NEW MEMBER OF CONGRESS TOOLKIT

Maximizing Intergovernmental Partnerships in the 118th Congress
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ABOUT NACo

Founded in 1935, the National Association of Counties (NACo) represents nearly 40,000 county elected
officials and 3.6 million county employees serving our nation's 3,069 counties. NACo unites county officials to:

- Advocate for county priorities in federal policymaking
- Promote exemplary county policies and practices
- Nurture leadership skills and expand knowledge networks
- Optimize county and taxpayer resources and cost savings, and
- Enrich the public’s understanding of county government.
AMERICA’S COUNTIES BY THE NUMBERS

19,355 + 18,629 = 37,984

ELECTED COUNTY BOARD MEMBERS AND ELECTED EXECUTIVES
INDEPENDENTLY ELECTED OFFICIALS (INCLUDING ELECTED CONSTITUTIONAL OFFICIALS OR ROW OFFICERS)
TOTAL COUNTY ELECTED OFFICIALS

No two counties are exactly the same. Counties are diverse in structure and how we deliver services - many of which are mandated by states and the federal government. Though organizational structures vary, all county, parish and borough governments are on the front lines of delivering vital services to residents.

COMMUNITY HEALTH

COUNTIES SUPPORT OVER 1,900 PUBLIC HEALTH DEPARTMENTS, NEARLY 1,000 HOSPITALS, MORE THAN 700 LONG-TERM CARE FACILITIES AND MORE THAN 750 BEHAVIORAL HEALTH CENTERS

$28 BILLION

COUNTIES ARE REQUIRED TO PROVIDE HEALTHCARE FOR LOW-INCOME, UNINSURED OR UNDERINSURED RESIDENTS IN 26 STATES

LOCAL GOVERNMENTS, MOSTLY COUNTIES, CONTRIBUTE $28 BILLION ANNUALLY TO THE NON-FEDERAL SHARE OF MEDICAID

JUSTICE AND PUBLIC SAFETY

COUNTIES INVEST IN COURTS AND LEGAL SERVICES, 911 EMERGENCY CALL CENTERS, AND FIRE PROTECTION AND PREVENTION

COUNTIES OPERATE 91% OF ALL LOCAL JAILS

COUNTIES SUPPORT NEARLY 3,000 SHERIFFS DEPARTMENTS
TRANSPORTATION & INFRASTRUCTURE

- Counties own and maintain 45% of America’s roads.
- Counties are involved in 40% of public transportation systems.
- Counties own 38% of bridges.
- Counties are involved in the operation of 34% of public airports.

FEDERAL PUBLIC LANDS MANAGEMENT

- Federal Payments in Lieu of Taxes compensate counties for vast tracts of untaxable federal lands and support essential local government services (mandated by law) such as Education, Emergency Services, Transportation, Infrastructure, Law Enforcement and Health.
- The Secure Rural Schools Program assists over 700 rural counties and school districts affected by the decline in revenue from timber harvests on federal land.
- 62% of all counties contain federal public lands.

MANAGEMENT AND OPERATIONS

- Counties are responsible for vital record-keeping, including birth and death certificates, property records and marriage licenses.
- Counties manage all elections, including funding and overseeing approximately 100,000 polling places and over 630,000 poll workers each election cycle.

HUMAN SERVICES

- Counties administer federal human services programs in 10+ states to support the most vulnerable populations.
- Counties operate locally funded Veterans Services offices in 29 states.
- Counties provide child welfare, early childhood development, foster care and adoption fund and operate services.
- Counties support senior services and elder care.
- Counties deliver food and nutrition services.

New Member of Congress Toolkit Maximizing Intergovernmental Partnerships in the 118th Congress
UNDERSTANDING AND IMPROVING THE INTERGOVERNMENTAL PARTNERSHIP

To assist our federal partners, NACo produces easy-to-use fact sheets and reports supporting the key federal policies and programs that equip county governments with the resources and flexibility needed to serve our communities.

This report outlines the recommendations of county leaders for a comprehensive, coordinated approach to pursue new broadband infrastructure investment and close the digital divide.

This legislative brief outlines legislation that will increase transparency to reduce regulatory burdens and strengthen the intergovernmental partnership.

To help counties invest American Rescue Plan Recovery Funds in their communities, this report summarizes the U.S. Treasury Department’s Final Rule for the Recovery Fund program.
COUNTIES AND THE ARPA STATE AND LOCAL FISCAL RECOVERY FUND

The Coronavirus State and Local Fiscal Recovery Fund (Recovery Fund), part of the American Rescue Plan Act (ARPA), which NACo helped develop and strongly advocated to pass, allocates $65.1 billion in direct, flexible aid for every county, parish and borough in America. Counties are on the frontlines in delivering this aid to residents and strengthening the economy.

The flexibility of the ARPA Recovery Fund is vital to its success since the diversity of America's communities necessarily entails an array of investments. Counties are using the Recovery Fund for strategic investments to meet the needs of residents. Not only are counties responding to immediate needs caused by the COVID-19 pandemic, but county leaders are also using this opportunity to look ahead and build resiliency for future social and economic prosperity of our residents.

Note: These numbers reflect the data from 240 counties with populations >250,000 that submitted the required Project and Expenditure Reports to the U.S. Department of Treasury aggregating projects through December 31, 2021.
**ARPA COUNTY EXAMPLES**

**Dutchess County, N.Y.**
Dutchess County has invested Recovery Funds to support its youngest residents through its Path to Promise initiative, a multi-year program to ensure all young people in the County have the resources and opportunities they need to achieve their fullest potential. The County also used Recovery Funds to establish a Learn, Play, Create grant initiative that provides eligible 501(c)(3) youth organizations with funding to invest in county youth.

**Gaston County, N.C.**
Gaston County has partnered with a local non-profit organization to invest its Recovery Funds towards the provision of transitional housing for individuals impacted by domestic violence, sexual assault, human trafficking, elder abuse and victims of childhood sexual assault. These Funds will be expended over two years and will be used to provide transitional housing and a safe place for individuals to stay on a temporary basis.

**Oakland County, Mich.**
Oakland County has invested Recovery Funds towards its Business Forward Initiative, a series of small business assistance programs designed to provide small businesses in the community with the services and resources needed to succeed. Specifically, the Initiative connects small businesses with free or low-cost consulting, technical assistance and other support services to enhance skills such as business development, market research strategies and customer identification.

**Larimer County, Colo.**
Larimer County has reached agreements with partners across the region to invest a portion of its Recovery Funds toward four broadband expansion projects to improve internet community in unserved and underserved areas. The County has thus far partnered with school districts, community organization and municipal broadband providers in this effort and intend to seek additional partnership and grant opportunities to continue this work.
MEMOS MADE EASIER: COUNTY EXPLORER DATA RESOURCES

NACo’s County Explorer is a dynamic data-visualization tool designed to help strengthen your staff memos, floor speeches, and district travel. This comprehensive platform contains nearly a thousand datasets that will help contextualize the countless issues you will encounter in Congress.

County Explorer is an accessible and user-friendly tool. Check out the new design, functionality and more at Explorer.NACo.org.
NACo FACILITATES BIPARTISAN DIALOGUE BETWEEN FEDERAL AND COUNTY OFFICIALS
### 2022-2023 NACo BOARD OF DIRECTORS

<table>
<thead>
<tr>
<th>Name</th>
<th>Title/Titles</th>
<th>Location/Office</th>
</tr>
</thead>
<tbody>
<tr>
<td>HON. KATHY ACKERMAN</td>
<td>Clerk/Auditor</td>
<td>Idaho County, Idaho</td>
</tr>
<tr>
<td>HON. ALLAN F. ANGEL</td>
<td>Commissioner</td>
<td>Kent County, Del.</td>
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<tr>
<td>HON. JHONATHAN ARAGON</td>
<td>Commissioner</td>
<td>Valencia County, N.M.</td>
</tr>
<tr>
<td>MS. DEIRDRE ARAUJO</td>
<td>National Association of Volunteer Programs in Local Governments (NAVPLG), Affiliate</td>
<td>Exploratorium, Calif.</td>
</tr>
<tr>
<td>HON. SCOTT ARNDT</td>
<td>Assembly Member</td>
<td>Kodiak Island Borough, Alaska</td>
</tr>
<tr>
<td>COL. JOHN E. AUBREY</td>
<td>National Sheriffs’ Association (NSA), Affiliate</td>
<td>Louisville Jefferson County Metro Government, Ky.</td>
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<tr>
<td>MR. ORRIN BAILEY</td>
<td>National Workforce Association (NWA), Affiliate</td>
<td>Kinexus, Mich.</td>
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<tr>
<td>HON. PETER BALDACCI</td>
<td>Commissioner</td>
<td>Penobscot County, Maine</td>
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<tr>
<td>HON. KATHRYN BARGER</td>
<td>Supervisor</td>
<td>Los Angeles County, Calif.</td>
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<tr>
<td>HON. JOHN M. BECKER</td>
<td>Chairman</td>
<td>Madison County, N.Y.</td>
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<tr>
<td>HON. KEITH BECKER</td>
<td>Commissioner</td>
<td>McPherson County, Kan.</td>
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<tr>
<td>HON. RON BERRY</td>
<td>Commissioner</td>
<td>Roane County, Tenn.</td>
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<tr>
<td>HON. MARY ANN BORGESON</td>
<td>Commissioner</td>
<td>Douglas County, Neb.</td>
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<tr>
<td>MR. HERMAN BREUER</td>
<td>National Association of County Veterans Service Officers (NACVSO), Affiliate</td>
<td>Trumbull County, Ohio</td>
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<tr>
<td>HON. JOE BRIGGS</td>
<td>Commissioner</td>
<td>Cascade County, Mont.</td>
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<tr>
<td>HON. ROY CHARLES BROOKS</td>
<td>Commissioner</td>
<td>Tarrant County, Texas</td>
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<tr>
<td>HON. MARCUS CAMPBELL</td>
<td>Chairman</td>
<td>Sumter County, Ala.</td>
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<tr>
<td>HON. BRADLEY CARLYON</td>
<td>County Attorney</td>
<td>Navajo County, Ariz.</td>
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<tr>
<td>HON. KEITH CARSON</td>
<td>Supervisor</td>
<td>Alameda County, Calif.</td>
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<tr>
<td>HON. DAVID CARTER</td>
<td>Council Member</td>
<td>New Castle County, Del.</td>
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<tr>
<td>HON. J.D. CLARK</td>
<td>County Judge</td>
<td>Wise County, Texas</td>
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<tr>
<td>HON. TARRYL CLARK</td>
<td>Commissioner</td>
<td>Stearns County, Minn.</td>
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<tr>
<td>HON. RENEE COUCH</td>
<td>Treasurer</td>
<td>Comal County, Texas</td>
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<tr>
<td>HON. RICHARD CROUCH</td>
<td>Supervisor</td>
<td>Mills County, Iowa</td>
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<tr>
<td>HON. DAVID CROWLEY</td>
<td>County Executive</td>
<td>Milwaukee County, Wis.</td>
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<tr>
<td>HON. BOB DIXON</td>
<td>Presiding Commissioner</td>
<td>Greene County, Mo.</td>
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</tbody>
</table>
HON. RUSSELL EARLS
Commissioner
Ottawa County, Okla.

HON. DAN EGGLESTON
International Association of Fire Chiefs (IAFC), Affiliate
Albemarle County, Va.

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Kauai County, Hawaii

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HON. JASON STROUF  
Commissioner  
Custer County, Mont.

HON. VANCE STUEHRENBERG  
Commissioner  
Blue Earth County, Minn.
Additionally, more than 1,100 county officials serve on NACo’s 10 policy steering committees, which help to develop and advance NACo’s federal policy priorities.
NACo GOVERNMENT AFFAIRS DIRECTORY

For more information on effective intergovernmental policy development and how to engage with your local elected partners, please contact our Government Affairs team.

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