When counties are united at the national level, we are an immense force for the public good. Throughout the past year, NACo multiplied that force alongside our members. We achieved significant victories on some of the most important issues counties, parishes and boroughs face. These included disaster preparedness and recovery; the opioid epidemic and other substance abuse; mental illness in jails; affordable housing; infrastructure; federal public lands and active forest management, to name a few.

Through the “Connecting the Unconnected” initiative, we highlighted how counties connect residents to society. Focusing on technology, data and financing, we showcased how counties deliver people-centered services that help our residents live well and thrive. This initiative also supported several new programs:

- The TestIT app collects accurate data on the availability of high-speed internet. This will help us advocate for broadband infrastructure investments to bridge the digital divide.
- NACo invested in the future of the county government workforce. With the High Performance Leadership Academy and Enterprise Cybersecurity Leadership Academy, counties have access to affordable, world-class online training for rising stars in county government.
- NACo and the National Sheriffs’ Association created a task force to reduce jail inmate recidivism through continuity of health care services.

The 2018-19 Annual Report provides a snapshot of NACo’s accomplishments on behalf of the nation’s 3,069 counties.

We thank our members and partners. We look forward to continuing to work with you, as we strengthen our force for the public good.

Hon. Greg Cox
NACo President

Matthew Chase
NACo CEO/Executive Director

“The noblest motive is the public good.”
– San Diego County motto
Member Engagement

1,470 county officials on NACo committees

4,028 county officials participated in at least one NACo event

82 The number of state association meetings NACo participated in

430 county officials have enrolled from 240 counties and state associations

In partnership with the Professional Development Academy, including Gen. Colin Powell, NACo launched the High Performance Leadership Academy and Enterprise Cybersecurity Leadership Academy – world-class online professional development designed for county employees

78% of the nation’s counties, parishes and boroughs are NACo members – an all-time high

98% membership retention rate

20 county leaders participated in the County Leadership Institute

Since its inception 15 years ago, 243 total counties, parishes and boroughs in 44 states and 18 state associations of counties have been represented in the program

22 states, plus the District of Columbia, have 100% NACo membership

ALABAMA | ALASKA | ARIZONA | ARKANSAS | CALIFORNIA | DELAWARE | HAWAI | IDAHO | KENTUCKY | MARYLAND | MINNESOTA | MONTANA | NEVADA | NEW HAMPSHIRE | NEW MEXICO | NORTH CAROLINA | NORTH DAKOTA | OREGON | SOUTH DAKOTA | UTAH | WEST VIRGINIA | WYOMING
NACo members participated in dozens of congressional hearings, briefings and meetings with decision makers to drive county priorities in America’s public policy.
Policy Advancement

Significant Accomplishments:

- Disaster Recovery Reform Act prohibited FEMA from taking back funds provided to local governments starting three years after the funding is released.

- Maintained investments in key economic and workforce development programs, including Community Development Block Grants, Economic Development Administration and Workforce Innovation and Opportunity Act.

- New active forest management authorities for federal agencies to partner with counties and renewed legislative traction on permanent Secure Rural Schools funding.

- Spearheaded local feedback on the EPA’s new “Waters of the U.S.” rule.

- Secured local government consultation requirements with the Army Corps of Engineers in the Water Resources Development Act.

- Included the Second Chance Act in justice reform bill, providing consistent investments in local reentry programs to help reduce recidivism.

- Preserved the Supplemental Nutrition Assistance Program (SNAP) by maintaining eligibility and work requirements for SNAP recipients.

- With the TestIT app, helping to improve the FCC’s broadband mapping process and subsequently the broadband funding decisions made by the federal government.

  » 9,500 app downloads with over 60,000 tests

- Five-year reauthorization of the Federal Aviation Administration, including wins for counties that own or are involved in airports.

- Favorable ruling in the South Dakota v. Wayfair decision regarding online sales tax collection.

Secured increased federal investments in programs important to counties:

- Payments in Lieu of Taxes: fully funded at $515 million.

- Secure Rural Schools: $261 million.

- 2020 Census: $3.8 billion, a $1-billion increase.

- Opioids & Substance Abuse: $1.4-billion increase to fight the opioid epidemic.

- Farm Bill: Five-year, $867-billion reauthorization to support rural and underserved communities.

- USDA Rural Development: $3 billion, including $550 million for rural broadband.
NACo members received **new tools** to assist with advocacy efforts.
Focusing on **major opportunities** and threats, including:

- Transportation and infrastructure
- FCC regulations that impact local zoning authority
- Long-term PILT/SRS funding certainty and active forest management
- National Flood Insurance Program
- Entitlement program reform
- “Waters of the U.S.” rule finalization
- Online sales tax Supreme Court ruling impacts
- Election security
- Opioid epidemic and other substance abuse
Thought Leadership

Stepping Up: A National Initiative to Reduce the Number of People with Mental Illnesses in Jails

NACo, The Council of State Governments Justice Center, the American Psychiatric Association Foundation and other partners continued efforts to reduce the number of people with mental illnesses in jails.

Nearly 500 counties passed resolutions to join the initiative.

2020 Census

With the support of the Annie E. Casey Foundation and the New Venture Fund, NACo is providing counties with resources and tools on important information related to Census 2020 to ensure fair and accurate counts.

Counties Advancing Economic Mobility and Opportunity

Launched a partnership with the Bill & Melinda Gates Foundation to assess the barriers to economic mobility and share scalable, transferable programs across the country.

Connecting the Unconnected: Counties Addressing Poverty

Under the leadership of NACo President Greg Cox, NACo embarked on an initiative focused on the critical role counties play in delivering people-centered services to vulnerable populations through effective use of technology, data and financing.

Counties Matter Campaign

Refreshed the Counties Matter campaign with updated data and graphics featured in the Washington Post, Wall Street Journal and The Hill.
616 Achievement Awards were given to counties and state associations in 32 states.

My County Works – an activity book for elementary students – distributed more than 4,300 copies, and thousands more through 970 online downloads.

Produced 24 issues of County News, along with special editions on rural broadband, human trafficking and disaster mitigation.

Counts Work educational game – more than 2 million game plays since its 2017 launch.

County Solutions middle and high school curriculum – 13,000 downloads since 2017.

Additional signature projects include:

- MacArthur Foundation Safety & Justice Challenge
- Pritzker Children’s Impact Network
- County Health Rankings and Roadmaps
- Data-Driven Justice Initiative
- Healthiest Cities and Counties Challenge
- Healthy Counties Initiative
- Resilient Counties Initiative
- Creative Counties Placemaking Program
- Strengthening Economies in the West: An Economic Diversification Initiative for Coal-Reliant Communities
- USDA Rural Economic Development Challenge
- SolSmart Initiative
NACo.org and County Explorer

Nearly **3.2 million** page views and over **1.3 million** sessions, an increase of nearly **20,000** page views.

**31** interactive toolkits and reports, utilizing infographics, interactive charts and maps, photos, videos and more.

Updated **County Explorer** includes the latest data for the nation’s **3,069** counties and has more than **800** indicators, each telling a unique county story.

Video (YouTube, Twitter and Facebook)

More than **100** new videos, with more than **89,900** views and **90** days of watch time – a watch time increase of over **50%**.

Social Media (Twitter, Facebook and LinkedIn)

Reached over **3 million** user impressions, an increase of **7%**.

**simple.**  
**accessible.**  
**impactful.**
More than 410,500 county employees participated in our Nationwide Retirement Solutions program with over $21.4 Billion in county employee retirement savings.
Cost Saving Solutions

Nationwide Retirement Solutions

NACo's Defined Contribution and Retirement Services Program offers county employees a voluntary, tax-deferred savings opportunity to supplement employer-sponsored retirement plans. It also offers a 401(a) match and stand-alone defined contribution plans.

More than **410,500** county employees participated in the program with over **$21.4 billion** in assets

Since the partnership began, we’ve served more than **1.6 million** county employees and retirees

**3,068** counties and county jurisdictions participate

**41** state associations of counties endorse the program

Live Healthy U.S. Counties

**1,301** counties participate in the Prescription Discount Program

**32** state associations endorse Rx; **22** endorse Rx, Health and Dental

County residents have saved **$702 million** since the program’s inception

**In 2019, $9.5 million** has been returned to local governments in Indiana and California

NACo FSC Revenue Recovery

NACo FSC's new local government debt offset service helps counties collect outstanding debt in a timely, cost-effective manner. The service allows counties to compile and submit delinquencies for offset against pending state personal income tax refunds and lottery winnings.
Financial Health

Operating Revenue

- NACoFS Corp Royalties & Fees: 34%
- Membership Dues & Services: 24%
- Conferences: 11%
- Other Income: 3%
- Grants, Contracts & Contributions: 24%
- County Programs: 3%

Operating Expenses

- Management & Ops: 40%
- County Programs & Services: 16%
- Legislative: 12%
- Membership Development & Management: 6%
- Grants & Contracts: 13%
- Conferences: 9%
- NACoFS Corp: 4%
NACo Leadership

Executive Committee

PRESIDENT
Hon. Greg Cox
Supervisor
San Diego County, Calif.

FIRST VICE PRESIDENT
Hon. Mary Ann Borgeson
Commissioner
Douglas County, Neb.

SECOND VICE PRESIDENT
Hon. Gary W. Moore
County Judge/Executive
Boone County, Ky.

IMMEDIATE PAST PRESIDENT
Hon. Roy Charles Brooks
Commissioner
Tarrant County, Texas

CENTRAL REGION REPRESENTATIVE
Hon. Cindy Bobbitt
Commissioner
Grant County, Okla.

SOUTH REGION REPRESENTATIVE
Hon. Ruby A. Brabo
Supervisor
King George County, Va.

WEST REGION REPRESENTATIVE
Hon. Gordon Cruickshank
Commissioner
Valley County, Idaho

NORTHEAST REGION REPRESENTATIVE
Hon. Christian Y. Leinbach
Commission Chair
Berks County, Pa.

NACo CEO/EXECUTIVE DIRECTOR
Matthew D. Chase
Washington, D.C.

Standing Committee Chairs

AUDIT COMMITTEE CHAIR
Hon. Gene Smith
County Administrator
Iron County, Mich.

FINANCE COMMITTEE CHAIR
Hon. Mary Ann Borgeson
Commissioner
Douglas County, Neb.

INFORMATION TECHNOLOGY COMMITTEE CHAIR
Hon. Christopher Constance
Commissioner
Charlotte County, Fla.

MEMBERSHIP COMMITTEE CHAIR
Hon. Richard Malm
Commissioner
Jefferson County, Kan.

PROGRAMS AND SERVICES COMMITTEE CHAIR
Hon. Keith Carson
Supervisor
Alameda County, Calif.

Caucus Chairs

LARGE URBAN COUNTY CAUCUS (LUCC) CHAIR
Hon. Larry Johnson
Commissioner
DeKalb County, Ga.

RURAL ACTION CAUCUS (RAC) CHAIR
Hon. James Schmidt
Commissioner
Lincoln County, S.D.

WESTERN INTERSTATE REGION (WIR) PRESIDENT
Hon. Tommie Cline Martin
Supervisor
Gila County, Ariz.
Policy Steering Committee Chairs

AGRICULTURE AND RURAL AFFAIRS COMMITTEE CHAIR
Hon. Melissa McKinlay
Commissioner
Palm Beach County, Fla.

COMMUNITY ECONOMIC AND WORKFORCE DEVELOPMENT COMMITTEE CHAIR
Hon. Jim McDonough
Commissioner
Ramsey County, Minn.

ENVIRONMENT, ENERGY AND LAND USE COMMITTEE CHAIR
Hon. Kitty Barnes
Commissioner
Catawba County, N.C.

FINANCE, PENSIONS AND INTERGOVERNMENTAL AFFAIRS COMMITTEE CHAIR
Hon. Kevin Boyce
Commissioner
Franklin County, Ohio

HEALTH COMMITTEE CHAIR
Hon. Clay Jenkins
County Judge
Dallas County, Texas

HUMAN SERVICES AND EDUCATION COMMITTEE CHAIR
Hon. Nancy Sharpe
Commissioner
Arapahoe County, Colo.

JUSTICE AND PUBLIC SAFETY COMMITTEE CHAIR
Hon. Alisha Bell
Commissioner
Wayne County, Mich.

PUBLIC LANDS COMMITTEE CHAIR
Hon. Greg Chilcott
Commissioner
Ravalli County, Mont.

TELECOMMUNICATIONS AND TECHNOLOGY COMMITTEE CHAIR
Hon. Jason Brinkley
County Judge
Cooke County, Texas

TRANSPORTATION COMMITTEE CHAIR
Hon. Randy Maluchnik
Commissioner
Carver County, Minn.
Board of Directors

Hon. Ikaika Anderson  
Council Member  
Honolulu City and County, Hawaii

Hon. Allan F. Angel  
Commissioner  
Kent County, Del.

Hon. Jonathon Aragon  
Commissioner  
Valencia County, N.M.

Hon. Elizabeth Archuleta  
Supervisor  
Coconino County, Ariz.

Col. John E. Aubrey  
County Sheriff  
Louisville Jefferson County, Ky.

Mr. Orrin Bailey  
Michigan Works!  
Berrien County, Mich.

Hon. Rushern L. Baker  
County Executive  
Prince George's County, Md.

Hon. Peter Baldacci  
Commissioner  
Penobscot County, Maine

Hon. Kathryn Barger  
Supervisor  
Los Angeles County, Calif.

Ms. Amy Bason  
Deputy Director and General Counsel  
North Carolina Association of County Commissioners, N.C.

Hon. John M. Becker  
Chairman  
Madison County, N.Y.

Hon. Ron Berry  
Commissioner  
Roane County, Tenn.

Mr. Walter R. Beyer IV  
Chief Engineer and Operations Officer  
Elmore County, Ala.

Hon. Matthew Bierlein  
Commissioner  
Tuscola County, Mich.

Hon. Cindy Bobbitt  
Commissioner  
Grant County, Okla.

Mr. Tim Boncoskey  
Chief Deputy Assessor  
Maricopa County, Ariz.

Hon. Ken Borton  
Commissioner  
Otsego County, Mich.

Hon. Mary Ann Borgeson  
Commissioner  
Douglas County, Neb.

Hon. Joel Bousman  
Commissioner  
Sublette County, Wyo.

Hon. Ruby A. Brabo  
Supervisor  
King George County, Va.

Hon. Joe Briggs  
Commissioner  
Cascade County, Mont.

Hon. Roy Charles Brooks  
Commissioner  
Tarrant County, Texas

Hon. Cindy Bulloch  
County Assessor  
Iron County, Utah

Mr. Randall Burkhart  
Assistant Director, Parks, Trails and Building Grounds  
Douglas County, Colo.

Hon. Jon H. Burrows  
County Judge  
Bell County, Texas

Hon. Irwin Burton  
Councilman  
Sussex County, Del.

Hon. Bradley Carleyon  
County Attorney  
Navajo County, Ariz.

Hon. Keith Carson  
Supervisor  
Alameda County, Calif.

Hon. Toni Carter  
Commissioner  
Ramsey County, Minn.

Hon. George B. Cole  
Councilman  
Suzzallo County, Del.

Hon. Stacy Corless  
Supervisor  
Mono County, Calif.

Hon. Greg Cox  
Supervisor  
San Diego County, Calif.

Mr. Nicholas Crossley  
Director, Emergency Management and Homeland Security  
Hamilton County, Ohio

Hon. Gordon Cruickshank  
Commissioner  
Valle County, Idaho

Hon. Kenneth A. Dahlstedt  
Commissioner  
Skagit County, Wash.

Hon. Bryan Desloge  
Commissioner  
Leon County, Fla.

Hon. Cheryl Dinolfo  
County Executive  
Monroe County, N.Y.

Hon. Michael Diskin  
County Treasurer  
Essex County, N.Y.

Hon. Kathryn E. Dodge  
Assembly Member  
North Star Borough, Alaska

Hon. Jerry Doucette  
Commissioner  
Alger County, Mich.

Hon. Daryl Dukart  
Commissioner  
Dunn County, N.D.

Hon. George Dunlap  
Commissioner  
Mecklenburg County, N.C.

Hon. Julie Ehemann  
Commissioner  
Shelby County, Ohio

Hon. Lenny Ellason  
Commissioner  
Atchison County, Ohio

Hon. Rodney Ellis  
Commissioner  
Harris County, Texas

Hon. Brandon Ellison  
County Judge  
Polk County, Ark.

Ms. Joy Esparsen  
Government Affairs Director  
New Mexico Association of Counties, N.M.

Hon. Bernard Fazzini  
Commissioner  
Harrison County, W.Va.

Hon. Richard M. Forster  
Supervisor  
Amador County, Calif.

Hon. Bob Fox  
Commissioner  
Renville County, Minn.

Hon. Kurt A. Gibbs  
Board Chair  
Marathon County, Wis.

Hon. Gregg Goslin  
Commissioner  
Cook County, Ill.

Hon. Sharon Green  
Middleton  
Council Vice-President  
Baltimore City, Md.

Hon. Loren Grosskopf  
Commissioner  
Park County, Wyo.

Hon. Ricky Hacrow  
Commission Chairman  
DeKalb County, Ala.

H. Scott Harnsberger III  
Treasurer  
Fremont County, Wyo.

Hon. Viola Harris  
Commissioner  
Edgecombe County, N.C.

Hon. George P. Hartwick  
Commissioner  
Dauphin County, Pa.
Hon. John W. King
Freeholder
Hunterdon County, N.J.

Mr. Eugene Kinlow
Director, Mayor’s Office of Federal & Regional Affairs
District of Columbia

Hon. Marilyn Kirkpatrick
Commissioner
Clark County, Nev.

Hon. Angelo D. Kyle
Board Member
Lake County, Ill.

Hon. Chip LaMarca
Commissioner
Broward County, Fla.

Hon. Marcia Lamb
Treasurer/Auditor/Superintendent of Schools
Designee
Billings County, N.D.

Hon. David Landis
Mayor
Ketchikan Gateway Borough, Alaska

Hon. Colleen Landkamer
Commissioner
Blue Earth County, Minn.

Hon. Christian Y. Leinbach
Commission Chair
Berks County, Pa.

Ms. Lori Letzring
Community Services and Outreach Manager
Hillsborough County, Fla.

Hon. Deborah A. Lieberman
Commissioner
Montgomery County, Ohio

Hon. Michael Logsdon
Magistrate
Oldham County, Ky.

Hon. Ray Long
Chairman
Morgan County, Ala.

Hon. Merceria L. Ludgood
Commissioner
Mobile County, Ala.

Hon. Mark H. Luttrell
County Mayor
Shelby County, Tenn.

Hon. Warren Mackey
Commissioner
Hamilton County, Tenn.

Hon. Richard Malm
Commissioner
Jefferson County, Kan.

Hon. Tommie Cline Martin
Supervisor
Gila County, Ariz.

Hon. Tyler Massey
Treasurer
Hidalgo County, N.M.

Hon. Timothy P. McCormick
Commissioner
Ohio County, W.Va.

Hon. Jim McDonough
Commissioner
Ramsey County, Minn.

Hon. Michael McGinley
Commissioner
Beaverhead County, Mont.

Hon. Debbi McGinnis
Collector of Revenue
Polk County, Mo.

Hon. Melissa J. McKinlay
Commissioner
Palm Beach County, Fla.

Hon. David Meyer
County Board Chair
Washington County, Ill.

Hon. Amy Hale Miliiken
County Attorney
Warren County, Ky.

Ms. Carol Moehrle
Public Health Director - Idaho North Central District
Nez Perce County, Idaho

Hon. Harrison A. Moody
Supervisor
Dinwiddie County, Va.

Hon. Gary W. Moore
County Judge/Executive
Boone County, Ky.

Hon. Waymon Mumford
Council Member
Florence County, S.C.

Mr. Marvin E. Myers
Surveyor
Roscommon County, Mich.

Hon. David L. Nicholson
Circuit Court Clerk
Louisville Jefferson County, Ky.

Hon. Jimmy Odom
Associate Commissioner
Cass County, Mo.

Ms. Vivian G. Parsons
Executive Director
County Commissioners’ Association of West Virginia, W.Va.

Ms. Beverly Perry
Senior Advisor Executive
Office of the Mayor
District of Columbia

Hon. Donna D. Peterson
Treasurer
Payette County, Idaho

Mr. Chester E. Pintarelli
Administrator, Medical Care
Iron County, Mich.

Hon. Craig Pope
Commissioner
Polk County, Ore.

Hon. Robert Post
Commissioner
Banner County, Neb.

Hon. Toni Preckwinkle
Board President
Cook County, Ill.

Hon. David A. Rabbitt
Supervisor
Sonoma County, Calif.

Hon. Jeff Rader
Commissioner
DeKalb County, Ga.

Hon. Craig Rice
Council Member
Montgomery County, Md.

Hon. Herbert “Tim” M. Richards III
Council Member
Hawaii County, Hawaii

Hon. Connie Rockco
Supervisor
Harrison County, Miss.

Hon. Christopher T. Rodgers
Commissioner
Douglas County, Neb.

Hon. Manuel Ruiz
Supervisor
Santa Cruz County, Ariz.

Hon. Harvey Ruvin
Clerk of Courts/Ex-Officio
Clerk of the Board
Miami-Dade County, Fla.

Hon. Charlotte Sandvik
Treasurer
Cass County, N.D.

Hon. James Schmidt
Commissioner
Lincoln County, S.D.

Hon. Martha Schrader
Commissioner
Clackamas County, Ore.

Mr. Robert Sheehan
Chief Executive Officer
Community Mental Health Association of Michigan

Hon. Christopher Shoff
Chairman
Freeborn County, Minn.

Ms. Amy Shrago
Health and Legislative Policy Analyst
Alameda County, Calif.

Mr. Steven Singer
Fire and Rescue Chief
Powhatan County, Va.
NACo Officials on Federal/External Boards and Committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Organization/Position</th>
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<tbody>
<tr>
<td>Mr. Gene Smith</td>
<td>County Administrator</td>
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<tr>
<td>County Administrator</td>
<td>Iron County, Mich.</td>
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<tr>
<td>Hon. James J. Snyder</td>
<td>County Legislator</td>
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<tr>
<td>Cattaraugus County, N.Y.</td>
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<tr>
<td>Hon. Eric Solieau</td>
<td>Police Juror</td>
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<tr>
<td>Evangeline Parish, La.</td>
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<td>Hon. Nancy Thrash</td>
<td>Commissioner</td>
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<td>Lamar County, Ga.</td>
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<td>Hon. Jerrie Tipton</td>
<td>Commissioner</td>
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<td>Mineral County, Nev.</td>
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<td>Hon. Thomas Tombarello</td>
<td>Chair, Commissioner</td>
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<td>Rockingham County, N.H.</td>
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<td>Hon. Daniel P. Troy</td>
<td>Commissioner</td>
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<td>Lake County, Ohio</td>
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<tr>
<td>Hon. Grant Veeder</td>
<td>Auditor/Commissioner of Elections</td>
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<td>Black Hawk County, Iowa</td>
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<td>Mr. Chris Villines</td>
<td>Executive Director</td>
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<td>Association of Arkansas Counties, Ark.</td>
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<tr>
<td>Hon. Kenton C. Ward</td>
<td>Surveyor</td>
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<td>Hamilton County, Ind.</td>
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<td>Ms. Patricia Ward</td>
<td>Community Development/</td>
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<td>Housing Director</td>
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<td>Tarrant County, Texas</td>
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<td>Hon. Charles Weed</td>
<td>Commissioner</td>
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<td>Cheshire County, N.H.</td>
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<td>Hon. Gloria D. Whisenhunt</td>
<td>Commissioner</td>
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<td>Forsyth County, N.C.</td>
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<td>Hon. Larry W. White</td>
<td>Commissioner</td>
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<td>Escambia County, Ala.</td>
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<td>Hon. Glen Whitley</td>
<td>County Judge</td>
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<td>Tarrant County, Texas</td>
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<tr>
<td>Hon. Debbie Wise</td>
<td>Commissioner</td>
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<td>County Circuit Clerk</td>
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<td>Randolph County, Ark.</td>
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<td>Hon. Terry D. Wolf</td>
<td>Commissioner</td>
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<td>Washakie County, Wyo.</td>
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<td>Hon. Jack Woodrum</td>
<td>Commissioner</td>
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<td>Summers County, W.Va.</td>
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<td>Mr. Edward Zackery</td>
<td>Veterans Service Office Director</td>
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<td>Medina County, Ohio</td>
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<tr>
<td>Hon. James P. Zwetzig</td>
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<td>Morgan County, Colo.</td>
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<td>Bureau of Land Management</td>
<td>National Wild Horse and Burro Advisory Board</td>
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<td>Rural Assistance Center</td>
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<td>Dept. of Commerce</td>
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<td>Dept. of Health and Human</td>
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<td>Dept. of Homeland Security and</td>
<td>Center for Rural Development Domestic Preparedness</td>
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<td>Dept. of Homeland Security</td>
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<td>EPA Governance Coordinating</td>
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<td>EPA Local Government</td>
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<td>Advisory Committee</td>
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<td>EPA Local Government</td>
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<td>Advisory Committee – Small</td>
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<tr>
<td>Community Advisory Committee</td>
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