

County budgets could see impact from federal SNAP reform

by **Meredith Moran**
staff writer

The House passed a major policy bill last week that includes a provision that would reform food assistance in the United States, shifting costs to states and local governments. If the proposed changes are implemented, counties could face rising administrative costs to the Supplemental Nutrition Assistance Program (SNAP), formerly known as food stamps, and millions of people would likely lose access to the assistance program, according to the Center on Budget and Policy Priorities.

Over 40 million participants benefit from SNAP, with at least two-thirds of recipients being children, people with disabilities and adults older than 60.

The reconciliation package would result in an over \$300 billion reduction in federal funding toward SNAP through 2034 and include significant cost shifts to county governments.

Under current SNAP rules, able bodied adults without dependents — individuals aged 18-49 deemed work-eligible and not living with children — are limited to participating in SNAP for three months over a three-year period unless they

show compliance with certain work requirements.

The legislation would expand this time limit to older adults up from age 54 to 64, as well as to adults with children that are over the age of 6.

States would also be barred from seeking waivers on work requirements due to a lack of work opportunities and high unemployment in the area, and counties would be significantly restricted from doing so.

The provision would add roughly 6 million people to the work requirement, making it more difficult for people to receive assistance and increasing administrative work for states and local governments, which are tasked with screening the reports for eligibility, according to Dottie Rosenbaum, the senior fellow and director of federal SNAP policy for the Center on Budget and Policy Priorities' food assistance team.

Impacts to counties

Estimates from Erie County, N.Y.'s Department of Social Services currently place a direct cost of \$12.3 million to Erie County in 2026 and more than \$100 million annually by 2028 if the proposed changes

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Jeff Davis, left, embraces homeowner Houston Rea, who suffered a total loss of his home, after a tornado tore through his neighborhood in Laurel County, Ky. Photo by Sam Upshaw Jr./Courier Journal

Deadly tornadoes pummel counties across the South

by **Mary Ann Barton**
editor

Southern Kentucky counties bore the brunt of a May 16 tornado outbreak, with at least 17 fatalities confirmed as of last week in Laurel County alone. The tornado that struck the county was an EF-4, with 170 MPH winds and nearly 1 mile

wide at its peak, according to the National Weather Service. Judge/Executive David Westerfield declared a state of emergency and a weeklong nightly curfew in affected areas.

"Last night, before this storm got here, my wife and I were standing on the front porch, we stood on the porch and watched this go to our neigh-

bors and when we got there about 12:30 last night, I've not left, I've not been home, and I won't go until these people are taken care of," he said.

"This morning, shortly after daybreak, my cell phone rang," Westerfield said. "I looked down, it was [Kentucky Gover-

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Eastern Tennessee counties compete to be 'nuclear capital'

by **Charlie Ban**
senior writer

It's been nearly 43 years since Knoxville played host to the World's Fair, something newcomers to the city might only know about because the Sunsphere, built for the fair, remains such a prominent part of the city's skyline. But although that monument might

not be visible throughout all of Eastern Tennessee — the mountains don't help — the light of energy innovation is shining throughout Roane and Anderson counties.

The region played a large role in developing nuclear technology 80 years ago, during the Manhattan Project, refining uranium during World War II. The region is still reap-

ing the benefits of investment by the U.S. government and has put its own resources into supporting a resurgent energy industry that is growing to meet new national demands.

"We are going to be the nuclear capital of the United States," said Ron Berry, a

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Counties eye how federal SNAP reform may affect their budgets, communities

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to SNAP and other federal programs become law.

“Our department is already stretched to the limit, working to help county residents access the services they need to lead better, fuller and richer lives while ensuring that accountability and transparency are always observed,” said Karen Rybicki, Erie County commissioner of Social Services, at a press conference.

“These cuts force an onerous burden on our staff while at the same time taking away needed supports from people that cannot afford to lose them.”

Erie County estimates that they would need more than \$3.2 million to create 36 new positions for SNAP compliance, as a result of increased work requirements, a cost that would be difficult to absorb alongside other funding shifts.

“Absorbing state SNAP costs

is not something that state budgets will be able to do easily,” Rosenbaum said.

“So, if a state simply can’t absorb or pay the share that’s being required by this law, they could cut very deeply elsewhere in their budgets to come up with the funds to pay this match, which is a way in which counties would be potentially affected.

“Even if they’re not directly affected by the state requiring them to put up a share — there are other services and activities they pay for that would then be shifted to counties if they have to cut their budgets deeply someplace else.”

Counties in 10 states administer SNAP

Counties are responsible for administering the SNAP program in 10 states: California, Colorado, Minnesota, New Jersey, New York, North Carolina, North Dakota, Ohio, Virginia



and Wisconsin. The 10 states represent 34.3% of total SNAP participants, and 31.8% of the national total in SNAP benefits. With the exception of North Dakota, counties in these states are also partially or fully

responsible for the 50 percent non-federal match for SNAP administrative funds.

Roughly 3 million to 3.5 million each month — would likely be unable to participate in the SNAP food program under

the changes proposed, according to a Congressional Budget Office preliminary analysis provided to Congress.

Mecklenburg County, N.C.

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SNAP/STATS

DISTRIBUTION OF SNAP BENEFITS, BY AGE

GROUP	PERCENT
Adults, ages 18-59:	42.2%
Children, ages 5-17:	28%
Adults, ages 60 and older:	18.3%
Children younger than 5:	11.6%

Source: USDA, Economic Research Service

It's time to review proposed NACo amendment changes!

Every four years, NACo conducts a required review of its bylaws. The 2025 Bylaws and Governance Review Committee, appointed by NACo President James Gore, has worked diligently to simplify, clarify and modernize both the bylaws and key board policies. As part of the review process, the committee and management focused on strengthening the association’s strategic focus, deepening member engagement, clarifying the purpose, structure and roles of each committee, and adapting for new and evolving county priorities. Ultimately, this process is intended to align the association’s platforms for sustained member engagement, impact and value with the proper allocation of resources — time, money and staffing. Members are encouraged to download and review the detailed proposed amendments using the QR code. Your participation is crucial, as final approval of these amendments will occur during the Annual Business Meeting at the 2025 NACo Annual Conference in Philadelphia.

We invite all members to actively engage in this important governance process, ensuring NACo continues to effectively represent and support counties nationwide.

Join us at the conference, contribute your insights and help shape the future of our association.

Download and review the detailed proposed amendments by scanning the QR code here.

Ohio county leaders visit White House, kicking off 'County Days' convenings with federal agencies

Last week, NACo joined the White House in welcoming to Washington the first in a series of delegations of county leaders attending "County Days" convenings. These convenings, hosted by the White House Office of Intergovernmental Affairs as part of the White House State Leadership Conference initiative, demonstrate the importance of counties as part of the local-state-federal-tribal intergovernmental partnership.

More than 60 county leaders from Ohio visited Washington for the first County Days event, which included remarks from members of President Trump's Cabinet and other high-level speakers from the White House and federal agencies.

Speakers provided county leaders with updates from their departments and took questions. Alex Meyer, White House deputy assistant to the President and director of the White House Office of Intergovernmental Affairs, spoke to attendees about his office's role in facilitating intergovernmental partnership.

"As essential intergovernmental partners at the local level, America's county officials are dealing with a tremendous



amount of change right now," said NACo Executive Director Matt Chase.

"County leaders appreciate the opportunity to hear directly from White House officials about the administration's priorities, perspectives and pathway forward," he noted. "Whether it be infrastructure financing, disaster assistance, energy, housing affordability, public lands management or health and human services, it

is critical that federal, state and local officials keep an open dialogue and work together for our shared constituents."

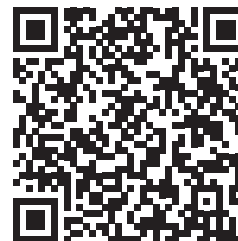
During the first Trump Administration, local government leaders from all 50 states participated in the White House Leadership Conference, and the return of County Days was first announced by Meyer at NACo's 2025 Legislative Conference in March.

"We are bringing back

'County Days,'" Meyer said to an audience of 2,000 county leaders at the conference. "We are looking forward to hosting everyone at the White House and making sure that we get everyone back to the people's house."

The series commences as county officials persist in advocating and providing local context

and priorities in the ongoing budget reconciliation process. NACo recently released analyses highlighting both positive and concerning aspects of the bill that received approval from the House Budget Committee. [CN](#)



For more on NACo's federal advocacy, scan the QR code above.

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Manager Anthony Trotman said he's "concerned" about the proposed policy changes and the county's administrative capacity to implement it. The county currently allocates \$19 million in its yearly budget toward administering the food assistance program, which serves roughly 152,000 residents in Mecklenburg County, as of March 2025, according to county data.

Counties only collect property and sales taxes — while the federal government and states also collect income tax — so they would likely have to raise taxes to accommodate rising costs for SNAP at the local level, he said.

"Our only ability is to raise taxes to sustain the loss and/

or not administer the program at the same level, and so that is just an issue," Trotman said.

"It already is a strain on some individuals that are unemployed or don't have the ability to work in order to maintain their homes, so if counties throughout the country or cities raise property taxes, that just continues to impact our ability to maintain the cost of living in these various communities."

Local economies

Reducing federal investment in SNAP could also hurt

local economies and lead to job loss, Trotman said. Every dollar spent on SNAP benefits generates an estimated \$1.50 in economic activity, according to research from the Economic Research Service.

"Based on calculations, the economic impact is approximately half a billion dollars," Trotman said.

"It supports grocery stores and supports farmers markets, because we do Double [Up Food] Bucks (which doubles SNAP benefits for fresh fruits and vegetables) in our farmers

markets. It also supports the overall food chain — truckers, farmers and food processing companies. So, when you make a cut to SNAP, there's a ripple effect — not only to the consumer, but the overall food ecosystem."

This would not be the first time SNAP faced reform. The Personal Responsibility and Work Opportunity Reconciliation Act of 1996 resulted in a significant reduction in food assistance funding (it limited eligibility and established time limits on benefits), but the current proposed changes are "almost twice as deep as a share of baseline spending," Rosenbaum said.

"What's really striking about this is that it turns its back on sort of the core purpose of SNAP," Rosenbaum said.

"SNAP is supposed to be available to people no matter what state they live in, and ensure that people can afford an adequate diet — if they are temporarily unemployed, if they experience a divorce, if they have been homeless and fallen on hard times.

"That's what the program is supposed to do, and this state match really turns its back on that national commitment."

Trotman was one of numerous county officials who advocated to maintain the federal government's contribution to SNAP benefits during his visit to Washington, D.C. at NACo's Legislative Conference, and he said he's "hopeful" that members of Congress heard their concerns regarding what the local impact would be, and "respond accordingly." [CN](#)

'Absorbing state SNAP costs is not something that state budgets will be able to do easily.'

- Dottie Rosenbaum

Increased demands of AI, data center proliferation, drive energy urgency

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Roane County commissioner who serves as NACo's South Region representative.

"Knox County, Anderson County and Roane County, we're all on the same page," he said.

With a population center in Knox County, a project site in Roane County and the Department of Energy's famed Oak Ridge National Laboratory in Roane and Anderson counties, the region's counties cooperate to support, attract and train personnel to make their nuclear dreams possible.

"We are all going to benefit, because there's no way that Roane County can supply the number of workers for all that's going on, so we depend on Knox County and Anderson County and some other counties to help with that," Berry said. "It's a great coalition of people working together to make things happen."

New nuclear

In a clearing in Roane County, the Tennessee Valley Authority is working to build small modular reactors that could not only dramatically cut the footprint needed to play host to a nuclear power



Bob Deacy, senior vice president of TVA's Clinch River Nuclear Site, explains the regulatory process involved in nuclear energy. Photo by Charlie Ban

station, but also prove a concept that could make it easier to site small modular nuclear reactors in more difficult places, where custom-built plants are not practical.

The TVA has applied for an \$800 million grant from the U.S. Department of Energy's Generation III+ Small Modular Reactor Program. The authority had already invested \$350 million in the project to reach this point. That grant, a TVA

official said, would allow the authority to work on this leading technology without forcing customers to bear the burden of higher rates.

The very identity of nuclear power is poised to change. The mammoth cooling towers that stick out from miles away? Soon, small modular reactors could fit on a football field. That clearing in Roane County has markings indicating where four such reactors will even-

tually sit – known as the TVA's Clinch River Site. The electricity generated from a successful small modular nuclear program would eventually be sold to 153 different power companies that buy energy from TVA, a federal agency.

Two specific trends are driving the energy urgency — the retirement of coal-fired power plants and increased demands driven by data center proliferation and artificial intelligence.

In March, U.S. Energy Secretary Chris Wright visited the Oak Ridge National Laboratory and underscored the stakes, calling for a "Manhattan Project 2.0."

"We're at a critical time again, right now, where another technology of simply immense import is hitting critical mass and is going to change our world in the next several years," Wright said during his visit.

It's been a quick transition for virtually everyone.

"A year ago, AI and nuclear weren't in the same discussion," said Roane County Mayor Wade Creswell. "Now they are absolutely in the same conversation."

"What that means locally is an unimaginable scaling and scope of work done in a period of time that just doesn't compute mentally with where we are now. And if [Wright is] using that level of urgency, we're trying to figure that out at a local level."

Creswell has responded to that challenge by working regionally with Anderson County Mayor Terry Frank.

"Mayor Frank and I are bringing a group together to try to strategize what that means

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Fire, emergency response grants open to counties

by Brett Mattson

On May 20, the U.S. Federal Emergency Management Agency (FEMA) announced the opening of the Fiscal Year 2024 Staffing for Adequate Fire and Emergency Response (SAFER) Grant Program and the Fiscal Year 2024 Fire Prevention and Safety (FP&S) Grant Program, which support fire departments and firefighter organizations in increasing staffing and improving safety nationwide.

With a combined \$396 million in available funding, these programs help fire departments and volunteer firefighter organizations increase or maintain staffing levels, enhance community fire prevention efforts and support research into best practices for firefighter safety—ensuring

strong, reliable fire protection and emergency response in counties across the nation.

SAFER Grant Program

- The program offers \$360 million in grants directly to fire departments and volunteer firefighter organizations in counties across the U.S.
- SAFER grants aim to increase or maintain trained firefighters to meet industry standards, attain 24-hour staffing and enhance fire protection capabilities, ensuring communities are adequately safeguarded.
- Since 2005, SAFER has awarded approximately \$5.2 billion, supporting skilled firefighting workforce training, enhancing local capacity and saving county residents' lives by supporting adequate staffing.



FP&S Grant Program

- The program offers \$36 million in funding directly to fire departments or other interest organizations for fire prevention programs and firefighter safety research.
- FP&S grants aims to enhance community fire prevention efforts and support scien-

tific research on innovations meant to reduce injury and improve the overall health of firefighters.

• Since 2002, FP&S has awarded nearly \$900 million, supporting fire prevention and identifying best practices for ensuring the safety and overall wellbeing of firefighters.

The SAFER and FP&S funding opportunities are available at Grants.gov. The application period for both the FY24 SAFER and FP&S programs will open at 9 a.m. ET on May 23, 2025, and close on July 3, 2025, at 5 p.m. ET. Eligible applicants must apply via FEMA Grants Outcomes (GO). **CN**

Tennessee counties' workforce, communities ready for 'nuclear renaissance'

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— from workforce development, housing, infrastructure — at the local level, to support the boldness and urgency to keep up an AI.”

These developments drew the interests of NACo President James Gore, a Sonoma County, Calif. supervisor, who toured the Clinch River Site and Oak Ridge National Laboratory in April.

“You can see where the future is going with this,” Gore said “To fuel the AI revolution, you have to dramatically increase our energy capacity. People don’t realize that our generation’s version of the space race is already going on.”

Small modular reactors can produce roughly a third of the energy output of a traditional nuclear power plant but can be manufactured offsite.

Bob Deacy, senior vice president of TVA’s Clinch River Nuclear Site, noted that success at Clinch River will make nuclear power dramatically less expensive.

“When we complete the design, we’ll have one standard design that can be deployed in Europe and Canada and

the United States,” he said. “It’s all the same reactive vessel, they’re all the same pump, valves and motors. It eliminates the supply chain problem. We’ll own a design, and have the rights to that design, so if we build 20 more of these plants, we don’t have to go out and pay for that design 20 more times. It’s a big savings.”

By the time the technology is proven, Creswell said many data centers will likely have their own small modular reactors on-site to provide power.

Training the workforce

Though Knox County is home to the University of Tennessee, Roane State Community College is taking a more direct, active role in training the workforce needed to support further nuclear development.

The radiation technicians and welders are going to mostly come through the college’s 15-credit hour program, developed in consultation with players in the local energy industry.

Teresa Duncan, vice president of workforce development at Roane State boasted

about the roster of adjunct professors who work at Oak Ridge National Laboratory as a major selling point.

“These are not just academicians who came right out of college and went into teaching, they are all people who have been working in the field for years,” Duncan said. “We think there is power in that.”

The school’s Oak Ridge campus also includes a nuclear engineering technology lab, for hands-on instruction.

Creswell said the school was crucial to workforce development.

“We don’t win Orano without Roane State doing what they’re doing,” he said, referring to a company building a uranium enrichment facility on the Oak Ridge Reservation — a facility separate from the national laboratory built on a Superfund site.

The prep work has been paying off, even before Wright brought a spotlight to Eastern Tennessee, drawing private companies like Orano, Kairos Power and Type I Fusion, some of which make use of the national laboratory’s supercomputer, another big draw for the region.

“The U.S. is the only place this type of technology can be commercialized,” said David Kelly, senior director of program management for Type 1 Fusion. “What struck us was the integrated strategy between the different layers of government, lots of different organizations that were all pulling in the same direction.”

Community comfort

In addition to a head start in infrastructure, Eastern Tennessee also has an advantage in the minds of its residents. In a world where Three Mile Island and Chernobyl need little introduction, nuclear energy could be hard to sell to a community. Gore noted that Sebastopol, in Sonoma County, declared itself a nuclear-free zone in 1984, two years before the Chernobyl disaster.

But the Tennesseans see only comfort, built on a long track record of safety.

“Most folks probably don’t use the word ‘nuclear’ once a month,” Berry said. “It’s just a way of life. We’ve traded fear for jobs.”

But Creswell understands the trepidation.

“If you’re not familiar with

it as a community, it’s going to be ‘Not in my backyard’ every single time. We’re familiar with it here, because it’s been around for 82 years. It’s what we do,” he said, noting that many residents’ parents and grandparents worked at Oak Ridge on the Manhattan Project. “We truly believe that we are the most nuclear-friendly community in the United States of America.”

He noted that he’d seen non-nuclear projects in Roane County shouted down in public hearings, while some, like Orano, the nuclear fuel production project, hear nary a peep. That reflects residents’ comfort level, a result of the region’s track record.

“You’re seeing states like Wyoming and Texas and really all across the country, pop up and say ‘We want nuclear everywhere.’ And they do, at an official level, but their communities aren’t ready for it. They’re not as familiar.

“It can’t be overstated in the fact that the nuclear renaissance almost has to happen in Oak Ridge for that reason, plus the existing workforce that has been here for 82 years to support that.” **CN**



(L-r): Roane County, Tenn. Mayor Wade Creswell, Roane County Commissioner Ron Berry, Anderson County, Tenn. Mayor Terry Frank and NACo President James Gore of Sonoma County, Calif., stand feet from where the first of the Tennessee Valley Authority’s small modular reactors would be built, in Roane County. Photo by Charlie Ban

Tornado activity higher than usual

From TORNADOES page 1

nor] Andy Beshear. We’ve got a governor, regardless of the political affiliation, he and I are on different sides, we still walk the same path. We want to help the same people.”

The surge of severe storms comes as the federal government revealed plans to lay off hundreds of employees from the National Oceanic and Atmospheric Administration (NOAA) — the agency responsible for monitoring hazardous weather and managing the National Weather Service (NWS). At the same time, the Federal Emergency Management Agency (FEMA) has made major adjustments to training programs for emergency managers, according to Reuters, just ahead of the June 1 start of hurricane season.

Last week in Kentucky, among the fallen was Laurel County Fire Major Leslie Leatherman, a first responder who was found shielding his wife from the storm. The county seat of London experienced widespread destruction.

Laurel County Coroner Doug Bowling and Pulaski County Coroner Clyde Strunk identified 18 of the confirmed victims. Other Kentucky counties that saw fatalities included one

person each in Pulaski and Russell counties.

Tornadoes were also responsible for seven deaths in Missouri’s St. Louis County and two in Scott County. In Virginia, falling trees killed two in Fairfax County.

In Missouri, Gov. Mike Kehoe activated Task Force 1, a division of the Boone County Fire Protection District, including an 88-person search and rescue team as well as a five-person DSAR team (Disaster Situation Awareness and Reconnaissance). The DSAR team is comprised of drone pilots, GIS analysts and data technicians who provide live streaming imagery. The Task Force 1 members worked with St. Charles County using “live find” and human remains detection canines.

The Missouri governor also requested a federal emergency declaration to expedite FEMA assistance for St. Louis County and the surrounding area.

The 2025 tornado season has been significantly more active than average with many states experiencing unusually high tornado activity.

As of May 7, there were 724 reports of tornadoes nationwide. That’s 205 more than the historical average for that time of year. **CN**



Snohomish County, Wash. Councilmember Megan Dunn Photo by Charlie Ban

The Pandemic Didn’t Break My Idealism

by Megan Dunn
Snohomish County, Wash.
Councilmember

I started my first term in January 2020. In addition to being a member of the County Council, I was also sworn in as a member of the B’oard of Health.

Then, a month later, we had the first confirmed case of COVID-19 in the United States in Snohomish County. Then a few weeks later, we had a pandemic on our hands.

We had a 15-member Board of Health; it became a county department later. The merger had been discussed and studied prior to COVID, but COVID helped make the decision to move forward with combining the two.

Adjusting wasn’t that hard, I was the only new council member, and my predecessor went on to become the county treasurer, so I always had a place to go to learn how we do things. I had been attending county meetings for two years before I took office, and I knew how the council worked together.

I had a few weeks to get to know people, but I still had to introduce myself to some people over Zoom before too long.

I had a background in environmental health but not epidemiology, so I was learning a lot. I got to see our health officer apply a tuberculosis approach when there was no protocol for COVID, so that became a baseline for how we treated isolation and contact-tracing.

The most important thing

was information exchange. I had never been in elected office before; I was a community advocate. Snohomish County had a strategy for disseminating information down through the different layers of government, so when we’d have updates, we’d be in touch with school boards, school districts, mayors and tribal leaders.

Then, I heard from a lot of human service providers who wanted to be in the loop, so I started calling meetings and finding experts to speak, people from our human services department and health department. Rules were changing weekly to daily, sometimes hourly.

Despite all that happened in those four years and the challenges we faced, I decided to run for reelection last year, so all of those challenges didn’t break the idealism that made me want to run for office. I’m a cynical idealist. I still believe in mutual aid and people coming together and all of us working for the better and I always assume good intentions. **CN**

Now I Know explores experiences that shape county officials’ work, as told to Senior Writer and Digital Editor Charlie Ban.



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2025
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ELECTION

During NACo’s 2025 Annual Conference in Philadelphia, delegates from member counties will cast votes for a new executive leadership team and new policy positions for the American County Platform. The following are the vote totals for each member county. The number of votes assigned to each county is based on a formula that awards one vote for every \$1,200 (or fraction thereof) paid in NACo dues. County delegates must be present at the Annual Business Meeting Monday, July 14. **See page 16 for more information.**

Alaska	Dale County1	Boone County1	Pope County2	Kern County15
Aleutians East Borough1	Dallas County.....1	Bradley County.....1	Prairie County 1	Kings County3
Anchorage Municipality5	DeKalb County2	Calhoun County1	Pulaski County 7	Lake County2
Bristol Bay Borough.....1	Elmore County.....2	Carroll County1	Randolph County 1	Lassen County 1
City and Borough of Juneau1	Escambia County1	Chicot County1	Saline County.....2	Los Angeles County51
City and Borough of Sitka1	Etowah County2	Clark County1	Scott County 1	Madera County3
City and Borough of Wrangell.....1	Fayette County1	Clay County.....1	Searcy County..... 1	Marin County5
City and Borough of Yakutat.....1	Franklin County1	Cleburne County1	Sebastian County.....3	Mariposa County..... 1
Denali Borough1	Geneva County.....1	Cleveland County1	Sevier County..... 1	Mendocino County2
Fairbanks	Greene County1	Columbia County.....1	Sharp County 1	Merced County.....5
North Star Borough2	Hale County1	Conway County1	St. Francis County 1	Modoc County..... 1
Haines Borough1	Henry County1	Craighead County.....2	Stone County 1	Mono County 1
Kenai Peninsula Borough..1	Houston County2	Crawford County2	Union County 1	Monterey County8
Ketchikan Gateway Borough.....1	Jackson County1	Crittenden County1	Van Buren County.....1	Napa County3
Kodiak Island Borough1	Jefferson County12	Cross County.....1	Washington County4	Nevada County.....2
Lake And Peninsula Borough.....1	Lamar County.....1	Dallas County.....1	White County2	Orange County48
Matanuska-Susitna Borough.....2	Lauderdale County2	Desha County1	Woodruff County 1	Placer County.....5
North Slope Borough..... 1	Lawrence County.....1	Drew County 1	Yell County 1	Plumas County..... 1
Northwest Arctic Borough.....1	Lee County.....3	Faulkner County2	Total 97	Riverside County33
Petersburg Borough.....1	Limestone County2	Franklin County1	Arizona	Sacramento County.....27
Skagway Borough.....1	Lowndes County.....1	Fulton County1	Apache County.....2	San Benito County 1
Total 25	Macon County1	Garland County2	Cochise County3	San Bernardino County ..37
Alabama	Madison County7	Grant County.....1	Coconino County.....3	San Diego County.....48
Autauga County1	Marengo County.....1	Greene County1	Gila County 1	San Francisco City and County15
Baldwin County.....3	Marion County1	Hempstead County.....1	Graham County 1	San Joaquin County.....13
Barbour County.....1	Marshall County2	Hot Spring County1	Greenlee County 1	San Luis Obispo County....5
Bibb County1	Mobile County.....7	Howard County.....1	La Paz County 1	San Mateo County.....13
Blount County1	Monroe County1	Independence County1	Maricopa County.....48	Santa Barbara County8
Bullock County1	Montgomery County4	Izard County.....1	Mohave County4	Santa Clara County33
Butler County1	Morgan County.....3	Jackson County1	Navajo County.....2	Santa Cruz County.....5
Calhoun County2	Perry County1	Jefferson County2	Pima County18	Shasta County4
Chambers County.....1	Pickens County1	Johnson County.....1	Pinal County.....4	Sierra County 1
Cherokee County.....1	Pike County.....1	Lafayette County1	Santa Cruz County..... 1	Siskiyou County 1
Chilton County1	Randolph County1	Lawrence County.....1	Yavapai County4	Solano County8
Choctaw County1	Russell County	Lee County.....1	Yuma County.....4	Sonoma County9
Clarke County.....1	Commission (Alabama)1	Lincoln County1	Total 97	Stanislaus County10
Clay County.....1	Shelby County.....3	Little River County1	California	Sutter County2
Cleburne County1	St. Clair County2	Logan County1	Alameda County.....29	Tehama County2
Coffee County1	Sumter County1	Lonoke County2	Alpine County..... 1	Trinity County 1
Colbert County1	Talladega County.....2	Madison County1	Amador County 1	Tulare County8
Conecuh County.....1	Tallapoosa County.....1	Marion County 1	Butte County.....4	Tuolumne County 1
Coosa County1	Tuscaloosa County4	Miller County.....1	Calaveras County 1	Ventura County15
Covington County.....1	Walker County2	Mississippi County1	Colusa County..... 1	Yolo County4
Crenshaw County1	Washington County1	Monroe County1	Contra Costa County20	Yuba County.....2
Cullman County.....2	Wilcox County1	Montgomery County1	Del Norte County..... 1	Total 550
	Winston County.....1	Nevada County.....1	El Dorado County4	Colorado
	Total 116	Newton County1	Fresno County.....17	Adams County.....8
Arkansas	Arkansas County1	Ouachita County1	Glenn County 1	Alamosa County..... 1
Arkansas County1	Ashley County1	Perry County1	Humboldt County3	Arapahoe County11
Baxter County1	Baxter County1	Phillips County1	Imperial County.....3	Archuleta County..... 1
Benton County3	Benton County3	Pike County.....1	Inyo County..... 1	Baca County 1
		Poinsett County.....1		
		Polk County.....1		

Bent County	1
Boulder County	6
Broomfield City and County	1
Chaffee County	1
Cheyenne County	1
Clear Creek County	1
Conejos County	1
Crowley County	1
Custer County	1
Delta County	1
Denver City and County	12
Dolores County	1
Douglas County	3
Eagle County	1
El Paso County	12
Elbert County	1
Fremont County	1
Garfield County	1
Gilpin County	1
Grand County	1
Gunnison County	1
Hinsdale County	1
Huerfano County	1
Jackson County	1
Jefferson County	10
Kit Carson County	1
La Plata County	1
Lake County	1
Larimer County	6
Las Animas County	1
Lincoln County	1
Logan County	1
Mesa County	3
Mineral County	1
Moffat County	1
Montezuma County	1
Montrose County	1
Morgan County	1
Otero County	1
Ouray County	1
Park County	1
Phillips County	1
Pitkin County	1
Prowers County	1
Pueblo County	3
Rio Blanco County	1
Rio Grande County	1
Routt County	1
Saguache County	1
San Juan County	1
San Miguel County	1
Sedgwick County	1
Summit County	1
Teller County	1
Weld County	4
Yuma County	1

Total 128

District of Columbia

District of Columbia	12
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Total 12

Delaware

Kent County	3
New Castle County	10

Sussex County	4
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Total 17

Florida

Alachua County	5
Baker County	1
Bay County	3
Bradford County	1
Brevard County	11
Broward County	33
Calhoun County	1
Charlotte County	4
Citrus County	3
Clay County	3
Collier County	5
Columbia County	2
DeSoto County	1
Dixie County	1
Duval County/ City of Jacksonville	17
Escambia County	6
Flagler County	1
Franklin County	1
Gadsden County	1
Gilchrist County	1
Glades County	1
Gulf County	1
Hamilton County	1
Hardee County	1
Hendry County	1
Hernando County	3
Highlands County	2
Hillsborough County	22
Holmes County	1
Indian River County	3
Jackson County	1
Jefferson County	1
Lafayette County	1
Lake County	5
Lee County	10
Leon County	5
Levy County	1
Liberty County	1
Madison County	1
Manatee County	6
Marion County	6
Martin County	3
Miami-Dade County	46
Monroe County	2
Nassau County	2
Okaloosa County	4
Okeechobee County	1
Orange County	19
Osceola County	4
Palm Beach County	24
Pasco County	8
Pinellas County	16
Polk County	11
Putnam County	2
Santa Rosa County	3
Sarasota County	8
Seminole County	8
St. Johns County	3
St. Lucie County	5
Sumter County	1
Suwannee County	1
Taylor County	1
Union County	1



Volusia County	10
Wakulla County	1
Walton County	1
Washington County	1

Total 361

Georgia

Appling County	1
Athens-Clarke County	3
Atkinson County	1
Augusta-Richmond County	4
Bacon County	1
Baker County	1
Baldwin County	1
Banks County	1
Barrow County	1
Bartow County	2
Ben Hill County	1
Berrien County	1
Bleckley County	1
Brantley County	1
Brooks County	1
Bryan County	1
Bulloch County	2
Burke County	1
Butts County	1
Calhoun County	1
Camden County	1
Candler County	1
Carroll County	2
Catoosa County	2
Charlton County	1
Chatham County	5
Chattooga County	1
Cherokee County	3
Clay County	1
Clayton County	5
Clinch County	1
Cobb County	13
Coffee County	1
Colquitt County	1
Columbia County	2
Columbus-Muscogee County	4
Cook County	1
Coweta County	2
Crawford County	1

Crisp County	1
Cusseta-Chattahoochee County	1
Dade County	1
Dawson County	1
Decatur County	1
DeKalb County	13
Dodge County	1
Dooley County	1
Dougherty County	2
Douglas County	2
Early County	1
Echols County	1
Effingham County	1
Elbert County	1
Emanuel County	1
Evans County	1
Fannin County	1
Fayette County	2
Floyd County	2
Forsyth County	2
Franklin County	1
Fulton County	18
Georgetown-Quitman County	1
Gilmer County	1
Glascocock County	1
Glynn County	2
Gordon County	1
Grady County	1
Greene County	1
Gwinnett County	12
Habersham County	1
Hall County	3
Hancock County	1
Haralson County	1
Harris County	1
Hart County	1
Heard County	1
Henry County	2
Houston County	3
Irwin County	1
Jackson County	1
Jasper County	1
Jeff Davis County	1
Jefferson County	1
Jenkins County	1

Johnson County	1
Jones County	1
Lamar County	1
Lanier County	1
Laurens County	1
Lee County	1
Liberty County	2
Lincoln County	1
Long County	1
Lowndes County	2
Lumpkin County	1
Macon County	1
Macon-Bibb County	3
Madison County	1
Marion County	1
McDuffie County	1
McIntosh County	1
Meriwether County	1
Miller County	1
Mitchell County	1
Monroe County	1
Montgomery County	1
Morgan County	1
Murray County	1
Newton County	2
Oconee County	1
Oglethorpe County	1
Paulding County	2
Peach County	1
Pickens County	1
Pierce County	1
Pike County	1
Polk County	1
Pulaski County	1
Putnam County	1
Rabun County	1
Randolph County	1
Rockdale County	2
Schley County	1
Screven County	1
Seminole County	1
Spalding County	2
Stephens County	1
Stewart County	1
Sumter County	1
Talbot County	1
Taliaferro County	1

Tattnall County	1
Taylor County	1
Telfair County	1
Terrell County	1
Thomas County	1
Tift County	1
Toombs County	1
Towns County	1
Treutlen County	1
Troup County	2
Turner County	1
Twiggs County	1
Union County	1
Upson County	1
Walker County	2
Walton County	2
Ware County	1
Warren County	1
Washington County	1
Wayne County	1
Webster County	1
Wheeler County	1
White County	1
Whitfield County	2
Wilcox County	1
Wilkes County	1
Wilkinson County	1
Worth County	1

Total 258

Hawaii

Hawaii County	4
Honolulu City and County	17
Kauai County	2
Maui County	3

Total 26

Iowa

Adair County	1
Adams County	1
Allamakee County	1
Appanoose County	1
Benton County	1
Black Hawk County	3
Bremer County	1
Buchanan County	1
Buena Vista County	1
Butler County	1
Calhoun County	1
Carroll County	1
Cerro Gordo County	1
Cherokee County	1
Chickasaw County	1
Clarke County	1
Clay County	1
Clayton County	1
Clinton County	1
Crawford County	1
Dallas County	1
Davis County	1
Des Moines County	1
Dickinson County	1
Dubuque County	2
Emmet County	1
Franklin County	1

Fremont County	1
Greene County	1
Grundy County	1
Guthrie County	1
Hamilton County	1
Hardin County	1
Harrison County	1
Henry County	1
Howard County	1
Humboldt County	1
Ida County	1
Iowa County	1
Jackson County	1
Jasper County	1
Jefferson County	1
Johnson County	3
Jones County	1
Keokuk County	1
Kossuth County	1
Lee County	1
Linn County	4
Lucas County	1
Lyon County	1
Mahaska County	1
Marion County	1
Marshall County	1
Mills County	1
Mitchell County	1
Monona County	1
Montgomery County	1
Osceola County	1
Page County	1
Palo Alto County	1
Plymouth County	1
Pocahontas County	1
Polk County	9
Pottawattamie County	2
Poweshiek County	1
Ringgold County	1
Sac County	1
Scott County	3
Shelby County	1
Sioux County	1
Story County	2
Tama County	1
Taylor County	1
Union County	1
Van Buren County	1
Wapello County	1
Warren County	1
Washington County	1
Wayne County	1
Webster County	1
Winnebago County	1
Winneshiek County	1
Woodbury County	2
Worth County	1
Wright County	1

Total 106

Idaho

Ada County	7
Adams County	1
Bannock County	2
Bear Lake County	1
Benewah County	1
Bingham County	1
Blaine County	1

Boise County	1
Bonner County	1
Bonneville County	2
Boundary County	1
Butte County	1
Camas County	1
Canyon County	3
Caribou County	1
Cassia County	1
Clark County	1
Clearwater County	1
Custer County	1
Elmore County	1
Franklin County	1
Fremont County	1
Gem County	1
Gooding County	1
Idaho County	1
Jefferson County	1
Jerome County	1
Kootenai County	3
Latah County	1
Lemhi County	1
Lewis County	1
Lincoln County	1
Madison County	1
Minidoka County	1
Nez Perce County	1
Oneida County	1
Owyhee County	1
Payette County	1
Power County	1
Shoshone County	1
Teton County	1
Twin Falls County	2
Valley County	1
Washington County	1

Total 57

Illinois

Adams County	2
Alexander County	1
Bond County	1
Boone County	1
Brown County	1
Bureau County	1
Calhoun County	1
Carroll County	1
Cass County	1
Champaign County	4
Christian County	1
Clark County	1
Clay County	1
Clinton County	1
Cook County	51
Crawford County	1
Cumberland County	1
De Witt County	1
DeKalb County	2
DuPage County	16
Edgar County	1
Edwards County	1
Effingham County	1
Fayette County	1
Ford County	1
Fulton County	1
Gallatin County	1
Greene County	1

Grundy County	1
Hamilton County	1
Henderson County	1
Henry County	1
Iroquois County	1
Jackson County	1
Jasper County	1
Jefferson County	1
Jo Daviess County	1
Johnson County	1
Kane County	9
Kankakee County	2
Kendall County	2
Knox County	1
Lake County	12
LaSalle County	2
Lawrence County	1
Lee County	1
Livingston County	1
Logan County	1
Macon County	2
Madison County	5
Marion County	1
Marshall County	1
Mason County	1
Massac County	1
McDonough County	1
McHenry County	6
McLean County	3
Menard County	1
Mercer County	1
Monroe County	1
Montgomery County	1
Morgan County	1
Moultrie County	1
Ogle County	1
Peoria County	4
Perry County	1
Piatt County	1
Pike County	1
Pope County	1
Pulaski County	1
Putnam County	1
Randolph County	1
Richland County	1
Saline County	1
Schuyler County	1
Scott County	1
Shelby County	1
St. Clair County	5
Stark County	1
Stephenson County	1
Tazewell County	3
Union County	1
Wabash County	1
Warren County	1
Washington County	1
Wayne County	1
White County	1
Whiteside County	1
Will County	10
Williamson County	2
Winnebago County	5
Woodford County	1

Total 219

Indiana

Adams County	1
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Allen County	7
Bartholomew County	2
Benton County	1
Blackford County	1
Boone County	1
Brown County	1
Clay County	1
Clinton County	1
Daviess County	1
Dearborn County	1
Decatur County	1
DeKalb County	1
Dubois County	1
Elkhart County	4
Floyd County	2
Fountain County	1
Franklin County	1
Fulton County	1
Greene County	1
Hamilton County	4
Harrison County	1
Hendricks County	3
Henry County	1
Huntington County	1
Indianapolis and Marion County	17
Jay County	1
Jennings County	1
Johnson County	3
Knox County	1
Kosciusko County	2
Lake County	9
LaPorte County	2
Madison County	3
Marshall County	1
Monroe County	3
Montgomery County	1
Morgan County	2
Newton County	1
Noble County	1
Ohio County	1
Owen County	1
Parke County	1
Perry County	1
Pike County	1
Posey County	1
Pulaski County	1
Putnam County	1
Randolph County	1
Rush County	1
Shelby County	1
Spencer County	1
Starke County	1
Steuben County	1
Sullivan County	1
Switzerland County	1
Tipton County	1
Vanderburgh County	4
Vermillion County	1
Vigo County	2
Warrick County	2
Washington County	1
Wayne County	2
Wells County	1
White County	1

Total 120

Kansas

Allen County.....	1
Atchison County	1
Barber County	1
Barton County.....	1
Butler County	2
Chase County.....	1
Crawford County	1
Decatur County	1
Dickinson County	1
Douglas County.....	2
Elk County.....	1
Ellis County	1
Ellsworth County	1
Finney County	1
Ford County	1
Franklin County	1
Geary County	1
Gove County	1
Graham County.....	1
Greeley County.....	1
Greenwood County.....	1
Harvey County.....	1
Haskell County	1
Jackson County.....	1
Jefferson County	1
Jewell County	1
Johnson County.....	10
Labette County	1
Leavenworth County.....	2
Linn County.....	1
Marion County	1
Marshall County.....	1
McPherson County	1
Meade County.....	1
Miami County.....	1
Mitchell County	1
Montgomery County.....	1
Morris County.....	1
Neosho County	1
Ness County	1
Osage County.....	1
Pawnee County	1
Phillips County	1
Pottawatomie County	1
Pratt County.....	1
Rawlins County	1
Reno County	2
Republic County.....	1
Rice County.....	1
Riley County.....	2
Rooks County.....	1
Russell County	1
Saline County.....	1
Sedgwick County.....	9
Seward County.....	1
Shawnee County	3
Sherman County	1
Stafford County.....	1
Stanton County	1
Stevens County	1
Trego County	1
Unified Government of Wyandotte County/ Kansas City	3
Washington County	1
Wilson County.....	1

Total 90

Kentucky

Adair County	1
Allen County.....	1
Anderson County.....	1
Ballard County	1
Barren County	1
Bath County	1
Bell County	1
Boone County	2
Bourbon County	1
Boyd County	1
Boyle County.....	1
Bracken County.....	1
Breathitt County.....	1
Breckinridge County	1
Bullitt County	2
Butler County	1
Caldwell County	1
Calloway County.....	1
Campbell County.....	2
Carlisle County.....	1
Carroll County	1
Carter County.....	1
Casey County	1
Christian County.....	2
Clark County	1
Clay County.....	1
Clinton County	1
Crittenden County	1
Cumberland County	1
Daviess County	2
Edmonson County.....	1
Elliott County	1
Estill County.....	1
Fleming County	1
Floyd County	1
Franklin County	1
Fulton County.....	1
Gallatin County	1
Garrard County.....	1
Grant County.....	1
Graves County.....	1
Grayson County.....	1
Green County	1
Greenup County	1
Hancock County	1
Hardin County	2
Harlan County	1
Harrison County	1
Hart County.....	1
Henderson County.....	1
Henry County	1
Hickman County.....	1
Hopkins County.....	1
Jackson County	1
Jessamine County	1
Johnson County.....	1
Kenton County	3
Knott County	1
Knox County.....	1
LaRue County.....	1
Laurel County.....	2
Lawrence County.....	1
Lee County.....	1
Leslie County	1
Letcher County.....	1
Lewis County.....	1
Lexington-Fayette	

County.....	6
Lincoln County	1
Livingston County.....	1
Logan County	1
Louisville Jefferson County Metro Government	14
Lyon County	1
Madison County.....	2
Magoffin County.....	1
Marion County	1
Marshall County.....	1
Martin County	1
Mason County.....	1
McCracken County	2
McCreary County.....	1
McLean County	1
Meade County.....	1
Menifee County.....	1
Mercer County.....	1
Metcalfe County.....	1
Monroe County	1
Montgomery County.....	1
Morgan County.....	1
Muhlenberg County	1
Nelson County.....	1
Nicholas County.....	1
Ohio County	1
Oldham County	1
Owen County.....	1
Owsley County	1
Pendleton County.....	1
Perry County	1
Pike County.....	1
Powell County	1
Pulaski County	2
Robertson County	1
Rockcastle County.....	1
Rowan County	1
Russell County	1
Scott County	1
Shelby County.....	1
Simpson County.....	1
Spencer County.....	1
Taylor County	1
Todd County.....	1
Trigg County	1
Trimble County	1
Union County	1
Warren County	3
Washington County	1
Wayne County	1
Webster County.....	1
Whitley County	1
Wolfe County.....	1
Woodford County	1

Total 152

Louisiana

Acadia Parish.....	1
Allen Parish.....	1
Ascension Parish.....	2
Assumption Parish	1
Beauregard Parish.....	1
Bienville Parish.....	1
Bossier Parish	3
Caddo Parish	4
Calcasieu Parish	4

Caldwell Parish.....	1
Cameron Parish	1
Claiborne Parish.....	1
Concordia Parish.....	1
DeSoto Parish	1
East Baton Rouge Parish...8	
East Feliciana Parish	1
Evangeline Parish	1
Franklin Parish	1
Grant Parish	1
Iberia Parish.....	2
Iberville Parish	1
Jackson Parish	1
Jefferson Davis Parish.....	1
Jefferson Parish.....	8
Lafayette Consolidated Government	5
Lafourche Parish	2
LaSalle Parish	1
Lincoln Parish	1
Livingston Parish	2
Madison Parish	1
Natchitoches Parish	1
Orleans Parish.....	7
Ouachita Parish.....	3
Pointe Coupee Parish	1
Rapides Parish	3
Red River Parish	1
Sabine Parish.....	1
St. Bernard Parish	1
St. Charles Parish.....	1
St. Helena Parish.....	1
St. James Parish.....	1
St. John The Baptist Parish1	
St. Landry Parish.....	2
St. Martin Parish	1
St. Mary Parish.....	1
St. Tammany Parish.....	5
Tangipahoa Parish.....	3
Terrebonne Parish Consolidated Government 2	
Union Parish	1
Vermilion Parish	1
Vernon Parish Police Jury ..	1
Washington Parish	1
Webster Parish	1
West Baton Rouge Parish..	1
West Feliciana Parish	1
Winn Parish.....	1

Total 104

Massachusetts

Barnstable County	1
Bristol County	1
Nantucket County.....	1
Norfolk County	1
Plymouth County.....	1

Total 5

Maryland

Allegany County	2
Anne Arundel County.....	10
Baltimore City	10
Baltimore County	15
Calvert County	2
Caroline County	1

Carroll County	3
Cecil County.....	2
Charles County.....	3
Dorchester County	1
Frederick County	5
Garrett County	1
Harford County.....	5
Howard County.....	6
Kent County	1
Montgomery County.....	18
Prince George’s County ..	17
Queen Anne’s County	1
Somerset County.....	1
St. Mary’s County	2
Talbot County	1
Washington County	3
Wicomico County	2
Worcester County.....	1

Total 113

Maine

Androscoggin County	2
Aroostook County.....	2
Cumberland County	6
Franklin County	1
Hancock County.....	1
Kennebec County	3
Knox County.....	1
Lincoln County	1
Oxford County	1
Penobscot County	3
Piscataquis County	1
Sagadahoc County.....	1
Somerset County.....	1
Waldo County.....	1
Washington County	1
York County.....	4

Total 30

Michigan

Alger County	1
Allegan County.....	3
Antrim County	1
Bay County	2
Benzie County	1
Berrien County	3
Branch County	1
Calhoun County	3
Cass County.....	1
Charlevoix County.....	1
Cheboygan County	1
Clare County	1
Clinton County	2
Crawford County	1
Delta County	1
Dickinson County	1
Emmet County	1
Genesee County.....	7
Gogebic County.....	1
Grand Traverse County.....	2
Houghton County	1
Huron County	1
Ionia County.....	2
Iosco County	1
Iron County	1
Isabella County	2
Jackson County.....	3

Kalamazoo County	5
Kent County	11
Lake County	1
Leelanau County	1
Lenawee County	2
Mackinac County	1
Macomb County	15
Manistee County	1
Marquette County	2
Mason County	1
Mecosta County	1
Midland County	2
Missaukee County	1
Muskegon County	3
Newaygo County	1
Oakland County	22
Oceana County	1
Ontonagon County	1
Osceola County	1
Oscoda County	1
Otsego County	1
Ottawa County	5
Saginaw County	
Government	4
St. Clair County	3
St. Joseph County	2
Tuscola County	1
Van Buren County	2
Washtenaw County	7
Wayne County	30
Wexford County	1

Total 176

Minnesota

Aitkin County	1
Anoka County	7
Becker County	1
Beltrami County	1
Benton County	1
Big Stone County	1
Blue Earth County	2
Brown County	1
Carlton County	1
Carver County	2
Cass County	1
Chippewa County	1
Chisago County	1
Clay County	2
Clearwater County	1
Cook County	1
Cottonwood County	1
Crow Wing County	2
Dakota County	8
Dodge County	1
Douglas County	1
Faribault County	1
Fillmore County	1
Freeborn County	1
Goodhue County	1
Grant County	1
Hennepin County	22
Houston County	1
Hubbard County	1
Isanti County	1
Itasca County	1
Jackson County	1
Kanabec County	1

Kandiyohi County	1
Kittson County	1
Koochiching County	1
Lac Qui Parle County	1
Lake County	1
Lake Of The Woods	
County	1
Le Sueur County	1
Lincoln County	1
Lyon County	1
Mahnomen County	1
Marshall County	1
Martin County	1
McLeod County	1
Meeker County	1
Mille Lacs County	1
Morrison County	1
Mower County	1
Murray County	1
Nicollet County	1
Nobles County	1
Norman County	1
Olmsted County	3
Otter Tail County	2
Pennington County	1
Pine County	1
Pipestone County	1
Polk County	1
Pope County	1
Ramsey County	10
Red Lake County	1
Redwood County	1
Renville County	1
Rice County	2
Rock County	1
Roseau County	1
Scott County	2
Sherburne County	2
Sibley County	1
St. Louis County	4
Stearns County	3
Steele County	1
Stevens County	1
Swift County	1
Todd County	1
Traverse County	1
Wabasha County	1
Wadena County	1
Waseca County	1
Washington County	5
Watonwan County	1
Wilkin County	1
Winona County	1
Wright County	2
Yellow Medicine County	1

Total 150

Missouri

Adair County	1
Andrew County	1
Atchison County	1
Audrain County	1
Barry County	1
Barton County	1
Bates County	1
Benton County	1
Boone County	3

Buchanan County	2
Caldwell County	1
Callaway County	1
Camden County	1
Cape Girardeau County	2
Carroll County	1
Carter County	1
Cedar County	1
Chariton County	1
Christian County	2
Clay County	4
Clinton County	1
Cole County	2
Cooper County	1
Dallas County	1
DeKalb County	1
Dent County	1
Franklin County	2
Gentry County	1
Greene County	5
Henry County	1
Hickory County	1
Holt County	1
Howard County	1
Howell County	1
Jackson County	12
Jasper County	3
Jefferson County	4
Johnson County	1
Lafayette County	1
Lincoln County	1
Linn County	1
Livingston County	1
Macon County	1
Madison County	1
Marion County	1
McDonald County	1
Miller County	1
Moniteau County	1
Monroe County	1
Morgan County	1
Nodaway County	1
Ozark County	1
Perry County	1
Pettis County	1
Phelps County	1
Pike County	1
Polk County	1
Pulaski County	1
Ralls County	1
Randolph County	1
Ray County	1
Reynolds County	1
Saline County	1
Scotland County	1
Scott County	1
Shannon County	1
St. Clair County	1
St. Louis County	17
Ste. Genevieve County	1
Stoddard County	1
Stone County	1
Sullivan County	1
Taney County	1
Texas County	1
Vernon County	1
Warren County	1
Washington County	1

Wayne County	1
Webster County	1
Wright County	1

Total 126

Mississippi

Adams County	1
Alcorn County	1
Attala County	1
Benton County	1
Bolivar County	1
Calhoun County	1
Carroll County	1
Choctaw County	1
Claiborne County	1
Clarke County	1
Clay County	1
Coahoma County	1
Copiah County	1
Covington County	1
DeSoto County	2
Forrest County	2
Franklin County	1
George County	1
Greene County	1
Grenada County	1
Hancock County	1
Harrison County	4
Hinds County	4
Holmes County	1
Humphreys County	1
Itawamba County	1
Jackson County	3
Jasper County	1
Jefferson County	1
Jefferson Davis County	1
Jones County	2
Lafayette County	1
Lamar County	1
Lauderdale County	2
Lawrence County	1
Leake County	1
Lee County	2
LeFlore County	1
Lincoln County	1
Lowndes County	1
Madison County	2
Marion County	1
Marshall County	1
Monroe County	1
Montgomery County	1
Neshoba County	1
Newton County	1
Oktibbeha County	1
Pearl River County	1
Perry County	1
Pontotoc County	1
Prentiss County	1
Quitman County	1
Rankin County	3
Scott County	1
Sharkey County	1
Simpson County	1
Smith County	1
Stone County	1
Sunflower County	1
Tate County	1

Tippah County	1
Tishomingo County	1
Tunica County	1
Union County	1
Warren County	1
Washington County	1
Wayne County	1
Webster County	1
Wilkinson County	1
Yalobusha County	1
Yazoo County	1

Total 88

Montana

Anaconda-Deer	
Lodge County	1
Beaverhead County	1
Big Horn County	1
Blaine County	1
Broadwater County	1
Butte-Silver Bow County	1
Carbon County	1
Carter County	1
Cascade County	2
Chouteau County	1
Custer County	1
Daniels County	1
Dawson County	1
Fallon County	1
Fergus County	1
Flathead County	2
Gallatin County	2
Garfield County	1
Glacier County	1
Golden Valley County	1
Granite County	1
Hill County	1
Jefferson County	1
Judith Basin County	1
Lake County	1
Lewis And Clark County	2
Liberty County	1
Lincoln County	1
Madison County	1
McCone County	1
Meagher County	1
Mineral County	1
Missoula County	2
Musselshell County	1
Park County	1
Petroleum County	1
Phillips County	1
Pondera County	1
Powder River County	1
Powell County	1
Prairie County	1
Ravalli County	1
Richland County	1
Roosevelt County	1
Rosebud County	1
Sanders County	1
Sheridan County	1
Stillwater County	1
Sweet Grass County	1
Teton County	1
Toole County	1
Treasure County	1

Valley County	1
Wheatland County.....	1
Wibaux County	1
Yellowstone County	3

Total 63

Nebraska

Adams County.....	1
Banner County	1
Boone County	1
Box Butte County	1
Boyd County	1
Brown County.....	1
Buffalo County	1
Burt County.....	1
Butler County	1
Cass County.....	1
Cedar County	1
Chase County.....	1
Cherry County	1
Cheyenne County	1
Clay County.....	1
Colfax County.....	1
Cuming County.....	1
Custer County	1
Dakota County	1
Dawes County	1
Dawson County	1
Deuel County	1
Dixon County.....	1
Dodge County	1
Douglas County.....	10
Fillmore County.....	1
Franklin County	1
Frontier County.....	1
Furnas County.....	1
Gage County	1
Garden County	1
Garfield County	1
Greeley County.....	1
Hall County	2
Hamilton County	1
Harlan County	1
Hayes County	1
Hitchcock County	1
Holt County	1
Howard County.....	1
Jefferson County	1
Johnson County.....	1
Kearney County.....	1
Keith County	1
Kimball County.....	1
Knox County.....	1
Lancaster County	6
Lincoln County	1
Logan County	1
Loup County.....	1
Madison County	1
Merrick County.....	1
Morrill County	1
Nance County	1
Nemaha County	1
Nuckolls County	1
Otoe County.....	1
Pawnee County	1
Perkins County	1
Phelps County.....	1

Polk County.....	1
Red Willow County.....	1
Richardson County	1
Rock County.....	1
Saline County.....	1
Sarpy County	3
Saunders County.....	1
Scotts Bluff County.....	1
Seward County.....	1
Sherman County	1
Sioux County.....	1
Stanton County	1
Thayer County	1
Thomas County	1
Thurston County.....	1
Valley County	1
Washington County	1
Wayne County	1
Webster County.....	1
York County.....	1

Total 97

New Hampshire

Belknap County.....	1
Carroll County	1
Cheshire County.....	1
Coos County	1
Grafton County.....	1
Hillsborough County.....	1
Merrimack County	1
Rockingham County	1
Strafford County.....	1
Sullivan County	1

Total 10

New Jersey

Bergen County	16
Burlington County	8
Cape May County	2
Cumberland County	3
Essex County	15
Gloucester County.....	6
Hudson County	13
Hunterdon County	3
Mercer County.....	7
Ocean County	11
Somerset County.....	6
Sussex County	3
Union County	10
Warren County	2

Total 105

New Mexico

Bernalillo County.....	12
Catron County	1
Chaves County	2
Cibola County	1
Colfax County.....	1
Curry County	1
De Baca County	1
Dona Ana County	4
Eddy County.....	2
Grant County.....	1
Guadalupe County	1
Harding County	1
Hidalgo County.....	1

Lea County.....	2
Lincoln County	1
Los Alamos County.....	1
Luna County.....	1
McKinley County	2
Mora County	1
Otero County.....	2
Quay County	1
Rio Arriba County	1
Roosevelt County	1
San Juan County	3
San Miguel County	1
Sandoval County.....	2
Santa Fe County.....	3
Sierra County	1
Socorro County	1
Taos County	1
Torrance County	1
Union County	1
Valencia County	2

Total 58

Nevada

Carson City	1
Churchill County.....	1
Clark County	25
Douglas County.....	1
Elko County.....	1
Esmeralda County.....	1
Eureka County.....	1
Humboldt County	1
Lander County.....	1
Lincoln County	1
Lyon County	1
Mineral County.....	1
Nye County	1
Pershing County	1
Storey County	1
Washoe County	8
White Pine County	1

Total 48

New York

Albany County.....	6
Allegany County	1

Broome County	4
Cattaraugus County	2
Cayuga County	2
Chautauqua County	3
Chemung County.....	2
Clinton County	2
Dutchess County	5
Erie County	16
Essex County	1
Franklin County	1
Genesee County.....	1
Greene County	1
Hamilton County	1
Herkimer County	2
Jefferson County	2
Lewis County.....	1
Livingston County.....	2
Madison County	2
Monroe County	13
Nassau County.....	24
Niagara County	4
Oneida County	4
Onondaga County	8
Ontario County.....	2
Orange County	7
Orleans County	1
Oswego County	2
Otsego County	1
Putnam County	2
Rensselaer County	3
Rockland County	6
Saratoga County	4
Schenectady County	3
Schoharie County.....	1
Seneca County.....	1
St. Lawrence County.....	2
Steuben County	2
Suffolk County.....	26
Sullivan County	2
Tioga County	1
Tompkins County.....	2
Ulster County	4
Warren County	2
Washington County	2
Wayne County	2
Westchester County	17
Wyoming County	1

Yates County	1
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Total 207

North Carolina

Alamance County	3
Alexander County	1
Ashe County.....	1
Avery County	1
Beaufort County	1
Bertie County.....	1
Bladen County	1
Brunswick County.....	2
Buncombe County.....	5
Burke County	2
Cabarrus County	3
Camden County	1
Caswell County.....	1
Catawba County.....	3
Chatham County	2
Cherokee County.....	1
Cleveland County	2
Columbus County.....	1
Craven County.....	2
Cumberland County	6
Currituck County	1
Dare County.....	1
Davidson County	3
Davie County.....	1
Duplin County	1
Durham County.....	5
Edgecombe County	1
Forsyth County	7
Franklin County	1
Gaston County	4
Gates County	1
Graham County.....	1
Granville County.....	1
Greene County	1
Guilford County	10
Halifax County.....	1
Harnett County.....	2
Haywood County	2
Hertford County.....	1
Hoke County	1
Hyde County	1
Iredell County.....	3
Jackson County.....	1



Johnston County	3
Jones County	1
Lee County.....	2
Lenoir County.....	1
Lincoln County	2
Macon County.....	1
Madison County	1
Martin County	1
McDowell County	1
Mecklenburg County	15
Mitchell County	1
Moore County	2
Nash County	2
New Hanover County	4
Northampton County.....	1
Onslow County	4
Orange County	3
Pamlico County.....	1
Pasquotank County	1
Pender County	1
Perquimans County	1
Person County.....	1
Pitt County.....	3
Polk County.....	1
Randolph County	3
Richmond County.....	1
Robeson County.....	2
Rowan County.....	3
Rutherford County.....	2
Sampson County.....	1
Scotland County.....	1
Stanly County.....	2
Stokes County.....	1
Surry County	2
Swain County	1
Transylvania County.....	1
Tyrrell County	1
Union County	3
Vance County.....	1
Wake County.....	13
Warren County	1
Washington County	1
Watauga County.....	1
Wayne County.....	2
Wilkes County	2
Wilson County.....	2
Yadkin County	1
Yancey County.....	1

Total 194

North Dakota

Adams County.....	1
Barnes County	1
Benson County.....	1
Billings County	1
Bottineau County	1
Bowman County.....	1
Burke County	1
Burleigh County.....	2
Cass County.....	3
Cavalier County.....	1
Dickey County	1
Divide County.....	1
Dunn County	1
Eddy County.....	1
Emmons County.....	1
Foster County.....	1

Golden Valley County.....	1
Grand Forks County.....	2
Grant County.....	1
Griggs County	1
Hettinger County	1
Kidder County	1
LaMoure County.....	1
Logan County.....	1
McHenry County.....	1
McIntosh County	1
McKenzie County.....	1
McLean County	1
Mercer County.....	1
Morton County	1
Mountrail County.....	1
Nelson County.....	1
Oliver County.....	1
Pembina County.....	1
Pierce County.....	1
Ramsey County	1
Ransom County.....	1
Renville County	1
Richland County.....	1
Rolette County	1
Sargent County	1
Sheridan County	1
Sioux County.....	1
Slope County	1
Stark County	1
Steele County	1
Stutsman County	1
Towner County.....	1
Traill County	1
Walsh County.....	1
Ward County	2
Wells County	1
Williams County	1

Total 58

Ohio

Adams County.....	1
Ashtabula County.....	2
Athens County.....	2
Auglaize County	1
Belmont County	2
Brown County.....	1
Carroll County	1
Champaign County.....	1
Clermont County	4
Clinton County	1
Columbiana County.....	2
Crawford County	1
Cuyahoga County	22
Defiance County.....	1
Delaware County.....	2
Erie County	2
Fairfield County	3
Fayette County	1
Franklin County	23
Fulton County.....	1
Gallia County	1
Greene County	3
Guernsey County.....	1
Hamilton County	14
Hancock County.....	2
Henry County	1
Highland County.....	1

Holmes County.....	1
Huron County	1
Jackson County	1
Jefferson County	2
Knox County.....	2
Lake County	4
Lawrence County.....	1
Licking County.....	3
Logan County	1
Lorain County.....	6
Lucas County	8
Mahoning County	4
Marion County	2
Meigs County	1
Mercer County.....	1
Miami County.....	2
Monroe County	1
Montgomery County.....	9
Morrow County.....	1
Muskingum County.....	2
Ottawa County	1
Paulding County.....	1
Perry County	1
Pike County.....	1
Portage County	3
Preble County	1
Ross County.....	2
Sandusky County	1
Scioto County	2
Shelby County	1
Summit County	10
Trumbull County	4
Tuscarawas County.....	2
Union County	1
Warren County	4
Washington County	1
Williams County	1
Wood County	3
Wyandot County.....	1

Total 191

Oklahoma

Alfalfa County	1
Beckham County.....	1
Blaine County	1
Bryan County	1
Caddo County	1
Canadian County	2
Cherokee County.....	1
Cleveland County	5
Coal County	1
Comanche County.....	3
Cotton County.....	1
Craig County	1
Creek County	2
Custer County	1
Delaware County	1
Garfield County	2
Grady County	1
Grant County.....	1
Greer County.....	1
Harmon County	1
Haskell County.....	1
Hughes County.....	1
Jackson County	1
Jefferson County	1
Johnston County	1

Kay County.....	1
Kiowa County	1
Latimer County.....	1
LeFlore County	1
Lincoln County	1
Logan County.....	1
Love County	1
Major County	1
Marshall County.....	1
Mayes County	1
Muskogee County.....	2
Noble County	1
Nowata County.....	1
Oklahoma County.....	14
Osage County.....	1
Ottawa County	1
Pawnee County	1
Payne County.....	2
Pontotoc County.....	1
Pottawatomie County	2
Rogers County.....	2
Sequoyah County.....	1
Stephens County.....	1
Texas County.....	1
Tillman County	1
Tulsa County	12
Wagoner County.....	2
Washington County	1
Washita County.....	1
Woods County.....	1
Woodward County	1

Total 94

Oregon

Baker County	1
Benton County	2
Clackamas County	8
Clatsop County	1
Columbia County.....	1
Coos County	2
Crook County	1
Curry County	1
Deschutes County	3
Douglas County.....	2
Gilliam County	1
Grant County.....	1
Harney County	1
Hood River County.....	1
Jackson County	4
Jefferson County	1
Josephine County.....	2
Klamath County	2
Lake County	1
Lane County.....	7
Lincoln County	1
Linn County.....	3
Malheur County.....	1
Marion County	6
Morrow County.....	1
Multnomah County.....	14
Polk County.....	2
Sherman County	1
Tillamook County.....	1
Umatilla County	2
Union County	1
Wallowa County	1
Wasco County.....	1
Washington County	10

Wheeler County.....	1
Yamhill County	2

Total 91

Pennsylvania

Adams County.....	2
Allegheny County	21
Armstrong County	2
Beaver County.....	3
Bedford County	1
Berks County	8
Blair County	3
Bradford County.....	1
Bucks County.....	11
Butler County	4
Cambria County	3
Cameron County	1
Carbon County	2
Centre County	3
Chester County	9
Clarion County	1
Clearfield County.....	2
Columbia County.....	2
Crawford County	2
Dauphin County	5
Delaware County	10
Elk County.....	1
Erie County	5
Fayette County	3
Forest County.....	1
Franklin County	3
Greene County	1
Indiana County.....	2
Jefferson County	1
Juniata County	1
Lackawanna County	4
Lawrence County.....	2
Lehigh County	7
Luzerne County	6
Lycoming County.....	2
McKean County.....	1
Mercer County.....	2
Mifflin County.....	1
Monroe County	3
Montgomery County.....	15
Northampton County.....	6
Philadelphia County	27
Pike County.....	1
Potter County	1
Schuylkill County.....	3
Snyder County.....	1
Somerset County.....	2
Sullivan County	1
Susquehanna County	1
Tioga County	1
Union County	1
Venango County.....	1
Warren County	1
Washington County	4
Wayne County	1
Wyoming County	1
York County.....	8

Total 218

South Carolina

Abbeville County	1
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Aiken County.....	3
Allendale County	1
Bamberg County	1
Barnwell County	1
Beaufort County	3
Berkeley County	4
Calhoun County	1
Charleston County.....	7
Cherokee County.....	1
Chester County	1
Chesterfield County	1
Clarendon County	1
Colleton County.....	1
Darlington County	2
Dillon County	1
Dorchester County	3
Fairfield County.....	1
Florence County	3
Georgetown County	2
Greenville County.....	9
Greenwood County.....	2
Hampton County	1
Horry County	4
Jasper County	1
Kershaw County	2
Lancaster County	2
Laurens County.....	2
Lee County.....	1
Lexington County.....	5
Marion County	1
Marlboro County	1
McCormick County	1
Newberry County.....	1
Oconee County	2
Orangeburg County	2
Pickens County	3
Richland County.....	7
Saluda County	1
Spartanburg County.....	6
Sumter County	2
Union County	1
Williamsburg County	1
York County.....	4

Total 101

South Dakota

Aurora County.....	1
Beadle County	1
Bennett County	1
Bon Homme County	1
Brookings County.....	1
Brown County.....	1
Brule County	1
Buffalo County	1
Butte County.....	1
Campbell County.....	1
Charles Mix County.....	1
Clark County	1
Clay County.....	1
Codington County	1
Corson County	1
Custer County	1
Davison County.....	1
Day County	1
Deuel County	1
Dewey County	1
Douglas County.....	1
Edmunds County.....	1

Fall River County.....	1
Faulk County	1
Grant County.....	1
Gregory County	1
Haakon County	1
Hamlin County	1
Hand County	1
Hanson County	1
Harding County	1
Hughes County.....	1
Hutchinson County	1
Hyde County	1
Jackson County.....	1
Jerauld County	1
Jones County	1
Kingsbury County	1
Lake County	1
Lawrence County.....	1
Lincoln County	1
Lyman County	1
Marshall County.....	1
McCook County.....	1
McPherson County	1
Meade County.....	1
Mellette County.....	1
Miner County.....	1
Minnehaha County	4
Moody County	1
Oglala Lakota County	1
Pennington County.....	2
Perkins County	1
Potter County.....	1
Roberts County	1
Sanborn County	1
Spink County	1
Stanley County.....	1
Sully County.....	1
Todd County.....	1
Tripp County.....	1
Turner County.....	1
Union County	1
Walworth County.....	1
Yankton County	1
Ziebach County	1

Total 70

Tennessee

Anderson County.....	2
Blount County	3
Campbell County.....	1
Claiborne County	1
Clay County.....	1
Cocke County.....	1
Coffee County	1
Decatur County	1
Dickson County	1
Hamblen County	2
Hamilton County	7
Hardin County	1
Henry County	1
Hickman County.....	1
Jefferson County	1
Knox County.....	8
Lauderdale County.....	1
Lawrence County.....	1
Lincoln County	1
Marshall County	1

Maury County.....	2
Meigs County	1
Metropolitan Government of Nashville and Davidson County	12
Montgomery County	3
Rhea County	1
Roane County	1
Sevier County.....	2
Shelby County.....	16
Sullivan County	3
Sumner County	3
Tipton County.....	2
Washington County	3
Weakley County	1
White County	1
Williamson County	3

Total 91

Texas

Anderson County.....	1
Andrews County	1
Aransas County.....	1
Atascosa County	1
Austin County.....	1
Bailey County	1
Bandera County	1
Bell County	6
Bexar County.....	31
Blanco County.....	1
Borden County	1
Bosque County.....	1
Brazoria County.....	6
Brazos County	4
Brewster County.....	1
Briscoe County.....	1
Brown County.....	1
Burleson County.....	1
Burnet County	1
Caldwell County	1
Calhoun County	1
Cameron County	8
Carson County	1
Cass County.....	1
Chambers County.....	1
Clay County.....	1
Collin County.....	9
Collingsworth County.....	1
Comal County	2
Comanche County.....	1
Concho County.....	1
Cooke County.....	1
Coryell County.....	2
Crane County	1
Crockett County	1
Dallas County.....	44
Dawson County	1
Deaf Smith County	1
Denton County	8
Dickens County	1
Dimmit County	1
Eastland County.....	1
Ector County	3
El Paso County	15
Ellis County.....	3
Erath County	1
Fannin County	1
Fisher County	1



Floyd County.....	1
Fort Bend County	7
Freestone County	1
Gaines County.....	1
Garza County	1
Gillespie County.....	1
Glasscock County.....	1
Goliad County	1
Gonzales County	1
Grayson County.....	3
Gregg County	3
Grimes County	1
Guadalupe County	2
Hale County	1
Hamilton County	1
Harris County	51
Hartley County	1
Hays County.....	2
Hemphill County.....	1
Henderson County.....	2
Hidalgo County.....	12
Hill County	1
Hockley County	1
Hood County.....	1
Hopkins County.....	1
Houston County	1
Hudspeth County	1
Hutchinson County.....	1
Irion County	1
Jack County	1
Jackson County	1
Jasper County	1
Jeff Davis County.....	1
Jefferson County	5
Jim Hogg County	1
Jim Wells County	1
Johnson County.....	3
Karnes County	1
Kaufman County	2
Kendall County.....	1
Kenedy County	1
Kimble County	1
Kleberg County	1
Knox County.....	1
Lamb County.....	1
Lampasas County	1
Lavaca County	1
Leon County.....	1
Lipscomb County	1
Live Oak County	1
Llano County.....	1
Lubbock County	6
Marion County	1
Mason County.....	1

Matagorda County.....	1
McLennan County	5
McMullen County	1
Medina County.....	1
Midland County.....	3
Montague County.....	1
Moore County	1
Morris County.....	1
Motley County	1
Navarro County	1
Nolan County	1
Nueces County.....	6
Ochiltree County	1
Oldham County	1
Orange County	2
Palo Pinto County.....	1
Panola County.....	1
Parker County	2
Parmer County	1
Polk County.....	1
Presidio County.....	1
Rains County.....	1
Randall County.....	3
Reeves County	1
Roberts County	1
Robertson County	1
Rockwall County.....	1
Runnels County.....	1
San Augustine County	1
San Patricio County.....	2
Schleicher County	1
Scurry County	1
Shackelford County	1
Smith County	4
Starr County.....	2
Sterling County	1
Sutton County	1
Swisher County	1
Tarrant County.....	31
Taylor County	3
Terry County	1
Throckmorton County	1
Tom Green County	3
Travis County.....	17
Trinity County	1
Tyler County	1
Upshur County	1
Upton County.....	1
Val Verde County	1
Van Zandt County	1
Victoria County.....	2
Waller County.....	1
Washington County	1
Webb County	4

Wharton County1
Wichita County3
Willacy County1
Williamson County5
Wilson County1
Wise County1
Wood County1
Yoakum County1
Young County1

Total 459

Utah

Beaver County1
Box Elder County1
Cache County2
Carbon County1
Daggett County1
Davis County6
Duchesne County1
Emery County1
Garfield County1
Grand County1
Iron County1
Juab County1
Kane County1
Millard County1
Morgan County1
Piute County1
Rich County1
Salt Lake County20
San Juan County1
Sanpete County1
Sevier County1
Summit County1
Tooele County1
Uintah County1
Utah County8
Wasatch County1
Washington County2
Wayne County1
Weber County5

Total 66

Virginia

Accomack County1
Albemarle County2
Alleghany County1
Amelia County1
Amherst County1
Arlington County4
Augusta County2
Bath County1
Bedford County2
Bland County1
Botetourt County1
Brunswick County1
Buchanan County1
Buckingham County1
Campbell County1
Caroline County1
Charles City County1
Charlotte County1
Chesterfield County6
Clarke County1
Craig County1
Culpeper County1
Cumberland County1
Dickenson County1

Total 139

Dinwiddie County1
Essex County1
Fairfax County20
Fauquier County2
Floyd County1
Fluvanna County1
Franklin County1
Frederick County2
Giles County1
Gloucester County1
Greene County1
Greensville County1
Hanover County2
Henrico County6
Henry County1
Highland County1
Isle of Wight County1
James City County1
King And Queen County1
King George County1
King William County1
Lancaster County1
Lee County1
Loudoun County3
Louisa County1
Madison County1
Mathews County1
Mecklenburg County1
Montgomery County2
Nelson County1
New Kent County1
Northampton County1
Northumberland County ...1
Nottoway County1
Orange County1
Page County1
Patrick County1
Pittsylvania County2
Powhatan County1
Prince Edward County1
Prince George County1
Prince William County6
Pulaski County1
Rappahannock County1
Richmond County1
Roanoke County2
Rockbridge County1
Rockingham County2
Russell County1
Scott County1
Shenandoah County1
Smyth County1
Southampton County1
Spotsylvania County2
Stafford County2
Surry County1
Sussex County1
Warren County1
Washington County1
Westmoreland County1
Wise County1
Wythe County1
York County2

Washington

Adams County1
Asotin County1

Benton County4
Chelan County2
Clallam County2
Clark County7
Columbia County1
Cowlitz County2
Douglas County1
Ferry County1
Franklin County2
Garfield County1
Grant County2
Grays Harbor County2
Island County2
Jefferson County1
King County38
Kitsap County5
Kittitas County1
Klickitat County1
Lewis County2
Lincoln County1
Mason County2
Okanogan County1
Pacific County1
Pend Oreille County1
Pierce County16
San Juan County1
Skagit County3
Skamania County1
Snohomish County13
Spokane County9
Stevens County1
Thurston County5
Wahkiakum County1
Walla Walla County2
Whatcom County4
Whitman County1
Yakima County5

Total 147

West Virginia

Barbour County1
Berkeley County2
Boone County1
Braxton County1
Brooke County1
Cabell County2
Calhoun County1
Clay County1
Doddridge County1
Fayette County1
Gilmer County1
Grant County1
Greenbrier County1
Hampshire County1
Hancock County1
Hardy County1
Harrison County2
Jackson County1
Jefferson County1
Kanawha County4
Lewis County1
Lincoln County1
Logan County1
Marion County1
Marshall County1
Mason County1
McDowell County1

Mercer County1
Mineral County1
Mingo County1
Monongalia County2
Monroe County1
Morgan County1
Nicholas County1
Ohio County1
Pendleton County1
Pleasants County1
Pocahontas County1
Preston County1
Putnam County1
Raleigh County2
Randolph County1
Ritchie County1
Roane County1
Summers County1
Taylor County1
Tucker County1
Tyler County1
Upshur County1
Wayne County1
Webster County1
Wetzel County1
Wirt County1
Wood County2
Wyoming County1

Total 64

Wisconsin

Adams County1
Ashland County1
Barron County1
Bayfield County1
Burnett County1
Calumet County1
Chippewa County2
Clark County1
Columbia County1
Crawford County1
Dane County10
Dodge County2
Door County1
Douglas County1
Dunn County1
Eau Claire County2
Florence County1
Fond du Lac County2
Forest County1
Grant County1
Green County1
Jackson County1
Jefferson County2
Juneau County1
Kenosha County3
Kewaunee County1
La Crosse County3
Lafayette County1
Langlade County1
Lincoln County1
Marathon County3
Marinette County1
Marquette County1
Milwaukee County16
Monroe County1
Oconto County1
Oneida County1

Outagamie County4
Ozaukee County2
Pierce County1
Polk County1
Portage County2
Price County1
Racine County4
Richland County1
Rock County3
Rusk County1
Sauk County2
Sawyer County1
Shawano County1
Sheboygan County2
St. Croix County2
Taylor County1
Trempealeau County1
Vernon County1
Vilas County1
Washburn County1
Washington County3
Waukesha County7
Waupaca County1
Waushara County1
Winnebago County3
Wood County2

Total 122

Wyoming

Albany County1
Big Horn County1
Campbell County1
Carbon County1
Converse County1
Crook County1
Fremont County1
Goshen County1
Hot Springs County1
Johnson County1
Laramie County2
Lincoln County1
Natrona County2
Niobrara County1
Park County1
Platte County1
Sheridan County1
Sublette County1
Sweetwater County1
Teton County1
Uinta County1
Washakie County1
Weston County1

Total 25

Grand Total

5941

Don't wait! Designate your voting delegate for the 2025 NACo election

The NACo 2025 Annual Business Meeting (ABM) and election will be held on Monday, July 14 in-person in the City and County of Philadelphia, Pa. During the meeting, credentialed NACo members will elect NACo officers, set our national policy agenda and conduct other association business.

Voting credentials verify a member county, parish or borough's eligibility to vote as well as the number of votes they can cast at the ABM. To be eligible to vote, NACo members must:

- Register for the 2025 Annual Conference
- Pay 2025 NACo membership dues in full, and
- Designate one voting delegate(s) by Sunday July 13, 2025, at 5 p.m. EDT.

To facilitate the voting process, members will authorize one primary voting delegate per county and must provide the cell phone number of the voting delegate. The county's chief elected official, clerk to the county board and conference registrants can visit NACo.org/VotingCredentials to appoint its primary delegate or proxy voter online. (A proxy voter can be another county attendee from the same state or your state association of counties.)

Vote totals are determined by the number of dues paid, as



NACo members vote in the second vice president election last year in Hillsborough County, Fla. at the NACo Annual Business Meeting. Photo by Denny Henry

set by NACo bylaws. Every county receives a minimum of one vote and is allotted an additional vote for each \$1,200 paid in dues. For example:

- Counties with dues of \$450 to \$1,199 receive one vote
- Counties with dues of \$1,200 to \$2,399 receive two votes
- Counties with dues of \$2,400 to \$3,599 receive three votes, and so on
- The maximum number of votes a county can receive is 51

NACo's Credentials Committee ensures that the process for the ABM is fair and transparent. The committee guides the credentials process, resolves credentials disputes and assists during the election.

The 2025 Credentials Com-

mittee members are:

- Chair - Hon. Ruth Larson, Supervisor, James City County, Va.
- Reading Clerk - Hon. Christian Leinbach, Commissioner, Berks County, Pa.
- Tally Clerk - Hon. Sarah Benatar, Treasurer, Coconino County, Ariz.
- Member - Hon. Mary Kune, Commissioner, Spokane County, Wash.
- Member - Hon. Shinica Thomas, Commissioner, Wake County, N.C.

NACo members will receive additional information on credentials and appointing a delegate by email in June. More information can be accessed at NACo.org/VotingCredentials or by emailing credentials@naco.org. **CN**

BEHIND THE SEAL

ALAMANCE COUNTY, N.C.

The words “Alamance County, North Carolina” are bound on the outside of the county’s seal by double-strand rope, which represents the intertwining of the public and private sectors of the county’s economy.

The knot represents the significance that fiber has played in the economic history of the county.

Overlaid on the triangle is a double-line V, the Roman numeral five for the five-member county Commission and the five municipal corporations within Alamance County.

Surrounding the central circle on the seal, a ring of 60 dots implies the continuity of time.

The triangle inside the circle is a symbol of strength,

the legs representing commerce, industry and government,

the apex pointing upward to the future.

Within the triangle are the date the county was formed

a book, symbolic of the Book of Laws, indicating a government of laws, not of men, and the state constitution from which the county gains its authority

a square knot at the top of the triangle, another symbol of strength and unity

The Latin motto, *pro bono publico* (for the Public Good) at the base of the triangle signifies that people are the support and the strength of the county and it is the underlying principle of American government, that the action of Alamance County government is in the public interest.

Board Clerk Tory Frink assisted with the interpretation of the seal.

Would you like to see your seal featured in *County News*? Contact Charlie Ban at cban@naco.org.

WORD SEARCH

CITY AND COUNTY OF SAN FRANCISCO

Created by Mary Ann Barton

AIRPORT: San Francisco International Airport is owned and operated by the City and County of San Francisco.

ALCATRAZ: The former prison is owned and operated by the National Park Service and is part of the Golden Gate National Recreation Area.

CABLE: The cable car is an icon in the county, first established in 1873 and still operating around town.

CHINESE: The county's population of Chinese Americans is about 35% or 292,477, according to Pew Research.

EARTHQUAKES: The most destructive earthquakes to shake the county were in 1906 (a magnitude 7.9 earthquake) and 1989 (a 6.9 earthquake).

FAMOUS: Celebrities from the county include Clint Eastwood, Ansel Adams, Margaret Cho, Danny Glover, Joe DiMaggio, Jack London and Jerry Garcia.

GOLDEN: The Golden Gate Bridge connects San Francisco and Marin County; it opened to the public in 1937.

HISTORY: San Francisco became a consolidated city-county in 1856, meaning it has both city and county government functions under one entity. This status has remained unchanged since then.

GOVERNMENT: Since San Francisco is the only such consolidation in California, it is therefore the only California city with a mayor who is also the county executive, and a county board of supervisors that also acts as the city council.

NAME: San Francisco County was named after Mission San Francisco de Asis, which was named after Saint Francis of Assisi.

NEWSPAPER: The local newspaper is the *San Francisco Chronicle*, founded in 1865.

POPULATION: The county's population is about 811,000, according to the U.S. Census.

RESTAURANT: The oldest restaurant in the county is The Tadich Grill, started more than 175 years ago by Croatian immigrants.

VICTORIAN: Some of the most famous architecture in the county is the “Painted Ladies,” pastel-colored Victorian homes.

WHARF: The bustling waterfront area features seafood restaurants, souvenir shops and sea lions.

C P H Q Z S D A N H C W H F Z P T S T S
Y G V Q I K I D O U R P R E Z O N R E G
E E O B G R E X I H W T S S B O S K T G
I E G Z P Z A R T A C L A E S J A J O T
O X L O A U H D A N Z F J N S U I V N Y
A I R B L I K J L N O V X I Q W E A Y Y
H T F X A D A A U X J D Y H D R R T P V
R L P L C C E S P B Z P T C N U K U H L
F E S F Q T B N O J F R T M A Q G B N O
C G P P H M H I P T A E E T A M E B G E
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L P W T P M F Q Z C T E H X Q I U F I M
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F A M O U S A E D L D V I C T O R I A N
I C L L A I T R N G F J O D L R W T L V
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E M S V V B A Y Z F X E M A N V P G T K
M G U Z P G J M P C N O I C V I D M N Q
T V C L A V X Z P U H Q G L A Y X D Z O

New report out on public lands county economic trends

by Isabella Reed

Sixty-two percent of counties have federally owned lands within the county boundaries. These counties cannot collect property taxes on federal land, yet they must still provide essential services from residents and visitors each year.

The first report from the National Center for Public Lands Counties (NCPLC), examines three economic indicators — population, housing and GDP — as well as structural challenges, like nontaxable land, to visualize the complex landscape faced by public lands county leaders.

To understand the effect of public lands on counties, the report examines the local economic trends by share of federally owned public land, breaking the analysis into high share counties (85% federal public land or more), medium share counties (25-84%) and low share counties (24% or less). Depending on the share of public land in a county's boundary, challenges such as remote area access, infrastructure development, substantial visitor traffic, difficulty rebounding the economy amidst natural disasters and coordination with the federal government persist at multiple levels. While share of land is an important distinction, all public lands counties face the challenge of county needs outstripping resources.

Through this analysis, a split story arises. First, in public lands counties facing record growth in population, challenges persist in affordability and service delivery. Average home values in counties with medium and high shares of public land have nearly doubled from 2014-2024, with 56% of that change occurring

from 2020-2024.

On the other hand, in public lands counties facing a decline in population, public land constrains the county in rebounding the local economy. The slowest growth in economic output is seen in counties with high shares of public lands, only increasing 16% between 2013 and 2023. In all public lands counties, structural challenges restrict the ability to make up for lost revenue.

The report also emphasizes the importance of telling the public lands county story — a core focus of the NCPLC — through rich case studies, innovative county responses and individual economic trends.

Case studies

Custer County, Idaho (93%

federal public land): A volatile landscape

Custer County, Idaho, located in central Idaho, faced severe drought conditions in the summer and fall of 2024. In addition to affecting everyday life, droughts have major impacts on agriculture — a sector that provides 12% of total jobs in the county.

On Dec. 9, 2024, the U.S. Secretary of Agriculture designated an agricultural disaster in Custer County, a product of extreme drought and wildfires during the growing season. The county must now leverage intergovernmental partnerships to rebuild the agriculture-dependent economy. The U.S. Small Business Administration recently made low-interest fed-

eral disaster loans available to eligible small businesses, a step in rebounding the economy and recovering from the natural disaster.

Summit County, Colo. (81% federal public land): Forging partnerships to support a growing economy

Summit County, Colo. is a popular ski resort destination and home to numerous mountain ranges. The natural amenities in the county have made it an increasingly high-cost-of-living area. While the county's economy is thriving, the housing costs in the area proved unaffordable for the local workforce and USFS employees.

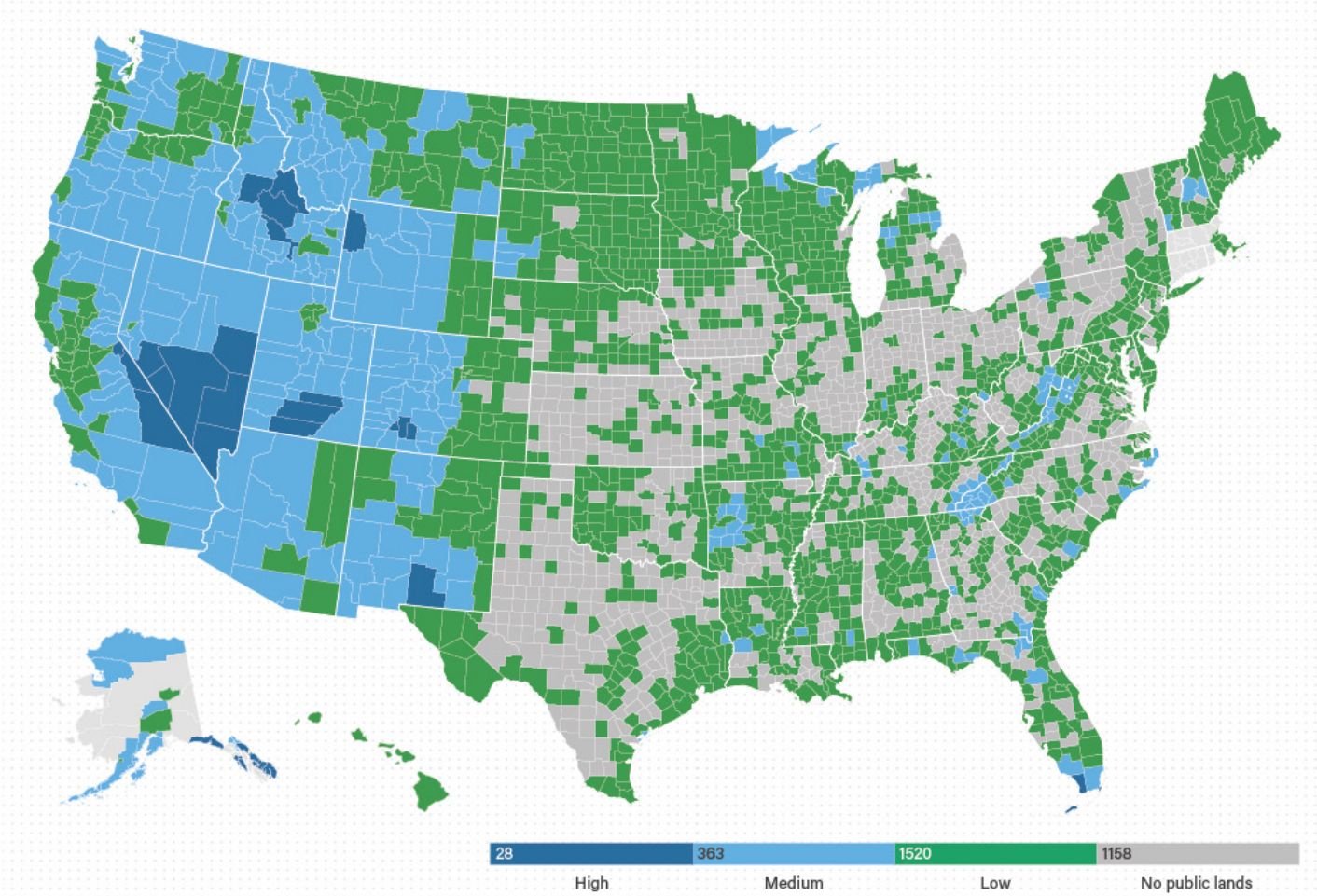
To alleviate these costs, the USFS and the county signed a 50-year lease for the development of 177 affordable workforce housing units at the forest's aging Dillon Work Center Administrative Site. This lease is a first of its kind for the USFS, the first lease signed under the authorities in the 2018 Agriculture Improvement Act, and it paves the way for public lands counties to continue growing the local economy while partnering with federal agencies in land management.

Read the full report by scanning the QR code.

Reed is a research associate for county governance.



COUNTY CATEGORIZATION BY FEDERALLY OWNED PUBLIC LAND



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**1935-
2025**

PHILADELPHIA CITY & COUNTY, PA.

JULY 11-14



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IS NOW OPEN!**



GET TO KNOW...

Pennington County, South Dakota

by Meredith Moran
staff writer

Pennington County, S.D., is named for John L. Pennington, the fifth governor of Dakota Territory, who was in office when the county was established in 1875. It's the second most populous county (with an estimated 116,000 population) in the state and the third largest by area.

Its county seat, Rapid City, has been nicknamed the "City of Presidents" because its downtown features bronze statues of all of the U.S. presidents. The project started in 2000, and the first presidents unveiled were George Washington, John Adams, Ronald Reagan and George H.W. Bush. Each statue was created by a local artist and all of them are life-sized, except for 27th president William Howard Taft, who weighed in at more than 300 pounds when he was president.

Taft's statue was slimmed down because it was decided that it would be too expensive to fully recreate him in bronze.

The county is also home to Mount Rushmore. The national monument, which took 14 years to complete, features 60-foot-tall heads of George Washington, Thomas Jefferson, Abraham Lincoln and Theodore Roosevelt. The South Dakota historian who came up with the concept wanted the sculpture to feature American West icons, such as Lewis and Clark, Sacagawea, Buffalo Bill Cody and Oglala Lakota chiefs Red Cloud and Crazy Horse. Mount Rushmore's sculptor instead chose to feature

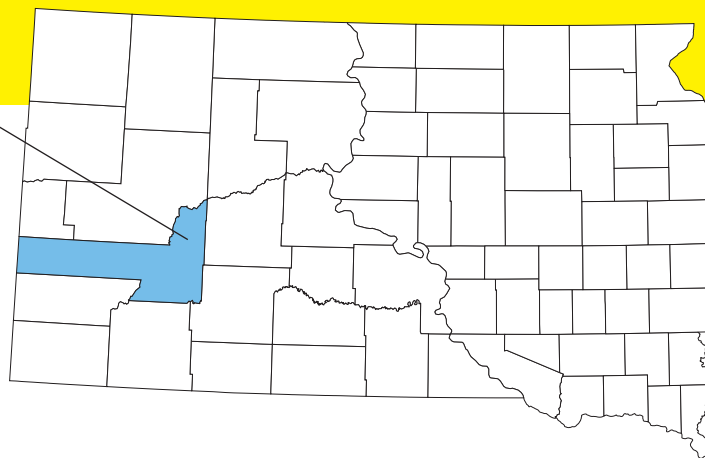
the four presidents to represent the country's birth, growth, development and preservation, and named it the Shrine of Democracy.

Each president was originally going to be depicted from head to waist, but only Washington has any detail below chin level because funding ran out. Roughly 90% of the mountain was carved using dynamite and around 400 workers helped create the monument, which attracts more than two million visitors each year.

Ben Black Elk, a member of the Oglala Lakota people, was Mount Rushmore's unofficial greeter for 27 years, and The New York Times called him the "Fifth Face of Mount Rushmore" in his obituary. He wore traditional Lakota attire and shared stories on the

history and cultural heritage of the Lakota nation with tourists. The Black Hills (the location of Mount Rushmore) was sacred land to the tribal nation, who referred to it as the Six Grandfathers. The Lakota owned the Black Hills, which its located on, as stipulated by the Treaty of Fort Laramie, but it was seized by the federal government after gold was discovered in 1874.

The Crazy Horse Memorial, which is also located in the county, was created in response to Mount Rushmore. The memorial, which depicts the Lakota leader Crazy Horse, is carved from Thunderhead Mountain, also in the Black Hills. Crazy Horse was a leader in the Native American resistance to European Americans' invasion of the northern Great Plains. The memorial's sculptor, who today is buried at the



base of the mountain, worked with members of the Lakota tribe to choose its location, but because it's on sacred ground, its creation was controversial among members of the tribal nation.

The memorial is still unfinished — construction started in 1948, and it's projected to be completed by 2037. It will be the largest memorial in the world, at a projected 563 feet high and 641 feet long. The site also has a museum documenting Native American history.

Every October, thousands of people come to celebrate the He Sapa Wacipi, or the Black Hills Powwow. Dancers, singers and artists come together from across the country to honor the spirit of the Great Plains Indigenous culture. Events include a parade, art shows, dances, archery and a singing competition that doles out \$33,000 in prize money.

Also located in the Black Hills is the Stratobowl Rim Trailhead, which is where two piloted ballooned flights launched into the stratosphere to a record 72,395 feet in 1935. Every September, the area celebrates the record by launching 10 to 12 hot air balloons from the same spot.

Other fun facts about Rapid City:

- It has an exact replica of Norway's famous Borgund church; the Chapel in the Hills was created from blueprints shared by the Norwegian Department of Antiquities.
- Sections from the Berlin Wall are showcased in an exhibit in Rapid City's Memorial Park.
- Elks Theatre, located in the city, was once an opera house and is now home to the largest movie screen in South Dakota.
- The 1990 western film "Dances with Wolves," starring Kevin Costner, was filmed in Rapid City's Fort Hays.

Get to Know features new NACo member counties.



NACo swag is now available online!



BRIGHT IDEAS | NAPA COUNTY, CALIF.

California County Gets Innovative, Helping Homeowners Build ADUs to Tackle Housing Crisis

PROBLEM:

There isn't enough affordable rental housing in Napa County.

SOLUTION:

Create a forgivable loan for homeowners to build accessory dwelling units.

by **Meredith Moran**
staff writer

Napa County, Calif. is working to address its housing crisis through its Affordable Accessory Dwelling Unit (ADU) forgivable loan program, which incentivizes homeowners to build and rent out units on their property at an affordable price.

The program has created housing for local workers who would otherwise be priced out of renting in the area, as well as homeowners' aging parents or adult children with disabilities.

Because of the county's forgivable loan, Todd and Gabrielle Kuchta were able to build an ADU for their 27-year-old son Jacob, who has autism, obsessive-compulsive disorder (OCD) and attention-deficit/hyperactivity disorder (ADHD). Because of his special needs, Jacob can't live by himself, but as he got older, his parents didn't how to provide him with a sense of independence and give themselves some space.

They looked into having Jacob stay in a living facility, but paying out of pocket for someone to care for him at the level he needed is upwards of \$9,000 a month — money they didn't have. They considered buying a new home with a separate unit where Jacob could live, but there weren't many homes that fit the bill, and the ones that did were simply out of their price range.

Todd and Gabrielle went to the city of Napa to see what options were available for them, which is when they were referred to the county's affordable ADU forgivable loan pro-



Gabrielle, Todd and Jacob Kuchta pause for a photo on the front porch of Jacob's new home, made possible by Napa County's Affordable ADU forgivable loan program. Photo by Villa/Nicholas Miller

gram that had just launched. That was in January 2023, and by December of that year, Jacob had moved into his new home.

"I'm in construction, including low income, and how you go about providing low-income housing is a very difficult situation, it's a tough nut to crack," Todd said. "There aren't many good options. We looked at housing, we looked at potentially moving, there just weren't any properties that really worked ... This was the most economical low income housing we could have gotten."

The 480-square-foot, one-bedroom, one-bath unit cost the family a little more than \$248,000 to build, according to Todd. Napa County provided \$63,000 as a forgivable loan, and Redwood Credit Union — a county program partner — provided an additional \$160,000 loan as a second mortgage.

To qualify for the program, homeowners must commit to rent the ADU to households earning at-or-below 80% of the area median income for a period of at least five years. The Kuchtas could rent the unit up to \$2,600 a month, but they charge Jacob \$400, which

is a portion of his disability income.

Napa County is an agricultural preserve, which prevents over-development in the valley by establishing agriculture and open space as the "best use for the land" through its land-zoning ordinance. As a result, the county has an extremely limited and costly housing supply. Prior to the creation of the affordable ADU forgivable loan program, the county's housing vacancy rate was less than 1%, according to Jennifer Palmer, Napa County's director of housing and homeless services.

Incentivizing people to build ADUs gets around the county's zoning laws for development and helps provide more affordable options for people living in Napa.

Researching "innovative uses of existing housing stock was how we got to ADUs," Palmer said. "Knowing that the traditional affordable housing projects are still going to be going forward, how do we engage residents in a solution and leverage the assets that are already here?"

The initiative started with community workshops in

which residents provided feedback to the county on the barriers they faced in creating ADUs. What came out of the conversations was that the average homeowner isn't a developer, and diving into the complex process of building an entire housing unit was overwhelming for residents, Palmer said. The county then provided technical assistance to interested homeowners, breaking down the process. The next step was to help people access the capital needed to build an ADU.

"There was a big lending barrier that you couldn't, at the time, factor in future rental income to justify your ability to pay down the loan," Palmer said. "So, you basically had to either have the cash in the bank or have enough equity in your existing home that you could refinance and pull that money out, which California, in particular, our housing market just doesn't support that."

The county reached out to Redwood Credit Union to pilot a loan product and partnered with the Napa Valley Community Foundation, which provided a loan loss guarantee for the ADUs and allowed underwrit-

ing to consider future rental income, according to Palmer. When Napa County launched the program in January 2023, it was a three-year pilot with \$5 million attached to it and the goal was to build 80-100 ADUs.

More than 300 homeowners applied to the program in its first year, so Napa County made it a permanent initiative. Once the \$5 million runs out, it will be funded through the county's transient occupancy tax — 1% of which is dedicated to investments in workforce housing.

Once the initial funding allotment has run out, which is predicted to be within the next six months to a year, the county will reassess what the program will look like moving forward, according to Palmer. Ideas that have been considered include allowing homeowners to rent out their primary residence, and move into the ADU they build on their property (a popular suggestion among Napa County's aging population) and creating a process to match up homeowners with potential tenants, she noted.

"Homeowners want [a tenant] who's a little bit vetted, and our farm worker population — that's who we need to help find housing for in the community," Palmer said. "So, we're imagining, how do we put those two together, so that employers can kind of sponsor, recommend or identify, 'Here are the folks who work in the valley, who can't afford to live here right now. It would be life-changing for them to not have to commute from two hours away.'"

Any homeowner in Napa County interested in building an ADU through the program can enter the program at no cost and receive technical assistance and a feasibility consultation, where someone comes to their home to assess what would work best for their property. At that point, if they

See ADUs page 21

SPONSORED CONTENT

HOW THE NACo PUBLIC PROMISE PBM COALITION DELIVERS SUPERIOR RESULTS

by Alex Herrera
and Spencer Taylor

Prescription Drugs: A Significant Cost Driver for County Health Plans

County governments shoulder ever-rising health-plan costs, and pharmacy spend alone can top 30 percent of total medical outlays. Virtually every self-insured county already relies on a Pharmacy Benefit Manager (PBM) to run this complex slice of their health plan.

A self-insured is a county government that decides to pay its employees' and retirees' health-care claims directly, using its own budgeted funds, instead of buying a traditional "fully insured" group health plan from an insurance carrier.

So, the question is not whether to use a PBM—it is how to secure the best possible PBM contract to protect employees, taxpayers, and budgets.

Chapter 1. PBMs 101—What They Do and Why It Matters

PBMs sit in between drug manufacturers, pharmacies, and health plans, orchestrating five core functions:

- Formulary design is the process of creating and maintaining the list of prescription drugs—called a formulary—that a health plan will cover, and the rules that govern how members access those drugs.
- Discount/Rebate negotiation with manufacturers.
- Pharmacy-network contracting at agreed-upon reimbursement rates.
- Real-time claims adjudication and compliance oversight.
- Utilization-management tools (prior authorization, step therapy, quantity limits) that improve quality and/or manage cost.

Effectively managing these levers is critical to the overall financial health of the County's health plan.

Chapter 2. From 'Having a PBM' to 'Having the Right PBM Contract'

Because most every county already employs a PBM, the competitive edge now lies in

procurement strategy — leveraging scale, data, and airtight contract terms to:

- Lock in the best multi-year unit-cost guarantees,
- Maximize available rebates,
- Embed auditable performance metrics, and
- Ensure clinical oversight to monitor quality, safety and improve outcomes, all which lower overall cost.

Counties that treat PBM contracting as a commodity can often leave significant savings on the table. Those that treat it as a strategic purchase see markedly better financial and clinical outcomes. However, scale matters when negotiating the most favorable contract terms. Having the best buying strategy does not in and of itself necessarily lead the most favorable purchasing terms. Even very large counties have to compete with the nation's largest employers when trying to secure the best possible deals from PBMs.

Chapter 3. The NACo Public Promise PBM Coalition

What it is: A national purchasing pool created by NACo and serviced by CVS Caremark that leverages the combined purchasing power of the 3.6

million county employees.

What it delivers: Best in market pricing, rebates and performance guarantees, along with dedicated implementation support — all while allowing each county to maintain control of their own plan design.

Pooled scale means a mid-size rural county can now buy pharmacy benefits on the same terms normally reserved for Fortune 100 corporations, with CVS Caremark's analytics, specialty-pharmacy infrastructure, and 66,000-pharmacy retail network baked in.

Chapter 4. Proof on the Ground

- Mecklenburg County, N.C. projected first-year savings of 28.1 percent — \$7.5 million — after moving from a standalone CVS contract to the Coalition model, with no member disruption. Watch a recorded webinar and learn how Mecklenburg County saved millions of dollars.



Chapter 5. How to Join

- **Data Review:** Share 12–24 months of claims data for a free savings projection.

• **Consultation:** NACo PPI walks HR and procurement teams through contract terms and plan-design options.

• **Implementation:** Work directly with CVS for the migration, typically within one plan year.

Eligible participants: counties, county-administered pools, or other public employers with ≥1,000 self-insured participants (employees and dependents).

Conclusion

Using a PBM is already the standard for purchasing pharmaceuticals for American counties. The NACo Public Promise PBM Coalition allows counties to leverage their combined purchasing power to convert a necessary vendor relationship into a high-performance, taxpayer-friendly contract that scales with the county workforce's unique budget and workforce realities.

Alex Herrera is managing director of PPI; Spencer Taylor is national operations director at NACo EDGE.

Simplifying ADU building

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want to move forward, participants then take a series of courses related to the process, including education on construction, managing construction escrow and what it takes to be a landlord.

"We don't want anybody to get enticed by the funding and not really understand what they're doing," Palmer said. "If they're at the point that they're ready, they can apply for a reservation of funds, and that starts the clock on 'OK, in the next 18 months, you're going

to start construction on your unit,' so we'll earmark funding for their project, and we continue to be in communication with those homeowners back and forth."

There are currently 75 homeowners actively in the process of building an ADU through the program and 20 ADUs are either nearing the end of construction or are already being leased, according to Palmer.

The Kuchtas used Villa Homes, the largest builder of ADUs in California, for their unit. The company uses prefabricated designs, which allowed the family to go through the process in a cost-effective way and quickly, with groundbreaking to final inspection taking less than six months.

Because Jacob lives technically on his own, he now qualifies for supported living services and access to in-home support, which has freed up more time for Gabrielle, who previously spent most of her time caring for Jacob, and given the couple the ability to go on vacations. For Jacob, having his own space has been a "safe haven" and allowed him to have more agency, Todd said.

"It is night and day," Todd said. "People with special needs still need their own area — they need the independence. So, the arguments we'd have over, 'Could you turn your music down?' We removed a lot of that. We've given him more of a sense of autonomy, and we're still hoping he can,

at some point, qualify to get a job. The stress in the family is a lot less."

Friends and family have said they see a positive difference in Jacob having a newfound sense of independence.

"He likes having his own space and he now feels free enough to invite people over," Todd said. "We have a very good community of friends, and he's a huge baseball fan, so he'll have them over to watch a game. Just the pride of having your own space, as opposed to living in a bedroom in your parents' house [is everything]."

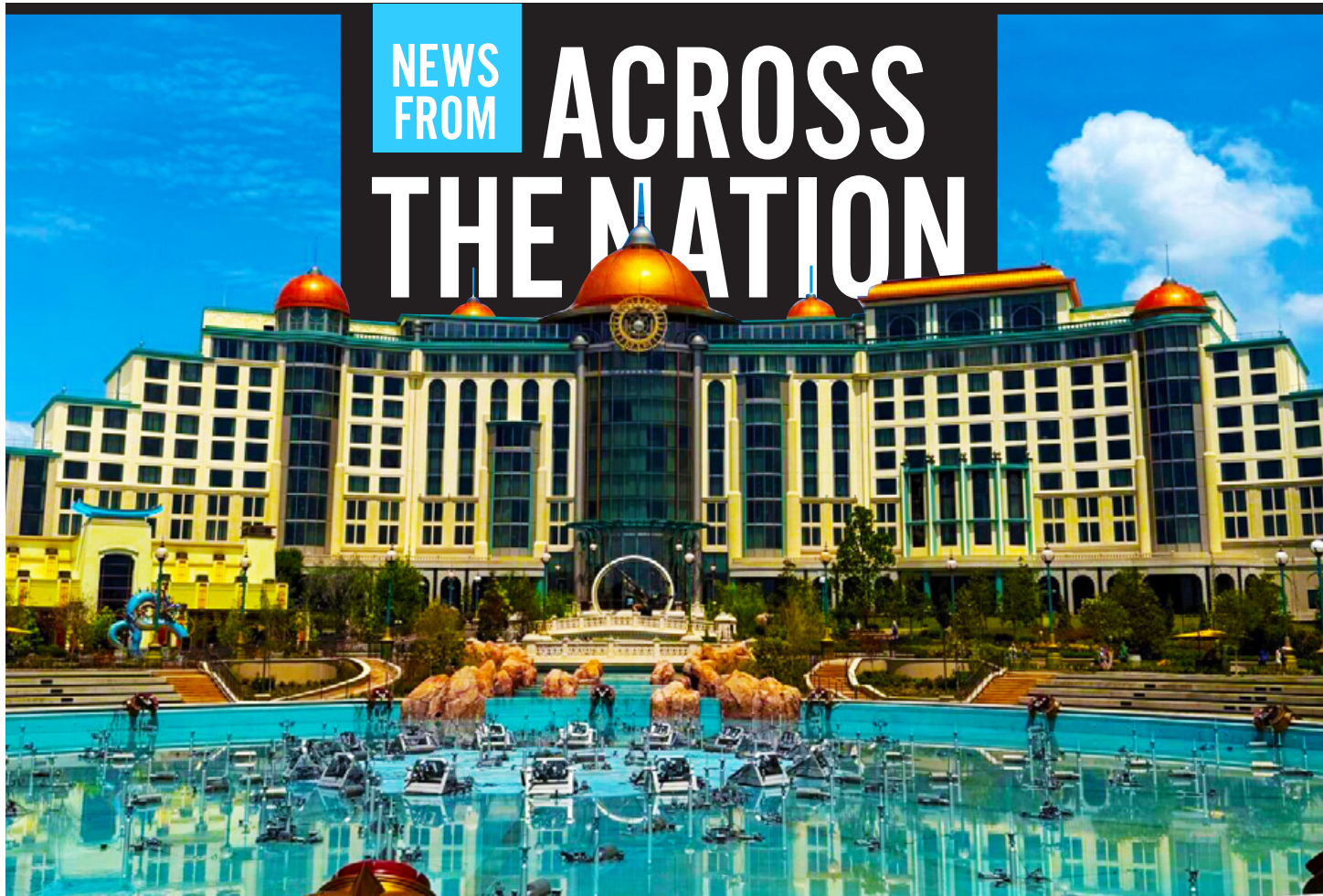
Todd shared the county program on LinkedIn and said he's had multiple people reach out for more information, includ-

ing the Autism Society of San Francisco for a webinar it was hosting on housing people who are neurodivergent.

"For people who are similar in our situation, we'd want them to know that this is a legitimate option for our adult children with special needs," Todd said. "It's scary — where are they going to go? How will they be protected? Who's going to take care of them? In this case, he's far enough that we have our privacy, yet we're there to give him whatever support he needs."

The program won NACo's 2024 Achievement Award "Best in Category" in the Community and Economic Development category.

NEWS FROM ACROSS THE NATION



FLORIDA

ORANGE COUNTY got innovative when it came to helping build a new theme park in its county. To make Epic Universe a reality, the county issued 1,150 permits and conducted nearly 34,000 inspections across the 750-acre property, making it the largest single development project the county has ever undertaken. The county opened a satellite office near the construction site to provide quick responses and fast-track inspections and streamlined several procedures.

“This wouldn’t have happened without the great work of our Building Division,” Orange County Mayor Jerry Demings said. “We appreciate our staff, and we appreciate the wonderful economic opportunity that Universal has created for our community.”

CALIFORNIA

• **ALAMEDA COUNTY** is providing low-income families with **diapers** and baby wipes through its recently launched Diaper Bank program. The three-year, \$5.8 million pro-

gram, which is funded by the county and First 5 Alameda, is aiming to support young families in need as well as curb visits to the emergency room — diaper need results in approximately 40,000 visits to California hospitals annually, 80% of which are to the emergency room, according to the non-profit Supply Bank. The diaper distributions are integrated into existing county wraparound services, and sites include family resource centers, libraries, school districts, health clinics, hospitals and Women, Infants and Children centers.

• **DEL NORTE COUNTY** is implementing **zero tolerance for illegal fireworks** after a tragic firework-related accident happened last year at a local beach. Last Fourth of July, families gathered on Crescent Beach to celebrate the holiday when fireworks started shooting off from one of the groups. Fireworks exploded close to the ground and multiple people were injured including a 3-year-old boy.

This year, safety precautions

have increased. The County Board of Supervisors passed ordinances to increase the fine for possession and use of illegal fireworks. The Ordinance bans all fireworks within Del Norte County campgrounds and

Parks. Police presence will also be increased during the Fourth of July week.

• The **LOS ANGELES COUNTY** Fire Department will soon have a new pipeline for **former-**

ly imprisoned firefighters to join its ranks.

The County Board of Supervisors recently unanimously passed a motion that will establish intern positions and other entry level roles within the department, alongside a broader training program, LAist reported. Formerly incarcerated people with wildland firefighting experience would be able to apply. More than 900 incarcerated firefighters stepped up to battle the L.A. blazes in January.

“They put their lives on the line for the safety of others, yet when released, they face systemic barriers to employment — even in the very field where they’ve already proven themselves,” said Supervisor Hilda Solis, who authored the motion.

MINNESOTA

A project that will bring more than 30 new deeply **affordable homes** to Brooklyn Center, a suburb of **HENNEPIN COUNTY**, is among the recipients of newly awarded “transit-oriented community” grants from the county.

This week, the County Board awarded \$2 million in all for six projects — four in Minneapolis and one each in Hopkins and Brooklyn Center. The funding comes from the county’s Transit Oriented Communities pro-

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GEORGIA

Joey Brown (left) recently **retired** as **LIBERTY COUNTY** administrator after 33 years, capping a 43-year career with the county. Colleagues at a farewell event praised Brown’s contributions, including projects like the MidCoast Regional Airport and the East End Complex. Brown was also honored with a state House resolution commending his efforts as county administrator.



NEW YORK

• **ERIE COUNTY** leaders gathered recently to spotlight the success of a new community-based **food access program** that’s already changing lives for hundreds of families

in Buffalo, WKBW-TV reported. From eggs and cheese to crisp vegetables, a weekly food bag has become a reliable source of nourishment for local families.

It’s all thanks to Farm to Families, a new communi-

ty-based food access initiative launched by the Buffalo and Erie County Food Policy Council (FPC).

The program is funded by a \$1 million grant from the New York Food for New York Families Program, administered through the New York State Department of Agriculture and Markets. Since launching in December, the initiative has provided weekly food boxes to more than 400 families across 23 child-care centers in Erie County.

“They shouldn’t be eating processed foods,” Erie County Executive Mark Poloncarz (pictured) said. “They need to ensure that they are having access to the freshest, best food supply possible.”

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gram, which advances walkable, mixed-use communities that “leverage high-quality transit service.”

NEW MEXICO

The SANTA FE COUNTY Clerk’s Office recently created five new community advisory boards to improve public access across the full range of Clerk’s Office services, from records and marriage licenses to elections and probate, the Los Alamos Daily Post reported.

The newly established advisory boards are Youth Engagement; Spanish Language Access; Native, Disability Access and Veterans’ Services.

NEW YORK

The WESTCHESTER COUNTY Industrial Development Agency (IDA) recently presented its innovative Housing Flex Fund Program at the Rockefeller Institute of Government’s 2025 “Local Government Lab: A Forum for New York State Researchers, Practitioners, and Policymakers” that took place in Albany.

The Flex Fund program addresses barriers that stall housing projects, including rising construction costs, financing gaps and high land development expenses. By providing gap financing for Low-Income Housing Tax Credit developments and adaptive reuse projects, the program has enabled 412 affordable units to move forward in six Westchester communities.

With all funds awarded in 2024, the program is set to deliver almost 2,000 affordable units for individuals and families earning 65% of Area Median Income (AMI) or less. The initiative exemplifies how local, state and federal collaboration can lead to long-term solutions.

NORTH CAROLINA

WAKE COUNTY has launched a new Housing Data Dashboard to give residents, local leaders and housing advocates a clearer understanding of the housing landscape, the county recently announced. This online hub provides key data on population growth, affordability and housing supply and de-



VIRGINIA

A longtime friend of counties on Capitol Hill and a former county supervisor himself, Rep. Gerry Connolly (D-Va.), 75, passed away May 21. He had recently announced he would not run for re-election, citing the return of esophageal cancer. First elected to Congress in 2008, he made strides in FAIRFAX COUNTY as a supervisor for 14 years, five of those as chairman. In that capacity, he expanded affordable housing, advanced transportation improvements and reduced gang violence.

mand, aiming to guide smarter decisions and investments. “The more we understand the full picture, the more effectively we can address housing challenges and create opportunity for all,” said Susan Evans, who chairs the Wake County Board of Commissioners.

The dashboard arrives as the county faces growing housing pressures. The county’s population has increased nearly 10% over the past decade, with more than 41,000 newcomers last year alone. Median rent has jumped more than 26% since 2018, and nearly 61,000 renter households now spend more than 30% of their income on housing. With interactive charts, maps and customizable reports, the dashboard offers a user-friendly way to support data-driven solutions across the community.

PENNSYLVANIA

The ALLEGHENY COUNTY Library Association recently announced that a book vending machine was installed at the Allegheny County Jail. This vending machine (and more to come) are placed in locations where children and families who might be in a challenging situation can readily check books out. It was made possible

with generous legislative support.

WYOMING

TETON COUNTY made history by becoming the first county in the world to be designated as an International Dark Sky Community by DarkSky International, a nonprofit that works to preserve and protect dark skies, the county recently announced.

The International Dark Sky Places Board of Directors voted in favor of the designation for Teton County and the Town of Jackson on April 11, following a decade of collaborative work between the County, Town, and Wyoming Stargazing.

“Teton County lies at the heart of the largest intact ecosystem in North America,” said Mark Newcomb, who chairs the Teton County Board of County Commissioners. “It is a cherished natural environment that attracts visitors from all over the world. Becoming the first Dark Sky Certified County in the world befits such a unique situation and reflects the value we put on the natural environment.”

Send your news and photos to Mary Ann Barton at mbarton@naco.org.

ON THE MOVE

NACo STAFF

- **Craig Holmes** has joined NACo as national director of executive relationships. He previously served as executive director for UBS Financial Services and earned a Master of Science from the University of Rochester.
- Membership Manager **Priscila Chrappah** attended the New Jersey Association of Counties Annual Conference in Atlantic County.



Holmes



Chrappah

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PROFILES IN SERVICE

RON BURROWS

NACo Board Member
Rogers County, Okla.
Commissioner

Number of years active in NACo: Eight years

Years in public service: 16
(10/county, 6/city)

Occupation: District 3
Commissioner

Education: Bachelor of Science,
University of Utah

The hardest thing I've ever done: Campaign for county
commissioner

Three people (living or dead) I'd invite to dinner:
King David the Warrior King; King Solomon who was the wisest king and Abraham Lincoln who united the country.



BURROWS

- A dream I have is to:** That dream happened by my involvement in securing county funding for roads and bridges in perpetuity.

You'd be surprised to learn that I: Raised a world champion cutting horse.

My favorite way to relax is: On the beach, toes in the sand!

I'm most proud of: My two daughters and what they have accomplished as adults.

Every morning, I read: The Bible

My favorite meal is: A perfectly cooked Tomahawk steak.
- My pet peeve is:** People driving the speed limit in the left lane.

My motto is: Work hard, stay humble.

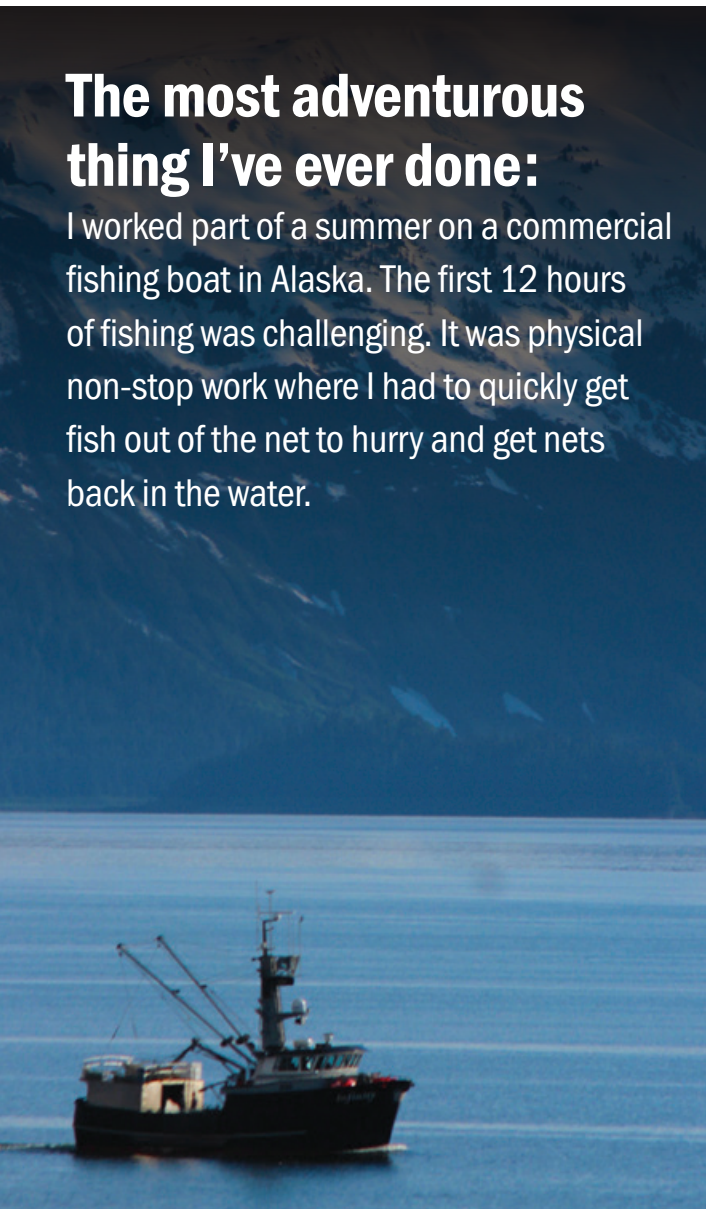
The last book I read was: "Atomic Habits"

My favorite movie is: "Rudy"

My favorite music is: '60s and '70s classic rock

My favorite U.S. president is: Ronald Reagan

My county is a NACo member because: We can give rural counties a voice bringing local county issues to the national stage.



The most adventurous thing I've ever done:
I worked part of a summer on a commercial fishing boat in Alaska. The first 12 hours of fishing was challenging. It was physical non-stop work where I had to quickly get fish out of the net to hurry and get nets back in the water.



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