

## San Diego County addresses growing gaps in arts funding

by Meredith Moran  
staff writer

San Diego County, Calif. is investing millions of dollars into arts and culture programming for diverse and underserved communities.

The county funding comes as the city of San Diego prepares to slash \$11.8 million in arts and culture grants. The county initiative has been in the works for roughly a year, so it's not a direct response to the proposed city cuts but is instead an overdue recognition of how essential the arts are to creating a thriving community, said San Diego County Supervisor Monica Montgomery Steppe.

"In our arts and culture community, there has always been a lack of investment," Montgomery Steppe said. "I think the community has not been recognized for what it actually contributes to our region, as far as being connected to mental health services, creating economic drivers, so we're really taking a broader and more holistic approach."

On May 6, the San Diego County Board of Supervisors approved up to \$2.75 million in total funding, with \$2.25 million in ongoing annual investments, for arts and culture programming. Some of the funding will go directly to local artists and expanding

access to affordable creative spaces, such as county-owned properties for public arts programming.

Investing in arts and culture "strengthens neighborhoods and provides safe and meaningful community spaces," Montgomery Steppe said. "These are things that we can see being erased and removed from our communities, and I think the arts and culture community brings all of these important facets of our neighborhoods together."

San Diego Black Arts and Culture District, which encompasses nine blocks within the community of Encanto, is receiving a one-time funding allocation of \$500,000 through the initiative. In 2022, Montgomery Steppe led San Diego City Council's vote to approve the establishment of the Black Arts and Culture District.

The funding will go toward building a community space for workshops, youth programs, speakers and more events centered around arts and culture, according to Denise Rogers, a San Diego Mesa College art history professor who is a member of the San Diego Black Arts and Culture District committee. The decision came from community input on how an influx of

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WIR second vice president Ned Coe, first vice president Derrick DeGroot, president Dwayne McFall and immediate past president John Peters mark a new year for the Western Interstate Region. Coe is a Modoc County, Calif. supervisor, DeGroot is a Klamath County, Ore. commissioner, McFall is a Fremont County, Colo. commissioner and Peters is a Mono County, Calif. supervisor. Photo by Charlie Ban

## WIR meeting focuses on disaster recovery following Maui wildfire

by Charlie Ban  
senior writer

WIR isn't just PILT and SRS, and that's A-OK. This year, programming for the Western Interstate Region (WIR) Conference focused on an existential threat faced by western counties — disasters.

Against the backdrop of the



Lahaina wildfires, WIR drew its largest ever attendance to Maui County, Hawai'i May 5-8 — nearly 700 registrants. Officials from different parts of Maui County's government

shared their perspective on the August 2023 wildfires, offering practical insights that county leaders could take home to refine their disaster mitigation, response and recovery operations. That brought visitors to a region fueled by tourism.

"I am absolutely convinced

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## One Florida county's answer to honoring America's unclaimed deceased indigents

by Meredith Moran  
staff writer

Each year in the United States, nearly 150,000 people die without being claimed by family or loved ones. Families either can't afford to lay a loved one to rest or no one is available to claim the body. As a result, the responsibility for

laying an indigent person to rest is passed to county governments. The process varies by county, but the unclaimed are often cremated or buried in a mass grave system, unmarked, with no funeral service.

While death is inevitable, receiving a proper burial is not. One of the counties around

the country working to change that is Okaloosa County, Fla. Every Nov. 2, in commemoration of All Souls' Day and the Day of the Dead, over 150 people gather to celebrate the lives of the unclaimed in Okaloosa County's Beal Memorial Cemetery.

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# County invests in the arts to uplift underserved communities

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funding could be best used, she noted.

“Instead of people having to scatter throughout the county to find places to interact with artists, specifically Black artists, there’ll be a designated spot in the nine blocks,” Rogers said. “... It creates this place for creativity, for community, for education, for enjoyment, for networking.”

The “transformative” initiative will be the first time San Diego County is providing public investment in arts and culture for the entire county, according to San Diego County Chair Terra Lawson-Remer. “This funding is intended to reach all of the residents of San Diego County,” Montgomery Steppe said. “And particularly exposing and continuing

‘We are recognizing that art and culture create connection...’

– *Monica Montgomery Steppe, San Diego County*

programs that are in the unincorporated community.”

The arts and culture funding will support historically “culturally rich areas” and underfunded communities across the county and strengthen cross-border arts and cultural collaboration in the San Diego-Baja California region.

“This means that communities where San Diegans have been underserved in, marginalized in the arts for too long,



A singer performs at a music festival hosted by San Diego Black Arts and Culture District in 2024. Photo courtesy of Denise Rogers

will have support and resources,” Lawson-Remer said at an April meeting where the proposal was announced.

“We’re expanding opportunities for artists, increasing public access and cultural experiences and strengthening connections across our entire diverse, incredible region.”

The initiative also establishes an Artist-in-Residence Program, which will place local artists within county departments to address public challenges through “creative, community-informed approaches.”

“Bringing different perspectives, lived experience, into the halls of government helps us create better solutions,” Montgomery Steppe said. “... Artists bring a different lens to problem-solving.”

San Diego County investing in the arts will not only strengthen community and enrich local culture but it will also benefit the economy, Montgomery Steppe said. Arts and culture initiatives enhance tourism and workforce development, she noted.

“We have to change the way



San Diego Black Arts and Culture District is using the county funding to build a community center, which will host youth arts programming. Photo courtesy of Denise Rogers

that we look at how government has siloed different areas or funding mechanisms,” Montgomery Steppe said. “And that’s the beauty of this

investment, is that we are recognizing that arts and culture create connection with our residents, which we need more than ever right now.”

## SNAP/STATS

### Older Americans Month

- U.S. population 65 and older: ..... 18%
  - Percent who are online: ..... 52%
  - Facing chronic conditions: ..... 80%
  - Prefer to age at home: ..... 90%
  - Feeling lonely: ..... 35%
- (ages 40-50 feel lonelier, at 46%)

Source: AARP

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# Okaloosa County, Fla. respectfully memorializes indigent deaths

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A local choir sings “Come, Thou Fount of Every Blessing,” religious leaders share words of prayer, a cemetery bell rings and the name and date of death of each interred individual is entered into a Book of Remembrance.

“We this day remember those who are before us ... and are reminded that life itself is a gift,” a clergyman said at the 2025 service. “When each of these beloved people were born, someone celebrated ... Each one lived their lives walking through the deep valleys and up the steep mountains, who found joy and sorrow, who grieved when those around them died, and felt blessed when someone reached out to them and blessed their life.

“Each of these, amongst all of us, were born equal to one another. On the day they died, either in the quietness of morning or in the darkness of night, alone or with a family who could not have the means to bury them, they are not forgotten.”

Okaloosa County Commissioner Carolyn Ketchel created the Lazarus Memorial Service in 2016. The project has provided a “dignified burial” for roughly 1,000 people, according to Ketchel. After getting elected as a county commissioner, she learned that the county was responsible for cremating indigent remains.

“I asked the question, ‘Well, what happens to them?’” Ketchel said. “And everyone said, ‘I don’t know.’”

Ketchel called up local funeral homes, asking if they still had indigent remains Okaloosa County contracted them to store. Many did, and offered to return them to the county, while others had already disposed of them.

Ketchel said, “We can do more than this.”

More than 450 remains were returned to the county and received a burial in the first year of the memorial service, according to Ketchel. The idea for a memorial service came from a story in the Bible’s



In a county-led ceremony, the community gathers each year to honor those who died but did not have a proper burial.



Choir members sing at a ceremony honoring the county’s indigent who went unclaimed after their deaths.

Book of Tobit, said Ketchel, who spent 20 years working in Christian radio. In the Bible, Tobit secretly buried Jewish people killed by the king, risking his life to honor theirs.

Tobit “went out and he would give the dead a proper burial,” Ketchel said. “They were thrown over the wall at the time, because they were outcasts,” Ketchel said. “And he would go out and bury them. In the scripture, he says, ‘This is something you can do that no one can repay on Earth.’ And I just was very touched by that.

“When I became a county commissioner and realized that there were people that were just cremated and no one

claimed them, it was appalling to me. All of these people’s lives, they matter.”

The service is named for the Christian saint, Lazarus, “the poor man who went to paradise after death, after struggling on earth,” Ketchel said. Although the initiative’s inspiration was rooted in Christianity, people from all religious backgrounds are encouraged to participate, and roughly 30 faith organizations in the area are involved, according to Ketchel.

“We reached out to all the [religions] — Jewish, Buddhist, everybody,” Ketchel said. “It was a very large net that went out. I sent them letters and said, ‘I have something I want

everybody to work on.”

“... That’s another neat thing that was a side kind of thing that happened. It brought people together that had never talked in an interfaith way before.”

A combination of county funding and donations from religious organizations helped purchase seven burial plots in the center of the largest cemetery in the county, which is where the service is held and the deceased are interred. Each set of remains is held in a box bearing the individual’s name, and a Book of Remembrance is stored onsite at the cemetery to honor their memory.

“I asked, ‘What happens to them?’ And everyone said ‘I don’t know.’”

— Carolyn Ketchel,  
Okaloosa County, Fla.

Because of the nature of indigent remains, much is usually not known about the deceased. The Okaloosa County Sheriff’s Office works to help fill in the gaps, Ketchel said.

“The Sheriff’s Office makes every effort for like a year to try to talk to relatives and hunt down anybody that might

know them,” Ketchel said. “We enter names in a Book of Remembrance, and we may not know their date of birth, but we know approximately their date of death, and we enter that, so that if a relative is ever looking for their loved one, they can find them.”

While indigent remains are unclaimed by definition, sometimes the deceased individual has family or loved ones aware of their death, but they just can’t afford to bury them or give them a service. The Lazarus Memorial Service can provide a sense of closure for them, Ketchel said.

“We’ve had individuals come to [the service] and say, ‘I didn’t have money to bury my mother. I’m so grateful that you were able to give her this dignified funeral,’” she said.

The ceremony serves as a reminder that everyone’s life matters, and of the power of community, Ketchel said.

“In the world, sometimes it seems like a lot of things go wrong,” she said. “This is a beautiful service that a community has come together to make a difference. For no matter what these people went through, or what faith community they’re in, it’s just such a great way to recognize that their lives matter.” **CN**

# Maui County set up recovery office, expedited services for fire effort

From WIR page 1

that our commitment to a community-led recovery, and our relentless pursuit to move from response to readiness has helped guide us through one of the most difficult chapters Maui County has ever faced,” said Maui County Mayor Richard Bissen, Jr. “It is our hope that by sharing our experiences, challenges and lessons learned, we may help others by offering guidance, support and perhaps even a small measure of hope to other communities facing similar hardships.”

WIR assembles counties from the 17 westernmost states, usually to discuss issues central to communities with significant portions of publicly owned land, including federal funding, disaster response, natural resources, tourism and land stewardship.

Maui County last played host to NACo’s Annual Conference in 2005, and the WIR Conference came to Kauai County 10 years later.

The region’s membership elected Fremont County, Colo. Commissioner Dwayne McFall as its new president, with Klamath County, Ore. Commissioner Derrick DeGroot serving as first vice president and Modoc County, Calif. Supervisor Ned Coe running unopposed for second vice president. Immediate Past President John Peters, a Mono County, Calif. supervisor, closed out 17 months as WIR president, including filling the remainder of Wes McCart’s term after he left the Stevens County, Wash. Board of Commissioners.

The 2027 WIR Conference will be held in Douglas County, Nev.

## Immediate fire response

The fire started from some early electrical sparks that received prompt attention from emergency responders and was fully contained. Hours later, strong winds reignited it.

“The fire trucks weren’t gone for more than 45 minutes,” said Maui County Councilmember Tamara Paltin,



Sen. Brian Schatz (D-Hawai'i) extols the virtues of mitigation efforts, particularly natural systems, to blunt the damage from disasters while addressing the WIR Conference attendees. Photo by Rich Wills



who represents the Lahaina area and lives nearby.

In 17 minutes, nearly 1,700 homes burned and 102 residents died. Winds reaching nearly 100 miles per hour spread the flames, which fed mainly on invasive vegetation that was dried out. People dove into the ocean to avoid the flames. Falling trees blocked exit roads, and nearly half of the residents of a senior living home were unable to escape.

**"We had a lot of people suffering from application fatigue."**

– Tamara Paltin,  
Maui County

“We could have had every single fire truck and apparatus in all of California and we still wouldn’t have stopped it,” said Maui County Office of Recovery Administrator John Smith. “It was the wind. And we just have to recognize that as a reality,” when second guessing



John Smith, administrator of the Maui County Office of Recovery, talks to Association of Oregon Counties Legislative Affairs Manager Branden Pursinger (left), Marion County, Ore. Commissioner Kevin Cameron and Holt County, Neb. Commissioner Bill Tielke outside of the Maria Lanakila Catholic Church in Lahaina’s historic district, which survived the fire. Photo by Charlie Ban

the response to the fire.

Local leaders balanced the efforts in helping the community grasp the human toll with Lahaina’s recovery. The county removed more than 400,000 tons of debris and tried to shelter as many survivors as possible.

“In the immediate aftermath of the fire, there was really no thought to policy,” Paltin said. “It was just setting up a hub and distributing food and trying to make sure everyone’s immediate needs were met. I think I didn’t even leave West Maui for at least the first month and a half or so.”

The housing displacement

multiplied problems. Residents were housed in local hotels before the Federal Emergency Management Agency brought in temporary shelters, but the contracted housing availability also affected tourism — the region’s main economic driver — and the workforce coming in from other Hawai’ian islands or the continental United States to rebuild homes. And it wasn’t sustainable for local families.

“Although we’re so grateful to the hotels, for housing them, when you’re having to leave every couple weeks from one hotel room to another, from one hotel to another,

from one Airbnb to another, you’re not recovering, you’re still just surviving,” Paltin said. “And the longer that goes on, the harder it is for families to function, to be able to fill out even one more application to get the help that you so desperately need.”

FEMA brought in 169 temporary homes — the county code prohibits trailers — that will be transferred to the county in 2027.

Maui County held 130 community meetings to help determine how best to conduct recovery operations with an eye toward community restoration.

## Intergovernmental traffic control

Early on, new county legislation tied off-street parking requirements to the number of bedrooms in a house, rather than square footage, aiming to reduce the amount of on-street parking that narrowed access for emergency vehicles.

Paltin is a member of NACo’s Intergovernmental Disaster Reform Task Force, which is recommending FEMA’s adoption of a universal application for disaster assistance.

“We had a lot of people suffering from application fatigue,” she said. “The standard practice is to deny you the first time and it’s just disheartening by the 12th application that you filled out 50 pages with information that you no longer have and how to get from all the sources.”

A year after the fire, the county established an Office of Recovery, which directs work in Lahaina, rather than adapting existing county departments.

“We realized that to rebuild the entire town and do it efficiently and to do it in a coordinated way, we needed an organization that sits at the top of the org chart in the county that could direct traffic for all of our departments,” said Smith, who was a county highway engineer. “We had to do something different. Public Works still has a huge role, but they can’t also interact with

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FEMA and the state.”

The county has exempted fire-affected residents from property taxes for four years.

Homes on the hillside have been the fastest to return, but the historic district, which once served as capital of the Kingdom of Hawai'i and the commercial sector, have been slower. The county is eyeing a 2030-2031 restoration of residential housing.

The county also loaned a developer \$3 million to fund the replacement for a one-year-old multifamily complex that was destroyed.

“You’ve got to do crazy stuff like that to make it come back,” Smith said. “Otherwise, there’s no building there.”

Maui County eventually contracted out building permit work to a third party, based on a suggestion by NACo Immediate Past President James Gore, who has experienced wildfires in Sonoma County, Calif., where he is a county supervisor.

“The idea of doing it that way and not burdening your staff with doing 10 times the amount of work they would normally have to do in one year is well worth it,” Smith said.

Bissen said that an expedited permitting process has reduced approvals to days, and by early May 2026, 192 homes and buildings have been completed in the burn zone, with nearly 600 more permits approved or in process with another 350 under review. Approximately 310 sites are actively under construction, with 500 housing units complete. That includes 10 affordable housing projects and 1,200 apartments and homes in progress.

“While those numbers matter, what matters most, what they represent is families coming home,” Bissen said.

Habitat for Humanity Maui, which was already active in Lahaina before the fire, is accelerating its work. Previously building four homes a year, the organization is dedicating a newly built house every five weeks for the next four months.

“Before the fires, it took me 18 months to get a permit. Our current permitting time on



**Maui County Councilmember Tamara Paltin. NACo filmed interviews with Paltin that will be released in a video later this year.** Photo by Rich Wills

Maui is 330 days,” said Habit for Humanity Maui Executive Director Matthew Bachman. “If you are in the burn zone, we can do it in three months. And so, we’ve been able to really push that, move that needle successfully.”

**A funding fix**

The county’s housing assistance program, dubbed Ho’okumu Hou, pays up to \$1.2 million to rebuild a single-family home based on household income, up to \$400,000 in homeowners who have already completed reconstruction or \$600,000 in assistance to first-time homebuyers.

That program is managed by the county Office of Recovery which handles \$2 billion in recovery funding for Lahaina, \$1.6 billion of which comes from the Community Development Block Grant Disaster Recovery Program — CDBG-DR.

That program has worked out so far for Maui County, but Sen. Brian Schatz (D-Hawai'i) said the program is in a precarious position.

“The problem with CDBG-DR is there is no originating statute. There are no established best practices, never mind a dedicated office to administrator it,” he said. “What that means for affected communities is that their own unmet needs can go unaddressed for months until

Congress gets around to doing something about it,” by appropriating money for the Disaster Relief Fund.

Schatz proposes permanently authorizing the program, codifying requirements and establishing an office to run it.

“When CDBG works, it is a true lifeline,” he said.

Likewise, Schatz is a proponent of risk mitigation.

“The best thing we can do is actually work [to] take down that risk, not to be a backstop against it,” he said. “If Lloyd’s of London won’t do reinsurance, I’m sure your county

“When CDBG works, it is a true lifeline.”

– Sen. Brian Schatz, (D-Hawai'i)

government is in no position to help, but we are in a position to take down the risk.”

He is sponsoring a bipartisan bill that would equip FEMA to help state and local governments improve evacuation runs through better infrastructure planning.

“We did not understand the magnitude of the importance of having evacuation [routes] around us,” he said of Lahaina. “It’s an old plantation town with one way in and one way out and no one contemplated

this type of disaster. If we had evacuation routes, it is possible that lives would have been saved.”

**Rebuilding Lahaina**

“For us, recovery is not only physical, it is cultural, it is emotional and it is spiritual,” Bissen said. “This journey has never been solely about rebuilding structures. It has been about restoring stability, rebuilding trust, preserving culture and bringing hope.”

Though houses are coming back, much of the town is a relatively blank canvas, littered with foundations and cyclone fences protecting empty swimming pools. Residents and county officials are concerned about gentrification and worry that neighbors will sell their land and start over somewhere else, giving up their investment in the community in the process.

“Nobody was thinking about what Lahaina’s going to look like,” said Autumn Ness, executive director of the Lahaina Community Land Trust. “You ask New Orleans and ask Houston and ask other big communities that rebuild after a disaster if the people that were there at the time of disaster are still there 10 years later. The answer is a lot of times ‘no.’”

The Lahaina Community Land Trust is shooting to protect 20% of homes in the next

10 years, buying land on the speculative market and selling rebuilt houses — but not the land.

“I don’t think people understand the 10-, 20-year trajectory after a disaster,” Ness said. “It’s not just about rebuilding the structures, and it’s not even ... ‘I hope all of our neighbors come back.’ But when your neighbors get replaced by profit-driven investors from somewhere else, the character in the neighborhood changes, it’s less safe for your kids to ride their bikes down the street. The culture... of this place, that you guys all come here for, starts to erode, and it’s so slow, you almost don’t even notice it.”

Similarly, if a homeowner receives funding from the county’s Single-Family Homeowner Reimbursement Program, there are timeframes that give the county the right of first refusal to buy it if the owner sells. The Maui Habitat for Humanity chapter will offer loans of up to \$100,000 that will be forgiven if a house remains owner-occupied for 10 years.

Throughout the process, 82 cultural monitors and observers helped protect significant and sacred ground in Lahaina, providing cultural sensitivity training to contactors from all over the country, ranging from Mennonite woodworkers to Hawai'i Electric crews, FEMA workers and the Army Corps of Engineers.

“We are dealing with a lot of contractors that never ever worked in Hawai'i before,” said Kaponu'ai Molitau, executive director of Maui County Office of Ōiwi Resources, a department that ensures proper management of indigenous resources. “Nobody goes to work in Lahaina town unless they go to sensitivity training. It gives me an opportunity to interrogate everybody that comes to our hub.”

Recovery is intertwined with resilience out of necessity, and flooding in March after repeated storms was a chance to “test this place like it has never been tested,” Smith said of the hillside homes.

“I’m happy to report that because the county made these units install basins, we stopped [the rains] from flooding the neighborhood.” **CN**

# Locals stress planning to avoid ‘extractive tourism’

by **Charlie Ban**  
senior writer

As a popular tourist destination, Hawai'i faces a challenge shared by many public lands counties — being loved to death.

That goes for both physical location and the perception. Mitigating the challenges presented by an economy that thrives on visitation takes planning and structure, several Maui County and state officials said during a WIR Conference panel. Failure to do so can degrade communities, slight residents and present a skewed image to the rest of the world.

“Tourism was meant to make life better for people, not worse for people or even impossible,” said Maui County Councilmember Keani Rawlins-Fernandez. “Similar to many of your counties, as one of our main economic drivers there’s a constant struggle to ensure that our community’s needs are what drive the tourism industry and not the other way around.”

Hawai'i saw an extreme case of the pendulum swinging away from tourism in



**Tyler Gomes, chief administrator for Hawaiian Council, notes the there's a constant struggle to ensure that a community's needs drive the tourism industry and not the other way around.** Photos by Charlie Ban

2020, when the pandemic halted visitation to the islands, where small businesses rely close to 90% on tourism for survival.

“We know what happens when tourism turns off overnight — economic collapse in the state of Hawai'i, thousands of businesses just completely turned off,” said Tyler Gomes, chief administrator

for Hawaiian Council, a Native Community Development Financial Institution.

### Protecting place and perception

Gomes said protecting Hawai'ian culture is paramount, and getting easier as old memories fade. For 100 years, advertising around Hawai'ian tourism was crafted by out-

siders, whose ad campaigns distorted most elements of local culture.

“The vision that was crafted around that was entirely false and not based on who we are and what we have to offer,” Gomes said.

Now, the Hawai'ian Council gets to vet what local products are sold to visitors, ensuring that they are consis-

tent with Hawai'ian culture.

“We get to say, ‘That hula skirt that you want made out of grass, that’s not something that we are comfortable vouching for,’ so we’re not going to include that in our marketplace,” he said.

The Hawai'i Department of Land and Natural Resources implemented parking and entry limits for state parks in 2018, motivated by both visitor experience and community interest. Many local communities derive their identity from natural features, so the state reserves entry for local residents.

“A lot of these places were never designed for that amount of access,” said Maui District Superintendent Michael Kahula. “We’re now able to be proactive in a way we can control.”

Additionally, in 2023, Maui County started managing access to beach parks, business districts and heavily trafficked areas. Communities

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opt in to the parking management program, and its Park Maui application has been popular locally, particularly at the beach parking lots.

“We’re making sure that they have access to our community, especially in the early morning hours, if they have their ritual - ‘I get up and paddle in the morning,’ or ‘I like to surf before work,’ or ‘I have a baby luau I need to set up for,” said Erin Wade, the county’s deputy managing director. “Any time a community comes to us and says ‘We’re getting relief, we’re over this, we need some management,’ we work and consult with them to find out what their specific needs are and then district by district, it can vary.”

Gomes noted that Honolulu City and County aggressively restricted short-term rentals because they dramatically displaced residents, who left the state entirely. Combatting that was a priority for Honolulu. Maui County also limited vacation rentals in different areas.

“What makes Hawai’i special? Native Hawai’ians,” he said. “Losing longtime local families... the housing market is a really great example of people coming here and experiencing sunrise yoga and all of those things and wanting to have that every single day; that is the ‘love it to death’ demographic.”

Maui County Councilmember Nohelani U’u-Hodgins has seen her hometown of Paia gentrify drastically, and the social goalposts move with newer arrivals.

“We have this runaway effect where the newest newcomer adapts only to the other newcomers,” she said. “The reality is like we are the litmus for what’s normal in Hawai’i, in Paia and all of our towns, so we become fewer and fewer and fewer of us and so the normal changes and the normal is now margaritas and fish tacos and not just poke.”

**Visitor compatibility**

Rawlins-Fernandez noted that as private owners buy



**Erin Wade, Maui County’s deputy managing director, stresses that visitor education goes a long way to mitigating tourism harms.**

more Hawaiian land, locals are getting frustrated as they are priced out of their homes.

That wariness toward tourism manifested itself on her island of Molokai with signs stating “Visit, spend, go home,” including one that said “visitors not welcome” on the other side.

“I acknowledge that can feel abrasive, but often, the industry will shy away from having those tough discussions, from hearing the community,” she said.

Molokai resisted development in the 1970s, and even now, she said, coming there is like visiting Maui in the 1950s.

The Hawaii Tourism Authority’s Destination Management Action Plans focus on both attracting ideal visitors and fostering a regenerative tourism model to prevent degradation of local communities.

“These plans can serve as a bridge for bringing people together in a really positive way, people that would have never been in a relationship or had any kind of contractual relationship of any kind before,” said Megan Degaia, the authority’s destination manager.

The plans convene the communities and the tourism industry, including listening sessions and recruiting and working with stewards, who help educate and protect visitors, creating a multi-ethnic coalition.

“When you have stewards in a place, you have a proper place-making happening, where a visitor can show up and be oriented and better recognize and understand

the culture and the ecology, the rich history of where they are, the meanings.

All the stories of the special place. And then, it’s going to become easier for them to just know how to behave and fit in and assimilate,” she said.

“I think we have a responsibility to pour money into these rural communities and into place-based people to be the ones that are the voice, that are the ones sharing the orientations and you know, funding them, resourcing and elevating and uplifting so that we can see this change that we want to happen.”

Wade praised the opportunity for visitors’ experiences to integrate with daily life for Hawai’ians, such as in Lahaina in Maui County.

“It clearly wasn’t Disney World, because there were real people with real life daily activities happening every single day in Lahaina and that was grounding,” she said. “I think it’s really important you know around the world when you visit a small town to see what their daily life is like and not have it completely removed, not have the visitor experience completely removed from the day-to-day experience.”

As for the ideal visitor level, Gomes said recent trends in visitation are trending toward a more sustainable and manageable level while also optimizing local benefit.

“You ideally want the highest-spending visitor because you get a lower occupancy rate, you get fewer visitors spending [more]. We have more spend in-state since the pandemic than before and



**Maui District Superintendent Michael Kahula charms the audience with a joke.**

we’ve got one [million] maybe two million [fewer] visitors a year, so it’s possible,” he said.

Even with a strained relationship between protecting local resources and residents

and benefitting from tourism, there is a way to walk the tightrope spanning those interests.

“I think what it comes down to is the mindset. Everybody here, if you go to visit somebody’s home, it’s real basic, right?” Kahula said.

“We take off our shoes, we treat everybody with respect and we don’t take anything, right? The mindset needs to be there. When people can think of themselves as a guest and not a consumer, then everybody has that kind of respect.

“We provide forever memories for everybody and we can take care of these spaces that we want to perpetuate for everyone.” **CN**

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# Western Interstate Region Conference

May 5-8  
Maui County, Hawai'i

IN PHOTOS

From a distance, the more than 150 temporary homes provided by FEMA are visible on a plateau. Photo by Rich Wills



Attendees hold hands in a memorial ceremony for Maui County Councilmember Tasha Kama, who pushed for Maui County to play host to the WIR Conference. Photo by Rich Wills



Garfield County, Utah Commissioner Jerry Taylor, chair of NACo's Public Lands Steering Committee, relates a story to Gregory Nelson, director of the National Center for Public Lands Counties. Photo by Rich Wills



The memorial service for Maui County Councilmember Tasha Kama included participants releasing flower petals into the Pacific Ocean. Photo by Rich Wills



Maui County, Hawai'i Mayor Richard Bissen, Jr. speaks to Lake County, Calif. Supervisor Jennifer Pyska, a member of NACo's Intergovernmental Disaster Reform Task Force. Photo by Rich Wills



Honolulu City And County Small Business and Finance Program Manager Alyssa Goslee, NACo First Vice President George Dunlap, Kodiak Island Borough, Alaska Chair Scott Arndy and Cass County, N.D. Commissioner Jim Kapitan listen to Maui County Recovery Office Administrator John Smith. Photo by Charlie Ban



California State Association of Counties CEO Graham Knaus congratulates outgoing WIR President John Peters, a Mono County, Calif. supervisor. Photo by Charlie Ban



Incoming WIR President Dwayne McFall, a Fremont County, Colo. commissioner, consults with Colorado Counties, Inc. Executive Director Kelly Flenniken. Photo by Rich Wills



ManyBond President Arthur Scott contemplates the destruction caused by the Lahaina wildfires during a tour of a Lahaina Community Land Trust site. Photo by Charlie Ban



The Hyatt Regency Maui is home to seven African Black-Footed Penguins, which are fed in a public ceremony each day. Photo by Rich Wills

2026 Western Interstate Region Conference May 5-8 Maui County, Hawaii

Mary Keating, director of Community Services for DuPage County, Ill., waits for the clouds to pass so she can see the volcanic crater in Haleakalā National Park. Photo by Charlie Ban



Maui County Councilmember Keani Rawlins-Fernandez speaks at a National Center for Public Lands Counties discussion on tourism. Photo by Rich Wills



WIR guests learn to make leis, taught by Hyatt Regency staff. Photo by Rich Wills



Help Maui Rise founder Kenna Reed recounts her organization's efforts to support displaced Lahaina residents. Photo by Rich Wills



WIR Conference attendees climb to one of the summits of Haleakalā National Park. Photo by Charlie Ban



Immediate Past President James Gore, Second Vice President Alisha Bell, First Vice President George Dunlap and President J.D. Clark, made the trip for the NACo Board of Directors meeting. Photo by Rich Wills



WIR officer Derrick DeGroot, a Klamath County, Ore. commissioner, chats with fellow Oregonian Erin Sklar, a Tillamook County Commissioner. Photo by Rich Wills



Lake County, Calif. Supervisor Jennifer Pyska speaks with NACo Senior Legislative Director Brett Mattson.



Hawai'i put the "Western" in "Western Interstate Region." Attendees emerged from meetings in ballrooms and looked west to the Pacific Ocean.



NACo Legislative Director Charlotte Mitchell Duyshart (right) fields a question from Nevada Association of Counties Interim CEO Amy Hyne-Sutherland. Photo by Charlie Ban



Beaver County, Utah Commissioner Tammy Pearson, Utah Association of Counties Executive Director Brandy Grace and Duchesne County, Utah Recorder Shelley Brennan enjoy the WIR and NACo boards of directors reception. Photo by Rich Wills



Kaua'i County, Hawai'i Councilmember Arryl Kaneshiro, Nationwide's Lisa Quist and NACo's Carlos Greene pause for a photo. Photo by Rich Wills



NACo teased the release of a video shot for the We Are Counties campaign. The video, shot with the Nation Center for Public Lands Counties, features five counties with significant public land in their borders and includes testimonials from county leaders describing the challenge and benefits of managing counties with public lands.

# White House review council releases FEMA recommendations

by Brett Mattson

After more than a year of consultation, the President's Council to Assess the Federal Emergency Management Agency (FEMA) released its final report May 7, outlining 10 sweeping recommendations to overhaul the nation's approach to disaster preparedness, response, recovery and mitigation.

NACo engaged with the review council throughout the process, including testifying before the group during a public meeting in New Orleans and participating in ad hoc meetings with council members throughout the review period. The report is the product of more than a year of engagement, including listening sessions in 13 cities, input from all 50 states and territories, four tribal listening sessions and more than 13,000 public submissions.

The most consequential proposals in the report require acts of Congress to take effect. Regulatory changes could address some elements, and executive orders may accelerate certain administrative shifts, but the full vision cannot be realized without significant legislative action. Counties should monitor developments closely but should not expect immediate changes to existing programs.

## Recommendations

The council's 10 recommendations span the full life cycle of disaster management. The most significant for counties include:

- **Replacing Public Assistance with a parametric**



**block grant (RAPID).** The current seven-phase reimbursement model would be replaced by a direct-funding mechanism that sends money to states within 30 days of a presidential disaster declaration based on pre-defined event criteria — like wind speed or flood depth — rather than individual damage assessments. States would distribute and manage funds locally. Counties could gain speed and flexibility but lose the federal project-by-project safety net, with limited recourse for cost overruns.

- **Streamlining Individual Assistance into a single direct payment (FAIR).** The current 15-category system would be replaced with a single payment — up to \$150,000 for homeowners and up to six months of rent at U.S. Department of Housing and Urban Development (HUD) Fair Market Rate for renters. Emergency sheltering responsibility would transfer from FEMA to states and territories, with counties expected to play a significant execution role.

- **Replacing the Hazard Mitigation Grant Program (HMGP) with a two-phase structure (R3P).** HMGP would be eliminated and replaced with a rapid mitigation advance within 30 days and a strategic mitigation allocation within six months, both managed at the state level. Counties could access funds through their states rather than directly through FEMA.

- **Raising federal disaster declaration thresholds.** Updated per capita indicators and new minimum state expenditure requirements before a federal declaration can be requested could result in roughly 16 fewer major disaster declarations per year, meaning more moderate disasters would be absorbed entirely by states and counties without federal assistance.

- **Reforming the National Flood Insurance Program.**

The NFIP, currently more than \$20 billion in debt, would be gradually shifted toward the private market through updated risk-based pricing, modernized flood maps and a volun-

tary policy transfer program.

- **Transforming and renaming FEMA** into a leaner agency with a reduced headquarters footprint and a formal role as "payer of last resort," meaning other federal programs must be exhausted before FEMA steps in.

If implemented, these reforms would represent a significant transfer of responsibility — and cost — to the state and local level. Counties should expect less federal on-the-ground presence in most disasters, higher thresholds to qualify for federal assistance and greater expectations around local capability and resource management. The report does preserve critical federal capabilities counties rely on, including Urban Search and Rescue task forces, the National Disaster Medical System and IPAWS, and recommends retaining the Emergency Management Performance Grant with a potential one-time funding increase to help support the transition. Smaller, rural and under-resourced counties

face the greatest risk if state governments do not adequately fill the gaps created by a reduced federal role.

## These are recommendations — not policy

County officials should understand that this report contains recommendations only, the path forward for implementation remains uncertain.

County governments are on the front lines of every disaster. From debris removal and shelter operations to rebuilding public infrastructure and administering recovery grants, counties bear enormous responsibility before, during and after declared disasters.

The current FEMA system — while essential — has long drawn criticism from county officials for bureaucratic delays, complex grant requirements, slow reimbursements and a structure that can slow rather than accelerate local recovery. The FEMA Review Council was established by Executive Order 14180 in January 2025 to conduct a full-scale review of the agency and recommend reforms.

NACo is actively engaging with FEMA and the administration as implementation discussions progress to ensure county priorities are represented and that any transition accounts for the realities facing local governments. We will continue to provide updates as the process unfolds.

*Mattson is a senior legislative director in NACo's Government Affairs department.*



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# In Memoriam: Unfunded mandate reform bill sponsor Dirk Kempthorne

by **Charlie Ban**  
senior writer

Counties and other local and state governments found an ally in the freshman U.S. Senate class in 1993 in the former mayor of Boise, Idaho. Republican Sen. Dirk Kempthorne spent a good chunk of his only term promoting what became the Unfunded Mandate Reform Act of 1995, which President Bill Clinton signed into law that March 22.

Kempthorne, who later served as Idaho governor and as chair of the National Governors Association and as secretary of the interior under President George W. Bush from 2006-2009, died April 24 at 74.

The law added procedural roadblocks into House and Senate rules to make it more difficult for Congress to impose the costs of mandates on state and local governments.

“It’s pretty remarkable for a freshman senator to pass any



Sen. Dirk Kempthorne (front row, fifth from left) joins a march to the U.S. Capitol during the 1994 NACO Legislation Conference. Photo by David Hathcox

legislation in the U.S. Senate and the fact that he was able to get the Unfunded Mandates bill signed into law during that time is especially meaningful for counties,” said Sara Westbrook, director of Government Affairs for the Idaho Association of Counties. “He also sponsored major changes to the Safe Drinking Water Act which has also been a boost for counties particularly since

it included a multibillion-dollar state revolving loan fund to be used for water system infrastructure assistance. Both bills had numerous bipartisan sponsors which I think also resonates with county officials who are often more interested in governing well than in what party someone affiliates with.”

The 1994 campaign to pass the bill marked the first time all major state and local pub-

lic interest groups coalesced around legislation. NACO summoned its second largest public affairs effort at the time for a “Stop the Mandate Madness” march during the 1994 Legislative Conference in Washington, D.C., touting dueling bills by Kempthorne and Rep. Gary Condit (D-Calif.). Kempthorne’s bill with co-sponsor John Glenn (D-Ohio) won out.

Senate Majority Leader Bob Dole (R-Kan.) made

Kempthorne the Senate floor manager in his third year in the chamber to shepherd renamed Senate Bill 1.

“This is legislation that is going to help significantly redefine what federalism is, so that states and local officials are not treated as special interest groups. They are our partners,” Kempthorne said in January 1995. “This is a fundamental

change to how we have been operating in Congress, but it is simply that we’re going back to the fundamentals of what our founding fathers intended, in that sort of relationship, in which Senator Dole has often cited, and that is spelled out in the Tenth Amendment. This is something, too, that the public is going to benefit from immeasurably, because now Congress is going to know upfront, the cost of these mandates, they will know there is a mandate, they will know the impact of that mandate.

“We will pay for it at the federal level unless we choose to have a waiver, and we will know the impact to our business sector before we pass these. And we will know what impact that may have on competitiveness, on jobs, on the economy. It’s going to allow us to make better decisions. So that’s the nature of this, Senate Bill 1 allows for accountability, and it’s a process whose time has come.” **CN**



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# Support Mental Wellbeing This Mental Health Awareness Month

As counties across the nation work to strengthen economic resilience, public safety and workforce stability, one issue continues to rise to the top: Mental wellbeing.

May is Mental Health Awareness Month, a time to reflect on what it truly means for individuals, families and communities to thrive. Established in 1949, this observance reminds us that mental health is just as vital as physical health, and that progress happens when we work together.

Mental wellbeing is more than the absence of illness. According to the National Council for Mental Wellbeing, a NACo EDGE partner, it is a state of thriving. It is the foundation of living a strong, healthy and fulfilling life.

The National Council believes that mental wellbeing is achievable for everyone — including individuals living with or recovering from a mental health or substance use challenge. Yet nearly 30 million people in the United States lack access to affordable, comprehensive mental health and substance use care, placing added pressure on local systems and frontline staff.

Counties play a powerful role in advancing mental wellbeing. From shaping local policies to overseeing public sector workplaces, counties influence whether, and how, people can access care and support.

Many are already taking meaningful action: Expanding crisis response programs, strengthening partnerships with behavioral health providers and investing in Mental Health First Aid training that helps learners recognize and respond to mental health and

substance use challenges with confidence and compassion.

During Mental Health Awareness Month, county leaders can take this commitment a step further by modeling what mental wellbeing looks like in practice. One simple yet powerful way to do that is to join the National Council's Mental Wellbeing Pledge. The pledge invites people to affirm their commitment to:

- Staying informed about mental health and substance use care.
- Prioritizing self-care.
- Building skills to support others.
- Advocating for policies that expand access to care.

For county leaders, this pledge aligns naturally with the work already underway: Investing in county employees' mental wellbeing, reducing stigma, strengthening local systems of care and championing policies that help communities thrive. Through collaboration, advocacy and intentional action, county leaders can help create more good days for residents and employees alike.

This Mental Health Awareness Month, join individuals and leaders across the country by taking the National Council's Mental Wellbeing Pledge and encouraging your county teams to do the same.

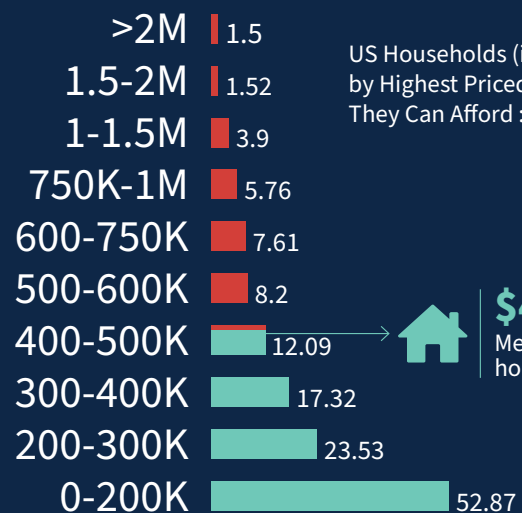
Together, we can help make mental wellbeing a reality for everyone, everywhere.

*Get started by scanning the QR code to learn more about the National Council Pledge:*



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# Don't wait! Designate your voting delegate for the 2026 NACo election

The NACo 2026 Annual Business Meeting (ABM) and election will be held on Monday, July 20 in New Orleans/Orleans Parish, La.

During the meeting, credentialed NACo members will elect NACo officers, set our national policy agenda and conduct other association business.

Voting credentials verify a member county, parish or borough's eligibility to vote as well as the number of votes they can cast at the ABM. To be eligible to vote, NACo members must:

- Register for the 2026 Annual Conference
- Pay 2026 NACo membership dues in full, and
- Designate one voting delegate(s) by Sunday July 19, 2026, at 5 p.m. CT.

To facilitate the voting pro-

cess, members will authorize one primary voting delegate per county and must provide the cell phone number of the voting delegate.

The county's chief elected official, clerk to the county board and conference registrants can visit [NACo.org/VotingCredentials](https://NACo.org/VotingCredentials) to appoint your county's primary delegate or proxy voter. (A proxy voter can be another county attendee from the same state or your state association of counties.)

Vote totals are determined by the number of dues paid, as set by NACo bylaws. Every county receives a minimum of one vote and is allotted an additional vote for each \$1,200 paid in dues.

For example:

- Counties with dues of \$450 to \$1,199 receive one vote
- Counties with dues of



NACo members participate in the NACo Annual Business meeting July 2025 in Philadelphia.

Photo by Denny Henry

\$1,200 to \$2,399 receive two votes

- Counties with dues of \$2,400 to \$3,599 receive three votes, and so on
- The maximum number of votes a county can receive is 51

NACo's Credentials Committee ensures that the process for the ABM is fair and transparent. The committee guides the credentials process, resolves credentials disputes and assists during the


election.

The 2026 credentials committee members are:

- **Chair** - Hon. Alexander Mirabella, Commissioner, Union County, N.J.
- **Reading Clerk** - Hon. Curtis Parrish, Judge, Lubbock County, Texas.
- **Tally Clerk** - Hon. Teneisha Hudspeth, Clerk, Harris County, Texas.
- **Member** - Hon. Greg Chilcott, Commissioner, Ravalli County, Mont.

- **Member** - Hon. Tim Sumner, Commissioner, Beltrami County, Minn.

- **Parliamentarian** - Hon. Brad Carlyon, County Attorney, Navajo County, Ariz.

NACo members will receive additional information on credentials and appointing a delegate by email in June. More information can be accessed at [NACo.org/VotingCredentials](https://NACo.org/VotingCredentials) or by emailing [credentials@naco.org](mailto:credentials@naco.org). 

## SALUTE TO COUNTY LEADERS: Greg Chilcott

After serving as a paramedic, following a stint as a bush pilot and hunting guide in Alaska, Greg Chilcott decided to run for an open Ravalli County Commission seat in his native Montana because he disagreed with a candidate's platform. Starting in 2003, he has served four six-year terms and will retire at the end of the year. He has served as president of the Montana Association of Counties, as well as the Western Interstate Region and received the Dale Sowards Award for excellence in public lands county leadership. He also helped build intellectual and fundraising momentum to create the National Center for Public Lands Counties.

### How did you know county government was your calling?

You don't know until you get your feet in the water, but once I saw that it was a way to help make life better for people, I knew I was in the right place. Sometimes I don't get it right, but every day, you try to get it right. And it's just a really rewarding profession, and I think that's what makes it work for me.

### What was your proudest achievement in Ravalli County?

Getting our county fiscally healthy. We've had some challenging times, losing resource extraction, losing our mills and seeing the impact that has on local government, and then the lack of management of public lands. We've been able to make that an issue for our citizens as well, to recognize we can do better. Yeah. And



Ravalli County, Mont. Commissioner Greg Chilcott reacts to a testimonial by Klamath County, Ore. Commissioner Derrick DeGroot during Chilcott's final WIR Conference. Photo by Charlie Ban

help carry that message to our elected folks in Washington, D.C.

### What did you learn from NACo that you brought home to Ravalli County?

NACo has been nothing but a wealth of information and resources for any county commissioner. And when we come back here, the networking is phenomenal. And that's been really powerful when you go home, and you have some alternative ideas that we got from North Carolina or New Mexico or Hawaii. Knowing

that you have knowledge there at your disposal from other members or the staff, that's very powerful.

### How did you change as a county leader over your tenure?

One thing you learn right out of the gate, if you don't, you're not going to be there very long, is learn how to listen, actively listen, and hear what people were actually saying. You've got to be able to respond in a way that's not aggressive. And I've known to ask for help.

### Why are you optimistic about the future of county governments?

You watch things happen at the national level and at the state level and that's not the way we work. We have to get the job done. It's our day job. I think some of our bigger government agencies, the feds and the state could learn a lot from county government.

We meet our constituents every day, you see them at church, at the grocery store, at the high school basketball game. You don't go out to dinner without talking about business.

### What kind of advice do you have for your successor?

Be engaged, take risk and be honest with yourself. Sometimes you identify the problem and need to say something that people don't want to hear, but you can start a conversation. It might work out or it might not, but even the chastisement will teach you something. Political correctness shouldn't always displace honesty.

# 2026 NACo Election

During NACo’s 2026 Annual Business Meeting in Orleans Parish, credentialed NACo members will elect NACo officers, set our national policy agenda and conduct other association business. The following are the vote totals for each member county based on the bylaws formula that awards one vote for every \$1,200 paid in NACo dues. NACo members wishing to cast votes must pay 2026 dues, register for the conference and designate a voter or proxy by 5 p.m. CT Sunday, July 19.

**Alabama**

Autauga County .....	1
Baldwin County .....	3
Barbour County .....	1
Bibb County .....	1
Blount County .....	1
Bullock County .....	1
Butler County .....	1
Calhoun County .....	2
Chambers County .....	1
Cherokee County .....	1
Chilton County .....	1
Choctaw County .....	1
Clarke County .....	1
Clay County .....	1
Cleburne County .....	1
Coffee County .....	1
Colbert County .....	1
Conecuh County .....	1
Coosa County .....	1
Covington County .....	1
Crenshaw County .....	1
Cullman County .....	2
Dale County .....	1
Dallas County .....	1
DeKalb County .....	2
Elmore County .....	2
Escambia County .....	1
Etowah County .....	2
Fayette County .....	1
Franklin County .....	1
Geneva County .....	1
Greene County .....	1
Hale County .....	1
Henry County .....	1
Houston County .....	2
Jackson County .....	1
Jefferson County .....	12
Lamar County .....	1
Lauderdale County .....	2
Lawrence County .....	1
Lee County .....	3
Limestone County .....	2
Lowndes County .....	1
Macon County .....	1
Madison County .....	7
Marengo County .....	1
Marion County .....	1
Marshall County .....	2
Mobile County .....	7
Monroe County .....	1

Montgomery County .....	4
Morgan County .....	3
Perry County .....	1
Pickens County .....	1
Pike County .....	1
Randolph County .....	1
Russell County .....	1
Shelby County .....	3
St. Clair County .....	2
Sumter County .....	1
Talladega County .....	2
Tallapoosa County .....	1
Tuscaloosa County .....	4
Walker County .....	2
Washington County .....	1
Wilcox County .....	1
Winston County .....	1

**Total 116**

**Alaska**

Aleutians East Borough .....	1
Anchorage Municipality .....	5
Bristol Bay Borough .....	1
City and Borough of Juneau .....	1
City and Borough of Sitka .....	1
City and Borough of Wrangell .....	1
City and Borough of Yakutat .....	1
Denali Borough .....	1
Fairbanks North Star Borough .....	2
Haines Borough .....	1
Kenai Peninsula Borough .....	1
Ketchikan Gateway Borough .....	1
Kodiak Island Borough .....	1
Lake And Peninsula Borough .....	1
Matanuska-Susitna Borough .....	2
North Slope Borough .....	1
Northwest Arctic Borough .....	1
Petersburg Borough .....	1
Skagway Borough .....	1

**Total 25**

**Arizona**

Apache County .....	2
Cochise County .....	3
Coconino County .....	3
Gila County .....	1
Graham County .....	1
Greenlee County .....	1
La Paz County .....	1
Maricopa County .....	48
Mohave County .....	4

Navajo County .....	2
Pima County .....	18
Pinal County .....	4
Santa Cruz County .....	1
Yavapai County .....	4
Yuma County .....	4

**Total 97**

**Arkansas**

Arkansas County .....	1
Ashley County .....	1
Baxter County .....	1
Benton County .....	3
Boone County .....	1
Bradley County .....	1
Calhoun County .....	1
Carroll County .....	1
Chicot County .....	1
Clark County .....	1
Clay County .....	1
Cleburne County .....	1
Cleveland County .....	1
Columbia County .....	1
Conway County .....	1
Craighead County .....	2
Crawford County .....	2
Crittenden County .....	1
Cross County .....	1
Dallas County .....	1
Desha County .....	1
Drew County .....	1
Faulkner County .....	2
Franklin County .....	1
Fulton County .....	1
Garland County .....	2
Grant County .....	1
Greene County .....	1
Hempstead County .....	1
Hot Spring County .....	1
Howard County .....	1
Independence County .....	1
Izard County .....	1
Jackson County .....	1
Jefferson County .....	2
Johnson County .....	1
Lafayette County .....	1
Lawrence County .....	1
Lee County .....	1
Lincoln County .....	1
Little River County .....	1
Logan County .....	1

Lonoke County .....	2
Madison County .....	1
Marion County .....	1
Miller County .....	1
Mississippi County .....	1
Monroe County .....	1
Montgomery County .....	1
Nevada County .....	1
Newton County .....	1
Ouachita County .....	1
Perry County .....	1
Phillips County .....	1
Pike County .....	1
Poinsett County .....	1
Polk County .....	1
Pope County .....	2
Prairie County .....	1
Pulaski County .....	7
Randolph County .....	1
Saline County .....	2
Scott County .....	1
Searcy County .....	1
Sebastian County .....	3
Sevier County .....	1
Sharp County .....	1
St. Francis County .....	1
Stone County .....	1
Union County .....	1
Van Buren County .....	1
Washington County .....	4
White County .....	2
Woodruff County .....	1
Yell County .....	1

**Total 97**

**California**

Alameda County .....	29
Alpine County .....	1
Amador County .....	1
Butte County .....	4
Calaveras County .....	1
Colusa County .....	1
Contra Costa County .....	20
Del Norte County .....	1
El Dorado County .....	4
Fresno County .....	17
Glenn County .....	1
Humboldt County .....	3
Imperial County .....	3
Inyo County .....	1
Kern County .....	15

Kings County .....	3
Lake County .....	2
Lassen County .....	1
Los Angeles County .....	51
Madera County .....	3
Marin County .....	5
Mariposa County .....	1
Mendocino County .....	2
Merced County .....	5
Modoc County .....	1
Mono County .....	1
Monterey County .....	8
Napa County .....	3
Nevada County .....	2
Orange County .....	48
Placer County .....	5
Plumas County .....	1
Riverside County .....	33
Sacramento County .....	27
San Benito County .....	1
San Bernardino County .....	37
San Diego County .....	48
San Francisco City and County .....	15
San Joaquin County .....	13
San Luis Obispo County .....	5
San Mateo County .....	13
Santa Barbara County .....	8
Santa Clara County .....	33
Santa Cruz County .....	5
Shasta County .....	4
Sierra County .....	1
Siskiyou County .....	1
Solano County .....	8
Sonoma County .....	9
Stanislaus County .....	10
Sutter County .....	2
Tehama County .....	2
Trinity County .....	1
Tulare County .....	8
Tuolumne County .....	1
Ventura County .....	15
Yolo County .....	4
Yuba County .....	2

**Total 550**

**Colorado**

Adams County .....	8
Alamosa County .....	1
Arapahoe County .....	11
Archuleta County .....	1
Baca County .....	1

Boulder County .....	6
Broomfield City and County .....	1
Chaffee County .....	1
Cheyenne County .....	1
Clear Creek County .....	1
Conejos County .....	1
Crowley County .....	1
Custer County .....	1
Delta County .....	1
Douglas County .....	3
Eagle County .....	1
El Paso County .....	12
Elbert County .....	1
Fremont County .....	1
Garfield County .....	1
Gilpin County .....	1
Grand County .....	1
Gunnison County .....	1
Hinsdale County .....	1
Huerfano County .....	1
Jackson County .....	1
Jefferson County .....	10
Kit Carson County .....	1
La Plata County .....	1
Lake County .....	1
Larimer County .....	6
Las Animas County .....	1
Lincoln County .....	1
Logan County .....	1
Mesa County .....	3
Mineral County .....	1
Moffat County .....	1
Montezuma County .....	1
Montrose County .....	1
Otero County .....	1
Ouray County .....	1
Park County .....	1
Pitkin County .....	1
Rio Blanco County .....	1
Rio Grande County .....	1
Routt County .....	1
Saguache County .....	1
San Juan County .....	1
San Miguel County .....	1
Sedgwick County .....	1
Summit County .....	1
Teller County .....	1
Weld County .....	4
Yuma County .....	1

**Total 108**

**Delaware**

Kent County .....	3
New Castle County .....	10
Sussex County .....	4

**Total 17**

**District of Columbia**

District of Columbia .....	12
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**Total 12**

**Florida**

Alachua County .....	5
Baker County .....	1
Bay County .....	3
Bradford County .....	1
Brevard County .....	11
Broward County .....	33

Calhoun County .....	1
Charlotte County .....	4
Citrus County .....	3
Clay County .....	3
Collier County .....	5
Columbia County .....	2
DeSoto County .....	1
Dixie County .....	1
Duval County/ City of Jacksonville .....	17
Escambia County .....	6
Flagler County .....	1
Franklin County .....	1
Gadsden County .....	1
Gilchrist County .....	1
Glades County .....	1
Gulf County .....	1
Hamilton County .....	1
Hardee County .....	1
Hendry County .....	1
Hernando County .....	3
Highlands County .....	2
Hillsborough County .....	22
Holmes County .....	1
Indian River County .....	3
Jackson County .....	1
Jefferson County .....	1
Lafayette County .....	1
Lake County .....	5
Lee County .....	10
Leon County .....	5
Levy County .....	1
Liberty County .....	1
Madison County .....	1
Manatee County .....	6
Marion County .....	6
Martin County .....	3
Miami-Dade County .....	46
Monroe County .....	2
Nassau County .....	2
Okaloosa County .....	4
Okeechobee County .....	1
Orange County .....	19
Osceola County .....	4
Palm Beach County .....	24
Pasco County .....	8
Pinellas County .....	16
Polk County .....	11
Putnam County .....	2
Santa Rosa County .....	3
Sarasota County .....	8
Seminole County .....	8
St. Johns County .....	3
St. Lucie County .....	5
Sumter County .....	1
Suwannee County .....	1
Taylor County .....	1
Union County .....	1
Volusia County .....	10
Wakulla County .....	1
Walton County .....	1
Washington County .....	1

**Total 361**

**Georgia**

Appling County .....	1
Athens-Clarke County .....	3
Atkinson County .....	1

Augusta-Richmond County .....	4
Bacon County .....	1
Baker County .....	1
Baldwin County .....	1
Banks County .....	1
Barrow County .....	1
Bartow County .....	2
Ben Hill County .....	1
Berrien County .....	1
Bleckley County .....	1
Brantley County .....	1
Brooks County .....	1
Bryan County .....	1
Bulloch County .....	2
Burke County .....	1
Butts County .....	1
Calhoun County .....	1
Camden County .....	1
Candler County .....	1
Carroll County .....	2
Catoosa County .....	2
Charlton County .....	1
Chatham County .....	5
Chattooga County .....	1
Cherokee County .....	3
Clay County .....	1
Clayton County .....	5
Clinch County .....	1
Cobb County .....	13
Coffee County .....	1
Colquitt County .....	1
Columbia County .....	2
Columbus-Muscogee County .....	4
Cook County .....	1
Coweta County .....	2
Crawford County .....	1
Crisp County .....	1
Cusseta-Chattahoochee County .....	1
Dade County .....	1
Dawson County .....	1
Decatur County .....	1
DeKalb County .....	13
Dodge County .....	1
Dooly County .....	1
Dougherty County .....	2
Douglas County .....	2
Early County .....	1
Echols County .....	1
Effingham County .....	1
Elbert County .....	1
Emanuel County .....	1
Evans County .....	1
Fannin County .....	1
Fayette County .....	2
Floyd County .....	2
Forsyth County .....	2
Franklin County .....	1
Fulton County .....	18
Georgetown-Quitman County .....	1
Gilmer County .....	1
Glascocock County .....	1
Glynn County .....	2
Gordon County .....	1
Grady County .....	1
Greene County .....	1
Gwinnett County .....	12
Habersham County .....	1
Hall County .....	3

Hancock County .....	1
Haralson County .....	1
Harris County .....	1
Hart County .....	1
Heard County .....	1
Henry County .....	2
Houston County .....	3
Irwin County .....	1
Jackson County .....	1
Jasper County .....	1
Jeff Davis County .....	1
Jefferson County .....	1
Jenkins County .....	1
Johnson County .....	1
Jones County .....	1
Lamar County .....	1
Lanier County .....	1
Laurens County .....	1
Lee County .....	1
Liberty County .....	2
Lincoln County .....	1
Long County .....	1
Lowndes County .....	2
Lumpkin County .....	1
Macon County .....	1
Macon-Bibb County .....	3
Madison County .....	1
Marion County .....	1
McDuffie County .....	1
McIntosh County .....	1
Meriwether County .....	1
Miller County .....	1
Mitchell County .....	1
Monroe County .....	1
Montgomery County .....	1
Morgan County .....	1
Murray County .....	1
Newton County .....	2
Oconee County .....	1
Oglethorpe County .....	1
Paulding County .....	2
Peach County .....	1
Pickens County .....	1
Pierce County .....	1
Pike County .....	1
Polk County .....	1
Pulaski County .....	1
Putnam County .....	1
Rabun County .....	1
Randolph County .....	1
Rockdale County .....	2
Schley County .....	1
Screven County .....	1
Seminole County .....	1
Spalding County .....	2
Stephens County .....	1
Stewart County .....	1
Sumter County .....	1
Talbot County .....	1
Taliaferro County .....	1
Tattnall County .....	1
Taylor County .....	1
Telfair County .....	1
Terrell County .....	1
Thomas County .....	1
Tift County .....	1
Toombs County .....	1
Towns County .....	1

Treutlen County .....	1
Troup County .....	2
Turner County .....	1
Twiggs County .....	1
Union County .....	1
Upton County .....	1
Walker County .....	2
Walton County .....	2
Ware County .....	1
Warren County .....	1
Washington County .....	1
Wayne County .....	1
Webster County .....	1
Wheeler County .....	1
White County .....	1
Whitfield County .....	2
Wilcox County .....	1
Wilkes County .....	1
Wilkinson County .....	1
Worth County .....	1

**Total 258**

**Hawaii**

Hawaii County .....	4
Honolulu City and County .....	17
Kauai County .....	2
Maui County .....	3

**Total 26**

**Idaho**

Ada County .....	7
Adams County .....	1
Bannock County .....	2
Bear Lake County .....	1
Benewah County .....	1
Bingham County .....	1
Blaine County .....	1
Boise County .....	1
Bonner County .....	1
Bonneville County .....	2
Boundary County .....	1
Butte County .....	1
Camas County .....	1
Canyon County .....	3
Caribou County .....	1
Cassia County .....	1
Clark County .....	1
Clearwater County .....	1
Custer County .....	1
Elmore County .....	1
Franklin County .....	1
Fremont County .....	1
Gem County .....	1
Gooding County .....	1
Idaho County .....	1
Jefferson County .....	1
Jerome County .....	1
Kootenai County .....	3
Latah County .....	1
Lemhi County .....	1
Lewis County .....	1
Lincoln County .....	1
Madison County .....	1
Minidoka County .....	1
Nez Perce County .....	1
Oneida County .....	1
Owyhee County .....	1
Payette County .....	1



Power County .....	1
Shoshone County.....	1
Teton County.....	1
Twin Falls County.....	2
Valley County .....	1
Washington County .....	1

**Total 57**

**Illinois**

Adams County.....	2
Alexander County .....	1
Bond County .....	1
Boone County .....	1
Brown County.....	1
Bureau County .....	1
Calhoun County .....	1
Carroll County .....	1
Cass County.....	1
Champaign County.....	4
Christian County.....	1
Clark County .....	1
Clay County.....	1
Clinton County .....	1
Cook County .....	51
Crawford County .....	1
Cumberland County .....	1
De Witt County .....	1
DeKalb County.....	2
DuPage County .....	16
Edgar County .....	1
Edwards County .....	1
Effingham County.....	1
Fayette County .....	1
Ford County .....	1
Fulton County.....	1
Gallatin County .....	1
Greene County .....	1
Grundy County .....	1
Hamilton County .....	1
Henderson County.....	1
Henry County .....	1
Iroquois County.....	1
Jackson County.....	1
Jasper County .....	1

Jefferson County .....	1
Jo Daviess County .....	1
Johnson County.....	1
Kane County .....	9
Kankakee County .....	2
Kendall County.....	2
Knox County.....	1
Lake County .....	12
LaSalle County.....	2
Lawrence County.....	1
Lee County.....	1
Livingston County.....	1
Logan County.....	1
Macon County.....	2
Madison County .....	5
Marion County .....	1
Marshall County .....	1
Mason County.....	1
Massac County .....	1
McDonough County.....	1
McHenry County.....	6
McLean County .....	3
Menard County .....	1
Mercer County.....	1
Monroe County .....	1
Montgomery County.....	1
Morgan County.....	1
Moultrie County.....	1
Ogle County .....	1
Peoria County .....	4
Perry County .....	1
Piatt County .....	1
Pike County.....	1
Pulaski County .....	1
Putnam County .....	1
Randolph County .....	1
Richland County.....	1
Saline County.....	1
Sangamon County.....	4
Schuyler County .....	1
Scott County .....	1
Shelby County.....	1
St. Clair County .....	5
Stark County .....	1

Stephenson County.....	1
Tazewell County.....	3
Union County .....	1
Wabash County.....	1
Warren County .....	1
Washington County .....	1
Wayne County .....	1
White County .....	1
Whiteside County .....	1
Will County.....	10
Williamson County .....	2
Winnebago County .....	5
Woodford County .....	1

**Total 222**

**Indiana**

Adams County.....	1
Allen County.....	7
Bartholomew County.....	2
Benton County .....	1
Blackford County.....	1
Boone County .....	1
Clay County.....	1
Clinton County .....	1
Daviess County .....	1
Dearborn County.....	1
Decatur County .....	1
DeKalb County .....	1
Dubois County .....	1
Elkhart County .....	4
Floyd County.....	2
Fountain County.....	1
Franklin County .....	1
Fulton County.....	1
Greene County .....	1
Hamilton County .....	4
Hancock County.....	2
Harrison County .....	1
Hendricks County .....	3
Henry County .....	1
Huntington County .....	1
Indianapolis and Marion County .....	17
Jay County .....	1

Johnson County.....	3
Knox County.....	1
Kosciusko County.....	2
Lake County.....	9
LaPorte County .....	2
Madison County .....	3
Marshall County.....	1
Monroe County .....	3
Montgomery County.....	1
Morgan County.....	2
Newton County .....	1
Noble County .....	1
Ohio County.....	1
Owen County.....	1
Parke County.....	1
Pike County.....	1
Posey County .....	1
Pulaski County .....	1
Putnam County .....	1
Randolph County .....	1
Rush County.....	1
Shelby County.....	1
Spencer County.....	1
Starke County .....	1
Steuben County .....	1
Sullivan County .....	1
Switzerland County .....	1
Tipton County.....	1
Vanderburgh County.....	4
Vermillion County .....	1
Vigo County.....	2
Warrick County.....	2
Washington County .....	1
Wayne County.....	2
White County .....	1

**Total 118**

**Iowa**

Adair County .....	1
Adams County.....	1
Allamakee County .....	1
Appanoose County.....	1
Benton County .....	1
Black Hawk County.....	3

Boone County .....	1
Bremer County.....	1
Buchanan County.....	1
Buena Vista County.....	1
Butler County .....	1
Calhoun County .....	1
Carroll County .....	1
Cass County.....	1
Cerro Gordo County.....	1
Cherokee County.....	1
Chickasaw County.....	1
Clarke County.....	1
Clay County.....	1
Clayton County.....	1
Clinton County .....	1
Crawford County .....	1
Dallas County.....	1
Davis County.....	1
Des Moines County .....	1
Dickinson County .....	1
Dubuque County .....	2
Emmet County .....	1
Franklin County .....	1
Fremont County.....	1
Greene County .....	1
Grundy County .....	1
Guthrie County.....	1
Hamilton County .....	1
Hardin County .....	1
Harrison County .....	1
Henry County .....	1
Howard County.....	1
Humboldt County .....	1
Ida County .....	1
Jackson County.....	1
Jasper County .....	1
Johnson County.....	3
Jones County .....	1
Keokuk County.....	1
Kossuth County.....	1
Lee County.....	1
Linn County.....	4
Lucas County .....	1
Lyon County .....	1
Mahaska County .....	1
Marion County .....	1
Marshall County.....	1
Mills County .....	1
Mitchell County .....	1
Monona County.....	1
Montgomery County.....	1
Osceola County.....	1
Page County.....	1
Palo Alto County.....	1
Plymouth County .....	1
Pocahontas County .....	1
Polk County.....	9
Pottawattamie County.....	2
Poweshiek County .....	1
Ringgold County.....	1
Sac County .....	1
Scott County .....	3
Shelby County .....	1
Sioux County.....	1
Story County .....	2
Tama County .....	1
Taylor County .....	1
Union County .....	1

Van Buren County..... 1  
 Wapello County..... 1  
 Warren County..... 1  
 Washington County..... 1  
 Wayne County..... 1  
 Webster County..... 1  
 Winnebago County..... 1  
 Winneshiek County..... 1  
 Woodbury County..... 2  
 Worth County..... 1  
 Wright County..... 1

**Total 106**

**Kansas**

Allen County..... 1  
 Atchison County..... 1  
 Barber County..... 1  
 Barton County..... 1  
 Butler County..... 2  
 Chase County..... 1  
 Crawford County..... 1  
 Decatur County..... 1  
 Dickinson County..... 1  
 Douglas County..... 2  
 Elk County..... 1  
 Ellsworth County..... 1  
 Finney County..... 1  
 Ford County..... 1  
 Franklin County..... 1  
 Geary County..... 1  
 Gove County..... 1  
 Graham County..... 1  
 Greeley County..... 1  
 Greenwood County..... 1  
 Haskell County..... 1  
 Jackson County..... 1  
 Jefferson County..... 1  
 Jewell County..... 1  
 Johnson County..... 10  
 Labette County..... 1  
 Leavenworth County..... 2  
 Linn County..... 1  
 Marion County..... 1  
 Marshall County..... 1  
 McPherson County..... 1  
 Meade County..... 1  
 Miami County..... 1  
 Mitchell County..... 1  
 Morris County..... 1  
 Neosho County..... 1  
 Ness County..... 1  
 Osage County..... 1  
 Pawnee County..... 1  
 Pottawatomie County..... 1  
 Pratt County..... 1  
 Rawlins County..... 1  
 Reno County..... 2  
 Republic County..... 1  
 Rice County..... 1  
 Riley County..... 2  
 Rooks County..... 1  
 Russell County..... 1  
 Saline County..... 1  
 Sedgwick County..... 9  
 Seward County..... 1  
 Shawnee County..... 3  
 Sherman County..... 1  
 Stafford County..... 1

Stevens County..... 1  
 Trego County..... 1  
 Unified Government of Wyandotte  
 County/Kansas City..... 3  
 Washington County..... 1  
 Wilson County..... 1

**Total 85**

**Kentucky**

Adair County..... 1  
 Allen County..... 1  
 Anderson County..... 1  
 Ballard County..... 1  
 Barren County..... 1  
 Bath County..... 1  
 Bell County..... 1  
 Boone County..... 2  
 Bourbon County..... 1  
 Boyd County..... 1  
 Boyle County..... 1  
 Bracken County..... 1  
 Breathitt County..... 1  
 Breckinridge County..... 1  
 Bullitt County..... 2  
 Butler County..... 1  
 Caldwell County..... 1  
 Calloway County..... 1  
 Campbell County..... 2  
 Carlisle County..... 1  
 Carroll County..... 1  
 Carter County..... 1  
 Casey County..... 1  
 Christian County..... 2  
 Clark County..... 1  
 Clay County..... 1  
 Clinton County..... 1  
 Crittenden County..... 1  
 Cumberland County..... 1  
 Daviess County..... 2  
 Edmonson County..... 1  
 Elliott County..... 1  
 Estill County..... 1  
 Fleming County..... 1  
 Floyd County..... 1  
 Franklin County..... 1  
 Fulton County..... 1  
 Gallatin County..... 1  
 Garrard County..... 1  
 Grant County..... 1  
 Graves County..... 1  
 Grayson County..... 1  
 Green County..... 1  
 Greenup County..... 1  
 Hancock County..... 1  
 Hardin County..... 2  
 Harlan County..... 1  
 Harrison County..... 1  
 Hart County..... 1  
 Henderson County..... 1  
 Henry County..... 1  
 Hickman County..... 1  
 Hopkins County..... 1  
 Jackson County..... 1  
 Jessamine County..... 1  
 Johnson County..... 1  
 Kenton County..... 3  
 Knott County..... 1  
 Knox County..... 1

LaRue County..... 1  
 Laurel County..... 2  
 Lawrence County..... 1  
 Lee County..... 1  
 Leslie County..... 1  
 Letcher County..... 1  
 Lewis County..... 1  
 Lexington-Fayette County..... 6  
 Lincoln County..... 1  
 Livingston County..... 1  
 Logan County..... 1  
 Louisville Jefferson County  
 Metro Government..... 14  
 Lyon County..... 1  
 Madison County..... 2  
 Magoffin County..... 1  
 Marion County..... 1  
 Marshall County..... 1  
 Martin County..... 1  
 Mason County..... 1  
 McCracken County..... 2  
 McCreary County..... 1  
 McLean County..... 1  
 Meade County..... 1  
 Menifee County..... 1  
 Mercer County..... 1  
 Metcalfe County..... 1  
 Monroe County..... 1  
 Montgomery County..... 1  
 Morgan County..... 1  
 Muhlenberg County..... 1  
 Nelson County..... 1  
 Nicholas County..... 1  
 Ohio County..... 1  
 Oldham County..... 1  
 Owen County..... 1  
 Owsley County..... 1  
 Pendleton County..... 1  
 Perry County..... 1  
 Pike County..... 1  
 Powell County..... 1  
 Pulaski County..... 2  
 Robertson County..... 1  
 Rockcastle County..... 1  
 Rowan County..... 1  
 Russell County..... 1  
 Scott County..... 1  
 Shelby County..... 1  
 Simpson County..... 1  
 Spencer County..... 1  
 Taylor County..... 1  
 Todd County..... 1  
 Trigg County..... 1  
 Trimble County..... 1  
 Union County..... 1  
 Warren County..... 3  
 Washington County..... 1  
 Wayne County..... 1  
 Webster County..... 1  
 Whitley County..... 1  
 Wolfe County..... 1  
 Woodford County..... 1

**Total 152**

**Louisiana**

Acadia Parish..... 1  
 Allen Parish..... 1  
 Ascension Parish..... 2

Assumption Parish..... 1  
 Beauregard Parish..... 1  
 Bienville Parish..... 1  
 Bossier Parish..... 3  
 Caddo Parish..... 4  
 Calcasieu Parish..... 4  
 Caldwell Parish..... 1  
 Cameron Parish..... 1  
 Claiborne Parish..... 1  
 Concordia Parish..... 1  
 DeSoto Parish..... 1  
 East Carroll Parish..... 1  
 East Feliciana Parish..... 1  
 Evangeline Parish..... 1  
 Franklin Parish..... 1  
 Grant Parish..... 1  
 Iberia Parish..... 2  
 Iberville Parish..... 1  
 Jackson Parish..... 1  
 Jefferson Davis Parish..... 1  
 Jefferson Parish..... 8  
 Lafayette Consolidated  
 Government..... 5  
 Lafourche Parish..... 2  
 LaSalle Parish..... 1  
 Lincoln Parish..... 1  
 Livingston Parish..... 2  
 Madison Parish..... 1  
 Natchitoches Parish..... 1  
 Orleans Parish..... 7  
 Plaquemines Parish..... 1  
 Pointe Coupee Parish..... 1  
 Rapides Parish..... 3  
 Red River Parish..... 1  
 Sabine Parish..... 1  
 St. Bernard Parish..... 1  
 St. Charles Parish..... 1  
 St. Helena Parish..... 1  
 St. James Parish..... 1  
 St. John The Baptist Parish..... 1  
 St. Landry Parish..... 2  
 St. Martin Parish..... 1  
 St. Mary Parish..... 1  
 St. Tammany Parish..... 5  
 Tangipahoa Parish..... 3  
 Tensas Parish..... 1  
 Terrebonne Parish Consolidated  
 Government..... 2  
 Union Parish..... 1  
 Vermilion Parish..... 1  
 Vernon Parish Police Jury..... 1  
 Washington Parish..... 1  
 Webster Parish..... 1  
 West Baton Rouge Parish..... 1  
 West Carroll Parish..... 1  
 West Feliciana Parish..... 1  
 Winn Parish..... 1

**Total 97**

**Maine**

Androscoggin County..... 2  
 Aroostook County..... 2  
 Cumberland County..... 6  
 Franklin County..... 1  
 Hancock County..... 1  
 Kennebec County..... 3  
 Knox County..... 1  
 Lincoln County..... 1

Oxford County..... 1  
 Penobscot County..... 3  
 Piscataquis County..... 1  
 Sagadahoc County..... 1  
 Somerset County..... 1  
 Waldo County..... 1  
 Washington County..... 1  
 York County..... 4

**Total 30**

**Maryland**

Allegany County..... 2  
 Anne Arundel County..... 10  
 Baltimore City..... 10  
 Baltimore County..... 15  
 Calvert County..... 2  
 Caroline County..... 1  
 Carroll County..... 3  
 Cecil County..... 2  
 Charles County..... 3  
 Dorchester County..... 1  
 Frederick County..... 5  
 Garrett County..... 1  
 Harford County..... 5  
 Howard County..... 6  
 Kent County..... 1  
 Montgomery County..... 18  
 Prince George's County..... 17  
 Queen Anne's County..... 1  
 Somerset County..... 1  
 St. Mary's County..... 2  
 Talbot County..... 1  
 Washington County..... 3  
 Worcester County..... 1

**Total 111**

**Massachusetts**

Barnstable County..... 1  
 Bristol County..... 1  
 Nantucket County..... 1  
 Norfolk County..... 1  
 Plymouth County..... 1

**Total 5**

**Michigan**

Alger County..... 1  
 Allegan County..... 3  
 Antrim County..... 1  
 Arenac County..... 1  
 Bay County..... 2  
 Benzie County..... 1  
 Branch County..... 1  
 Calhoun County..... 3  
 Cass County..... 1  
 Charlevoix County..... 1  
 Cheboygan County..... 1  
 Clinton County..... 2  
 Crawford County..... 1  
 Delta County..... 1  
 Dickinson County..... 1  
 Emmet County..... 1  
 Genesee County..... 7  
 Gogebic County..... 1  
 Grand Traverse County..... 2  
 Houghton County..... 1  
 Huron County..... 1  
 Ionia County..... 2  
 Iosco County..... 1

Iron County ..... 1  
 Jackson County ..... 3  
 Kalamazoo County ..... 5  
 Kent County ..... 11  
 Lake County ..... 1  
 Leelanau County ..... 1  
 Lenawee County ..... 2  
 Mackinac County ..... 1  
 Macomb County ..... 15  
 Manistee County ..... 1  
 Marquette County ..... 2  
 Mason County ..... 1  
 Midland County ..... 2  
 Missaukee County ..... 1  
 Muskegon County ..... 3  
 Newaygo County ..... 1  
 Oakland County ..... 22  
 Oceana County ..... 1  
 Ontonagon County ..... 1  
 Osceola County ..... 1  
 Oscoda County ..... 1  
 Otsego County ..... 1  
 Ottawa County ..... 5  
 Saginaw County Government... 4  
 St. Clair County ..... 3  
 St. Joseph County ..... 2  
 Tuscola County ..... 1  
 Van Buren County ..... 2  
 Washtenaw County ..... 7  
 Wayne County ..... 30  
 Wexford County ..... 1

**Total 170**

**Minnesota**

Aitkin County ..... 1  
 Anoka County ..... 7  
 Becker County ..... 1  
 Beltrami County ..... 1  
 Benton County ..... 1  
 Big Stone County ..... 1  
 Blue Earth County ..... 2  
 Brown County ..... 1  
 Carlton County ..... 1  
 Carver County ..... 2  
 Cass County ..... 1  
 Chippewa County ..... 1  
 Chisago County ..... 1  
 Clay County ..... 2  
 Clearwater County ..... 1  
 Cook County ..... 1  
 Cottonwood County ..... 1  
 Crow Wing County ..... 2  
 Dakota County ..... 8  
 Dodge County ..... 1  
 Douglas County ..... 1  
 Faribault County ..... 1  
 Fillmore County ..... 1  
 Freeborn County ..... 1  
 Goodhue County ..... 1  
 Grant County ..... 1  
 Hennepin County ..... 22  
 Houston County ..... 1  
 Hubbard County ..... 1  
 Isanti County ..... 1  
 Itasca County ..... 1  
 Jackson County ..... 1  
 Kanabec County ..... 1  
 Kandiyohi County ..... 1

Kittson County ..... 1  
 Koochiching County ..... 1  
 Lac Qui Parle County ..... 1  
 Lake County ..... 1  
 Lake Of The Woods County ..... 1  
 Le Sueur County ..... 1  
 Lincoln County ..... 1  
 Lyon County ..... 1  
 Mahnomen County ..... 1  
 Marshall County ..... 1  
 Martin County ..... 1  
 McLeod County ..... 1  
 Meeker County ..... 1  
 Mille Lacs County ..... 1  
 Morrison County ..... 1  
 Mower County ..... 1  
 Murray County ..... 1  
 Nicollet County ..... 1  
 Nobles County ..... 1  
 Norman County ..... 1  
 Olmsted County ..... 3  
 Otter Tail County ..... 2  
 Pennington County ..... 1



Pine County ..... 1  
 Pipestone County ..... 1  
 Polk County ..... 1  
 Pope County ..... 1  
 Ramsey County ..... 10  
 Red Lake County ..... 1  
 Redwood County ..... 1  
 Renville County ..... 1  
 Rice County ..... 2  
 Rock County ..... 1  
 Roseau County ..... 1  
 Scott County ..... 2  
 Sherburne County ..... 2  
 Sibley County ..... 1  
 St. Louis County ..... 4  
 Stearns County ..... 3  
 Steele County ..... 1  
 Stevens County ..... 1  
 Swift County ..... 1  
 Todd County ..... 1  
 Traverse County ..... 1  
 Wabasha County ..... 1  
 Wadena County ..... 1  
 Waseca County ..... 1  
 Washington County ..... 5  
 Watonwan County ..... 1  
 Wilkin County ..... 1  
 Winona County ..... 1

Wright County ..... 2  
 Yellow Medicine County ..... 1

**Total 150**

**Mississippi**

Adams County ..... 1  
 Alcorn County ..... 1  
 Attala County ..... 1  
 Benton County ..... 1  
 Bolivar County ..... 1  
 Calhoun County ..... 1  
 Carroll County ..... 1  
 Chickasaw County ..... 1  
 Choctaw County ..... 1  
 Claiborne County ..... 1  
 Clarke County ..... 1  
 Clay County ..... 1  
 Coahoma County ..... 1  
 Copiah County ..... 1  
 Covington County ..... 1  
 DeSoto County ..... 2  
 Forrest County ..... 2  
 Franklin County ..... 1

George County ..... 1  
 Greene County ..... 1  
 Grenada County ..... 1  
 Hancock County ..... 1  
 Harrison County ..... 4  
 Hinds County ..... 4  
 Holmes County ..... 1  
 Humphreys County ..... 1  
 Itawamba County ..... 1  
 Jackson County ..... 3  
 Jasper County ..... 1  
 Jefferson County ..... 1  
 Jefferson Davis County ..... 1  
 Jones County ..... 2  
 Lafayette County ..... 1  
 Lamar County ..... 1  
 Lauderdale County ..... 2  
 Lawrence County ..... 1  
 Leake County ..... 1  
 Lee County ..... 2  
 LeFlore County ..... 1  
 Lincoln County ..... 1  
 Lowndes County ..... 1  
 Madison County ..... 2  
 Marion County ..... 1  
 Marshall County ..... 1  
 Monroe County ..... 1  
 Montgomery County ..... 1

Neshoba County ..... 1  
 Newton County ..... 1  
 Oktibbeha County ..... 1  
 Pearl River County ..... 1  
 Perry County ..... 1  
 Pontotoc County ..... 1  
 Quitman County ..... 1  
 Rankin County ..... 3  
 Scott County ..... 1  
 Smith County ..... 1  
 Stone County ..... 1  
 Sunflower County ..... 1  
 Tate County ..... 1  
 Tippah County ..... 1  
 Tishomingo County ..... 1  
 Tunica County ..... 1  
 Union County ..... 1  
 Warren County ..... 1  
 Washington County ..... 1  
 Wayne County ..... 1  
 Wilkinson County ..... 1  
 Yalobusha County ..... 1  
 Yazoo County ..... 1

**Total 85**

**Missouri**

Adair County ..... 1  
 Andrew County ..... 1  
 Atchison County ..... 1  
 Audrain County ..... 1  
 Barry County ..... 1  
 Barton County ..... 1  
 Bates County ..... 1  
 Benton County ..... 1  
 Boone County ..... 3  
 Buchanan County ..... 2  
 Callaway County ..... 1  
 Cape Girardeau County ..... 2  
 Carroll County ..... 1  
 Carter County ..... 1  
 Cedar County ..... 1  
 Chariton County ..... 1  
 Christian County ..... 2  
 Clay County ..... 4  
 Clinton County ..... 1  
 Cole County ..... 2  
 Cooper County ..... 1  
 Dallas County ..... 1  
 DeKalb County ..... 1  
 Dent County ..... 1  
 Franklin County ..... 2  
 Gentry County ..... 1  
 Greene County ..... 5  
 Henry County ..... 1  
 Hickory County ..... 1  
 Holt County ..... 1  
 Howard County ..... 1  
 Howell County ..... 1  
 Jackson County ..... 12  
 Jasper County ..... 3  
 Jefferson County ..... 4  
 Johnson County ..... 1  
 Lafayette County ..... 1  
 Lincoln County ..... 1  
 Linn County ..... 1  
 Livingston County ..... 1  
 Macon County ..... 1  
 Madison County ..... 1

**Total 129**

**Montana**

Anaconda-Deer Lodge County . 1  
 Beaverhead County ..... 1  
 Big Horn County ..... 1  
 Blaine County ..... 1  
 Broadwater County ..... 1  
 Butte-Silver Bow County ..... 1  
 Carbon County ..... 1  
 Carter County ..... 1  
 Cascade County ..... 2  
 Chouteau County ..... 1  
 Custer County ..... 1  
 Daniels County ..... 1  
 Dawson County ..... 1  
 Fallon County ..... 1  
 Fergus County ..... 1  
 Flathead County ..... 2  
 Gallatin County ..... 2  
 Garfield County ..... 1  
 Glacier County ..... 1  
 Golden Valley County ..... 1  
 Granite County ..... 1  
 Hill County ..... 1  
 Jefferson County ..... 1  
 Judith Basin County ..... 1  
 Lake County ..... 1  
 Lewis And Clark County ..... 2  
 Liberty County ..... 1  
 Lincoln County ..... 1  
 Madison County ..... 1

McCone County.....	1
Meagher County.....	1
Mineral County.....	1
Missoula County.....	2
Musselshell County.....	1
Park County.....	1
Petroleum County.....	1
Phillips County.....	1
Pondera County.....	1
Powder River County.....	1
Powell County.....	1
Prairie County.....	1
Ravalli County.....	1
Richland County.....	1
Roosevelt County.....	1
Rosebud County.....	1
Sanders County.....	1
Sheridan County.....	1
Stillwater County.....	1
Sweet Grass County.....	1
Teton County.....	1
Toole County.....	1
Treasure County.....	1
Valley County.....	1
Wheatland County.....	1
Wibaux County.....	1
Yellowstone County.....	3

**Total 63**

**Nebraska**

Adams County.....	1
Antelope County.....	1
Arthur County.....	1
Banner County.....	1
Blaine County.....	1
Boone County.....	1
Box Butte County.....	1
Boyd County.....	1
Brown County.....	1
Buffalo County.....	1
Burt County.....	1
Butler County.....	1
Cass County.....	1
Cedar County.....	1
Chase County.....	1
Cherry County.....	1
Cheyenne County.....	1
Clay County.....	1
Colfax County.....	1
Cuming County.....	1
Custer County.....	1
Dakota County.....	1
Dawes County.....	1
Dawson County.....	1
Deuel County.....	1
Dixon County.....	1
Dodge County.....	1
Douglas County.....	10
Dundy County.....	1
Fillmore County.....	1
Franklin County.....	1
Frontier County.....	1
Furnas County.....	1
Gage County.....	1
Garden County.....	1
Garfield County.....	1
Gosper County.....	1
Grant County.....	1

Greeley County.....	1
Hall County.....	2
Hamilton County.....	1
Harlan County.....	1
Hayes County.....	1
Hitchcock County.....	1
Holt County.....	1
Hooker County.....	1
Howard County.....	1
Jefferson County.....	1
Johnson County.....	1
Kearney County.....	1
Keith County.....	1
Keya Paha County.....	1
Kimball County.....	1
Knox County.....	1
Lancaster County.....	6



York County.....	1
<b>Total 110</b>	
<b>Nevada</b>	
Carson City.....	1
Churchill County.....	1
Clark County.....	25
Douglas County.....	1
Elko County.....	1
Esmeralda County.....	1
Eureka County.....	1
Humboldt County.....	1
Lander County.....	1
Lincoln County.....	1
Lyon County.....	1
Mineral County.....	1
Nye County.....	1

Lincoln County.....	1
Logan County.....	1
Loup County.....	1
Madison County.....	1
McPherson County.....	1
Merrick County.....	1
Morrill County.....	1
Nance County.....	1
Nemaha County.....	1
Nuckolls County.....	1
Otoe County.....	1
Pawnee County.....	1
Perkins County.....	1
Phelps County.....	1
Pierce County.....	1
Platte County.....	1
Polk County.....	1
Red Willow County.....	1
Richardson County.....	1
Rock County.....	1
Saline County.....	1
Sarpy County.....	3
Saunders County.....	1
Scotts Bluff County.....	1
Seward County.....	1
Sheridan County.....	1
Sherman County.....	1
Sioux County.....	1
Stanton County.....	1
Thayer County.....	1
Thomas County.....	1
Thurston County.....	1
Valley County.....	1
Washington County.....	1
Wayne County.....	1
Webster County.....	1
Wheeler County.....	1

Pershing County.....	1
Storey County.....	1
Washoe County.....	8
White Pine County.....	1

**Total 48**

**New Hampshire**

Belknap County.....	1
Carroll County.....	1
Cheshire County.....	1
Coos County.....	1
Grafton County.....	1
Hillsborough County.....	1
Merrimack County.....	1
Rockingham County.....	1
Strafford County.....	1
Sullivan County.....	1

**Total 10**

**New Jersey**

Bergen County.....	16
Burlington County.....	8
Cape May County.....	2
Cumberland County.....	3
Essex County.....	15
Gloucester County.....	6
Hudson County.....	13
Hunterdon County.....	3
Mercer County.....	7
Ocean County.....	11
Somerset County.....	6
Sussex County.....	3
Union County.....	10
Warren County.....	2

**Total 105**

**New Mexico**

Bernalillo County.....	12
Catron County.....	1
Chaves County.....	2
Cibola County.....	1
Colfax County.....	1
Curry County.....	1
De Baca County.....	1
Dona Ana County.....	4
Eddy County.....	2
Grant County.....	1
Guadalupe County.....	1
Harding County.....	1
Hidalgo County.....	1
Lea County.....	2
Lincoln County.....	1
Los Alamos County.....	1
Luna County.....	1
McKinley County.....	2
Mora County.....	1
Otero County.....	2
Quay County.....	1
Rio Arriba County.....	1
Roosevelt County.....	1
San Juan County.....	3
San Miguel County.....	1
Sandoval County.....	2
Santa Fe County.....	3
Sierra County.....	1
Socorro County.....	1
Taos County.....	1
Torrance County.....	1
Union County.....	1
Valencia County.....	2

**Total 58**

**New York**

Albany County.....	6
Allegany County.....	1
Broome County.....	4
Cattaraugus County.....	2
Cayuga County.....	2
Chautauqua County.....	3
Clinton County.....	2
Cortland County.....	1
Dutchess County.....	5
Erie County.....	16
Essex County.....	1
Franklin County.....	1
Genesee County.....	1
Greene County.....	1
Hamilton County.....	1
Herkimer County.....	2
Jefferson County.....	2
Lewis County.....	1
Livingston County.....	2
Madison County.....	2
Monroe County.....	13
Nassau County.....	24
Niagara County.....	4
Oneida County.....	4
Onondaga County.....	8
Ontario County.....	2
Orange County.....	7
Orleans County.....	1
Oswego County.....	2
Otsego County.....	1
Putnam County.....	2

Rensselaer County.....	3
Rockland County.....	6
Saratoga County.....	4
Schenectady County.....	3
Schoharie County.....	1
St. Lawrence County.....	2
Steuben County.....	2
Suffolk County.....	26
Sullivan County.....	2
Tioga County.....	1
Ulster County.....	4
Warren County.....	2
Washington County.....	2
Wayne County.....	2
Westchester County.....	17
Wyoming County.....	1
Yates County.....	1

**Total 203**

**North Carolina**

Alamance County.....	3
Alexander County.....	1
Ashe County.....	1
Avery County.....	1
Beaufort County.....	1
Bertie County.....	1
Bladen County.....	1
Brunswick County.....	2
Buncombe County.....	5
Burke County.....	2
Cabarrus County.....	3
Camden County.....	1
Caswell County.....	1
Catawba County.....	3
Chatham County.....	2
Cherokee County.....	1
Cleveland County.....	2
Columbus County.....	1
Craven County.....	2
Cumberland County.....	6
Currituck County.....	1
Dare County.....	1
Davidson County.....	3
Davie County.....	1
Duplin County.....	1
Durham County.....	5
Edgecombe County.....	1
Forsyth County.....	7
Franklin County.....	1
Gaston County.....	4
Gates County.....	1
Graham County.....	1
Granville County.....	1
Greene County.....	1
Guilford County.....	10
Halifax County.....	1
Harnett County.....	2
Haywood County.....	2
Hertford County.....	1
Hoke County.....	1
Hyde County.....	1
Iredell County.....	3
Jackson County.....	1
Johnston County.....	3
Jones County.....	1
Lee County.....	2
Lenoir County.....	1
Lincoln County.....	2

Macon County..... 1  
 Martin County..... 1  
 McDowell County..... 1  
 Mecklenburg County..... 15  
 Mitchell County..... 1  
 Moore County..... 2  
 Nash County..... 2  
 New Hanover County..... 4  
 Northampton County..... 1  
 Onslow County..... 4  
 Orange County..... 3  
 Pamlico County..... 1  
 Pasquotank County..... 1  
 Pender County..... 1  
 Perquimans County..... 1  
 Person County..... 1  
 Pitt County..... 3  
 Polk County..... 1  
 Randolph County..... 3  
 Richmond County..... 1  
 Robeson County..... 2  
 Rowan County..... 3  
 Rutherford County..... 2  
 Sampson County..... 1  
 Scotland County..... 1  
 Stanly County..... 2  
 Stokes County..... 1  
 Surry County..... 2  
 Transylvania County..... 1  
 Tyrrell County..... 1  
 Union County..... 3  
 Vance County..... 1  
 Wake County..... 13  
 Warren County..... 1  
 Washington County..... 1  
 Watauga County..... 1  
 Wayne County..... 2  
 Wilkes County..... 2  
 Wilson County..... 2  
 Yadkin County..... 1  
 Yancey County..... 1

**Total 192**

**North Dakota**

Adams County..... 1  
 Barnes County..... 1  
 Benson County..... 1  
 Billings County..... 1  
 Bottineau County..... 1  
 Bowman County..... 1  
 Burke County..... 1  
 Burleigh County..... 2  
 Cass County..... 3  
 Cavalier County..... 1  
 Dickey County..... 1  
 Divide County..... 1  
 Dunn County..... 1  
 Eddy County..... 1  
 Emmons County..... 1  
 Foster County..... 1  
 Golden Valley County..... 1  
 Grand Forks County..... 2  
 Grant County..... 1  
 Griggs County..... 1  
 Hettinger County..... 1  
 Kidder County..... 1  
 LaMoure County..... 1  
 Logan County..... 1

McHenry County..... 1  
 McIntosh County..... 1  
 McKenzie County..... 1  
 McLean County..... 1  
 Mercer County..... 1  
 Morton County..... 1  
 Mountrail County..... 1  
 Nelson County..... 1  
 Oliver County..... 1  
 Pembina County..... 1  
 Pierce County..... 1  
 Ramsey County..... 1  
 Ransom County..... 1  
 Renville County..... 1  
 Richland County..... 1  
 Rolette County..... 1  
 Sargent County..... 1  
 Sheridan County..... 1  
 Sioux County..... 1  
 Slope County..... 1  
 Stark County..... 1  
 Steele County..... 1  
 Stutsman County..... 1  
 Towner County..... 1  
 Traill County..... 1  
 Walsh County..... 1  
 Ward County..... 2  
 Wells County..... 1  
 Williams County..... 1

**Total 58**

**Ohio**

Adams County..... 1  
 Ashtabula County..... 2  
 Athens County..... 2  
 Auglaize County..... 1  
 Belmont County..... 2  
 Carroll County..... 1  
 Champaign County..... 1  
 Clermont County..... 4  
 Clinton County..... 1  
 Columbiana County..... 2  
 Crawford County..... 1  
 Cuyahoga County..... 22  
 Defiance County..... 1  
 Delaware County..... 2  
 Erie County..... 2  
 Fairfield County..... 3  
 Fayette County..... 1  
 Franklin County..... 23  
 Fulton County..... 1  
 Gallia County..... 1  
 Greene County..... 3  
 Guernsey County..... 1  
 Hamilton County..... 14  
 Hancock County..... 2  
 Henry County..... 1  
 Highland County..... 1  
 Holmes County..... 1  
 Jackson County..... 1  
 Jefferson County..... 2  
 Knox County..... 2  
 Lake County..... 4  
 Lawrence County..... 1  
 Licking County..... 3  
 Logan County..... 1  
 Lorain County..... 6  
 Lucas County..... 8

Mahoning County..... 4  
 Marion County..... 2  
 Mercer County..... 1  
 Miami County..... 2  
 Monroe County..... 1  
 Montgomery County..... 9  
 Morrow County..... 1  
 Muskingum County..... 2  
 Ottawa County..... 1  
 Paulding County..... 1  
 Perry County..... 1  
 Pike County..... 1  
 Preble County..... 1  
 Ross County..... 2  
 Sandusky County..... 1  
 Scioto County..... 2  
 Shelby County..... 1  
 Summit County..... 10  
 Trumbull County..... 4  
 Tuscarawas County..... 2  
 Union County..... 1  
 Warren County..... 4  
 Washington County..... 1  
 Williams County..... 1  
 Wood County..... 3  
 Wyandot County..... 1

**Total 185**

**Oklahoma**

Alfalfa County..... 1  
 Beckham County..... 1  
 Blaine County..... 1  
 Bryan County..... 1  
 Caddo County..... 1  
 Canadian County..... 2  
 Carter County..... 1  
 Cherokee County..... 1  
 Cleveland County..... 5  
 Coal County..... 1  
 Comanche County..... 3  
 Cotton County..... 1  
 Craig County..... 1  
 Creek County..... 2  
 Custer County..... 1  
 Delaware County..... 1  
 Garfield County..... 2  
 Grady County..... 1  
 Grant County..... 1  
 Greer County..... 1  
 Harmon County..... 1  
 Haskell County..... 1  
 Hughes County..... 1  
 Jackson County..... 1  
 Jefferson County..... 1  
 Johnston County..... 1  
 Kay County..... 1  
 Kiowa County..... 1  
 Latimer County..... 1  
 LeFlore County..... 1  
 Lincoln County..... 1  
 Logan County..... 1  
 Love County..... 1  
 Major County..... 1  
 Marshall County..... 1  
 Mayes County..... 1  
 Muskogee County..... 2  
 Noble County..... 1  
 Nowata County..... 1

Oklahoma County..... 14  
 Osage County..... 1  
 Ottawa County..... 1  
 Pawnee County..... 1  
 Payne County..... 2  
 Pontotoc County..... 1  
 Pottawatomie County..... 2  
 Rogers County..... 2  
 Sequoyah County..... 1  
 Stephens County..... 1  
 Texas County..... 1  
 Tillman County..... 1  
 Tulsa County..... 12  
 Wagoner County..... 2  
 Washington County..... 1  
 Washita County..... 1  
 Woods County..... 1  
 Woodward County..... 1

**Total 95**

**Oregon**

Baker County..... 1  
 Benton County..... 2  
 Clackamas County..... 8  
 Clatsop County..... 1  
 Columbia County..... 1  
 Coos County..... 2  
 Crook County..... 1  
 Curry County..... 1  
 Deschutes County..... 3  
 Douglas County..... 2  
 Gilliam County..... 1  
 Grant County..... 1  
 Harney County..... 1  
 Hood River County..... 1  
 Jackson County..... 4  
 Jefferson County..... 1  
 Josephine County..... 2  
 Klamath County..... 2  
 Lake County..... 1  
 Lane County..... 7  
 Lincoln County..... 1  
 Linn County..... 3  
 Malheur County..... 1  
 Marion County..... 6  
 Morrow County..... 1  
 Multnomah County..... 14  
 Polk County..... 2  
 Sherman County..... 1  
 Tillamook County..... 1  
 Umatilla County..... 2  
 Union County..... 1  
 Wallowa County..... 1  
 Wasco County..... 1  
 Washington County..... 10  
 Wheeler County..... 1  
 Yamhill County..... 2

**Total 91**

**Pennsylvania**

Adams County..... 2  
 Allegheny County..... 21  
 Armstrong County..... 2  
 Beaver County..... 3  
 Bedford County..... 1  
 Berks County..... 8  
 Bradford County..... 1  
 Bucks County..... 11

Butler County..... 4  
 Cambria County..... 3  
 Cameron County..... 1  
 Carbon County..... 2  
 Centre County..... 3  
 Chester County..... 9  
 Clarion County..... 1  
 Clearfield County..... 2  
 Columbia County..... 2  
 Dauphin County..... 5  
 Delaware County..... 10  
 Elk County..... 1  
 Erie County..... 5  
 Fayette County..... 3  
 Forest County..... 1  
 Franklin County..... 3  
 Greene County..... 1  
 Indiana County..... 2  
 Juniata County..... 1  
 Lackawanna County..... 4  
 Lawrence County..... 2  
 Lehigh County..... 7  
 Luzerne County..... 6  
 Lycoming County..... 2  
 McKean County..... 1  
 Mercer County..... 2  
 Mifflin County..... 1  
 Monroe County..... 3  
 Montgomery County..... 15  
 Northampton County..... 6  
 Perry County..... 1  
 Philadelphia County..... 27  
 Pike County..... 1  
 Potter County..... 1  
 Schuylkill County..... 3  
 Snyder County..... 1  
 Somerset County..... 2  
 Sullivan County..... 1  
 Susquehanna County..... 1  
 Tioga County..... 1  
 Union County..... 1  
 Venango County..... 1  
 Warren County..... 1  
 Washington County..... 4  
 Wayne County..... 1  
 Wyoming County..... 1  
 York County..... 8

**Total 213**

**South Carolina**

Abbeville County..... 1  
 Allendale County..... 1  
 Anderson County..... 4  
 Bamberg County..... 1  
 Barnwell County..... 1  
 Beaufort County..... 3  
 Berkeley County..... 4  
 Calhoun County..... 1  
 Charleston County..... 7  
 Cherokee County..... 1  
 Chester County..... 1  
 Chesterfield County..... 1  
 Clarendon County..... 1  
 Colleton County..... 1  
 Darlington County..... 2  
 Dillon County..... 1  
 Dorchester County..... 3  
 Fairfield County..... 1

Florence County.....	3
Georgetown County.....	2
Greenville County.....	9
Greenwood County.....	2
Hampton County.....	1
Horry County.....	4
Jasper County.....	1
Kershaw County.....	2
Lancaster County.....	2
Laurens County.....	2
Lee County.....	1
Lexington County.....	5
Marion County.....	1
Marlboro County.....	1
McCormick County.....	1
Newberry County.....	1
Oconee County.....	2
Orangeburg County.....	2
Pickens County.....	3
Richland County.....	7
Saluda County.....	1
Spartanburg County.....	6
Sumter County.....	2
Union County.....	1
Williamsburg County.....	1
York County.....	4

**Total 102**

**South Dakota**

Aurora County.....	1
Beadle County.....	1
Bennett County.....	1
Bon Homme County.....	1
Brookings County.....	1
Brown County.....	1
Brule County.....	1
Buffalo County.....	1
Butte County.....	1
Campbell County.....	1
Charles Mix County.....	1
Clark County.....	1
Clay County.....	1
Codington County.....	1
Corson County.....	1
Custer County.....	1
Davison County.....	1
Day County.....	1
Deuel County.....	1
Dewey County.....	1
Douglas County.....	1
Edmunds County.....	1
Fall River County.....	1
Faulk County.....	1
Grant County.....	1
Gregory County.....	1
Haakon County.....	1
Hamlin County.....	1
Hand County.....	1
Hanson County.....	1
Harding County.....	1
Hughes County.....	1
Hutchinson County.....	1
Hyde County.....	1
Jackson County.....	1
Jerauld County.....	1
Jones County.....	1
Kingsbury County.....	1
Lake County.....	1

Lawrence County.....	1
Lincoln County.....	1
Lyman County.....	1
Marshall County.....	1
McCook County.....	1
McPherson County.....	1
Meade County.....	1
Mellette County.....	1
Miner County.....	1
Minnehaha County.....	4
Moody County.....	1
Oglala Lakota County.....	1
Pennington County.....	2
Perkins County.....	1
Potter County.....	1
Roberts County.....	1
Sanborn County.....	1
Spink County.....	1
Stanley County.....	1
Sully County.....	1
Todd County.....	1
Tripp County.....	1
Turner County.....	1
Union County.....	1
Walworth County.....	1
Yankton County.....	1
Ziebach County.....	1

**Total 70**

**Tennessee**

Anderson County.....	2
Blount County.....	3
Campbell County.....	1
Claiborne County.....	1
Cocke County.....	1
Coffee County.....	1
Decatur County.....	1
Dickson County.....	1
Dyer County.....	1
Hamblen County.....	2
Hamilton County.....	7
Hardin County.....	1
Henry County.....	1
Hickman County.....	1
Jefferson County.....	1
Knox County.....	8
Lauderdale County.....	1
Lawrence County.....	1
Lewis County.....	1
Lincoln County.....	1
Marshall County.....	1
Meigs County.....	1
Metropolitan Government of Nashville and Davidson County.....	12
Montgomery County.....	3
Obion County.....	1
Rhea County.....	1
Roane County.....	1
Sevier County.....	2
Shelby County.....	16
Sullivan County.....	3
Sumner County.....	3
Tipton County.....	2
Washington County.....	3
Weakley County.....	1
White County.....	1
Williamson County.....	3

**Total 91**

**Texas**

Anderson County.....	1
Andrews County.....	1
Aransas County.....	1
Armstrong County.....	1
Atascosa County.....	1
Austin County.....	1
Bailey County.....	1
Bandera County.....	1
Bell County.....	6
Bexar County.....	31
Blanco County.....	1
Borden County.....	1
Bosque County.....	1
Brazoria County.....	6
Brazos County.....	4
Brewster County.....	1
Briscoe County.....	1
Brown County.....	1
Burleson County.....	1
Burnet County.....	1
Caldwell County.....	1
Calhoun County.....	1
Cameron County.....	8
Carson County.....	1
Cass County.....	1
Chambers County.....	1
Clay County.....	1
Collin County.....	9
Collingsworth County.....	1
Comal County.....	2
Comanche County.....	1
Concho County.....	1
Cooke County.....	1
Coryell County.....	2
Crane County.....	1
Crockett County.....	1
Dallas County.....	44
Dawson County.....	1
Deaf Smith County.....	1
Denton County.....	8
Dickens County.....	1
Dimmit County.....	1
Eastland County.....	1
El Paso County.....	15
Ellis County.....	3
Erath County.....	1
Fannin County.....	1
Fisher County.....	1
Floyd County.....	1
Fort Bend County.....	7
Freestone County.....	1
Gaines County.....	1
Garza County.....	1
Glasscock County.....	1
Goliad County.....	1
Gonzales County.....	1
Grayson County.....	3
Gregg County.....	3
Grimes County.....	1
Guadalupe County.....	2
Hale County.....	1
Hamilton County.....	1
Harris County.....	51
Hartley County.....	1
Hays County.....	2
Hemphill County.....	1
Henderson County.....	2

Hidalgo County.....	12
Hill County.....	1
Hockley County.....	1
Hood County.....	1
Hopkins County.....	1
Houston County.....	1
Hudspeth County.....	1
Hutchinson County.....	1
Irion County.....	1
Jack County.....	1
Jackson County.....	1
Jasper County.....	1
Jeff Davis County.....	1
Jefferson County.....	5
Jim Wells County.....	1
Johnson County.....	3
Karnes County.....	1
Kaufman County.....	2
Kendall County.....	1
Kenedy County.....	1
Kimble County.....	1
Kleberg County.....	1
Knox County.....	1
Lamb County.....	1
Lavaca County.....	1
Leon County.....	1
Lipscomb County.....	1
Live Oak County.....	1
Llano County.....	1
Lubbock County.....	6
Marion County.....	1
Mason County.....	1
Matagorda County.....	1
McLennan County.....	5
McMullen County.....	1
Medina County.....	1
Midland County.....	3
Montague County.....	1
Moore County.....	1
Morris County.....	1
Motley County.....	1
Navarro County.....	1
Nolan County.....	1
Nueces County.....	6
Ochiltree County.....	1
Oldham County.....	1
Orange County.....	2
Palo Pinto County.....	1
Panola County.....	1
Parker County.....	2
Parmer County.....	1
Polk County.....	1
Presidio County.....	1
Rains County.....	1
Reeves County.....	1
Roberts County.....	1
Robertson County.....	1
Rockwall County.....	1
Runnels County.....	1
San Augustine County.....	1
San Patricio County.....	2
Schleicher County.....	1
Scurry County.....	1
Shackelford County.....	1
Smith County.....	4
Starr County.....	2
Sterling County.....	1
Sutton County.....	1

Swisher County.....	1
Tarrant County.....	31
Terry County.....	1
Throckmorton County.....	1
Tom Green County.....	3
Travis County.....	17
Trinity County.....	1
Tyler County.....	1
Upshur County.....	1
Upton County.....	1
Val Verde County.....	1
Van Zandt County.....	1
Victoria County.....	2
Waller County.....	1
Washington County.....	1
Webb County.....	4
Wharton County.....	1
Wichita County.....	3
Willacy County.....	1
Williamson County.....	5
Wilson County.....	1
Wise County.....	1
Wood County.....	1
Yoakum County.....	1
Young County.....	1

**Total 448**

**Utah**

Beaver County.....	1
Box Elder County.....	1
Cache County.....	2
Carbon County.....	1
Daggett County.....	1
Davis County.....	6
Duchesne County.....	1
Emery County.....	1
Garfield County.....	1
Grand County.....	1
Iron County.....	1
Juab County.....	1
Kane County.....	1
Millard County.....	1
Morgan County.....	1
Piute County.....	1
Rich County.....	1
Salt Lake County.....	20
San Juan County.....	1
Sanpete County.....	1
Sevier County.....	1
Summit County.....	1
Tooele County.....	1
Uintah County.....	1
Utah County.....	8
Wasatch County.....	1
Washington County.....	2
Wayne County.....	1
Weber County.....	5

**Total 66**

**Virginia**

Accomack County.....	1
Albemarle County.....	2
Alleghany County.....	1
Amelia County.....	1
Amherst County.....	1
Arlington County.....	4
Augusta County.....	2
Bath County.....	1

Bland County .....	1
Botetourt County .....	1
Brunswick County .....	1
Buchanan County .....	1
Buckingham County .....	1
Campbell County .....	1
Caroline County .....	1
Charles City County .....	1
Charlotte County .....	1
Chesterfield County .....	6
Clarke County .....	1
Craig County .....	1
Culpeper County .....	1
Cumberland County .....	1
Dickenson County .....	1
Dinwiddie County .....	1
Essex County .....	1
Fairfax County .....	20
Fauquier County .....	2
Floyd County .....	1
Fluvanna County .....	1
Franklin County .....	1
Frederick County .....	2
Giles County .....	1
Gloucester County .....	1
Greene County .....	1
Greensville County .....	1
Hanover County .....	2
Henrico County .....	6
Henry County .....	1
Highland County .....	1
Isle of Wight County .....	1
James City County .....	1
King And Queen County .....	1
King George County .....	1
King William County .....	1
Lancaster County .....	1
Lee County .....	1
Loudoun County .....	3
Louisa County .....	1
Madison County .....	1
Mathews County .....	1
Mecklenburg County .....	1
Montgomery County .....	2
Nelson County .....	1
New Kent County .....	1
Northampton County .....	1
Northumberland County .....	1
Nottoway County .....	1
Orange County .....	1
Page County .....	1
Patrick County .....	1
Pittsylvania County .....	2
Powhatan County .....	1
Prince Edward County .....	1
Prince George County .....	1
Prince William County .....	6
Pulaski County .....	1
Rappahannock County .....	1
Richmond County .....	1
Roanoke County .....	2
Rockbridge County .....	1
Rockingham County .....	2
Russell County .....	1
Scott County .....	1
Shenandoah County .....	1
Smyth County .....	1
Southampton County .....	1



Spotsylvania County .....	2
Stafford County .....	2
Surry County .....	1
Sussex County .....	1
Warren County .....	1
Washington County .....	1
Westmoreland County .....	1
Wise County .....	1
Wythe County .....	1
York County .....	2

**Total 137**

**Washington**

Adams County .....	1
Asotin County .....	1
Benton County .....	4
Chelan County .....	2
Clallam County .....	2
Clark County .....	7
Columbia County .....	1
Cowlitz County .....	2
Douglas County .....	1
Ferry County .....	1
Franklin County .....	2
Garfield County .....	1
Grant County .....	2
Grays Harbor County .....	2
Island County .....	2
Jefferson County .....	1
King County .....	38
Kitsap County .....	5
Kittitas County .....	1
Klickitat County .....	1
Lewis County .....	2
Lincoln County .....	1
Mason County .....	2
Okanogan County .....	1
Pacific County .....	1
Pend Oreille County .....	1
Pierce County .....	16
San Juan County .....	1
Skagit County .....	3
Skamania County .....	1
Snohomish County .....	13
Spokane County .....	9
Stevens County .....	1
Thurston County .....	5

Wahkiakum County .....	1
Walla Walla County .....	2
Whatcom County .....	4
Whitman County .....	1
Yakima County .....	5

**Total 147**

**West Virginia**

Barbour County .....	1
Berkeley County .....	2
Boone County .....	1
Braxton County .....	1
Brooke County .....	1
Cabell County .....	2
Calhoun County .....	1
Clay County .....	1
Doddridge County .....	1
Fayette County .....	1
Gilmer County .....	1
Grant County .....	1
Greenbrier County .....	1
Hampshire County .....	1
Hancock County .....	1
Hardy County .....	1
Harrison County .....	2
Jackson County .....	1
Jefferson County .....	1
Kanawha County .....	4
Lewis County .....	1
Lincoln County .....	1
Logan County .....	1
Marion County .....	1
Marshall County .....	1
Mason County .....	1
McDowell County .....	1
Mercer County .....	1
Mineral County .....	1
Mingo County .....	1
Monongalia County .....	2
Monroe County .....	1
Morgan County .....	1
Nicholas County .....	1
Ohio County .....	1
Pendleton County .....	1
Pleasants County .....	1
Pocahontas County .....	1
Preston County .....	1

Putnam County .....	1
Raleigh County .....	2
Randolph County .....	1
Ritchie County .....	1
Roane County .....	1
Summers County .....	1
Taylor County .....	1
Tucker County .....	1
Tyler County .....	1
Upshur County .....	1
Wayne County .....	1
Webster County .....	1
Wetzel County .....	1
Wirt County .....	1
Wood County .....	2
Wyoming County .....	1

**Total 64**

**Wisconsin**

Adams County .....	1
Ashland County .....	1
Barron County .....	1
Bayfield County .....	1
Brown County .....	5
Burnett County .....	1
Calumet County .....	1
Chippewa County .....	2
Clark County .....	1
Columbia County .....	1
Crawford County .....	1
Dane County .....	10
Dodge County .....	2
Door County .....	1
Douglas County .....	1
Dunn County .....	1
Eau Claire County .....	2
Florence County .....	1
Forest County .....	1
Grant County .....	1
Green County .....	1
Iowa County .....	1
Jackson County .....	1
Jefferson County .....	2
Juneau County .....	1
Kenosha County .....	3
Kewaunee County .....	1
La Crosse County .....	3

Lafayette County .....	1
Langlade County .....	1
Lincoln County .....	1
Marathon County .....	3
Marinette County .....	1
Marquette County .....	1
Milwaukee County .....	16
Monroe County .....	1
Oconto County .....	1
Oneida County .....	1
Outagamie County .....	4
Ozaukee County .....	2
Pierce County .....	1
Polk County .....	1
Portage County .....	2
Price County .....	1
Racine County .....	4
Richland County .....	1
Rock County .....	3
Rusk County .....	1
Sauk County .....	2
Sawyer County .....	1
Shawano County .....	1
Sheboygan County .....	2
St. Croix County .....	2
Taylor County .....	1
Trempealeau County .....	1
Vilas County .....	1
Washburn County .....	1
Washington County .....	3
Waukesha County .....	7
Waupaca County .....	1
Waushara County .....	1
Winnebago County .....	3
Wood County .....	2

**Total 125**

**Wyoming**

Albany County .....	1
Big Horn County .....	1
Campbell County .....	1
Carbon County .....	1
Converse County .....	1
Crook County .....	1
Fremont County .....	1
Goshen County .....	1
Hot Springs County .....	1
Johnson County .....	1
Laramie County .....	2
Lincoln County .....	1
Natrona County .....	2
Niobrara County .....	1
Park County .....	1
Platte County .....	1
Sheridan County .....	1
Sublette County .....	1
Sweetwater County .....	1
Teton County .....	1
Uinta County .....	1
Washakie County .....	1
Weston County .....	1

**Total 25**

**Grand Total**  
**5890**



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EMPLOYEE  
**Rx DRUG**  
PLANS  
TODAY

POWERED BY NACo  
BUILT FOR **COUNTIES**

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**\$65+ Million**  
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Average savings of  
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Managing Director  
aherrera@naco.org  
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- Best in market pharmacy pricing, including discounts, dispensing fees, and rebates
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- Transparency and streamlined contracting with multi-year pricing guarantees
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NACo Public Promise Insurance  
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## BRIGHT IDEAS | BOULDER COUNTY, COLO.

# Colorado County and City Team Up to Address Local Food Accessibility

**PROBLEM:** The city and county were working in siloes, and the planning department didn't have subject matter expertise on food access

**SOLUTION:** Boulder County's HEAL team collaborated with the City of Boulder's planning department to build a stronger comprehensive plan department to build a stronger comprehensive plan

by **Meredith Moran**  
staff writer

To improve food access and build a healthier community, Boulder County, Colo. Public Health's Healthy Eating, Active Living (HEAL) team collaborated with the city of Boulder on its comprehensive plan. The HEAL team analyzed best practices in nutritious food access and sustainable agriculture in comparable communities across the nation to help inform its recommendations for city planning, according to Amelia Hulbert, Boulder County Public Health's Healthy Eating, Active Living (HEAL) lead.

"A comprehensive plan is visionary, it's long range," Hulbert said. "It should not just be a document that fits on the shelf and doesn't get used, so when you have the opportunity to either create something new or update it, how do you make sure it [outlines] goals and policies that are going to support the work that you know needs to happen?"

"We wanted a place to specifically call out public health priorities, so when it came time to talk about allocating funding or anything like that, we can point to it and say, 'As a county, we said that food access is important. We said that air quality monitoring is important.'"

When starting the process of creating the city's compre-



hensive plan, City of Boulder staff reached out to the state health department looking for subject matter expertise on food access, which is how the HEAL team got involved, Hulbert said.

"I think there's this through line of 'planners are planners, and they're usually not subject matter experts,'" Hulbert said. "And so, when they seek out subject matter expertise, how can we make sure those connections can easily be made to people in their own community who are going to not only know the content, but know the issues? I think it's a cool process, and others could totally do the same thing."

The HEAL team analyzed comprehensive plans from a dozen municipalities like Boulder, including Ann Arbor, Mich.; Asheville, N.C.; Burlington, Vt. and Provo, Utah. Factors considered when choosing the municipalities included population size, economic and demographic makeup and communities with a mix of urban, suburban and unincorporated rural land, according to Hulbert.

Olivia Ott, a Centers for Disease Control and Prevention

(CDC) Public Health Associate working with the HEAL team, identified 34 model policies from the plans and categorized them into five themes to compare against the City of Boulder's existing plan: healthy food access, sustainability, built environment, equity/culture and local agriculture.

**'We wanted a place to specifically call out public health priorities...'**

— Amelia Hulbert,  
Boulder County

"We're usually looking to a couple key cities across the nation that we would consider cutting edge and innovative," Hulbert said. "So, we just applied that methodology to something very specific, of digging into, 'How are their plans structured? What are they saying?' And then thinking about, 'Does it make sense for our community?' And then [assessing] 'What are other things that are really specific to our community?'"

Factoring in the identified best practices, Ott scored the city's plan into three categories: "Present" in Boulder's current plan, "Somewhat Present" and "Absent."


"That kind of grading system actually worked really well, and it really resonated with the planning team," Hulbert said. "You could tell that they were like, 'Oh my gosh, we're doing really well here.' And then, it was really specific, of 'Hey, other people are talking about this one thing, and you all aren't.' I think it was just put in a way that they could really absorb."

The HEAL team's research and recommendations were presented to the Boulder and Broomfield County's Food Security Network (BBFSN), a community group made up of people with lived experience of food insecurity and organizations that serve food insecure individuals, that were providing input on the city's comprehensive plan. The HEAL team's findings helped inform the BBFSN's recommendations to the planning department.

While the HEAL team had the expertise and staffing to do the research, it was "criti-

cally important" to then integrate community engagement with the BBFSN into the work, Hulbert noted. Final recommendations for the city plan from the BBFSN address food access through six different categories: transportation, land use, housing, climate, economic development and food systems.

"We did what was within our wheelhouse, and then we knew that there was another group who has a totally different wheelhouse, so it was how could we then pass off what we've done and have them take it a step further?" Hulbert said. "Because I think what they brought is more of that lived experience community storytelling. Olivia can say, 'It's important to emphasize culturally relevant foods.' And then there's likely a community member that can actually give real voice to that and why that matters."

Boulder County's "Improving Food Access and Health for Boulder Residents Through Municipal Comprehensive Planning" initiative was the 2025 NACo Achievement Award "Best in Category" winner in Planning. 

# WORD SEARCH

## SONGS WITH A COUNTY TWIST

Created by Mary Ann Barton

D L Z F K C W D V R Y J O U N C B E Y E  
 A N G S S Z H D G T N P L A I M D W H N  
 R P Y O L I L T P R S O L R E I W L O Y  
 L U K P P G N B M H D E I Z F O O S P K  
 I S T I B K L W E U A X R J Q W R I A P  
 N L J T I K S R H H O W A S P E C Q I T  
 G Q J K A T I H C I W H M L D U E O A F  
 T F Y I D F H A R L A N A N S B H C V N  
 O P D N F K N Q W D R I A K Z W S I E G  
 N Y R D I C O O Y B I F M S H C S O R V  
 A F D X L T O V Z I A V C Y G R D Y L Q  
 M Z C C B P P W G D F D D P C G P L D M  
 U E C L E V E L A N D N S X W W O I H S  
 L J N O T F P N X R U T Z I F B A C W D  
 X P Q D F M R Z U R D I K L V M F F Z I  
 W C X Z O X S H G Q S N E H O L R K T H  
 S Z S Q K C Q S O C T K O N A V E M D S  
 C I Z W U S I Z K D I V D J C P N G U O  
 O U E C I Z M N S I B S M T D Q T Y R M  
 K K R X M T M V O M G T B X D H H Z T R

**AMARILLO:** "Amarillo by Morning" lyrics include: "I'll be buckin' at the county fair."  
**ANDERSON:** "Anderson County" is a 2021 song by Kolby Cooper about growing up in the east Texas county, where Cooper grew up.  
**CLEVELAND:** Johnny Cash sang about "in Cleveland County, Arkansas where I was born" in the song "Ridin' on the Cotton Belt."  
**COWARD:** "Coward of the County" was a hit song by country singer Kenny Rogers and written by Roger Bowling and Billy Edd Wheeler.  
**DARLINGTON:** "Darlington County" is a song written and performed by Bruce Springsteen. The song is about Darlington County, S.C.  
**DIAMONDS:** The song "L.A. County" by Lyle Lovett describes "The lights of L.A. County...look like diamonds in the sky."  
**DRY:** "Dry County" is a song by Bon Jovi; a fan favorite, it clocks in as one of the band's longest songs at just under 10 minutes.  
**ELVIS:** Elvis Presley's "Jailhouse Rock" opens with the line "The warden threw a party in the county jail."

**FAIR:** Bruce Springsteen sings "County Fair" noting he was inspired to write it after watching a couple he saw dancing at a county fair in Texas.  
**GRUNDY:** "Sold: The Grundy County Auction Incident," was a number one country single for singer John Michael Montgomery. The song is about Grundy, Tenn.  
**HARLAN:** Dave Alvin and The Guilty Ones sing "Harlan County Line" that references the Kentucky county; the song was created for the TV program "Justified."  
**MENDOCINO:** "Mendocino County Line" is a Grammy-winning love song performed by Willie Nelson and Lee Ann Womack, written by Bernie Taupin and Matt Serletic.  
**PITKIN:** Bluegrass song "Pitkin County Turnaround" is written and performed by Steve Martin (also an actor and comedian), and often performed with the Steep Canyon Rangers. The county is located in Colorado.  
**SHERIFF:** "County Sheriff" is a 2024 country-rap song by West Virginian David Morris and some say it's set in the state.  
**WICHITA:** A famous line in "Wichita Lineman," sung by Glenn Campbell notes "I am a lineman for the county..." written by Jimmy Webb.

# PROFILES IN SERVICE

**DAN KLIMISCH**  
**NACo Board Member**  
 Yankton County, S.D.  
 Commissioner



**KLIMISCH**

**Number of years active in NACo:** Eight years  
**Years in public service:** 28 years in service  
**My first NACo event was:** 2024 Annual Conference in Hillsborough County, Fla.  
**NACo committee:** Rural Action Caucus, Veteran and Military Service, but I'm looking to get more involved  
**Occupation:** Retired Army, farmer, carpenter  
**Education:** South Dakota State University, MBA from the University of Mary, plus the school of hard knocks

**I'm most proud of:** Military service to my nation and my family.  
**Every morning I read:** My local Yankton newspaper, *Press & Dakotan*  
**My favorite meal is:** Elk steak  
**My pet peeve is:** People who whine about problems but offer no solutions.  
**My motto is:** Loyalty, duty, respect, selfless service, honor, integrity and personal courage.  
**The last book I read was:** "Empire of the Summer Moon"  
**My favorite movie is:** "Braveheart"  
**My favorite music is:** Old-school country  
**My favorite U.S. president is:** Theodore Roosevelt  
**My county is a NACo member because:** You have to be involved to make a difference. Decisions are made by those who show up to the discussion.

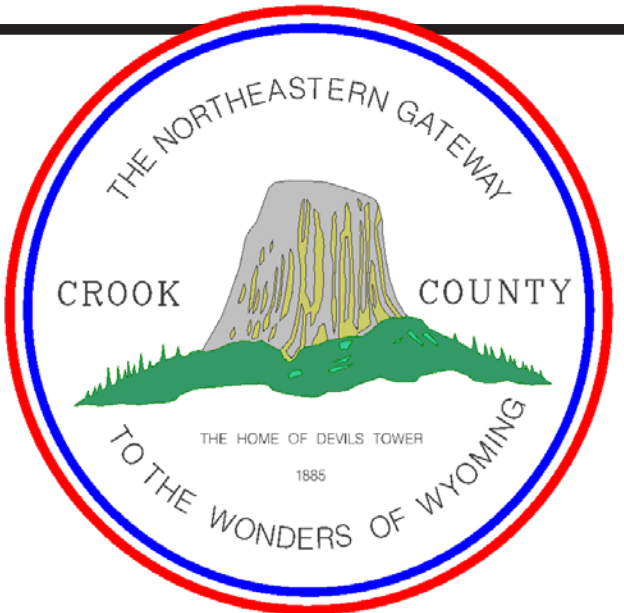
**The hardest thing I've ever done:** Leading soldiers in combat operation in Iraq.  
**Three people (living or dead) I'd invite to dinner:** President Trump, President Obama, Alexander the Great  
**A dream I have is to:** Live in a world where we treat each other as we would want to be treated.  
**You'd be surprised to learn that I:** I am just a simple small-town country boy.  
**The most adventurous thing I've ever done is:** Run for county commission!



# BEHIND THE SEAL

## CROOK COUNTY, WYO.

The Crook County, Wyoming seal features Devils Tower, an igneous rock formation that rises out of the Black Hills prairie, stretching 867 feet from the base to the summit. It is considered sacred by Northern Plains Indians and indigenous people and was the first national monument, established by President Theodore Roosevelt in 1906. Its central role in 1977's "Close Encounters of the Third Kind" film drove a substantial amount of visitation that has continued in the decades since.



CN SPOTLIGHT



PLAY BALL!

Blount County, Tenn. hosted a ribbon-cutting ceremony May 12 for the official opening of Eagleton Ballpark, a newly rebuilt six-field facility for local leagues, high school baseball and softball teams and tournaments. The county leveraged American Rescue Plan Act (ARPA) funding to build the ballpark, which Blount County Mayor Ed Mitchell said is expected to bring in \$11 million through tourism.

ON THE MOVE

NACo STAFF

- Associate Membership Director **Grace Dunlap** and Senior Program Manager **Kat Patterson** attended the New Jersey Association of Counties Annual Conference in Atlantic County.
- PPP National Program Manager **Anthony Chapman** attended the Florida Association of Public Procurement Officials Conference and Trade Show in Orange County.
- PPP National Program Director **Cathy Muse** attended the New York State Association of Metropolitan Planning Organizations 2026 Conference in Warren County.



Patterson



Chapman



Muse

GET TO KNOW...

ST. LOUIS CITY, MO.

by Meredith Moran  
staff writer

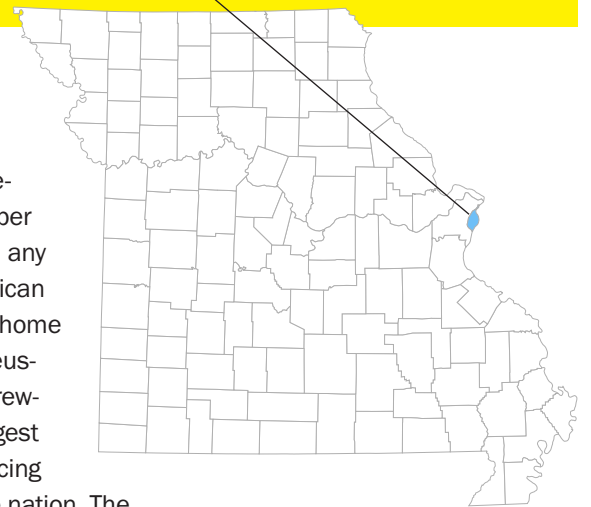
St. Louis City, Mo., named for King Louis IX of France, was founded in 1764 by French fur traders as a trading post along the Mississippi River. Nick-named the “Gateway to the West,” **St. Louis is where the Lewis and Clark expedition started. The 630-foot Gateway Arch monument, the world’s tallest arch, was built to honor the city’s role in westward expansion of the United States.**

Excluding Washington, D.C., St. Louis has more free major attractions than anywhere else in the country, which include the Saint Louis Art Museum, the Saint Louis Zoo and the Missouri History Museum. The city is also home to the Circus Harmony Museum, which showcases the history and impact of the circus on American culture, and the National Blues Museum. The World Chess Hall of Fame in St. Louis holds the world’s largest chess piece, which is 20 feet tall and nearly 11,000 pounds.

St. Louis consumes more barbecue sauce per capita than any other American city, and is home to the Anheuser-Busch brewery, the largest beer-producing plant in the nation. The lemon-lime soda, 7 Up, was created in St. Louis in 1929, and until 1948, it contained lithium citrate, a mood-stabilizing drug used to treat manic-depression.

St. Louis has its own “Walk of Fame” of celebrities from the city, including “Father of Rock & Roll” Chuck Berry, jazz icon Miles Davis, poet Maya Angelou, hip-hop artist Nelly, baseball player Yogi Berra, talk show host Andy Cohen and actors John Goodman and Jon Hamm.

St. Louis was the first U.S. city to host the Olympics, which took place over the course of four months in the summer of 1904, alongside the World’s Fair. Due to difficulty of travel, most athletes who competed were from



the United States, resulting in 239 U.S. medal wins, a record for a country to win in a single Olympic Games.

Other notable St. Louis “firsts” include:

- The Missouri Botanical Garden, created in St. Louis in 1859, is the oldest botanical garden in the U.S.
- The first U.S. kindergarten was started in St. Louis in 1873
- The nation’s first gasoline station was created in St. Louis in 1905
- The first successful parachute jump from a moving plane was made in St. Louis in 1912

*Get to Know features new NACo member counties, parishes, boroughs and cities.*



The Gateway Arch in St. Louis is the world’s tallest arch at 630 feet tall.

# NEWS FROM ACROSS THE NATION

## COLORADO

**ROUTT COUNTY** emergency officials are continuing efforts to **strengthen dispatch operations**, improve wildfire evacuations and expand mitigation work, while signaling a shift toward regional emergency services may be on the horizon, *Steamboat Pilot & Today* reported.

Emergency Operations Director Mo DeMorat and Emergency Communications Manager Jim Cullen presented updates during a recent meeting before county commissioners, where they shared three primary initiatives: the recent opening of a new backup dispatch center; the impending rollout of pre-established evacuation zones and upcoming wildfire mitigation work.



## FLORIDA

- **ORANGE COUNTY** recently started a new countywide initiative on Arbor Day dubbed **“OC Loves Trees.”** The county plans to plant hundreds of native trees in the coming years, expanding the urban canopy and investing in greener more resilient communities.

“Arbor Day is a time to recognize the importance of trees to our environment — from clean air and wildlife habitat to overall community wellbeing,” Mayor Jerry Demings said at the tree-planting event. “As Orange County continues to grow and face environmental challenges, our urban forest serves as critical green infrastructure, reducing heat, improving air quality and supporting resilience.”

## DELAWARE

**NEW CASTLE COUNTY** Executive Marcus Henry will sign an executive order establishing SPUR – **Streamlined Planning and Unified Review** – a new initiative that will accelerate the permitting and plan review process for businesses, developers, and affordable housing builders. The initiative reflects on the importance of economic development and housing

investment in New Castle County.

## FLORIDA

- The **MANATEE COUNTY** Board of County Commissioners is moving forward with a major **long-term disaster recovery effort**.

The county is launching its Home Recovery Program, part of the federally funded Community Development Block Grant Disaster Recovery initiative and the broader Lasting

Manatee program. The initiative includes a \$252.7 million investment aimed at helping residents recover from the impacts of hurricanes Debby, Helene and Milton.

Eligible residents can now submit pre-applications. County leaders say the launch marks the transition from planning to active recovery efforts focused on rebuilding storm-damaged homes and strengthening community resilience.

## INDIANA

The **INDIANAPOLIS-MARION COUNTY** City Council approved new **curfew hours** for children heading into summer, WTHR-TV reported.

The new curfew hours will be in effect for 120 days, which runs through roughly Labor Day. Councilors cited an increase in youth violence across the country in proposing the new hours, in addition to putting children

and their families in contact with resources and support to help keep them safe.

“This curfew adjustment, along with the work of the Connection Center and our community partners, ensures that when young people are out late, we’re not just responding, we’re intervening in a way that supports them and their families,” Councilor Leroy Robinson said.

*See NEWS page 31*



## CALIFORNIA

**PLACER COUNTY** is recognizing **Affordable Housing Month** in May through a series of events to underscore the county’s ongoing commitment to addressing the critical need for safe, stable and affordable housing, the Placer Sentinel reported.

Throughout May, Placer County planned to highlight a series of events to raise awareness about affordable housing issues, feature available resources and foster collaboration among community stakeholders.

“Affordable Housing Month provides an opportunity to reaffirm our commitment to finding innovative solutions and working together to expand housing opportunities in Placer County,” said

Housing Manager Nikki Streegan. “Our staff work hard throughout the year to establish innovative programs, create partnerships with stakeholders in the housing space and find new funding sources, so this is a great chance to recognize work accomplished to date and the road ahead.”

## MINNESOTA

**ANOKA COUNTY** has begun testing an artificial intelligence system designed to handle **non-emergency calls**, marking one of the first known deployments of an AI-assisted call-taker in Minnesota’s public safety system.

County officials say the program is intended to reduce pressure on 911 lines by diverting lower-priority calls, allowing human dispatchers to focus on life-threatening emergencies.

The initiative is being implemented through the county’s emergency communications system, which handles more than 1,000 calls per day, according to county officials. A significant share of those calls, estimated at roughly two-thirds, are classified as non-emergency. That volume has prompted efforts to streamline call handling without expanding staffing levels.



From NEWS page 30

**MARYLAND**

Residents and visitors are invited to step back in time with the launch of the **HARFORD COUNTY** Celebration Trail, a new interactive experience highlighting 63 historic sites across the county in honor of America's 250th birthday. The self-guided trail encourages participants to explore museums, historic homes, landmarks, and sites that tell the story of the people and events that shaped our nation and the region.

"Harford's Celebration Trail brings our rich history to life in a way that's interactive, accessible, and fun," County Executive Bob Cassilly said. "Whether you're visiting for the first time or rediscovering your hometown, this experience encourages you to explore, learn, and celebrate along the way."

**NEW YORK**

• **CHAUTAUQUA COUNTY** Executive P.J. Wendel is getting the word out about the county in a **new children's book**.

He recently shared a special Dr. Seuss-style version of the State of the County address, inspired by the classic children's book "Oh, the Places You'll Go!" The address highlighted the county's progress, people, and future during Literacy Week at Sinclairville Elementary School.

• **SCHENECTADY COUNTY** is rolling out a new **online registry for short-term rental owners**, Spectrum News 1 reported. Owners will also be able to use the web portal to make occupancy tax pay-



**TEXAS**

• **GALVESTON COUNTY** has started its countdown to the 2026 **hurricane season** with new digital billboards, Houston Public Media reported.

The billboards are part of Galveston County's annual hurricane preparedness campaign, urging residents to get ready for the upcoming season, which starts on June 1. Director for the Galveston County Office of Emergency Management, Jesse Ryholt, said he hopes the billboards can be a reminder for residents to prepare ahead of time, like starting on an emergency kit.

ments.

"This new registry is an important step in ensuring a fair and consistent approach to short-term rentals across Schenectady County," Legislature Chair Gary Hughes said. "It simplifies the process for property owners while helping the county effectively administer and collect occupancy taxes that support local tourism, arts and cultural initiatives."

• A new **SCHOHARIE COUNTY Farmers Market** is set to open for the spring-summer season in late May, bringing together local farmers, producers, artisans, residents and visitors for a vibrant weekly gathering celebrating the best of Schoharie County. Opening day will feature locally grown and

produced food, artisan goods and food trucks, offering visitors the opportunity to shop fresh, support small businesses and connect directly with the people who grow and make their food.

**OHIO**

**LORAIN COUNTY** Public Health recently announced the launch of its **live mosquito-trap website**. The new site allows residents to view in real time the locations of mosquito traps throughout their community and stay informed about surveillance efforts.

The map on the website also provides West Nile virus test results and educational resources on mosquito bite prevention. The agency encouraged residents to visit the website during this mosquito season.

**WASHINGTON**

• The **ASOTIN COUNTY** Health District has installed a **free public health vending machine** aimed at improving access to essential health supplies for residents. The machine, located at the district's office on 5th Street in Clarkston, is stocked with items including latex and non-latex condoms, medication, pregnancy tests, COVID-19 tests, fentanyl test strips, and menstrual products such as pads and tampons. Residents can access the machine by entering the code 1-2-3-4 and following the on-screen instructions.

**TEXAS**

• The **ROCKWALL COUNTY** Commissioners Court recently announced the launch of its Strategic Plan Dashboard, an interactive, detailed snapshot of its **progress in meeting the county's strategic objectives**, Blue Ribbon News reported. The dashboard is powered by Envisio, a strategy and performance management software for local governments and other publicly accountable organizations.

Rockwall County is displaying its strategic goals, performance data and progress made toward the Strategic Plan 2050 to increase transparency and build trust with residents and other community stakeholders. Strategic planning is an organizational management activity used to set priorities, focus energy and resources, strengthen operations, ensure employees and other stakeholders are working toward common goals, establish agreement on intended outcomes/results, and assess and adjust the organization's direction in response to a changing environment.

"Our public dashboard is evidence of our commitment toward meeting the community-wide goals we laid out in our strategic plan," said County Commissioner Dana Macalik. "By sharing our progress publicly, we are holding ourselves accountable and being transparent in our efforts to align our resources with the needs of our community."

**VIRGINIA**

**ALBEMARLE COUNTY** supervisors recently approved a grant to help support an affordable housing project in the county. The grant is part of Albemarle's **Affordable Rental Housing Incentive Program** which encourages developers to include 20% of their units as affordable housing. The approval will help an apartment project provide supportive housing to families in Albemarle. The developer will receive a grant equal to 15% of the total taxes due on the property each year and it lasts for 30 years.

Send your news and photos to Editor Mary Ann Barton: [mbarton@naco.org](mailto:mbarton@naco.org).



**WASHINGTON**

• Pet owners in **WALLA WALLA COUNTY** can now have their cats and dogs **microchipped for free without leaving their homes**, thanks to a new initiative by local law enforcement, Elkhorn Media Group reported.

The Walla Walla County Sheriff's Office announced a partnership with the Blue Mountain Humane Society to provide the mobile service at no cost to residents. Under the program, Animal Control Officer Montana Alonso will travel directly to residences to perform the microchipping.

The initiative aims to increase the recovery rate of lost pets within the county. Microchips, which are roughly the size of a grain of rice, are implanted under a pet's skin and contain a unique identification number that can be scanned by shelters and veterinary clinics.

"These microchips are a great way to help ensure your pet can be returned to you if they get out," the Walla Walla County Sheriff's Office said in a statement.

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