



NACO FORUM:

**OPTIMIZING
HEALTH, JUSTICE
AND PUBLIC SAFETY
IN YOUR COUNTY**

JAN 21 - 23, 2015 | CHARLESTON PLACE HOTEL | CHARLESTON, S.C.





ABOUT THE NATIONAL ASSOCIATION OF COUNTIES

The National Association of Counties (NACo) is the only national organization that represents county governments in the United States. Founded in 1935, NACo assists America's 3,069 counties in pursuing excellence in public service to produce healthy, vibrant, safe and resilient counties. NACo promotes sound public policies, fosters county solutions and innovation, promotes intergovernmental and public-private collaboration and provides value-added services to save counties and taxpayers money. For more information about NACo, visit www.NACo.org.

NACo OFFICERS



PRESIDENT
Hon. Riki Hokama
Council Member
Maui County, Hawai'i



SECOND VICE PRESIDENT
Hon. Bryan Desloge
Commissioner
Leon County, Fla.



FIRST VICE PRESIDENT
Hon. Sallie Clark
Commissioner
El Paso County, Colo.



IMMEDIATE PAST PRESIDENT
Hon. Linda Langston
Supervisor
Linn County, Iowa



EXECUTIVE DIRECTOR
Matthew D. Chase

JUSTICE AND PUBLIC SAFETY STEERING COMMITTEE

NACo's Justice and Public Safety Steering Committee (JPS) advises and advocates for the county perspective before federal lawmakers and regulators. The committee is composed of county elected officials, emergency managers and court professionals. As a policy committee, JPS members discuss and develop federal policy recommendations on issues related to justice, emergency management, homeland security, juvenile justice, crime prevention and more. For more information about the JPS Steering Committee, visit www.naco.org/legislation/policies/pages/jps.aspx.

HEALTHY COUNTIES INITIATIVE

Launched in 2011, the Healthy Counties Initiative enhances public-private partnerships in local health delivery, individual and community health, and assists counties to effectively implement federal health reform. The Initiative is guided by an Advisory Board composed of county officials who are health leaders at NACo and corporate partners. The Advisory Board assists NACo in identifying priorities and activities and provides input and expertise on program implementation. For more information about the Initiative, visit www.naco.org/healthycountiesinitiative.

HEALTHY COUNTIES SPONSORS:



High performance. Delivered.

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SMART JUSTICE

NACo's Smart Justice efforts aim to build knowledge and capacity for successful justice policies and practices among the nation's counties. Smart Justice projects enhance partnerships among public, private and philanthropic leaders along with national experts to promote safer communities and utilize taxpayer money more effectively and efficiently.

SMART JUSTICE SPONSORS:



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Dear Health, Justice and Public Safety Champions,

January 21, 2015

Welcome to the **2015 NACo Forum: Optimizing Health, Justice and Public Safety in Your County**. We are excited that you are able to attend this gathering of county leaders and private sector partners to explore how we can enhance our local health, justice and emergency management systems. Each year brings new challenges and opportunities for America's counties to develop solutions to meet the needs of their diverse populations. Our nation's counties are uniquely positioned to create, enhance and sustain healthy, vibrant and safe communities. Given the intersection of the health, justice and public safety systems, the forum is jointly conducted by the Healthy Counties Initiative Advisory Board, Justice and Public Safety Steering Committee and Smart Justice programming.

This forum will aim to address challenges and opportunities to improving county health, justice and emergency management systems. In addition, this meeting provides a venue for you to network, share ideas and learn how you can build on your county's existing strengths and make improvements through partnerships. Forum participants will discuss the role of counties in issue areas such as reducing racial and ethnic disparities in local health and justice systems, the impact of social determinants of health on our communities, mental illness and its impact on jails, health coverage enrollment for justice-involved populations, paying for disasters, juvenile justice reform and cross-jurisdictional data sharing.

Because this forum is part of an ongoing conversation to create and sustain meaningful and impactful change and improvements in your county, we encourage you to further share your experience with NACo members through COIN – the County Innovation Network. NACo has also created various tools, such as podcasts and webinars, for you to use at your convenience. We encourage you to continue implementing best practices in your communities and to also share those experiences with NACo and other members. We look forward to your continued participation and leadership.

The forum is made possible by the contributions of our generous sponsors who continue to support our efforts by partnering with us to improve outcomes in America's counties. Their support is an integral part of what we do.

Thank you for participating in this year's forum and welcome to Charleston County!

Sincerely,



Hon. Joan Garner
Commissioner, Fulton County, Ga.
Chair, NACo Healthy Counties
Initiative Advisory Board



Hon. Katie "Kay" S. Cashion
Commissioner, Guilford County, N.C.
Chair, NACo Justice and Public Safety Steering
Committee

MEETING/HOTEL & MOBILE WORKSHOP LOCATIONS



Belmond Charleston Place
205 Meeting Street
Charleston, S.C. 29401
843.722.4900

TRAVEL INFORMATION

Belmond Charleston Place is located in the heart of downtown Charleston, S.C. Charleston is located in the Lowcountry of South Carolina, midway between Myrtle Beach and Hilton Head Island.

ATTIRE

The attire for the 2015 NACo Forum: Optimizing Health, Justice and Public Safety in Your County is business. Please bring comfortable walking shoes for the mobile workshop.

DIRECTIONS TO HEALTH/ JUSTICE MOBILE WORKSHOP

Departing Charleston Place Hotel at 3:45 p.m.*



FROM: Charleston Place Hotel, 205 Meeting Street ► **TO:** Charleston County Judicial Center, 100 Broad Street

WALK THERE:

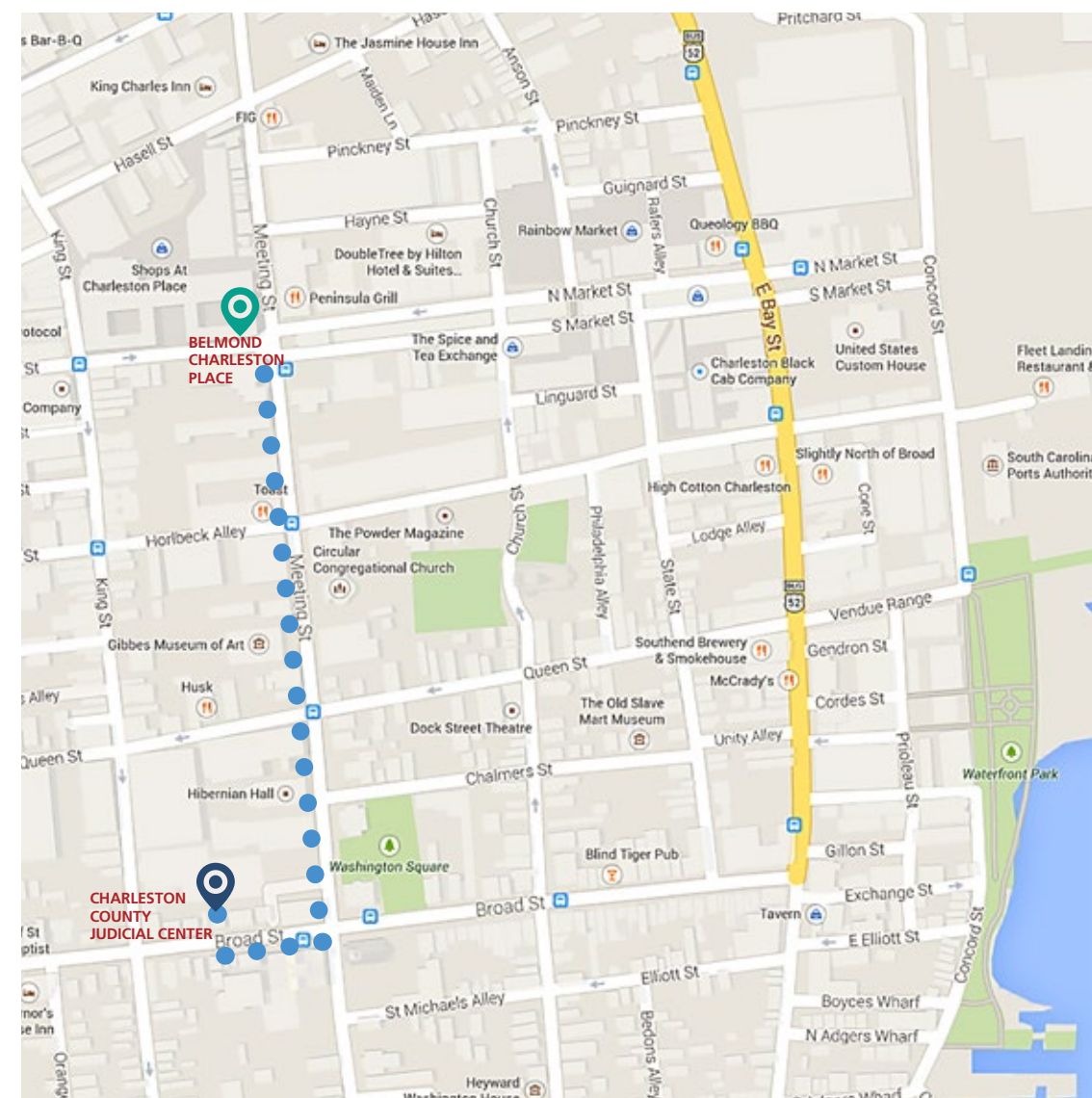
- Head South on Meeting Street toward North Market Street (0.3 mi)
- Turn Right onto Broad Street (269 ft)
- Destination will be on the right

EMERGENCY MANAGEMENT MOBILE WORKSHOP



The bus will depart from the hotel lobby promptly at 3:45 p.m. and return to the hotel by 6:00 p.m.

* If you have any questions or need assistance, contact Kathy Rowings at 202.904.0007



FORUM AGENDA-AT-A-GLANCE

■ WEDNESDAY, JANUARY 21

6:15 p.m.

WELCOME RECEPTION

*The Riviera Theater, Ballroom
(The Riviera Theater is located directly across the street from the Charleston Place Hotel.)*

Registration will be open from 1:00 p.m. – 5:00 p.m. in the Live Oak Foyer

■ THURSDAY, JANUARY 22

8:00 a.m.

NETWORKING BREAKFAST

Live Oak Room

8:30 a.m.

WELCOME & OPENING

Live Oak Room

CONCURRENT SESSIONS

9:00 a.m. - 10:15 a.m.

EMERGENCY MANAGEMENT PRESENTATION AND ROUNDTABLE: HOW TO PAY FOR A DISASTER PART 1
Colleton Room

ADDRESSING RACIAL AND ETHNIC DISPARITIES AND SOCIAL DETERMINANTS OF HEALTH WHEN INTEGRATING COUNTY HEALTH AND JUSTICE SYSTEMS
Live Oak Room

10:15 a.m.

NETWORKING BREAK

CONCURRENT SESSIONS

10:30 a.m. – 12:00 p.m.

EMERGENCY MANAGEMENT PRESENTATION AND ROUNDTABLE: HOW TO PAY FOR A DISASTER PART 2
Colleton Room

BEHAVIORAL HEALTH AND JUSTICE: WORKING TOGETHER, LOOKING AHEAD
Live Oak Room

12:00 p.m.

LUNCH

Cypress/Dogwood Room

1:15 p.m.

NACO'S MENTAL ILLNESS AND JAILS INITIATIVE

Live Oak Room

2:00 p.m.

NETWORKING BREAK

CONCURRENT SESSIONS

2:15 p.m. – 3:30 p.m.

EMERGENCY MANAGEMENT FOR VULNERABLE POPULATIONS
Drayton Room

HEALTH COVERAGE ENROLLMENT FOR THE COUNTY JAIL POPULATION
Live Oak Room

3:30 p.m.

PREPARE FOR MOBILE WORKSHOPS

3:45 p.m.

DEPART FOR MOBILE WORKSHOPS
Meet in hotel lobby

EMERGENCY MANAGEMENT: EXPERIENCE THE COUNTY ROLE IN EMERGENCY RESPONSE
*Charleston County Emergency Operations Center (EOC)
8500 Palmetto Commerce Parkway
North Charleston, S.C. 29456*

The bus will depart from the hotel lobby promptly at 3:45 p.m. and return to the hotel by 6:00 p.m.

DRUG USE AND MENTAL HEALTH: SPECIALTY COURTS IN CHARLESTON COUNTY

*The Charleston County Judicial Center
100 Broad Street
Charleston, S.C. 29401*

The group will depart promptly at 3:45pm from the hotel lobby and walk to the judicial center. Taxis will be available for individuals unable to walk.

■ FRIDAY, JANUARY 23

8:15 a.m.

NETWORKING BREAKFAST

Live Oak Room

CONCURRENT SESSIONS

9:00 a.m. – 10:30 a.m.

SYSTEMS OF CARE IN JUVENILE JUSTICE AND MENTAL HEALTH
Live Oak Room

TAKING CARE OF OUR OWN

Colleton Room

10:30 a.m.

NETWORKING BREAK

10:45 a.m.

DATA SHARING ACROSS AGENCIES AND JURISDICTIONS: IMPROVING PREPAREDNESS AND OUTCOMES
Live Oak Room

12:00 p.m.

CLOSING REMARKS

12:30 p.m. – 2:30 p.m.

NACO JUSTICE AND PUBLIC SAFETY STEERING COMMITTEE
Dogwood Room

NACO HEALTHY COUNTIES ADVISORY BOARD MEETING
Cypress Room

FORUM AGENDA

■ WEDNESDAY, JANUARY 21

6:15 p.m.

WELCOME RECEPTION

*The Riviera Theater, Ballroom
(The Riviera Theater is located directly across the street from the Charleston Place Hotel.)*

Registration will be open from 1:00 p.m. – 5:00 p.m.

■ THURSDAY, JANUARY 22

8:00 a.m.

NETWORKING BREAKFAST

Live Oak Room

8:30 a.m.

WELCOME & OPENING

Live Oak Room



• **HON. SALLIE CLARK, COMMISSIONER, EL PASO COUNTY, CO., IS NACO'S FIRST VICE PRESIDENT** and has been active in NACO since 2005. Clark is a longtime member and subcommittee vice chair of the Justice and Public Safety Steering Committee. She is also a member of the Financial Services Center Advisory

Committee, Large Urban County Caucus Steering Committee and Cybersecurity Task Force. Previously, she served on the Veterans and Military Services Committee, Membership Committee and Arts and Culture Commission. El Paso County was hit by two massive and deadly wildfires in 2012 and 2013. Clark focuses her NACO leadership to collaborate with and educate other counties on the lessons her county has learned in the areas of emergency preparedness, response, recovery and communications. Clark was elected to serve as an El Paso County Commissioner in 2004 and re-elected in 2008 and 2012. She has served as board chair and vice chair. She was the fourth woman to have been elected to the El Paso County Board of Commissioners and is the third woman to have served as board chair.



• **HON. KAY CASHION, COMMISSIONER, GUILFORD COUNTY, N.C.,** was appointed to represent District 6 in 2004 and was elected to office in 2006. Commissioner Cashion serves as a liaison for the Board of Commissioners on several boards, including the Criminal Justice Partnership, the Greensboro Partnership Strategic

Plan Committee and the Juvenile Crime Prevention Council. She also serves on the Board Community Based Organization Committee, New

Budget Process Committee, Jail Construction Advisory Committee and School Budget Committee. Commissioner Cashion is a member of several state and national organizations, including the Women of NACO Leadership Group, the North Carolina Association of County Commissioners' Intergovernmental Relations Steering Committee and chairs the NACO Justice and Public Safety Steering Committee.



• **HON. JOAN GARNER, COMMISSIONER, FULTON COUNTY, GA.,** is devoted to building healthier communities in Fulton County by advocating for policies, resources and collaborative partnerships that create productive environments for citizens to live, work and play. She serves on several steering committees at the

National Association of Counties and the Association of County Commissioners of Georgia and chairs the NACO Healthy Counties Initiative Advisory Board. Commissioner Garner has led several community organizations and served on several philanthropic boards. She is currently in her 2nd term serving as Fulton County Commissioner for District 4, where she resides in the Historic Old Fourth Ward neighborhood with her partner, Judge Jane Morrison.



• **MR. W. KURT TAYLOR, ESQ., ADMINISTRATOR, CHARLESTON COUNTY,** has been in this position since February 2012. Mr. Taylor has been a licensed attorney since 1987 and has been employed with Charleston County Government for 23 years. Mr. Taylor is the Past President of the South Carolina

Association of County Attorneys, Past Chair of the Counties and Special Municipal Districts Department and Past Chair of the International Municipal Lawyers' Association. Mr. Taylor is admitted to practice before the U.S. District Court, Fourth Circuit Court of Appeals and U.S. Supreme Court.

CONCURRENT SESSIONS

9:00 a.m. – 10:15 a.m.

EMERGENCY MANAGEMENT PRESENTATION AND ROUNDTABLE: HOW TO PAY FOR A DISASTER PART 1
Colleton Room

The Federal Emergency Management Agency's (FEMA) Public Assistance (PA) program helps states and counties pay for a presidentially declared disaster. The policies that accompany the use of these funds are complicated and varied, and many PA recipients are being deobligated by FEMA due to accounting issues identified by the U.S. Department of Homeland Security's Inspector General. Some jurisdictions have been asked to "pay back" or return PA

funding due to accounting and procurement errors. Elected officials and emergency managers will learn about common pitfalls to avoid and the resources available to avoid FEMA deobligation.



• **MODERATOR: HON. JOHN MILLER, SUPERVISOR, BLACK HAWK COUNTY, IOWA**, was elected to the Black Hawk County Board of Supervisors in 2004. Supervisor Miller sits on the Roads and Bridges Committee along with being the liaison to the Black Hawk County Conservation Board and Planning and Zoning.

He is a member of the Hawkeye Chapter of the American Red Cross board and sits on the Executive Committee. In October of 1993, he was appointed by President Clinton to be the Regional Director of the Federal Emergency Management Agency's FEMA Region VII based in Kansas City, Mo. FEMA Region VII includes Iowa, Missouri, Kansas and Nebraska.

• **WILLIAM W. ROCHE, DIRECTOR, PUBLIC ASSISTANCE DIVISION**, began his career with FEMA in February of 1995, as a DAE in Individual Assistance. He spent the next eight years working for the Northridge Earthquake recovery operations in various roles ranging from serving as a PA Project Specialist preparing PA grants to eventually becoming the Deputy PA Officer managing the daily operations of PA closeout efforts for more than 30,000 grants. Since 2007, Bill has served as the Infrastructure Branch Chief at FEMA Region IX. In September 2011, Bill accepted a position as the Director of the Public Assistance Division, Recovery Directorate in Washington, D.C. In his 18 years working in emergency management, Bill has responded to and managed response and recovery operations for more than 36 federal disasters, including the 1994 Northridge Earthquake, the Southern California Wildfires of 2003 and 2007, California Winter Storms and flooding events in 2005 and 2006, Hurricanes Gustav and Ike in 2008, the 2009 Earthquake/Tsunami in American Samoa and continuing Region IX incidents and declarations.



• **MR. BILL RILEY, SENIOR PROGRAM MANAGER, RECOVERY DIVISION, WITT O'BRIEN'S**, is responsible for oversight and management of Witt O'Brien's disaster field operations, client contract and relationship management; recovery planning, analysis, and implementation; and client and disaster

program problem resolution. Mr. Riley managed Witt O'Brien's recovery efforts in New York and Connecticut associated with Superstorm Sandy and served as Project Manager for the Witt Associates' recovery efforts with the University of Texas Medical Branch, the Vermont State Hospital, the City of Houston and the City of Galveston. Prior to joining Witt O'Brien's, Mr. Riley spent more than eight years as Chief Operating Officer of Holy Cross Family Ministries in North Easton, Mass., where he was responsible for all operational concerns of the international organization's holding company, two operating companies and five business units in 14 countries. Mr. Riley was previously Manager of Media Relations and Incident Operations

Center at the U.S. Chemical Safety and Hazard Investigation Board in Washington, D.C., where he was a capable member of the five-person start-up team of this U.S. Government Executive Branch agency. Previously, Mr. Riley served at the Federal Emergency Management Agency (FEMA) where he was a senior advisor to the Federal Coordinating Officer at the sites of presidentially declared disasters in the U.S. and its territories.

9:00 a.m. – 10:15 a.m.

ADDRESSING RACIAL AND ETHNIC DISPARITIES AND SOCIAL DETERMINANTS OF HEALTH WHEN INTEGRATING COUNTY HEALTH AND JUSTICE SYSTEMS

Live Oak Room

As the local safety net for health and social services, enforcers of the law and the entities responsible for policy making and programming decisions, counties are in a unique position to impact individual and community health and safety. Two areas many counties are working to address are social determinants of health and racial and ethnic disparities. Social determinants of health include factors such as unemployment, educational attainment, eating habits and physical environment, and play a critical role in health outcomes, while racial and ethnic disparities are evident in the rates at which minorities are involved in the justice system. This session will provide an overview of and discuss the impact of these two topics, and explore various approaches being used to address these factors to achieve and sustain healthy, safe and thriving counties.

• **MODERATOR: HON. JOAN GARNER, COMMISSIONER, FULTON COUNTY, GA.**



• **MR. JAMES BELL, FOUNDER AND EXECUTIVE DIRECTOR, W. HAYWOOD BURNS INSTITUTE**, has been successfully working to reduce racial and ethnic disparities in the youth justice system in over 100 counties across the United States. He works closely with judges, law enforcement, probation officers,

attorneys, community organizations and families to engage this seemingly intractable problem.

• **PROFESSOR ELIZABETH BAKER, PHD, MPH**, is Professor and Chair of Behavioral Science and Health Education at the Saint Louis University College for Public Health and Social Justice. Much of her research has focused on social determinants of health; both understanding how these factors influence health and health behavior as well as how to intervene with communities to create changes in these determinants. In addition to specific research projects aiming to address social determinants, Dr. Baker helped to organize a Centers for Disease Control and Prevention conference on social determinants of health equity. The lessons learned from this conference were published in the American Journal of Public Health and in a workbook, *Promoting Health Equity: A Resource to Help Communities Address Social Determinants of Health*.

10:15 a.m.

NETWORKING BREAK

CONCURRENT SESSIONS

10:30 a.m. – 12:00 p.m.

BEHAVIORAL HEALTH AND JUSTICE: WORKING TOGETHER, LOOKING AHEAD

Live Oak Room

The connection between behavioral health and justice systems is strong: An estimated 2 million people with serious mental illnesses are booked into county jails each year and estimates are that almost three-quarters of inmates with serious mental illnesses have co-occurring substance use disorders. Justice and behavioral health systems must collaborate and communicate to effectively treat this population. This session will discuss the current state of behavioral health and justice, examine how county agencies are currently working to tackle this issue and offer insights into how these agencies can improve their efforts in the future.



• **MODERATOR: MS. PAT RYAN, EXECUTIVE DIRECTOR (RETIRED), CALIFORNIA MENTAL HEALTH DIRECTORS ASSOCIATION (CMHDA)**, was responsible until late 2013 for overseeing CMHDA's government relations activities, including advocacy with the legislature and relevant state and federal agencies on issues

of importance to California's county-based public mental health system. Ms. Ryan provided significant leadership in representing local mental health systems on key state legislation and recently, Ms. Ryan led the organization during California's complex implementation of the Affordable Care Act. Prior to joining CMHDA, Ms. Ryan served as Vice President for Behavioral Health and Governance at the California Hospital Association, legislative assistant to two members of Congress — Rep. Tom Lantos (D-CA) and Rep. Richard Ottinger (D-NY), Assistant Director of Government Relations for the American Psychiatric Association and Associate Director of Congressional Affairs for the National Association of Psychiatric Health Systems. Ms. Ryan currently serves as a behavioral health consultant and is a governor-appointed member of the California Department of Public Health/Office of Health Equity Advisory Board. She previously also served on the Board of Directors of the National Association of County Behavioral Health and Developmental Disabilities Directors (NACBHDD) for 12 years, including two years as Vice President.



• **FORMER U.S. REP. PATRICK KENNEDY, CO-FOUNDER OF ONE MIND FOR RESEARCH AND FOUNDER OF KENNEDY FORUM**, served 16 years in the U.S. House of Representatives, and is predominantly known as author and lead sponsor of the Mental Health Parity and Addiction Equity Act of 2008. This

dramatic piece of legislation provides tens of millions of Americans who were previously denied care with access to mental health treatment.



• **JUDGE STEVE LEIFMAN, ASSOCIATE ADMINISTRATIVE JUDGE IN THE MIAMI-DADE COUNTY COURT CRIMINAL DIVISION AND SPECIAL ADVISOR ON CRIMINAL JUSTICE AND MENTAL HEALTH FOR THE SUPREME COURT OF FLORIDA**, is

at the forefront of a public policy movement in

the criminal justice system to reduce the number of people with mental illness in prison and to develop alternative approaches that offer treatment and support for recovery.

10:30 a.m. – 12:00 p.m.

EMERGENCY MANAGEMENT PRESENTATION AND ROUNDTABLE: HOW TO PAY FOR A DISASTER PART 2

Colleton Room

Participants will continue discussing the common pitfalls to avoid and the resources available to avoid FEMA deobligation.

12:00 p.m.

LUNCH

Cypress/Dogwood Room



• **HON. BRYAN M. DESLOGE, COMMISSIONER, LEON COUNTY, FLA., IS NACO'S SECOND VICE PRESIDENT** and holds several positions within NACO including his membership on the Health Steering Committee, Financial Services Corporation Board of Directors and the Next Generation NACO

Network. Desloge was elected to a two-year term of office in 2006 as Leon County commissioner and was reelected to four-year terms in the 2008 and 2012. He is a board member and past president of the Florida Association of Counties. Florida's governor appointed Desloge director of the Early Learning Coalition of the Big Bend, and he currently serves as a board member. He is a founding board member of the Village Square and serves as a member of the Knight Creative Communities Institute. He has served as board member and past chair of the Greater Tallahassee Chamber of Commerce and the Leon County American Red Cross. He has served as a past board member of the Senior Center Foundation; Florida State University, School of Business, Board of Governors and many others.



• **LLOYD HALE, NATIONAL ALLIANCE ON MENTAL ILLNESS REPRESENTATIVE**, has worked as a Certified Peer Support Specialist Client Affairs Coordinator for Charleston Dorchester Mental Health Center since March of 2004. This position is solely for people diagnosed with mental illness who have a

desire to help others with mental illness. In the past 10 ½ years Mr. Hale worked closely with his peers and their families to restore hope and possibilities of recovery. Alongside direct care, Hale has also provided numerous lectures among supporters and communities

leaders, bringing to the forefront a sketch detailing the journey of his recovery. Hale has teamed with SC SHARE (South Carolina Self Help Association Regarding Emotions), National Alliance on Mental Illness and Mental Health America on local and national projects to combat stigma against people with psychiatric disabilities.

1:15 p.m.

NACO'S MENTAL ILLNESS AND JAILS INITIATIVE

Live Oak Room

NACo and the Council of State Governments Justice Center are jointly embarking on an initiative to reduce the number of people with mental illnesses in jails. Mental health and justice issues are critical issues in counties. This session is an opportunity to learn more about the effort and share what is happening in your county and what type of information and assistance would be helpful to you.



• **MR. MATTHEW D. CHASE, EXECUTIVE DIRECTOR, NATIONAL ASSOCIATION OF COUNTIES**, has served as the Executive Director of the National Association of Counties since September 2012. Previously, Matt served nearly a decade as executive director of the National Association of

Development Organizations (NADO), which represents local government-based regional planning and development organizations. Prior to becoming NADO's executive director, he was the organization's legislative affairs director and deputy executive director. He began his career with the Professional Managers Association, serving as membership services director and chief operating officer.



• **MR. PATRICK FLEMING, DIRECTOR (RETIRED), BEHAVIORAL HEALTH SERVICES, SALT LAKE COUNTY, UTAH**, has worked in human services for over 30 years in a variety of capacities including program management, direct services, business management and policy

development. He has worked at the federal level, state level, the county level and for private non-profit agencies including a rural Head Start Program in Michigan. For the past 27 years Mr. Fleming has worked almost exclusively with populations having a substance use disorder delivering treatment and prevention services. Mr. Fleming retired as the director of the Salt Lake County Division of Behavioral Health Services in 2014. Mr. Fleming has also served in several professional organizations at the national level.

2:00 p.m.

NETWORKING BREAK

CONCURRENT SESSIONS

2:15 p.m. – 3:30 p.m.

EMERGENCY MANAGEMENT FOR VULNERABLE POPULATIONS

Colleton Room

Elected officials and emergency managers are responsible for the public safety of all residents in their jurisdictions. However, there are distinct populations, such as the elderly, disabled, non-English speakers and others, that may be harder to reach prior to or during a disaster. Learn about successful efforts in jurisdictions to incorporate these populations in an emergency plan so that everyone is protected.



• **MODERATOR: MR. JUDSON FREED, DIRECTOR, EMERGENCY MANAGEMENT AND HOMELAND SECURITY, RAMSEY COUNTY, MINN.**, has more than 25 years of experience in Emergency Management, Homeland Security, research protection and community risk, resilience and operational

continuity in the academic, private and public sectors. Since 2003, he has served as Director of Emergency Management and Homeland Security for Ramsey County, Minn. He accepted that position after nearly 16 years with the University Of Minnesota Department Of Emergency Management. He is an Adjunct Professor of Emergency Management at the Idaho State University and a lecturer at the University of Minnesota's Carlson School of Management. He has provided expert testimony before several state and federal commissions and to both the Minnesota State Legislature and the United States Congress. Mr. Freed serves as Vice Chair of of NACo's Homeland Security and Emergency Management Subcommittee. Mr. Freed is a Certified Emergency Manager through the IAEM and the state of Minnesota.



• **MR. JASON PATNO, DIRECTOR, CHARLESTON COUNTY EMERGENCY MANAGEMENT**, oversees the operations of the Awendaw District Fire Department, Emergency Preparedness Division, Hazardous Materials Division and Volunteer Rescue Squad. Mr. Patno serves as a subject

matter expert on one of four Regional Homeland Security Advisory Committees within the State of South Carolina. Mr. Patno joined Charleston County after serving as the director of the Berkeley County Emergency Management Department. Mr. Patno led one of South Carolina's COBRA (Chemical, Ordinance, Biological, Radiological, Assessment) Teams, leading member training and developing response protocols. Mr. Patno is a former Response Supervisor with the U.S. Coast Guard's National Strike Force Atlantic Strike Team. Mr. Patno responded to the 2001 attacks on the World Trade, spending over 90 days combined working in lower Manhattan. Shortly afterwards, Mr.

Patno led hazardous materials teams following the unexplained release of anthrax within the U. S. Capitol District. Mr. Patno served as a Federal On-Scene Coordinator, overseeing recovery operations conducted at U. S. EPA Superfund Sites. Upon his departure from the U. S. Coast Guard, Mr. Patno served as a liaison between local, State and Federal emergency management agencies while working as a Regional Emergency Manager for the South Carolina Emergency Management Division. Since 1998 Mr. Patno has served as an Incident Command System instructor, providing training to Federal, State and local first responders throughout the nation.



• **MR. BRYAN KOON, DIRECTOR, FLORIDA DEPARTMENT OF EMERGENCY MANAGEMENT**, has served as the Director since February 2011. Prior to joining the Division, he worked with Wal-Mart Stores, Inc., for five years as Operations Manager and Director of Emergency Management. Mr.

Koon's experience within emergency management includes the private sector, federal government and state government. Mr. Koon worked at the White House Military Office for seven years where he was a Watch Officer in the President's Emergency Operations Center while on active duty with the U.S. Navy. He then spent two years as Training Officer for Presidential Contingency Programs, conducting training and exercises for the White House Military Office, United States Secret Service, Federal Emergency Management Agency and others. After concluding his active duty Navy service, Mr. Koon continued to serve at the White House as a contractor from SRA, International. Mr. Koon attended the Executive Leader's Program at the Center for Homeland Defense and Security at the Navy Postgraduate School in Monterey, Calif.

2:15 p.m. – 3:30 p.m.

HEALTH COVERAGE ENROLLMENT FOR THE COUNTY JAIL POPULATION

Live Oak Room

Health care systems across the country, including those in county jails, are undergoing significant reform. As these reforms are implemented, county jails have an opportunity to enroll eligible detainees and inmates in health insurance coverage prior to reentering the community. Ninety percent of those entering county jails have no health insurance and a large percentage of them suffer from behavioral and/or physical health conditions. This session will explore how counties are using existing and new systems in their jails to increase enrollment of the justice-involved, including those held pre-trial, in health insurance.



• **MODERATOR: HON. JIM MCDONOUGH, COMMISSIONER, RAMSEY COUNTY, MINN., NACo HEALTHY COUNTIES INITIATIVES ADVISORY BOARD VICE-CHAIR**, currently serves as Vice-Chair of the Ramsey County Board. He also served as Chair of the Regional Rail Authority from

2008 until 2013 and worked tirelessly to bring more efficient and accessible transit to Ramsey County. He's been instrumental in re-establishing the Union Depot in St. Paul not only as a multi-modal transportation hub, but also as a Ramsey County historical landmark. He is recognized as a national leader in the area of transit and continues to advocate on a local, state and national level for support and revenue for projects within Ramsey County. Mr. McDonough is also dedicated to the prevention of sexual violence in our communities. In 2008, he was presented with an AWARE Award from the Minnesota Coalition Against Sexual Assault for "his outstanding dedication to raising awareness about sexual violence."



• **MR. CHRISTIAN HEISS, MPH, CPH, SENIOR PROGRAM OFFICER, CENTER FOR HEALTH CARE STRATEGIES, INC.**, supports CHCS's technical assistance activities for the Robert Wood Johnson Foundation's State Health Reform Assistance Network, which helps state agencies maximize

opportunities to improve care and coverage presented under health reform. His work focuses on assisting states in implementing health reform coverage expansion provisions and developing the interface between Medicaid and the health insurance exchanges. Prior to joining CHCS, Mr. Heiss worked at Neighborhood Health Plan of Rhode Island Neighborhood, a Medicaid managed care organization. As a project manager, he led multiple technology projects, including implementation of a provider portal and installation of a new claim auditing system. Mr. Heiss also led strategic planning efforts at Neighborhood related to health reform, including evaluation of the plan's potential participation in a Basic Health Plan or as a Qualified Health Plan in the Rhode Island Health Benefits Exchange. Before Neighborhood, Mr. Heiss served in the U.S. Navy as a submarine officer. He deployed to the Middle East on the USS Annapolis and served a tour of duty in Iraq, where he coordinated the construction of police academies for the Iraqi Ministry of Interior.



• **COMMANDER SHEILA LORANCE, JAIL COMMANDER, MARION COUNTY, ORE.,** has been with the Marion County Sheriff's Office in Salem, Ore., for the past 26 years. She was the Jail Commander for the last five years and has recently transferred to the Operations Division with the Sheriff's Office.



• **MS. MARLENA JENTZ, DEPUTY DIRECTOR OF PROGRAMS, COOK COUNTY SHERIFF'S OFFICE, COOK COUNTY, ILL.,** works on a wide range of policy and program implementation geared towards improving reentry outcomes for those in custody of the Cook County Sheriff, including heading up the

Department's efforts to enroll those entering the Cook County Jail in Medicaid under the Affordable Care Act. Previously, Ms. Jentz worked for Illinois Governor Pat Quinn for three years, serving as Deputy Director of Communications.

3:30 p.m.

PREPARE FOR MOBILE WORKSHOPS

3:45 p.m.

DEPART FOR MOBILE WORKSHOPS

Meet in hotel lobby

EMERGENCY MANAGEMENT: EXPERIENCE THE COUNTY ROLE IN EMERGENCY RESPONSE

*Charleston County Emergency Operations Center (EOC)
8500 Palmetto Commerce Parkway
North Charleston, S.C. 29456*

Get an in-depth look at how an emergency center operates, and explore the technologies and innovative practices being used in Charleston County, S.C.

The bus will depart from the hotel lobby promptly at 3:45 p.m. and return to the hotel by 6:00 p.m.

DRUG USE AND MENTAL HEALTH: SPECIALTY COURTS IN CHARLESTON COUNTY

*The Charleston County Judicial Center
100 Broad Street
Charleston, S.C. 29401*

Unaddressed and untreated drug use and mental health issues are consequential not just for public safety, but also for the criminal justice system that handles the case of defendants living with these issues. In response to these serious issues among defendants and to reduce their involvement in the criminal justice system, Charleston County has designed diversion programs to specifically address the unique needs of these defendants through intensive

case management, supervision, and treatment. Participants in this mobile workshop will hear from program administrators, treatment providers, and program graduates.

Participants attending this session will walk to the judicial center, which is a 7-10 minute walk from the hotel. The group will depart from the hotel lobby promptly at 3:45 p.m. and return to the hotel by 6:00 p.m. For those who are unable to walk, transportation will be provided.

6:00 p.m.

DINNER

Dinner will be on your own. Participants may wish to enjoy one of the restaurants in downtown Charleston.

FRIDAY, JANUARY 23

8:15 a.m.

NETWORKING BREAKFAST

Live Oak Room



• **SUPERVISOR LINDA LANGSTON, LINN COUNTY, IOWA, IMMEDIATE PAST PRESIDENT NACo,** has been active in NACo since 2003. She has held many NACo leadership positions, including chair of NACo's Health Steering Committee, chair of the Healthy Counties Advisory Board, chair of the Finance

Committee and chair of the Arts and Culture Commission. Her outstanding leadership in arts and culture earned her the 2009 Americans for the Arts' Public Official of the Year Award. As NACo's 2013-2014 president, Supervisor Langston led NACo's efforts on Capitol Hill to protect the tax-exempt status of municipal bonds and other legislative and federal priorities. Her presidential initiative was Resilient Counties, which focused on building communities' capacity to be ready, resilient, agile and adaptive in the face of natural, man-made and economic disasters.

CONCURRENT SESSIONS

9:00 a.m. – 10:30 a.m.

SYSTEMS OF CARE IN JUVENILE JUSTICE AND MENTAL HEALTH

Live Oak Room

Each year, more than 2 million youth come into contact with the juvenile justice system. More than 65 percent of these youth have at least one diagnosable mental health need and 20 to 25 percent have serious emotional issues. System of care communities, which focus on meeting the mental health and related needs of this population through comprehensive community-based services and supports, offer counties the opportunity to determine how best to

overcome the unique challenges this population presents through planned and thoughtful programs, strong interagency collaboration and sustained funding.



• **MODERATOR: MS. DENISE SULZBACH, DIRECTOR, POLICY AND STRATEGIC DEVELOPMENT AT THE INSTITUTE FOR INNOVATION AND IMPLEMENTATION, UNIVERSITY OF MARYLAND SCHOOL OF SOCIAL WORK,** assists Maryland's child- and family-serving agencies, along with other

states, local communities and programs, build system and service capacity through policy, legal and fiscal analysis, planning and implementation of cross-system, data-driven projects and drafting of Medicaid State Plan Amendments, regulations, multi-agency agreements and funding proposals. Previously, Ms. Sulzbach served Maryland in several high-level, governor-appointed positions including Deputy Secretary for Administration at the Department of Juvenile Services and Director of Systems of Care and Interagency Policy at the Governor's Office for Children. She also worked for several years as a prosecutor specializing in child abuse and sexual assault, juvenile law and drug courts.



• **MS. MARY JO MEYERS, DEPUTY DIRECTOR, WRAPAROUND MILWAUKEE, MILWAUKEE COUNTY, WIS.,** is responsible for daily operations of the program as well as serving as the training coordinator. Wraparound Milwaukee currently serves approximately 1,100 children, young adults and families with complex

needs by utilizing a strengths-based individualized needs approach supported by a blended funding arrangement with Medicaid, Child Welfare and Juvenile Justice. Due to its ability to demonstrate successful outcomes, Wraparound Milwaukee has become a national model for designing systems of care for children and families. Over the years, Wraparound Milwaukee has been cited by the Surgeon General as a best practice model for youth involved in the juvenile justice system and, most recently, Harvard University recognized Wraparound Milwaukee in 2009 by honoring the program as a winner of the Annie E. Casey Innovations Award in Children and Family System Reform. Ms. Meyers is a staunch advocate for youth and family rights and has had the privilege of providing training and consultation both nationally and internationally on the Wraparound Process and system change for communities who are committed to system reform.



• **DR. ALTHA STEWART, EXECUTIVE DIRECTOR, JUST CARE FAMILY NETWORK, SHELBY COUNTY, TENN.,** is also Director of Systems of Care for the Shelby County Public Defender, assisting in the development of a holistic juvenile defender unit. Just Care

Family Network is Shelby County's System of Care program that works with the child welfare and juvenile

justice systems to support children at risk of out-of-home placement. Prior to this she worked for over two decades as CEO/ Executive Director in public mental health systems in Michigan, Pennsylvania and New York, overseeing the development and management of programs for persons with mental illness. An invited participant at the White House Conference on Mental Health, she is the recipient of numerous awards and honors including the Exemplary Psychiatrist Award, Pathfinders in Medicine Award from Wayne State University in Detroit and the American Psychiatric Association's Alexandra Symonds Award. Dr. Stewart is past president of the American Psychiatric Foundation, the Association of Women Psychiatrists and the Black Psychiatrists of America.

9:00 a.m. – 10:30 a.m.

TAKING CARE OF OUR OWN

Colleton Room

County leaders work to ensure the behavioral health needs of county employees and residents are met. During this session, participants will learn about the unique needs that face county employees that work in crisis moments and learn what you can do as an elected official or emergency manager to alleviate the mental and emotional burdens of these valued workers. How law enforcement and health care providers engage those with mental illness and de-escalate situations will also be discussed.

• MODERATOR: MR. PATRICK FLEMING, FORMER DIRECTOR, BEHAVIORAL HEALTH SERVICES, SALT LAKE COUNTY, UTAH



• **LYNNE CRIPE, PHD, DIRECTOR OF RESILIENCE SERVICES, KONTERRA GROUP,** spent the last three years serving as the Director of the USAID Staff Care Center in Washington, D.C., overseeing the provision of individual and organizational services for USAID employees and their

families in the U.S. and around the world. While serving as Director of Employee Engagement, Support & Communications at CARE USA, Ms. Cripe conceptualized and implemented a comprehensive staff support program and formed productive collaborations with key stakeholders to expand staff support and influence organizational culture. Ms. Cripe developed and implemented multiple protocols for crisis and emergency response bringing staff support to the forefront of crisis management. While a technical advisor with USAID, she provided technical assistance and strategic analysis to NGO partners and USAID missions pertaining to the psychosocial support of children affected by armed conflict, survivors of torture and disaster-affected communities. She has also consulted, facilitated and offered training related to stress, resilience and organizational development for a variety of government, non-profit and private sector organizations.



• **DR. RON MANDERSCHIED, EXECUTIVE DIRECTOR, NATIONAL ASSOCIATION OF COUNTY BEHAVIORAL HEALTH & DEVELOPMENTAL DISABILITY DIRECTORS**, is also Adjunct Professor at the Department of Mental Health, Bloomberg School of Public Health, Johns Hopkins University, and

Immediate Past President of ACMHA—The College for Behavioral Health Leadership. Dr. Manderscheid serves on the boards of the Employee Assistance Research Foundation, the Danya Institute, the FrameWorks Institute, the Council on Quality and Leadership, the International Credentialing and Reciprocity Consortium and the National Research Institute. He also serves as the co-chair of the Coalition for Whole Health. Previously, he served as the Director of Mental Health and Substance Use Programs at the Global Health Sector of SRA International and in several federal leadership roles in the U.S. Department of Health and Human Services. He also served as served as Branch Chief, Survey and Analysis Branch, for the Federal Center for Mental Health Services CMHS, SAMHSA, and Senior Policy Advisor on National Health Care Reform in the Office of the Assistant Secretary for Health at the U.S. Department of Health and Human Services. At that time, Dr. Manderscheid was also a member of the Mental Health and Substance Abuse Work Group of the President's Task Force on Health Care Reform. He has continued this work in support of the implementation of the Affordable Care Act of 2010. Dr. Manderscheid has also authored numerous scientific and professional publications. Each month, he prepares a commentary, the Manderscheid Report, for *Behavioral Healthcare*. He is the recipient of both federal and professional awards highlighting his distinguished service. Dr. Manderscheid also worked in a variety of positions with the National Institute of Mental Health NIMH.



• **MR. JEFFREY DUCKWORTH, LIEUTENANT, SAN DIEGO COUNTY, CALIF., SHERIFF'S DEPARTMENT**, is a 28-year veteran of the Sheriff's Department who currently oversees the San Diego County Sheriff's Family Protection Detail. The Family Protection Detail includes supervisors and

detectives who investigate sexual assault and child abuse crimes and a detective who is the Department's Domestic Violence Coordinator. Lieutenant Duckworth manages a sergeant and team of Juvenile Diversion Deputies who investigate juvenile crimes and attempt to intervene and divert the youth from the criminal justice system, when appropriate, through an internal diversion program. Lieutenant Duckworth also manages the Sexual Assault Felony Task Force which is a multi-agency unit that monitors and ensures compliance with sexual registrants and sexually violent predators. Lieutenant Duckworth's past assignments includes being second in command for the Poway Sheriff's Station, and managing the Sheriff's Elder Abuse and Financial Crimes Units. As a supervisor, Lieutenant Duckworth worked as an Internal Affairs Sergeant and

as a detective and patrol sergeant at the Sheriff's Imperial Beach Command area. Lieutenant Duckworth also served as a sergeant in the Court Services Bureau at the Superior Court in San Diego. As a deputy, Lieutenant Duckworth's assignments included the South Bay Detentions Facility, the Lemon Grove Sheriff's Station, the Sheriff's Street Narcotic and Gang detail and Task Force Officer with the Drug Enforcement Administration's San Diego Regional Narcotic Task Force.

10:30 a.m.

NETWORKING BREAK

10:45 a.m.

DATA SHARING ACROSS AGENCIES AND JURISDICTIONS: IMPROVING PREPAREDNESS AND OUTCOMES

Live Oak Room

Counties can benefit from sharing information across agencies, and even across jurisdictions, particularly when it comes to integration of services and emergency preparedness. Law enforcement, hospitals, community service providers and more should have systems in place to communicate. Information sharing does not come without its own set of challenges, including privacy concerns and differences in technology. This session will examine factors counties should consider regarding governance and infrastructure and discuss successful programs and policies related to data sharing in Crow Wing County, Minn.; Horry County, S.C.; and San Diego County, Calif.



• **MODERATOR: NICK MACCHIONE, DIRECTOR, HEALTH AND HUMAN SERVICES AGENCY, SAN DIEGO COUNTY, CALIF.**, manages one of the largest health and human services networks in the nation, supporting the public health, safety and well-being of the over 3.2 million residents of

San Diego County. Mr. Macchione implements policy direction of an elected Board of Supervisors and oversees the operations of the County's Psychiatric Hospital, Edgemoor Skilled Nursing Facility, Polinsky Children's Center and San Pasqual Academy. Under Mr. Macchione's leadership, in 2010 the Health and Human Services Agency and the rest of County government embarked on a bold and ambitious 10-year, county-wide wellness initiative known as Live Well San Diego. He is a Fellow of the American College of Healthcare Executives, having previously served a three-year term as the elected Regent for San Diego and Imperial Counties. He is a Commissioner of the First Five Commission of San Diego and serves on numerous regional and national boards, including serving as vice chair of NACO's Healthy Counties Initiative Advisory Board and steering committee for Harvard University's Human Services Summit. For the past 17 years, he has been an instructor and faculty member at San Diego State University's Graduate School of Public Health. In 2007, he was appointed as the School's John Hanlon Executive Scholar for the division of health management and policy.



• **MR. TIM OLIVER, DEPUTY COUNTY INFORMATION OFFICER, HORRY COUNTY, S.C.**, has over 21 years experience in the local government arena. Mr. Oliver is currently the GIO Assistant CIO for Horry County. All lines of business applications deployment, ongoing support, web development and GIS are under his

direction. The team, being a part of the IT/GIS department, has provided the opportunity to insure GIS is core to all lines of business applications. Commitment to always be on the cutting edge of technology usage at the local government level has allowed him to lead the way in the use of mobile technology and rethinking how Horry County uses big data. Horry County's GIS-centric line of business applications and intrinsic GIS has enabled the county to make amazing strides in integration of the GIS technology. Currently the focus is on delivering GIS technologies on mobile platforms, with the goal of cross-platform development reducing the need for operating system-specific development and maintenance of the applications. The Horry team has been the recipient of: 2006 ESRI SAG, 2007 Cityworks Innovative User Award, 2007 OnBase User Award, 2007 GITA, 2008 URISA ESIG Award, 2008 AIM and 2013 ESRI SAG.



• **MS. KARA TERRY, DIRECTOR, COMMUNITY SERVICES DEPARTMENT, CROW WING COUNTY, MINN.**, holds an MBA and brings a business approach to county government. Ms. Terry believes results, measureable outcomes and clear expectations are essential to any operation, including government.

In her short time at Crow Wing, Ms. Terry has implemented the results project, the outcomes-based contracting project and the TIES project tying antiquated state and federal systems together so staff are able to identify duplication of services and inefficiencies. All of these, she believes, will lead to better outcomes for customers, decreased levy dollars for tax payers and engaged staff.

12:00 p.m.

CLOSING REMARKS

• **HON. KAY CASHION, COMMISSIONER, GUILFORD COUNTY, N.C.**

• **HON. JOAN GARNER, COMMISSIONER, FULTON COUNTY, GA**

12:30 p.m. – 2:30 p.m.

NACO JUSTICE AND PUBLIC SAFETY STEERING COMMITTEE
Dogwood Room

NACO HEALTHY COUNTIES INITIATIVE ADVISORY BOARD MEETING

Cypress Room

Members of the Justice and Public Safety Steering Committee and Healthy Counties Initiative Advisory Board will meet with their respective committee and board.

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