

The background of the entire page is a photograph of the U.S. Capitol building at night. The building is illuminated with warm lights, and its iconic dome is the central focus. In the foreground, a body of water reflects the lights from the building. A statue on a pedestal is visible in front of the building. The sky is a deep blue.

# **NEW MEMBER OF CONGRESS TOOLKIT**

Maximizing Intergovernmental  
Partnerships in the 118<sup>th</sup> Congress



# TABLE OF CONTENTS

America’s Counties by the Numbers .....	3
Understanding and Improving the Intergovernmental Partnership .....	5
Counties and the ARPA State and Local Fiscal Recovery Fund .....	6
ARPA County Examples .....	7
NACo Facilitates Dialogue Between Federal and County Officials .....	9
2023 NACo Board of Directors.....	10
NACo Government Affairs Directory .....	15

---

## ABOUT NACo

Founded in 1935, the National Association of Counties (NACo) represents nearly 40,000 county elected officials and 3.6 million county employees serving our nation’s 3,069 counties. NACo unites county officials to:

- **Advocate for county priorities in federal policymaking**
- **Promote exemplary county policies and practices**
- **Nurture leadership skills and expand knowledge networks**
- **Optimize county and taxpayer resources and cost savings, and**
- **Enrich the public’s understanding of county government.**

# AMERICA'S COUNTIES BY THE NUMBERS

19,355 + 18,629 = 37,984

ELECTED COUNTY BOARD MEMBERS  
AND ELECTED EXECUTIVES

INDEPENDENTLY ELECTED OFFICIALS  
(INCLUDING ELECTED CONSTITUTIONAL  
OFFICIALS OR ROW OFFICERS)

TOTAL COUNTY ELECTED OFFICIALS

No two counties are exactly the same. Counties are diverse in structure and how we deliver services - many of which are mandated by states and the federal government. Though organizational structures vary, all county, parish and borough governments are on the front lines of delivering vital services to residents.

## COMMUNITY HEALTH



COUNTIES SUPPORT OVER **1,900 PUBLIC HEALTH DEPARTMENTS**, NEARLY **1,000 HOSPITALS**, MORE THAN **700 LONG-TERM CARE FACILITIES** AND MORE THAN **750 BEHAVIORAL HEALTH CENTERS**



COUNTIES ARE REQUIRED TO PROVIDE HEALTHCARE FOR LOW-INCOME, UNINSURED OR UNDERINSURED RESIDENTS IN **26 STATES**

**\$28 BILLION**

LOCAL GOVERNMENTS, MOSTLY COUNTIES, CONTRIBUTE **\$28 BILLION** ANNUALLY TO THE NON-FEDERAL SHARE OF MEDICAID

## JUSTICE AND PUBLIC SAFETY



COUNTIES INVEST IN COURTS AND LEGAL SERVICES, 911 EMERGENCY CALL CENTERS, AND FIRE PROTECTION AND PREVENTION



COUNTIES OPERATE **91%** OF ALL LOCAL JAILS



COUNTIES SUPPORT NEARLY **3,000 SHERIFFS DEPARTMENTS**

## TRANSPORTATION & INFRASTRUCTURE



COUNTIES OWN AND MAINTAIN  
**45%** OF AMERICA'S ROADS



COUNTIES ARE INVOLVED  
IN **40%** OF PUBLIC  
TRANSPORTATION SYSTEMS



COUNTIES OWN  
**38%** OF BRIDGES



COUNTIES ARE INVOLVED  
IN THE OPERATION OF  
**34%** OF PUBLIC AIRPORTS

## FEDERAL PUBLIC LANDS MANAGEMENT



FEDERAL **PAYMENTS IN LIEU OF TAXES** COMPENSATE COUNTIES FOR VAST TRACTS OF UNTAXABLE FEDERAL LANDS AND SUPPORT ESSENTIAL LOCAL GOVERNMENT SERVICES (MANDATED BY LAW) SUCH AS **EDUCATION, EMERGENCY SERVICES, TRANSPORTATION, INFRASTRUCTURE, LAW ENFORCEMENT AND HEALTH**



THE SECURE RURAL SCHOOLS PROGRAM ASSISTS OVER **700 RURAL COUNTIES** AND SCHOOL DISTRICTS AFFECTED BY THE DECLINE IN REVENUE FROM TIMBER HARVESTS ON FEDERAL LAND



**62%** OF ALL COUNTIES  
CONTAIN FEDERAL  
PUBLIC LANDS

## MANAGEMENT AND OPERATIONS



COUNTIES ARE RESPONSIBLE FOR VITAL RECORD-KEEPING, INCLUDING BIRTH AND DEATH CERTIFICATES, PROPERTY RECORDS AND MARRIAGE LICENSES



COUNTIES MANAGE ALL ELECTIONS, INCLUDING FUNDING AND OVERSEEING APPROXIMATELY **100,000 POLLING PLACES** AND OVER **630,000 POLL WORKERS** EACH ELECTION CYCLE

## HUMAN SERVICES



COUNTIES ADMINISTER FEDERAL HUMAN SERVICES PROGRAMS IN **10+ STATES** TO SUPPORT THE MOST VULNERABLE POPULATIONS



COUNTIES OPERATE LOCALLY FUNDED VETERANS SERVICES OFFICES IN **29 STATES**



COUNTIES PROVIDE CHILD WELFARE, EARLY CHILDHOOD DEVELOPMENT, FOSTER CARE AND ADOPTION FUND AND OPERATE SERVICES



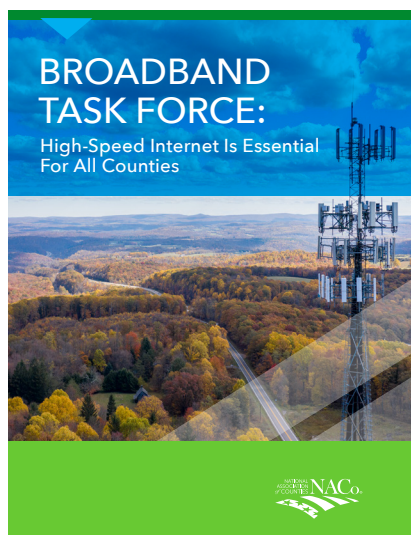
COUNTIES SUPPORT SENIOR SERVICES AND ELDER CARE



COUNTIES DELIVER FOOD AND NUTRITION SERVICES

# UNDERSTANDING AND IMPROVING THE INTERGOVERNMENTAL PARTNERSHIP

To assist our federal partners, NACo produces easy-to-use fact sheets and reports supporting the key federal policies and programs that equip county governments with the resources and flexibility needed to serve our communities.



This report outlines the recommendations of county leaders for a comprehensive, coordinated approach to pursue new broadband infrastructure investment and close the digital divide.



This legislative brief outlines legislation that will increase transparency to reduce regulatory burdens and strengthen the intergovernmental partnership.

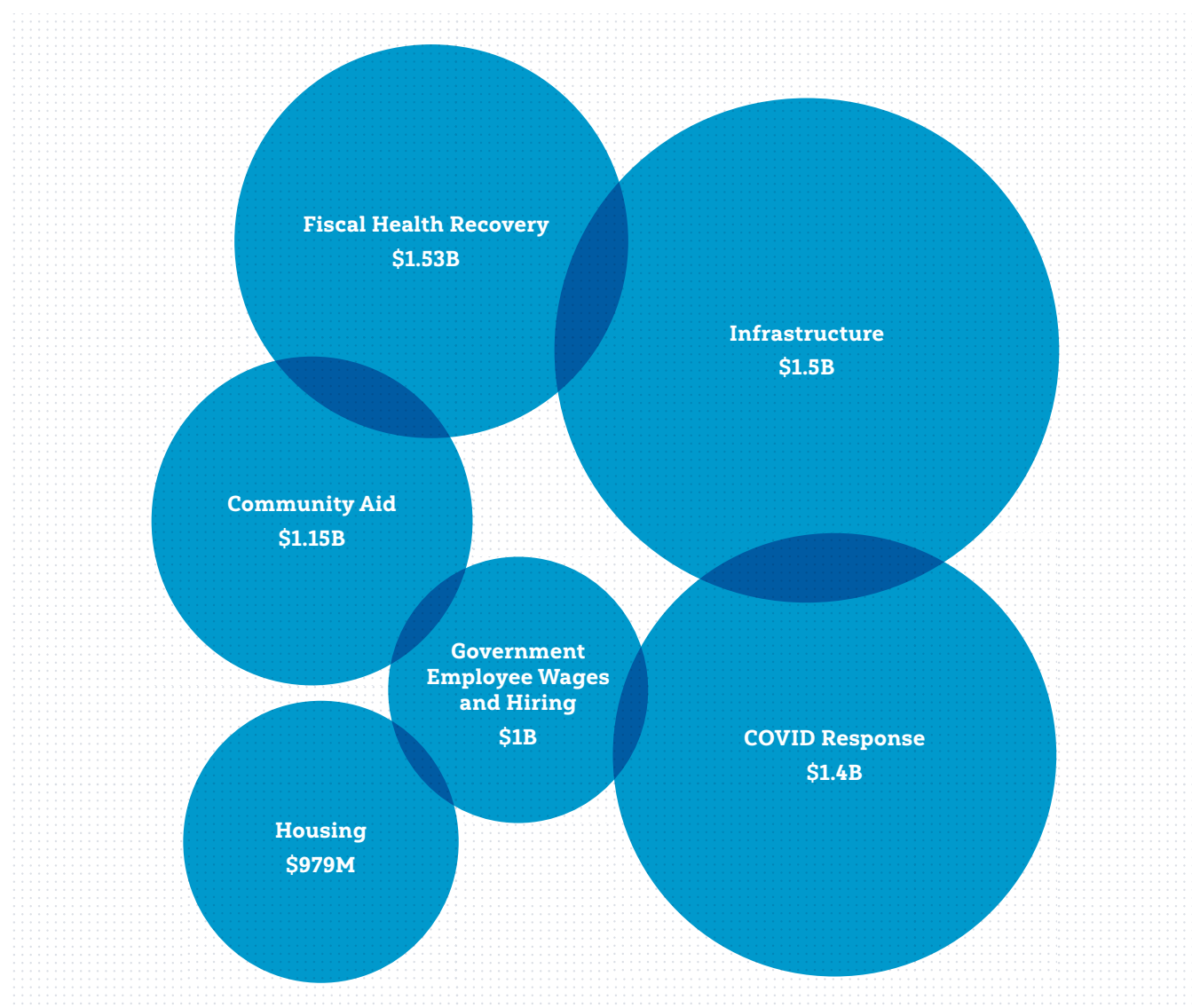


To help counties invest American Rescue Plan Recovery Funds in their communities, this report summarizes the U.S. Treasury Department's Final Rule for the Recovery Fund program.

# COUNTIES AND THE ARPA STATE AND LOCAL FISCAL RECOVERY FUND

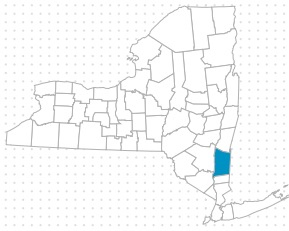
The Coronavirus State and Local Fiscal Recovery Fund (Recovery Fund), part of the American Rescue Plan Act (ARPA), which NACo helped develop and strongly advocated to pass, allocates **\$65.1 billion in direct, flexible aid for every county, parish and borough in America**. Counties are on the frontlines in delivering this aid to residents and strengthening the economy.

The flexibility of the ARPA Recovery Fund is vital to its success since the diversity of America's communities necessarily entails an array of investments. Counties are using the Recovery Fund for strategic investments to meet the needs of residents. Not only are counties responding to immediate needs caused by the COVID-19 pandemic, but county leaders are also using this opportunity to look ahead and build resiliency for future social and economic prosperity of our residents.



*Note: These numbers reflect the data from 240 counties with populations >250,000 that submitted the required Project and Expenditure Reports to the U.S. Department of Treasury aggregating projects through December 31, 2021.*

# ARPA COUNTY EXAMPLES



## ***Dutchess County, N.Y.***

Dutchess County has invested Recovery Funds to support its youngest residents through its Path to Promise initiative, a multi-year program to ensure all young people in the County have the resources and opportunities they need to achieve their fullest potential. The County also used Recovery Funds to establish a Learn, Play, Create grant initiative that provides eligible 501(c)(3) youth organizations with funding to invest in county youth.



## ***Gaston County, N.C.***

Gaston County has partnered with a local non-profit organization to invest its Recovery Funds towards the provision of transitional housing for individuals impacted by domestic violence, sexual assault, human trafficking, elder abuse and victims of childhood sexual assault. These Funds will be expended over two years and will be used to provide transitional housing and a safe place for individuals to stay on a temporary basis.



## ***Oakland County, Mich.***

Oakland County has invested Recovery Funds towards its Business Forward Initiative, a series of small business assistance programs designed to provide small businesses in the community with the services and resources needed to succeed. Specifically, the Initiative connects small businesses with free or low-cost consulting, technical assistance and other support services to enhance skills such as business development, market research strategies and customer identification.



## ***Larimer County, Colo.***

Larimer County has reached agreements with partners across the region to invest a portion of its Recovery Funds toward four broadband expansion projects to improve internet community in unserved and underserved areas. The County has thus far partnered with school districts, community organization and municipal broadband providers in this effort and intend to seek additional partnership and grant opportunities to continue this work.



# MEMOS MADE EASIER: COUNTY EXPLORER DATA RESOURCES

NACo's County Explorer is a dynamic data-visualization tool designed to help strengthen your staff memos, floor speeches, and district travel. This comprehensive platform contains nearly a thousand datasets that will help contextualize the countless issues you will encounter in Congress.

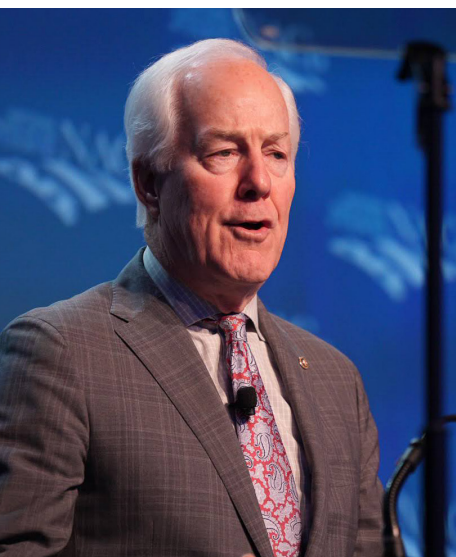


NATIONAL  
ASSOCIATION  
of COUNTIES **NACo**  
COUNTY EXPLORER

County Explorer is an accessible and user-friendly tool.  
Check out the new design, functionality and more at [Explorer.NACo.org](https://explorer.naco.org).



# NACo FACILITATES BIPARTISAN DIALOGUE BETWEEN FEDERAL AND COUNTY OFFICIALS



# 2022-2023 NACo BOARD OF DIRECTORS

**HON. KATHY ACKERMAN**

*Clerk/Auditor*  
Idaho County, Idaho

**HON. ALLAN F. ANGEL**

*Commissioner*  
Kent County, Del.

**HON. JHONATHAN ARAGON**

*Commissioner*  
Valencia County, N.M.

**MS. DEIRDRE ARAUJO**

*National Association of Volunteer Programs in Local Governments (NAVPLG), Affiliate*  
Exploratorium, Calif.

**HON. SCOTT ARNDT**

*Assembly Member*  
Kodiak Island Borough, Alaska

**COL. JOHN E. AUBREY**

*National Sheriffs' Association (NSA), Affiliate*  
Louisville Jefferson County Metro Government, Ky.

**MR. ORRIN BAILEY**

*National Workforce Association (NWA), Affiliate*  
Kinexus, Mich.

**HON. PETER BALDACCI**

*Commissioner*  
Penobscot County, Maine

**HON. KATHRYN BARGER**

*Supervisor*  
Los Angeles County, Calif.

**HON. JOHN M. BECKER**

*Chairman*  
Madison County, N.Y.

**HON. KEITH BECKER**

*Commissioner*  
McPherson County, Kan.

**HON. RON BERRY**

*Commissioner*  
Roane County, Tenn.

**HON. MARY ANN BORGESON**

*Commissioner*  
Douglas County, Neb.

**MR. HERMAN BREUER**

*National Association of County Veterans Service Officers (NACVSO), Affiliate*  
Trumbull County, Ohio

**HON. JOE BRIGGS**

*Commissioner*  
Cascade County, Mont.

**HON. ROY CHARLES BROOKS**

*Commissioner*  
Tarrant County, Texas

**HON. MARCUS CAMPBELL**

*Chairman*  
Sumter County, Ala.

**HON. BRADLEY CARLYON**

*County Attorney*  
Navajo County, Ariz.

**HON. KEITH CARSON**

*Supervisor*  
Alameda County, Calif.

**HON. DAVID CARTER**

*Council Member*  
New Castle County, Del.

**HON. J.D. CLARK**

*County Judge*  
Wise County, Texas

**HON. TARRYL CLARK**

*Commissioner*  
Stearns County, Minn.

**HON. RENEE COUCH**

*Treasurer*  
Comal County, Texas

**HON. RICHARD CROUCH**

*Supervisor*  
Mills County, Iowa

**HON. DAVID CROWLEY**

*County Executive*  
Milwaukee County, Wis.

**HON. BOB DIXON**

*Presiding Commissioner*  
Greene County, Mo.



**HON. RUSSELL EARLS**

*Commissioner*  
Ottawa County, Okla.

**HON. DAN EGGLESTON**

*International Association of Fire Chiefs (IAFC), Affiliate*  
Albemarle County, Va.

**HON. LENNY ELIASON**

*Commissioner*  
Athens County, Ohio

**HON. RANDY ELLIOTT**

*Commissioner*  
Davis County, Utah

**HON. RODNEY ELLIS**

*Commissioner*  
Harris County, Texas

**HON. BRANDON ELLISON**

*County Judge*  
Polk County, Ark.

**HON. LISA FOBBE**

*Commissioner*  
Sherburne County, Minn.

**HON. LENA FOWLER**

*Supervisor*  
Coconino County, Ariz.

**MR. JUDSON FREED**

*International Association of Emergency Managers (IAEM), Affiliate*  
Ramsey County, Minn.

**HON. ZACH FRIEND**

*Supervisor*  
Santa Cruz County, Calif.

**HON. ROBERT GELDER**

*Commissioner*  
Kitsap County, Wash.

**HON. KURT A. GIBBS**

*Board Chair*  
Marathon County, Wis.

**HON. CHRIS GOETZ**

*Sheriff*  
Clearwater County, Idaho

**HON. JAMES GORE**

*Supervisor*  
Sonoma County, Calif.

**HON. TRACY GRAHAM**

*Associate Commissioner*  
Audrain County, Mo.

**HON. SHARON GREEN MIDDLETON**

*Council Vice President*  
Baltimore City, Md.

**HON. TONY GUILLORY**

*Police Juror*  
Calcasieu Parish, La.

**MS. KRISTI HARSHBARGER**

*National Association of County Civil Attorneys (NACCA), Affiliate*  
Iowa State Association of Counties (ISAC), Iowa

**HON. GEORGE P. HARTWICK III**

*Commissioner*  
Dauphin County, Pa.

**HON. RICKY HATCH**

*International Association of Government Officials (iGO), Affiliate*  
Weber County, Utah

**HON. VARLIN HIGBEE**

*Commissioner*  
Lincoln County, Nev.

**MR. ROBERT W. HILL**

*National Association of County Planners (NACP), Affiliate*  
Brookings County, S.D.

**HON. G. RIKI HOKAMA**

*Special Assistant to the County Mayor*  
Maui County, Hawaii

**HON. BRENDA HOWERTON**

*Commissioner*  
Durham County, N.C.

**HON. JEFFREY HUFFMAN**

*County Executive*  
Tipton County, Tenn.

**HON. LARRY L. JOHNSON**

*Commissioner*  
DeKalb County, Ga.

**HON. DANIEL JOYCE**

*County Judge*  
Malheur County, Ore.

**MS. MARY KEATING**

*National Association for County Community and  
Economic Development, Affiliate*  
DuPage County, Ill.

**HON. SUSAN KIEPKE**

*Auditor*  
Davison County, S.D.

**HON. ASHLEY KIERKIEWICZ**

*Councilmember*  
Hawaii County, Hawaii

**HON. KIPUKAI KUALI'I**

*Councilmember*  
Kauai County, Hawaii

**HON. MARY KUNEY**

*Commissioner*  
Spokane County, Wash.

**HON. WILLIAM KYGER**

*Vice Chairman*  
Rockingham County, Va.

**HON. ANGELO D. KYLE**

*Board Member*  
Lake County, Ill.

**HON. MARCIA LAMB**

*Vice Chairman*  
Billings County, N.D.

**HON. CHRISTIAN Y. LEINBACH**

*Commission Chair*  
Berks County, Pa.

**MR. KEVIN LEONARD**

*National Council of County Association Executives  
(NCCAE), Affiliate*  
North Carolina Association of County Commissioners, N.C.

**HON. DEBORAH A. LIEBERMAN**

*Commissioner*  
Montgomery County, Ohio

**HON. MICHAEL LOGSDON**

*Magistrate*  
Oldham County, Ky.

**HON. RAY LONG**

*Chairman*  
Morgan County, Ala.

**HON. FELIX LOPEZ**

*Commissioner*  
Las Animas County, Colo.

**HON. MERCERIA L. LUDGOOD**

*Commissioner*  
Mobile County, Ala.

**HON. DANIEL MCCOY**

*County Executive*  
Albany County, N.Y.

**HON. MICHAEL MCGINLEY**

*Commissioner*  
Beaverhead County, Mont.

**HON. MARY JO MCGUIRE**

*Commissioner*  
Ramsey County, Minn.

**HON. MILES MENETREY**

*Supervisor*  
Mariposa County, Calif.

**HON. DAVID MEYER**

*Chairman*  
Washington County, Ill.

**HON. AMY HALE MILLIKEN**

*County Attorney*  
Warren County, Ky.

**HON. ALEXANDER MIRABELLA**

*Commissioner*  
Union County, N.J.

**MS. CAROL MOEHRLE**

*National Association of County and City Health Officials  
(NACCHO), Affiliate*  
Nez Perce County, Idaho

**HON. RUDY MOLERA**

*Supervisor*  
Santa Cruz County, Ariz.

**HON. GARY W. MOORE**

*County Judge/Executive*  
Boone County, Ky.



**MR. RICK MOOREFIELD**

*National Association of County Civil Attorneys (NACCA),  
Affiliate  
Cumberland County, N.C.*

**MS. CRAGIN MOSTELLER**

*National Association of County Information Officer  
(NACIO), Affiliate  
Florida Association of Counties, Fla.*

**HON. WAYMON MUMFORD**

*Council Member  
Florence County, S.C.*

**HON. OZ NESBITT**

*Chairman  
Rockdale County, Ga.*

**HON. DAVID NICHOLSON**

*Circuit Court Clerk  
Louisville Jefferson County Metro Government, Ky.*

**HON. WILLIAM NOVOTNY**

*Commissioner  
Johnson County, Wyo.*

**HON. MARYELLEN ODELL**

*County Executive  
Putnam County, N.Y.*

**HON. JOHN O'GRADY**

*Commissioner  
Franklin County, Ohio*

**HON. DAVID PAINTER**

*Commissioner  
Clermont County, Ohio*

**HON. WADE PATTERSON**

*International Association of Assessing Officers (IAAO),  
Affiliate  
Garfield County, Okla.*

**HON. WENDY PIPER**

*Commissioner  
Grafton County, N.H.*

**HON. MARK POLONCARZ**

*County Executive  
Erie County, N.Y.*

**HON. TONI PRECKWINKLE**

*Board President  
Cook County, Ill.*

**HON. GREG PUCKETT**

*Commissioner  
Mercer County, W.Va.*

**HON. PHYLLIS RANDALL**

*Chair At-Large  
Loudoun County, Va.*

**HON. CHRISTOPHER T. RODGERS**

*Commissioner  
Douglas County, Neb.*

**MS. JAYNE SABAITIS**

*National Association of County Health Facilities  
(NACHFA), Affiliate  
Branch County, Mich.*

**MR. RICHARD SANDERS**

*National Association of County Engineers (NACE), Affiliate  
Polk County, Minn.*

**HON. JAMES SCHMIDT**

*Commissioner  
Lincoln County, S.D.*

**HON. MARTHA SCHRADER**

*Commissioner  
Clackamas County, Ore.*

**MR. SCOTT SORREL**

*National Association of County Administrators (NACA),  
Affiliate  
Peoria County, Ill.*

**HON. CATHY STACEY**

*Registrar of Deeds  
Rockingham County, N.H.*

**HON. HELEN STONE**

*Commissioner  
Chatham County, Ga.*

**HON. JIM STOREY**

*Commissioner  
Allegan County, Mich.*

**HON. JASON STROUF**

*Commissioner  
Custer County, Mont.*

**HON. VANCE STUEHRENBURG**

*Commissioner  
Blue Earth County, Minn.*

**MR. TOMAS ARTURO TALAMANTE**

*Deputy Chief of Staff to the Mayor of the District of Columbia*  
Washington, D.C.

**HON. JERRY TAYLOR**

*Commissioner*  
Garfield County, Utah

**HON. TAMMY TINCHER**

*Commissioner*  
Greenbrier County, W.V.

**HON. MARY TINKLER**

*National Association of County Collectors, Treasurers and Finance Officers (NACCTFO), Affiliate*  
Charleston County, S.C.

**HON. JOSHUA TODD**

*Supervisor*  
Lauderdale County, Miss.

**MR. PHILLIP TRUJILLO**

*Assessor*  
Harding County, N.M.

**MS. CLAUDIA TUCK**

*National Association of County Human Services Administrators (NACHSA), Affiliate*  
Alachua County, Fla.

**HON. PERRY TURNER**

*Commissioner*  
McIntosh County, N.D.

**HON. GRANT VEEDER**

*Auditor/Commissioner of Elections*  
Black Hawk County, Iowa

**MR. JONATHAN VLAMING**

*National Association of County Park and Recreation Officials (NACPRO), Affiliate*  
Three Rivers Park District, Minn.

**HON. CLAY WALKER**

*Mayor*  
Denali Borough, Alaska

**HON. KENTON C. WARD**

*Surveyor*  
Hamilton County, Ind.

**HON. TOMMY WATERS**

*Councilmember*  
City and County of Honolulu, Hawaii

**MR. DAVID WEDEN**

*National Association of County Behavioral Health and Developmental Disability Directors, Affiliate*  
Texas Council of Community Centers, Texas

**MS. DEVON WEST SEAGO**

*National Association of County Intergovernmental Relations Officers (NACIRO), Affiliate*  
Broward County, Fla.

**HON. GLORIA D. WHISENHUNT**

*Commissioner*  
Forsyth County, N.C.

**MR. RON WHITEHEAD**

*National Association of County Surveyors (NACS), Affiliate*  
Washington County, Utah

**HON. DENISE WINFREY**

*Board Member*  
Will County, Ill.

**HON. DEBBIE WISE**

*County Circuit Clerk*  
Randolph County, Ark.

**HON. TERRY WOLF**

*Commissioner*  
Washakie County, Wyo.

**HON. JOHNNIE WRIGHT**

*Chairman*  
Orangeburg County, S.C.

Additionally, more than **1,100 county officials** serve on NACo's **10 policy steering committees**, which help to develop and advance NACo's federal policy priorities.

# NACo GOVERNMENT AFFAIRS DIRECTORY

For more information on effective intergovernmental policy development and how to engage with your local elected partners, please contact our Government Affairs team.

**MARK RITACCO**

*Chief Government Affairs Officer*  
mritacco@naco.org • 202.942.4286

**ERYN HURLEY**

*Director, Government Affairs*  
ehurley@naco.org • 202.942.4204

**BLAIRE BRYANT**

*Legislative Director*  
*Health | Large Urban County Caucus*  
bbryant@naco.org • 202.942.4246

**JESSICA JENNINGS**

*Legislative Director*  
*Transportation | Rural Action Caucus*  
jjennings@naco.org • 202.942.4264

**RACHEL MACKEY**

*Legislative Director*  
*Human Services & Education | Veterans & Military Services*  
rmackey@naco.org • 202.661.8843

**MICHAEL MATTHEWS**

*Legislative Director*  
*Community, Economic & Workforce Development*  
mmatthews@naco.org • 202.942.4236

**BRETT MATTSON**

*Legislative Director*  
*Justice & Public Safety | Gulf Coast Counties & Parishes Coalition*  
bmattson@naco.org • 202.942.4234

**JONATHAN SHUFFIELD**

*Legislative Director*  
*Public Lands | Western Interstate Region*  
jshuffield@naco.org • 512.965.7268

**SEAMUS DOWDALL**

*Associate Legislative Director*  
*Telecommunications & Technology*  
sdowdall@naco.org • 202.942.4212

**SARAH GIMONT**

*Associate Legislative Director*  
*Environment, Energy & Land Use*  
sgimont@naco.org • 202.942.4254

**PAIGE MELLERIO**

*Associate Legislative Director*  
*Finance, Pensions & Intergovernmental Affairs*  
pmellerio@naco.org • 202.942.4272

**JULIA CORTINA**

*Legislative Associate*  
*Immigration Reform Task Force*  
jcortina@naco.org • 203.402.9494

**BRAYDEN COHEN**

*Legislative Assistant*  
bcohen@naco.org • 202.942.4259

**OWEN HART**

*Legislative Assistant*  
*Agriculture & Rural Affairs*  
ohart@naco.org • 202.942.4280

**MAXX SILVAN**

*Legislative Assistant*  
msilvan@naco.org • 202.942.4224

**ZACHARY SPENCER**

*Legislative Assistant*  
zspencer@naco.org • 202.942.4284





660 North Capitol Street, N.W.  
Suite 400 • Washington, D.C. 20001  
202.393.6226 • [www.NACo.org](http://www.NACo.org)



[FB.COM/NACoDC](https://www.facebook.com/NACoDC)



[TWITTER.COM/NACoTWEETS](https://twitter.com/NACoTWEETS)



[YOUTUBE.COM/NACoVIDEO](https://www.youtube.com/NACoVIDEO)



[WWW.NACo.ORG/LINKEDIN](https://www.linkedin.com/company/naco)

