOMIC OPPORTUNITY AND PROSPERITY
**STEPPING UP:** A NATIONAL INITIATIVE TO REDUCE THE NUMBER OF PEOPLE WITH MENTAL ILLNESSES IN JAILS

NACo, the Council of State Governments Justice Center, the American Psychiatric Association Foundation and other partners celebrated the initiative’s three-year anniversary with a national “day of action”

More than **415** counties passed resolutions to join the initiative

**SERVING THE UNDERSERVED:** COUNTIES ADDRESSING POVERTY

Under the leadership of NACo President Roy Charles Brooks, NACo embarked on an initiative that focused on the critical role counties play in breaking multi-generational cycles of poverty, especially with our children

**DISASTER RECOVERY AND RESILIENCE**

Built a “Disaster Toolkit for Counties” and launched a three-year partnership with the National Oceanic Atmospheric Administration (NOAA) to create a comprehensive resilience guide and training program for severe-weather prone counties in the Gulf of Mexico region

**2018 ACHIEVEMENT AWARDS**

Achievement Awards to **114** counties in **29** states and **2** state associations of counties
**PUBLIC TECHNOLOGY INSTITUTE (PTI)**

Expanded partnership with PTI to support public sector leaders in addressing pressing technology issues, including cyber security, artificial intelligence, blockchain and other new technologies impacting local government

Integrated technology solutions into best practices, including transportation, substance abuse, healthcare and other cross-agency efforts to support vulnerable populations

**ADDITIONAL SIGNATURE PROJECTS INCLUDE:**

- MacArthur Foundation Safety & Justice Challenge
- Pritzker Children’s Impact Network
- County Health Rankings and Roadmaps
- Data-Driven Justice Initiative
- Healthiest Cities and Counties Challenge
- Healthy Counties Initiative
- Resilient Counties Initiative
- Arts and Culture Initiative
- Creative Counties Placemaking Program
- Strengthening Economies in the West: An Economic Diversification Initiative for Coal-Reliant Communities
LEADERSHIP DEVELOPMENT

LEADERSHIP TRAINING PROVIDES ANOTHER OUTLET TO EXCHANGE IDEAS AND STRENGTHEN SKILLS TO SERVE RESIDENTS
COUNTY LEADERS PARTICIPATED IN THE COUNTY LEADERSHIP INSTITUTE

Since its inception 15 years ago, 243 total counties, parishes and boroughs in 44 states and 18 state associations of counties have been represented in the program.

Delivered nearly 140 webinars, conference workshop recordings and livestreamed events - including topics like ethics, data-driven decision making, early childhood development, county resiliency and infrastructure - with over 15,000 attendees and viewers.
ENTERPRISE SOLUTIONS

PARTNERSHIPS WITH NATIONWIDE, U.S. COMMUNITIES AND OTHERS HAVE ADDED VALUE TO NACo MEMBERSHIP
NATIONWIDE RETIREMENT SOLUTIONS

NACo’s Defined Contribution and Retirement Services Program offers county employees a voluntary, tax-deferred savings opportunity to supplement employer-sponsored retirement plans. It also offers a 401(a) match and stand-alone defined contribution plans.

More than 380,000 county employees participate in the program with over $19.2 billion in assets.

Since the partnership began, we’ve served more than 1.5 MILLION county employees and retirees.

3,098 counties and county jurisdictions participate.

U.S. COMMUNITIES COOPERATIVE PURCHASING ALLIANCE

NACo is the founding national sponsor of U.S. Communities, which is the leading national cooperative purchasing program, providing world-class government procurement resources and solutions to counties, cities, special taxing authorities, school districts (K-12), higher education institutions, states and nonprofits looking for the best overall supplier government pricing.

Over 55,000 counties and governmental entities leverage the program’s buying power.

47 suppliers such as CINTAS, Amazon, Insight, Premier, RICOH, THE HOME DEPOT.
$690 million
The amount county residents have saved since the program’s inception

1,317 counties participate in the Prescription Discount Program

133 counties participate in the Health and Dental Discounts Program

27 state associations endorse Rx; 16 endorse Rx, Health and Dental

NACo FSC DEBT OFFSET
NACo FSC’s new Local Government Debt Offset service helps counties collect outstanding debt in a timely, cost-effective manner. The service allows counties to compile and submit delinquencies for offset against pending state personal income tax refunds and lottery winnings.

To date, $7.5 million has been returned to local governments in Indiana
CIVIC EDUCATION

ENRICHING THE PUBLIC’S UNDERSTANDING OF COUNTY GOVERNMENT
NACo, in partnership with iCivics, released the latest in a series of civic education resources – *My County Works*, an activity book for elementary students.

**NACo.org & COUNTY EXPLORER**

- Over 3.1 million page views and 1.5 million sessions, an increase of nearly 480,000 page views.
- 30 interactive toolkits and reports, utilizing infographics, interactive charts and maps, photos, videos and more, delivering analysis, best practices and resources for counties.
- County Explorer includes the latest data for the nation’s 3,069 counties across 19 categories, over 70 datasets, more than 850 indicators mapped and 14 county and state profiles.

**Counties Work** online game – more than 1 million game plays in the past year.

**County Solutions** classroom curriculum – 18,000 page visits in the past year.

Produced 24 issues of **County News** along with special editions on affordable housing, food insecurity and cost-saving solutions.
LIVESTREAMING

Broadcast **18 live events** online, ranging from panels on disaster response and recovery, the Stepping Up Initiative and urban and rural poverty to town halls on the opioid epidemic and the role of technology in county service delivery.

**SOCIAL MEDIA**
(TWITTER, FACEBOOK, LINKEDIN)

- Reached **2.8 million users**
- Increased followers by **23%**

**VIDEO** (YOUTUBE AND FACEBOOK)

- More than **34,100 VIEWS**, accounting for **59 DAYS & 17 HOURS** of watch time - a watch time increase of **68%**
Under the leadership of NACo President Greg Cox, Connecting the Unconnected will explore ways that counties link residents to society and achieve healthy, safe and vibrant communities.

This initiative will build on NACo’s 2016-2017 effort, Serving the Underserved, by continuing to inform and illustrate how counties help all — including our most vulnerable — citizens forge pathways to self-sufficiency.

NACo will showcase leadership and best practices, deliver programming to our members and advocate for federal policies and investments that encourage effective service delivery methods. NACo will focus on county solutions and partnerships including:

- Technology
- Data
- Financing
Total operating revenues were $22.3 million, an increase of 17.5 percent over the prior year, after removing the impact of investment market gains. The most significant increases were from NACoFS Corp and grants. Total expenses were $21.1 million, an increase of 1.9 percent from the prior year. The change in net assets from expenses was $1.2 million. This added $517,000 to unrestricted net assets and $716,000 to temporarily restricted net assets.
OFFICERS

PRESIDENT
Hon. Roy Charles Brooks
Commissioner
Tarrant County, Texas

FIRST VICE PRESIDENT
Hon. Greg Cox
Supervisor
San Diego County, Calif.

SECOND VICE PRESIDENT
Hon. Mary Ann Borgeson
Commissioner
Douglas County, Neb.

IMMEDIATE PAST PRESIDENT
Hon. Bryan Desloge
Commissioner
Leon County, Fla.

REGIONAL REPRESENTATIVES

WEST REGION REPRESENTATIVE
Hon. Gordon Cruickshank
Commissioner
Valley County, Idaho

CENTRAL REGION REPRESENTATIVE
Hon. Cindy Bobbitt
Commissioner
Grant County, Okla.

SOUTH REGION REPRESENTATIVE
Hon. Ruby Brabo
Supervisor
King County, Va.

NORTHEAST REGION REPRESENTATIVE
Hon. Christian Leinbach
Commission Chair
Berks County, Pa.

STANDING COMMITTEE CHAIRS

FINANCE STANDING COMMITTEE CHAIR
Hon. Greg Cox
Supervisor
San Diego County, Calif.

INFORMATION TECHNOLOGY STANDING COMMITTEE CHAIR
Hon. Lew Gaiter
Commissioner
Larimer County, Colo.

MEMBERSHIP STANDING COMMITTEE CHAIR
Hon. Richard Malm
Commissioner
Jefferson County, Kan.

PROGRAMS AND SERVICES STANDING COMMITTEE CHAIR
Hon. Keith Carson
Supervisor
Alameda County, Calif.
POLICY STEERING COMMITTEE CHAIRS

AGRICULTURE & RURAL AFFAIRS STEERING COMMITTEE CHAIR
Hon. Luis Sanchez
Commissioner
Midland County, Texas

COMMUNITY, ECONOMIC & WORKFORCE DEVELOPMENT STEERING COMMITTEE CHAIR
Hon. Renee Price
Commissioner
Orange County, N.C.

ENVIRONMENT, ENERGY & LAND USE STEERING COMMITTEE CHAIR
Hon. Kitty Barnes
Commissioner
Catawba County, N.C.

FINANCE, PENSIONS & INTERGOVERNMENTAL AFFAIRS STEERING COMMITTEE CHAIR
Hon. Chip LaMarca
Commissioner
Broward County, Fla.

HEALTH STEERING COMMITTEE CHAIR
Hon. Clay Jenkins
County Judge
Dallas County, Texas

HUMAN SERVICES & EDUCATION STEERING COMMITTEE CHAIR
Hon. Nancy Sharpe
Commissioner
Arapahoe County, Colo.

JUSTICE & PUBLIC SAFETY STEERING COMMITTEE CHAIR
Hon. Mark Luttrell
County Mayor
Shelby County, Tenn.

PUBLIC LANDS STEERING COMMITTEE CHAIR
Hon. Tommie Martin
Supervisor
Gila County, Ariz.

TELECOMMUNICATIONS & TECHNOLOGY STEERING COMMITTEE CHAIR
Hon. Jason Brinkley
County Judge
Cooke County, Texas

TRANSPORTATION STEERING COMMITTEE CHAIR
Hon. Gary Moore
County Judge/Executive
Boone County, Ky.

LARGE URBAN COUNTY CAUCUS CHAIR
Hon. Larry Johnson
Commissioner
DeKalb County, Ga.

RURAL ACTION CAUCUS CHAIR
Hon. J.D. Clark
County Judge
Wise County, Texas

WESTERN INTERSTATE REGION PRESIDENT
Hon. Joel Bousman
Commissioner
Sublette County, Wyo.
<table>
<thead>
<tr>
<th>Name</th>
<th>Title/Role</th>
<th>County/State</th>
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<tbody>
<tr>
<td><strong>Hon. Luis A. Alvare</strong></td>
<td>Legislative Chairman</td>
<td>Sullivan County, N.Y.</td>
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<tr>
<td><strong>Hon. Ikaika Anderson</strong></td>
<td>Council Member</td>
<td>Honolulu City and County, Hawaii</td>
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<tr>
<td><strong>Hon. Allan F. Angel</strong></td>
<td>Commissioner</td>
<td>Kent County, Del.</td>
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<tr>
<td><strong>Hon. Jhonathan Aragon</strong></td>
<td>Commissioner</td>
<td>Valencia County, N.M.</td>
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<tr>
<td><strong>Hon. Elizabeth Archuleta</strong></td>
<td>Supervisor</td>
<td>Coconino County, Ariz.</td>
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<tr>
<td><strong>Col. John E. Aubrey</strong></td>
<td>County Sheriff</td>
<td>Louisville Jefferson County Metro Government, Ky.</td>
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<td><strong>Mr. Orrin Bailey</strong></td>
<td>CFO</td>
<td>Kinexus (Michigan Works!), Mich.</td>
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<tr>
<td><strong>Hon. Rushern L. Baker III</strong></td>
<td>County Executive</td>
<td>Prince George’s County, Md.</td>
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<td><strong>Hon. Peter Baldacci</strong></td>
<td>Commissioner</td>
<td>Penobscot County, Maine</td>
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<tr>
<td><strong>Ms. Amy Bason</strong></td>
<td>General Counsel</td>
<td>North Carolina Association of County Commissioners</td>
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<tr>
<td><strong>Hon. John M. Becker</strong></td>
<td>Board Chairman</td>
<td>Madison County, N.Y.</td>
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<td><strong>Hon. Alisha R. Bell</strong></td>
<td>Commissioner</td>
<td>Wayne County, Mich.</td>
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<td><strong>Mr. Richie Beyer</strong></td>
<td>County Engineer</td>
<td>Elmore County, Ala.</td>
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<tr>
<td><strong>Hon. Matthew Bierlein</strong></td>
<td>Commissioner</td>
<td>Tuscola County, Mich.</td>
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<tr>
<td><strong>Hon. Joe Bishop</strong></td>
<td>Police Juror</td>
<td>Rapahoe Parish, La.</td>
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<td><strong>Hon. Cindy Bobbitt</strong></td>
<td>Commissioner</td>
<td>Grant County, Okla.</td>
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<td>Douglas County, Neb.</td>
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<td><strong>Hon. Ruby A. Brabo</strong></td>
<td>Supervisor</td>
<td>King George County, Va.</td>
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<td><strong>Hon. Blair H. Brady</strong></td>
<td>Commissioner</td>
<td>Wakhiaukum County, Wash.</td>
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<td><strong>Hon. Thomas Brady</strong></td>
<td>Commissioner, Chair</td>
<td>Coos County, N.H.</td>
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<td><strong>Hon. Joe Briggs</strong></td>
<td>Commissioner</td>
<td>Cascade County, Mont.</td>
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<td><strong>Hon. Roy Charles Brooks</strong></td>
<td>Commissioner</td>
<td>Tarrant County, Texas</td>
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<td><strong>Mr. Timothy W. Brown</strong></td>
<td>Senior Planner</td>
<td>Walton County, Fla.</td>
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<td><strong>Hon. Jon H. Burrows</strong></td>
<td>County Judge</td>
<td>Bell County, Texas</td>
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<td><strong>Ms. Jeri Bush</strong></td>
<td>Division Director, Volunteer Center</td>
<td>Tarrant County, Texas</td>
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<td><strong>Hon. Janet Carlson</strong></td>
<td>Commissioner</td>
<td>Marion County, Ore.</td>
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<td><strong>Hon. Brad Carleyon</strong></td>
<td>County Attorney</td>
<td>Navajo County, Ariz.</td>
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<td><strong>Hon. Keith Carson</strong></td>
<td>Supervisor</td>
<td>Alameda County, Calif.</td>
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<td><strong>Hon. Toni Carter</strong></td>
<td>Commissioner</td>
<td>Ramsey County, Minn.</td>
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<td><strong>Hon. William Cherry</strong></td>
<td>County Treasurer</td>
<td>Schoharie County, N.Y.</td>
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<td><strong>Hon. J.D. Clark</strong></td>
<td>County Judge</td>
<td>Wise County, Texas</td>
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<td><strong>Hon. George B. Cole</strong></td>
<td>Councilmember</td>
<td>Sussex County, Del.</td>
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<td><strong>Hon. Greg Cox</strong></td>
<td>Supervisor</td>
<td>San Diego County, Calif.</td>
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<td><strong>Mr. Nicholas Crossley</strong></td>
<td>Director, Emergency Management, Homeland Security</td>
<td>Hamilton County, Ohio</td>
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<td><strong>Hon. Gordon Cruikshank</strong></td>
<td>Commissioner</td>
<td>Chair Valley County, Idaho</td>
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<td><strong>Hon. Kenneth A. Dahlstedt</strong></td>
<td>Commissioner</td>
<td>Skagit County, Wash.</td>
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<td><strong>Hon. Bryan Desloge</strong></td>
<td>Commissioner</td>
<td>Leon County, Fla.</td>
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<td><strong>Hon. Eddie D. Dixon</strong></td>
<td>Supervisor</td>
<td>Marshall County, Miss.</td>
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<td><strong>Hon. Kathryn E. Dodge</strong></td>
<td>Assembly Member</td>
<td>Fairbanks North Star Borough, Alaska</td>
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<td><strong>Hon. Jerry Doucette</strong></td>
<td>Commissioner</td>
<td>Alger County, Mich.</td>
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<td><strong>Hon. Daryl Dukart</strong></td>
<td>Commissioner</td>
<td>Dunn County, N.D.</td>
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<td><strong>Hon. George Dunlap</strong></td>
<td>Commissioner</td>
<td>Mecklenburg County, N.C.</td>
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<td><strong>Hon. Lenny Eliason</strong></td>
<td>Commissioner</td>
<td>Athens County, Ohio</td>
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<td><strong>Hon. Rodney Ellis</strong></td>
<td>Commissioner</td>
<td>Harris County, Texas</td>
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<td><strong>Hon. Brandon Ellison</strong></td>
<td>Judge</td>
<td>Polk County, Ark.</td>
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<td><strong>Ms. Joy Esparsen</strong></td>
<td>Government Affairs Director</td>
<td>New Mexico Association of Counties</td>
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<td><strong>Hon. Bernard Fazzini</strong></td>
<td>Commissioner</td>
<td>Harrison County, W.Va.</td>
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<td><strong>Hon. Richard M. Forster</strong></td>
<td>Supervisor</td>
<td>Amador County, Calif.</td>
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<td><strong>Hon. Amy R. Fowler</strong></td>
<td>Commissioner</td>
<td>Waldo County, Maine</td>
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<td><strong>Hon. Bob Fox</strong></td>
<td>Commissioner</td>
<td>Renville County, Minn.</td>
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<td>Commissioner</td>
<td>Weber County, Utah</td>
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<td><strong>Hon. W. Lawrence Givens</strong></td>
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<td><strong>Mr. Jim Golgart</strong></td>
<td>Director, Veterans Services</td>
<td>Le Sueur County, Minn.</td>
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<td><strong>Mr. Gilbert Gonzales</strong></td>
<td>Mental Health Director</td>
<td>Bexar County, Texas</td>
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<td>Commissioner</td>
<td>Cook County, Ill.</td>
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<td>Commissioner</td>
<td>Park County, Wyo.</td>
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<td><strong>Hon. H. Scott Harnsberger III</strong></td>
<td>Treasurer</td>
<td>Fremont County, Wyo.</td>
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<td><strong>Hon. George P. Hartwick III</strong></td>
<td>Commissioner</td>
<td>Dauphin County, Pa.</td>
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<td><strong>Hon. Sally A. Heyman</strong></td>
<td>Commissioner</td>
<td>Miami-Dade County, Fla.</td>
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<tr>
<td><strong>Hon. Connie Hickman</strong></td>
<td>Justice of the Peace</td>
<td>Navarro County, Texas</td>
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<td><strong>Hon. G. Riki Hokama</strong></td>
<td>Councilmember</td>
<td>Maui County, Hawaii</td>
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<tr>
<td><strong>Hon. Stephen H. Holt</strong></td>
<td>Collector of Revenue</td>
<td>Jasper County, Mo.</td>
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<td><strong>Hon. Melvyn Houser</strong></td>
<td>Auditor</td>
<td>Pottawattamie County, Iowa</td>
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<td><strong>Hon. Judy Beth Hutcherson</strong></td>
<td>Treasurer</td>
<td>Clark County, Ark.</td>
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<td><strong>Hon. B. Ray Jeffers</strong></td>
<td>Commissioner</td>
<td>Person County, N.C.</td>
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<tr>
<td><strong>Hon. Larry L. Johnson</strong></td>
<td>Commissioner</td>
<td>DeKalb County, Ga.</td>
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</tbody>
</table>
Hon. Tracey A. Johnson  
Commissioner  
Washington County, N.C.

Hon. Arryl Kaneshiro  
Councilmember  
Kauai County, Hawaii

Hon. Dru Mamo Kanuha  
Councilmember  
Hawaii County, Hawaii

Hon. John King  
Freeholder  
Hunterdon County, N.J.

Mr. Eugene Kinlow  
Director, Mayor’s Office of  
Federal & Regional Affairs  
District of Columbia

Hon. Marilyn Kirkpatrick  
Commissioner  
Clark County, Nev.

Mr. Edward Labrador  
Director  
Broward County, Fla.

Hon. Chip LaMarca  
Commissioner  
Broward County, Fla.

Hon. Christian Y. Leinbach  
Commission Chair  
Berks County, Pa.

Ms. Lori Letzring  
Community Services and  
Outreach Manager  
Hillsborough County, Fla.

Hon. Timothy P. McCormick  
Commissioner  
Ohio County, W.Va.

Hon. Jim McDonough  
Commissioner  
Ramsey County, Minn.

Hon. David L. Nicholson  
Circuit Court Clerk  
Louisville Jefferson County  
Metro Government, Ky.

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Supervisor  
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Mr. Randy Ripperger  
Assessor  
Polk County, Iowa

Hon. Christopher T. Rodgers  
Commissioner  
Douglas County, Neb.

Hon. Harvey Ruvin  
Clerk of the Courts  
Miami-Dade County, Fla.

Hon. Craig Pope  
Commissioner  
Polk County, Ore.

Hon. Robert Post  
Commissioner  
Banner County, Neb.

Hon. Toni Preckwinkle  
Board President  
Cook County, Ill.

Hon. David A. Rabbitt  
Supervisor  
Sonoma County, Calif.

Mr. J. Glenn Osborne, Jr.  
Social Services Director  
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