

NATIONAL ASSOCIATION *of* COUNTIES

SAFE AND SECURE COUNTIES SYMPOSIUM

DECEMBER 2 – 4, 2015
EL PASO COUNTY, COLORADO
THE BROADMOOR HOTEL





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GOVERNMENT PURCHASING ALLIANCE



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NATIONAL ASSOCIATION *of* COUNTIES

SAFE AND SECURE COUNTIES SYMPOSIUM

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EVENT LOCATION

The Broadmoor Hotel
1 Lake Avenue, Colorado Springs, CO 80906
(855) 634-7711

LOCAL AREA

Since first opening in 1918, The Broadmoor has offered guests a unique way to experience the beauty of the American West, and continues that tradition through our Forbes Travel Guide Five-Star day spa as well as our restaurants (including the only Five-Star, Five-Diamond restaurant in Colorado, Penrose Room), 54 holes of championship golf, six tennis courts, indoor/outdoor pools, distinctive retail shops, specialty tours, activities and programs for guests of all ages and interests. On the shores of man-made Cheyenne Lake, this luxury resort is 11 miles from the Colorado Springs Airport and 30.9 miles from Pikes Peak.

ATTIRE

The attire for the 2015 Safe and Secure Counties Symposium is business. Please bring comfortable shoes for the mobile workshops.



WELCOME



Dear County Attendees,

Welcome to the Safe and Secure Counties Symposium!

We're thrilled to have you here in El Paso County. Katharine Lee Bates's visit to this area in 1893 inspired her to write the famous words to the well-known hymn "America the Beautiful." We hope that you will be similarly inspired by the splendid sight of Pikes Peak and all of its surroundings.

More importantly, we hope that the programming offered during the Symposium enables us to engage in productive conversations about how we can build healthy, vibrant and safe counties. The Safe and Secure Counties Initiative, which this event supports, aims to strengthen counties' capacities in three distinct areas: protecting public safety, preserving public health and well-being, and promoting local economies. We truly appreciate that you have joined us to pursue these commonly shared goals. I am delighted that NACo's Cyber for Counties, Justice and Public Safety Steering Committee and Resilient Counties Initiative have supported the direction and content for this symposium.

Here in El Paso County, catastrophic natural disasters have challenged us to create and implement programs that keep our residents safe, mitigate damage and prepare for future disasters. We have also joined many other local governments across the nation in evaluating criminal justice practices, especially as they relate to individuals dealing with mental illness and substance abuse. Our mobile workshops will enable you to see these efforts first-hand and to engage with the individuals directing them, while our meetings will facilitate important conversations and connections that, we hope, will help each of us better serve our constituents.

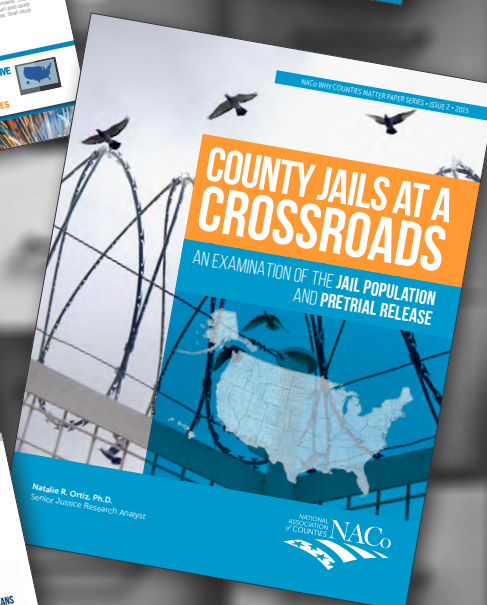
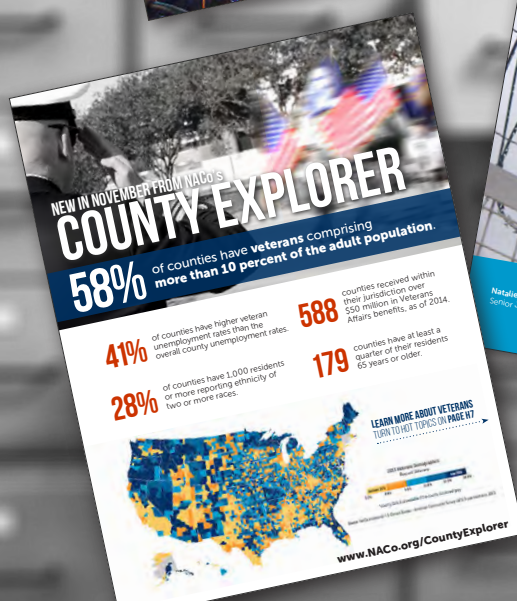
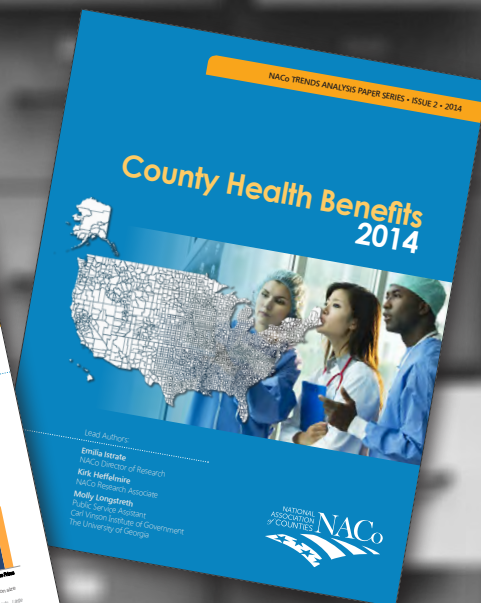
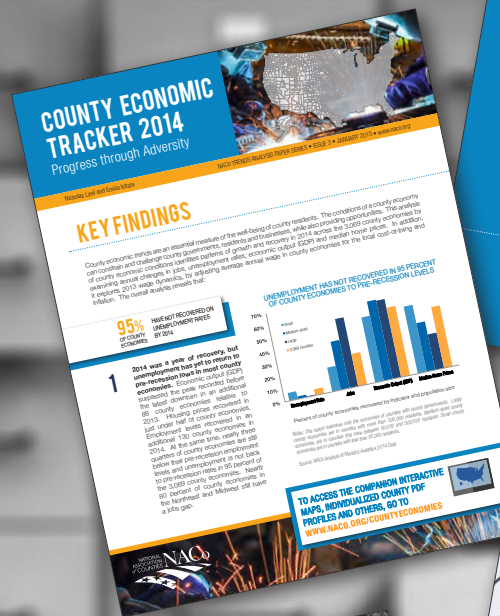
This Symposium wouldn't be possible without NACo's generous sponsors, who continue to support our efforts and partner with us to introduce scalable solutions that improve outcomes in our counties. These sponsors are an integral part of our efforts and we are grateful for their support.

Enjoy El Paso County and the Symposium!

Sincerely,

Sallie Clark
Commissioner, El Paso County, Colo.
President, National Association of Counties

CHECKOUT
these **NACo**
RESOURCES



DON'T
MISS

NACo's UPCOMING RESEARCH PUBLICATIONS

County Economies 2016: Opportunities and Challenges
January 2016

Counting Money: Federal and State Rules on County Financial Reporting
February 2016

Second Chances, Safer Counties: Workforce Development and Offender Employment
February 2016

AGENDA

WEDNESDAY, DECEMBER 2

11:00 am – 5:00 pm

REGISTRATION

Mountain View Foyer, Broadmoor West, Lobby Level

1:30 pm – 5:30 pm

MOBILE WORKSHOPS

The mobile workshops will depart promptly at 1:30pm from the West Lobby and return to the Broadmoor Hotel by 5:30pm. All mobile workshops required advanced registration.

McCULLOUGH WATER TREATMENT PLANT AND AIR FORCE ACADEMY

The McCullough Water Treatment Plant treats up to 75 million gallons of water per day to provide potable water to El Paso County residents. Owned by Colorado Springs Utilities, the facility sits on the U.S. Air Force Academy grounds and, in the case of an emergency event, the county is responsible for hazmat cleanup. During the tour of the treatment plant, participants will explore how these multiple parties coordinate to prevent and address hazards to protect safe drinking supplies. Participants will also have the opportunity to visit the Air Force Academy grounds, including the iconic Academy Chapel.

PETERSON AIR FORCE BASE SPACE COMMAND

Peterson Air Force Base is home to a number of cybersecurity-focused command centers that ensure the safety and security of American citizens. Since 1982, the Air Force Space Command has provided military-focused space and cyberspace capabilities for the Joint Force and the country. U.S. Northern Command was established in 2002 to provide command and control of Department of Defense homeland defense efforts and to coordinate defense support of civil authorities. The 561st Network Operations Squadron is headquartered at Peterson Air Force Base and has three detachments located at Joint Base Pearl Harbor-Hickam, Hawai'i; Joint Base San Antonio-Randolph, Texas; and Scott Air Force Base, Ill. These locations share the responsibility of managing core services consisting of messaging, boundary and situational awareness for 108 Air Force installations. Participants will visit Peterson Air Force Base to hear presentations and tour these command center facilities.

EL PASO COUNTY JUSTICE SYSTEM: POLICIES AND PRACTICES

Join this mobile workshop examining the El Paso County Justice System. Participants will hear about policies and practices to reduce adult and juvenile incarceration and address mental health and substance use issues, and will meet with the county's well-qualified forensic pathologist Coroner during a tour of the facility, which houses a state-of-the-art forensic and toxicology laboratory. Attendees will also learn about the county's Not One More Child initiative, a regional partnership with the focus to reduce child abuse and neglect and prevent child fatalities through a proactive educational program.

THURSDAY, DECEMBER 3

7:30 am – 5:30 pm

REGISTRATION

Mountain View Foyer, Broadmoor West, Lobby Level

8:30 am – 9:00 am

WELCOME AND OPENING REMARKS

West Ballroom, Broadmoor West, Lobby Level



The Honorable Sallie Clark,
NACo President
Commissioner, El Paso County, Colo.

[@SallieClark](#)



The Honorable Amy Lathen,
Chair, Board of County Commissioners,
El Paso County, Colo.

[@AmyLLathen](#)

9:00 am – 10:30 am

PLENARY | CRISIS COMMUNICATION: ENSURING ACCURATE PUBLIC INFORMATION

West Ballroom, Broadmoor West, Lobby Level

Effective communication plays a key role in building trust, maintaining order and strengthening public safety. This is especially true in the volatile times of crisis and disaster. Breaking bad news is a critical skill that public officials must do well. Poor or inadequately prepared communication can have serious and lasting consequences at the local level. The explosive growth of social media and other nearly-instant forms of communication presents opportunities for helpful, as well as hurtful, contact and information exchange. It is, therefore, imperative that we seize each opportunity to connect even better with residents to deliver the information they need.

Dr. Randall Hyer, Assistant Director, Center for Risk Communication and Principal, CrisisCommunication.net, is a global expert in crisis management. He will lead this session about building, repairing and maintaining trust and will outline how to create and manage messages to communicate effectively during a crisis. Dr. Hyer is a nationally and internationally recognized trainer, researcher, consultant and expert in crisis, conflict, and change and risk communications.



Introduction: The Honorable Sallie Clark,
NACo President
Commissioner, El Paso County, Colo.

[@SallieClark](#)



Randall N. Hyer, M.D., Ph.D., M.P.H, Assistant Director,
Center for Risk Communication and Principal,
CrisisCommunication.net, Stevensville, Md.

[@drandytv](#)

10:30 am – 11:00 am

NETWORKING BREAK

View Display of Hazardous Materials Response Team Vehicles

El Paso County will have its Hazardous Materials Response Team vehicles on display at the Broadmoor Hotel. Attendees are encouraged to visit the Hazardous Materials Response Team truck, tractor trailer decontamination vehicle and communications support vehicle. Hazardous Material Coordinators will be available to explain the utilization of the vehicles and how the county trains and staffs a response team.

11:00 am – 12:15 pm CONCURRENT SESSIONS

ASSESSING RISK MANAGEMENT: OPPORTUNITIES FOR COUNTY LEADERS

West Ballroom, Broadmoor West, Lobby Level

County risk managers and insurance companies must understand the environmental and financial risks that counties face. While disaster risks will never be completely eliminated, effective risk management strategies enable counties to best prepare for and address vulnerabilities. This breakout session will feature discussions on effective risk management strategies and the role that insurers play in improving a county's ability to respond to disasters in a timely and cost-effective manner.



Moderator: The Honorable Linda Langston,
Chair, Resilient Counties Initiative
Supervisor, Linn County, Iowa

[@lindalangston](#)



Judd Freed, Emergency Management and Homeland
Security Director, Ramsey County, Minn.

[@RamseyCoEMHS](#)



Margaret Larson, Manager, Assurance Services,
Ernst & Young, Los Angeles, Calif.

[@EYnews](#)



Dr. Ajita Atreya, Research Fellow, Wharton Risk
Management and Decision Processes Center,
University of Pennsylvania, Philadelphia, Pa.

[@Wharton](#)

MEASURING WHAT MATTERS: ESSENTIAL ELEMENTS OF PRETRIAL DATA

Rocky Mountain C, Broadmoor West, Lower Level

County justice systems often have large amounts of data but do not always collect and analyze that information effectively. This session will identify essential data elements that pretrial justice systems should track and will offer suggestions for how this data can be presented in a useful manner to county leaders.



Moderator: The Honorable Alisha Bell, Commissioner, Wayne County, Mich.

[@waynecountymi](#)



Mike Jones, Director of Implementation, Pretrial Justice Institute, Littleton, Colo.

[@Pretrial](#)



The Honorable, David Bottger, Chief Judge, 21st Judicial District, Mesa County, Colo.

12:15 pm – 1:30 pm

LUNCH | LOCAL LEADERSHIP DURING DISASTERS

Rocky Mountain A/B, Broadmoor West, Lower Level

Kathleen Koch is an international speaker on disaster and resilience and founder and executive director of LeadersLink, the first nonprofit to harness and share elected officials' disaster lessons to help communities better prevent, prepare for and recover from similar crises. She is an award-winning journalist and author who for 18 years was a CNN Washington correspondent covering the White House, Pentagon and Capitol Hill as well as numerous disasters including 9/11 and Hurricane Katrina. She anchored two prize-winning documentaries on the recovery of her hometown, Bay St. Louis, Miss., and recorded its journey in a best-selling book, *Rising from Katrina*.

During this keynote, Ms. Koch will detail her experience covering disasters and what she has learned about the impact these events have on individuals, communities and local leaders. Her coverage of Hurricane Katrina and its personal impact impressed upon her the role of local leaders in times of crises and how local governments can define themselves based on their response to disasters, further stressing the importance of prevention and preparation.



Introduction: The Honorable Bryan Desloge, NACo First Vice President, Commissioner, Leon County, Fla.

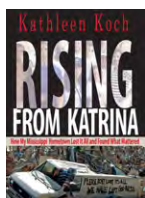
[@desloge](#)



Kathleen Koch, Founder and Executive Director, LeadersLink, Baltimore, Md.

[@KathleenKoch1](#)

1:30 pm – 2:00 pm

BOOK SIGNING WITH KATHLEEN KOCH*Rocky Mountain Foyer, Broadmoor West, Lower Level*

Ms. Koch will be available to sign copies of her book, *Rising from Katrina*.

2:00 pm – 3:15 pm

CONCURRENT SESSIONS**ADDRESSING SEVERE WEATHER IMPACTS: WILDFIRE AND FLOOD MANAGEMENT STRATEGIES***Rocky Mountain C, Broadmoor West, Lower Level*

Fire prevention activities throughout the 20th century have led to dense forests with thick underbrush. Coupled with severe drought conditions, large portions of forest land, particularly in western counties, are at a great risk of developing large and intense wildfires. Throughout other regions of the country, counties face risks from severe flooding, whether due to more frequent and stronger storms, sea level rise or because fire and drought conditions have left areas vulnerable to flash flooding. This session will explore how counties are implementing strategies to address forest and flood resiliency, reducing their vulnerability to these threats and improving their ability to quickly respond and recover through emergency management strategies.



Moderator: The Honorable Liz Archuleta, Supervisor, Coconino County, Ariz.

@CoconinoCounty



Katie Lighthall, Coordinator, Western Region, Cohesive Wildland Fire Management Strategy, Bend, Ore.

@US_Wildfire



John Chavez, Stormwater Quality Coordinator, El Paso County, Colo.

@epcpio



R.C. Smith, Operations Manager and Recovery Coordinator, Public Services Department, El Paso County, Colo.

@epcpio



George H. Connor, Deputy Director, Office of Community & Economic Development, Dauphin County, Pa.

@gconnor22

#SAFEANDSECURECOUNTIES @NACoTWEETS

LOCAL INNOVATIONS TO STOP CRIMINALIZING MENTAL ILLNESS

West Ballroom, Broadmoor West, Lobby Level

More than two million people with mental illnesses are admitted to county jails every year, the vast majority of whom are charged with nonviolent offenses. Counties have been implementing innovative and effective policies and practices to reduce these numbers, with significant positive impacts on public safety, county budgets and individual recovery outcomes. But there is not one single county official or department that can do it alone. In this workshop, hear from local leaders from courts, law enforcement and behavioral health about how they work with their partners on the ground to reduce mental illness in their jails and connect people to appropriate treatment and services while keeping their communities safe and secure.



Moderator: The Honorable Nancy Schouweiler,
Commissioner, Dakota County, Minn.



The Honorable Steve Leifman, Judge, Eleventh
Judicial Circuit, Miami-Dade County, Fla.

[@MiamiDadeCourts](#)



Cherryl Ramirez, Executive Director, Association of
Oregon Community Mental Health Programs,
Salem, Ore.

[@NACBHDD](#)



Mark Foxall, Director of Corrections,
Douglas County, Neb.

[@DouglasCountyNE](#)

3:15 pm – 3:30 pm

NETWORKING BREAK

3:30 pm – 5:30 pm

CONCURRENT SESSIONS**WALDO CANYON FIRE AND FLOOD MITIGATION EFFORTS
(MOBILE WORKSHOP)**

The mobile workshop will depart promptly at 3:30pm from the West Lobby and return to the Broadmoor Hotel by 5:30pm.

On June 23, 2012, a wildfire broke out just west of Colorado Springs in El Paso County. With a combination of high winds, continued drought and dry forests, the fire quickly grew in intensity and spread, ultimately covering a total of 18,247 acres. By the time it was fully contained on July 10, the fire destroyed 346 homes, led to the evacuation of 32,000 residents and tragically resulted in the loss of two lives. Since then, El Paso County has undertaken significant efforts to mitigate future wildfires and catastrophic flash flooding, collaborating with the U.S. Forest Service, Colorado Department of Transportation (CDOT) and local utilities and agencies, among others. This mobile tour will explore wildfire damage within the wildland interface and two major flood mitigation catch basins funded by the Emergency Watershed Protection program and CDOT, as well as additional flood mitigation efforts along U.S. Highway 24, a major commuter thoroughfare passing through the heart of El Paso County's fire and flood work.

**LOCAL JUSTICE AND EMERGENCY MANAGEMENT BEST PRACTICES
REVIEW**

Rocky Mountain C, Broadmoor West, Lower Level

In both criminal justice and emergency management, counties are major players and are often implementing innovative solutions to make America's communities safer and more resilient. This session will feature a series of 10-minute presentations on promising practices and programs from across the country related to four issue areas: courts and corrections, law enforcement, juvenile justice and emergency management. Attendees will have the opportunity to discuss these practices with their peers and to connect with those working to address similar issues in their counties.



Moderator: The Honorable Sally Heyman, Chair,
NACo Justice and Public Safety Steering Committee,
Commissioner, Miami-Dade County, Fla.

[@MiamiDadeCounty](#)

Day one will conclude at the end of the breakout sessions. An evening reception will begin at 6:00pm.

6:00 pm – 7:30 pm**RECEPTION FEATURING THE FLYING W WRANGLERS***Lake Terrace Dining Room, Broadmoor Main, Mezzanine Level*

Please join the Honorable Sallie Clark, NACo President and Commissioner, El Paso County, Colo., for a reception featuring entertainment from the Flying W Wranglers, the world's second oldest Western singing group. Light hors d'oeuvres will be served.

Reception entertainment sponsored by AT&T.

FRIDAY, DECEMBER 4

7:30 am – 5:00 pm**REGISTRATION***Mountain View Foyer, Broadmoor West, Lobby Level***8:00 am – 9:00 am****JUSTICE AND PUBLIC SAFETY STEERING COMMITTEE***Divide I, Broadmoor West, Lower Level*

Special Guest: Alaina Clark, Deputy Assistant Secretary for Intergovernmental Affairs, U.S. Department of Homeland Security, Washington, D.C.

[@DHSgov](#)**RESILIENT COUNTIES ADVISORY BOARD MEETING***Divide II, Broadmoor West, Lower Level*

Special Guest: Roy E. Wright, Deputy Associate Administrator for Insurance and Mitigation, Federal Emergency Management Agency, Washington, D.C.

[@FEMA](#)

9:15 am – 9:30 am

OPENING AND WELCOME

West Ballroom, Broadmoor West, Lobby Level



The Honorable Sallie Clark,
NACo President
Commissioner,
El Paso County, Colo.
[@SallieClark](#)



The Honorable Linda Langston,
Chair, Resilient Counties Initiative
Supervisor, Linn County, Iowa
[@lindalangston](#)



Roy E. Wright, Deputy Associate
Administrator for Insurance and
Mitigation, Federal Emergency
Management Agency,
Washington, D.C.
[@fema](#)

9:30 am – 12:00 pm

ADAPTATION RESILIENCY TRAINING

West Ballroom, Broadmoor West, Lobby Level

This interactive training will guide county leaders through ways to better understand the consequences of our changing environment, reduce long-term vulnerabilities and explore available tools and grant opportunities. The session will be conducted by FEMA's National Exercise Division and participants will develop plans to take back to their county.



Introduction: The Honorable Linda Langston, Chair,
Resilient Counties Initiative
Supervisor, Linn County, Iowa
[@lindalangston](#)



Matthew Travis, Senior Facilitator and Program
Manager, FEMA/NED Exercise Coordination Support
Team, Co-Founder and Executive Vice President,
Obsidian Analysis, Inc.
[@Travis55DC](#)

12:30 pm – 2:00 pm

**LUNCH | CYBER INDUSTRY EXPERT PANEL:
EMERGING THREAT LANDSCAPE**

Rocky Mountain C/D, Broadmoor West, Lower Level

Cybersecurity has emerged as one of the most important issues facing governments. A wide range of issues including personal privacy, espionage, cyber warfare, regulation and actions by highly motivated organizations are driving county leaders to make important cyber safety decisions that will have an impact for generations. Join industry cyber experts discussing emerging threats in the industry and learn what is next in the future of cybersecurity.



Introduction: The Honorable Roy Charles Brooks, NACo Second Vice President, Commissioner, Tarrant County, Texas

[@RoyCBrooks](#)



Moderator: The Honorable Christopher T. Rodgers, Chair, Information Technology Standing Committee Commissioner, Douglas County, Neb.

[@ctoddrogers](#)



Steve Hurst, Director, Security Services and Technology, AT&T, Wayne, Pa.

[@stevenhurstatt](#)



Thomas M. MacLellan, Director, National Homeland Security Policy & Government Affairs, FireEye, Milpitas, Calif.

[@FireEye](#)



Peter Romness, Cybersecurity Programs Lead, Cisco Systems, Herndon, Va.

[@CiscoSecurity](#)
[@PeterRomness](#)

2:30 pm – 5:30 pm

NACo BOARD OF DIRECTORS MEETING

Rocky Mountain A/B, Broadmoor West, Lower Level

6:00 pm – 8:30 pm

NACo BOARD OF DIRECTORS RECEPTION AND DINNER

Main Ballroom, Broadmoor Main, Mezzanine Level

SATURDAY, DECEMBER 5

8:00 am – 9:00 am

NACo BOARD OF DIRECTORS BREAKFAST

Rocky Mountain A/B, Broadmoor West, Lower Level

9:00 am – 12:00 pm

NACo BOARD OF DIRECTORS MEETING

Rocky Mountain A/B, Broadmoor West, Lower Level

Healthy Counties Initiative Forum

January 27-29, 2016

Salt Palace Convention Center

Salt Lake County/Salt Lake City, Utah

NACo Legislative Conference

February 20-24, 2016

Marriott Wardman Park Hotel

Washington, D.C.

Western Interstate Region Conference

May 25-27, 2016

Snow King Resort and

Grand View Lodge

Teton County/Jackson, Wyo.

NACo Annual Conference and Exposition

July 22-25, 2016

Long Beach Convention Center

Los Angeles County/Long Beach, Calif.

**DON'T
MISS NACo's
UPCOMING EVENTS**



NACo LEADERSHIP & COMMITTEES

NACo EXECUTIVE COMMITTEE

NACo OFFICERS



Hon. Sallie Clark

NACo President
Commissioner
El Paso County, Colo.



Hon. Bryan Desloge

NACo First Vice President
Commissioner
Leon County, Fla.



Hon. Roy Charles Brooks

NACo Second Vice President
Commissioner
Tarrant County, Texas



Hon. Riki Hokama

NACo Immediate Past President
Council Member
Maui County, Hawai'i



Matt Chase

Executive Director
National Association of Counties

NACo REGIONAL REPRESENTATIVES



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West Region Representative
Commission Chair
Phillips County, Mont.



Hon. Cindy Bobbitt

Central Region Representative
Commissioner
Grant County, Okla.



Hon. Merceria Ludgood

South Region Representative
Commissioner
Mobile County, Ala.



Hon. Christian Leinbach

Northeast Region Representative
Commission Chair
Berks County, Pa.

JUSTICE AND PUBLIC SAFETY STEERING COMMITTEE

LEADERSHIP



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Miami-Dade County, Fla.



Hon. Matthew G. Bell

Vice Chair
Commissioner
Weber County, Utah



Hon. Katie S. Cashion

Vice Chair
Commissioner
Guilford County, N.C.



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Vice Chair
Commissioner
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Hon. Nancy Schouweiler

Vice Chair
Commissioner
Dakota County, Minn.



Hon. Glen Webb II

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Commissioner
Pitt County, N.C.

SUBCOMMITTEE LEADERSHIP



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Chair, Law Enforcement
Mayor
Shelby County, Tenn.



Hon. John Miller

Chair, Homeland Security
Supervisor
Black Hawk County, Iowa



Hon. Gregg Moore

Chair, Courts and Corrections
Board Chair
Eau Claire County, Wis.



Hon. Judith Shiprack

Chair, Juvenile Justice
Commissioner
Multnomah County, Ore.

A complete list of the Justice & Public Safety
Steering Committee can be found here:

www.naco.org/JPSMembership

RESILIENT COUNTIES INITIATIVE

In order to remain healthy, vibrant, safe and economically competitive, America's counties must be able to anticipate and adapt to all types of change. Through the Resilient Counties Initiative, NACo works with counties and their stakeholders to bolster their ability to thrive amid changing physical, environmental, social and economic conditions.

LEADERSHIP



Hon. Linda Langston

Chair
Supervisor
Linn County, Iowa



Hon. Patricia S. O'Bannon

Vice Chair
Supervisor
Henrico County, Va.



Hon. Paula Brooks

Vice Chair
Commissioner
Franklin County, Ohio



Hon. Darry Stacy

Vice Chair
Commissioner
Cleveland County, Okla.



Hon. Kathie Gannon

Vice Chair
Commissioner
DeKalb County, Ga.

A complete list of the Resilient Counties Initiative Advisory Board can be found here:

www.naco.org/ResilientCoMembership



WITT|O'BRIEN'S

INFORMATION TECHNOLOGY STANDING COMMITTEE

LEADERSHIP



Hon. Christopher T. Rodgers

Chair
Commissioner
Douglas County, Neb.



Hon. Helen Purcell

Vice Chair
Recorder
Maricopa County, Ariz.



Hon. Joe Briggs

Vice Chair
Commissioner
Cascade County, Mont.



Hon. Victoria Reinhardt

Vice Chair
Commissioner
Ramsey County, Minn.



Hon. Seth Crawford

Vice Chair
Commissioner
Crook County, Ore.

A complete list of the Information
Technology Committee can be found here:

www.naco.org/ITCommitteeMembership



Hon. Buster D. Johnson

Vice Chair
Supervisor
Mohave County, Ariz.

SPEAKER & PRESENTER BIOGRAPHIES

The Honorable Liz Archuleta Supervisor, Coconino County, Ariz.



Supervisor Elizabeth "Liz" Archuleta is currently serving her fifth term on the Coconino County Board of Supervisors representing District Two. On the state level, Supervisor Archuleta has served as the President of the County Supervisors Association, representing the 15 counties and county supervisors in the State of Arizona. Supervisor Archuleta has been the leader of discussions on water issues on the state level and in Northern Arizona, emphasizing the need for the development of regional solutions. As a result, she established the Coconino Plateau Water Advisory Council and has served as Chair for several years. She also served on the Governor's Arizona Statewide Water Advisory Council. She has also testified on behalf of Arizona and Coconino County regarding the preservation of the Colorado River.

Ajita Atreya, Ph.D., M.S. Research Fellow, Wharton Risk Management and Decision Processes Center, University of Pennsylvania



Dr. Ajita Atreya is the postdoctoral research Fellow at the Wharton Risk Center. At the Risk Center, Ajita is involved in an innovative multi-year program launched by Zurich Foundation to help communities proactively build their own resilience to future floods. In the Zurich Initiative, apart from various team projects, her specific focus is geared towards better understanding the demand for flood risk protection by individuals and also understanding flood insurance systems around the world. Dr. Atreya is also interested in learning about the operation of the National Flood Insurance Program's (NFIP's) Community Rating System (CRS) and currently involved in analyzing the CRS program. She has also served as a consultant for the National Academy of Sciences (NAS) in their "Resilient America" project aiming at developing a standard approach to measure resilience.

The Honorable Alisha Bell

Commissioner, Wayne County, Mich.



Alisha Bell is the Vice Chair of the Wayne County Commission which is the largest county in Michigan. Commissioner Bell was first elected to the Wayne County Commission in November of 2002 as the youngest African American woman to serve on a County Commission in the country. She is serving her seventh two-year term and is the Vice Chair of the Committee on Ways and Means and member of the Committee on Health and Human Services and Public Safety & Judiciary. She is also the Chair of the Wayne County Zoological Authority and board member of the Detroit/Wayne County Port Authority. Active in National Association of Counties (NACo), Commissioner Bell serves as a Presidential appointee to the NACo Board, Vice-Chair of Next Generation NACo and member of the Justice and Public Safety committee. She also serves as Subcommittee Vice-Chair of the Juvenile Justice committee, President Elect of Women of NACo (WON), member of the Credentials committee, Board member of NOBCO (National Organization of Black County Officials) and 1st Vice President of NABCO (National Association of Black County Officials).

The Honorable David Bottger

Chief Judge, 21st Judicial District, Mesa County, Colo.



Judge Bottger is a graduate of Notre Dame University School of Law and was admitted to practice in Colorado in 1976. He served one year as a law clerk for Colorado Supreme Court Justice Lee and then entered the private practice of law in Denver. In 1983 he moved his private practice to Grand Junction and later that year was appointed to serve as Mesa County's first Magistrate. He served as Magistrate for three and a half years and was appointed District Court Judge in 1987.

The Honorable Roy Charles Brooks

Commissioner, Tarrant County, Texas



Roy Charles Brooks was elected second vice president of the National Association of Counties on July 13, 2015. Active in NACo since 1991, Brooks most recently served as chair of NACo's Large Urban County Caucus and has served on NACo's Board of Directors, chaired NACo's Health Steering Committee Subcommittee on Health Reform and chaired NACo's Healthy Counties Initiative Advisory Board. He is also the chairman of the National Organization of Black County Officials. Brooks was elected to serve as a Tarrant County commissioner in 2004 and has dedicated himself to addressing human services issues since taking office.

John Chavez

Stormwater Quality Coordinator, El Paso County, Colo.



John Chavez has been with the Public Services Division in El Paso County for the past six years. He was previously with the City of Indianapolis Department of Public Works. In his current capacity, he assures compliance with El Paso County Municipal Separate Storm Sewer System Permit by coordinating compliance activities with various county departments and offices. He issues storm water quality control permits and performs compliance inspections for construction projects greater than one acre in size. Mr. Chavez also provides storm water regulatory compliance assurance training to county staff and local regulated community (HBA members), and provides professional and technical expertise to county management on water quality control regulations and environmental regulatory compliance matters. After the Waldo Canyon Fire, John served as the primary project manager for post fire flood mitigation projects in Ute Pass area.

Alaina Clark

Deputy Assistant Secretary for Intergovernmental Affairs, U.S. Department of Homeland Security



Alaina Clark serves as the Deputy Assistant Secretary for Intergovernmental Affairs (IGA) at the U.S. Department of Homeland Security (DHS), a position she has held since November 2013. In this capacity, Ms. Clark provides direct support and guidance to the Assistant Secretary for IGA and the Department's senior leadership; oversees operations of the State, Local, and Tribal Teams; and oversees the administrative and budgetary responsibilities of IGA. IGA communicates with governors, mayors, county officials, tribal nations and the national associations that represent those elected and appointed officials, to ensure they are involved in the policy development process and made aware of major Department efforts within their state, locality or tribe.

The Honorable Sallie Clark

Commissioner, El Paso County, Colo.



Sallie Clark was elected president of the National Association of Counties (NACo) on July 13, 2015. Active in NACo since 2005, Clark is a longtime member and leader of the Justice and Public Safety Steering Committee. She is also a member of the Financial Services Center Advisory Committee, Large Urban County Caucus Steering Committee and Cybersecurity Task Force. Her 2015-2016 Safe and Secure Counties Initiative is designed to enhance counties' capacity to protect public safety, support public health and human services, maintain roads and bridges and build local economies. Clark was elected to serve as an El Paso County Commissioner in 2004 and re-elected in 2008 and 2012. Clark has owned her own bed and breakfast business since 1986 and previously worked in the medical field.

The Honorable Bryan Desloge

Commissioner, Leon County, Fla.



Bryan Desloge was elected first vice president of the National Association of Counties (NACo) on July 13, 2015. In addition to being a NACo officer, Desloge holds several positions within the organization including his membership on the Health Steering Committee, Financial Services Corporation Board of Directors and the Next Generation NACo Network. Desloge was elected to a two-year term of office in 2006 as Leon County (Fla.) commissioner and was reelected to four-year terms in 2008 and 2012. He is a board member and past president of the Florida Association of Counties.

Judd Freed

Emergency Management and Homeland Security Director, Ramsey County, Minn.



Judson "Judd" Freed has more than 25 years of experience in Emergency Management, Homeland Security, research protection and community risk, resilience and operational continuity in the academic, private and public sectors. He has created and expanded innovative and successful Emergency Management programs at the University of Minnesota and as a private consultant. For the past decade, he has served (and continues to serve) as Director of Emergency Management and Homeland Security for one of the nation's most densely populated large urban counties.

Mark Foxall, Ph.D., CJM

Director of Corrections, Douglas County, Neb.



Dr. Mark Foxall began his law enforcement career as an Omaha Police Officer over 35 years ago. Currently he is the Director of the Douglas County Department of Corrections and an adjunct faculty member for the University of Nebraska at Omaha (UNO), School of Criminology and Criminal Justice. Dr. Foxall holds a Ph.D. in Criminal Justice, a Master's degree in Public Administration and a Bachelor of Science degree in Criminal Justice, all from UNO. He is also a Certified Jail Manager as recognized by the American Jail Association. Previous positions held include: Special Agent with the Federal Bureau of Investigation and Director of Project Impact with the United States Attorney's Office, District of Nebraska. Dr. Foxall serves on numerous boards and committees, including the American Jail Association's Jail Manager Certification Commission, Omaha Police Foundation, Douglas County Pension Board, Christian Urban Education Service, Metro Area Continuum of Care for the Homeless and the United Way of the Midlands.

The Honorable Sally Heyman

Commissioner, Miami-Dade County, Fla.



Commissioner Sally A. Heyman was first elected to the District 4 seat of the Miami-Dade Board of County Commissioners in 2002 after serving in the Florida House of Representatives for four consecutive terms. Prior to being elected to the Florida Legislature in 1994, Commissioner Heyman served as an elected council member for the City of North Miami Beach for seven years, and worked for the City of Miami and North Miami Beach Police Departments. Serving in her third elected role, Commissioner Heyman displays untiring energy in supporting human issues legislation, especially in the areas of funding social services; the protection and care of women, children and vulnerable adults; protecting personal freedoms; affordable health care; animal protection and green-sustainability initiatives.

Steve Hurst

Director, Security Services and Technology, AT&T



Mr. Steven Hurst is the Director of Security Services and Technology at AT&T. He leads a cross-functional security team that is part of the AT&T Global Customer Security Services Organization. The team provides AT&T global customers with comprehensive security services such as security architecture and engineering for outsourcing and complex opportunities. In addition, his team supports compliance, certification and contract negotiation across the entire AT&T commercial portfolio.

Randall N. Hyer, M.D., Ph.D., M.P.H.

Assistant Director, Center for Risk Communication and Principal, CrisisCommunication.net



Dr. Randall N. Hyer is board-certified public health physician. He is also Assistant Director of the Center for Risk Communication, a risk and crisis communication research institution based in New York City. Dr. Hyer is one of the world's foremost experts on risk and crisis communication. He is the co-author with Dr. Vincent T. Covello of the highly popular World Health Organization handbook, *Effective Media Communication during Public Health Emergencies: A World Health Organization Handbook*. During the recent Ebola crisis, Drs. Hyer and Covello supported the crisis management and communication efforts of the WHO, the Association of State and Territorial Health Officials, and Medicines sans Frontières (Doctors without Borders). Working with key State Health Officials, Dr. Hyer is also the co-author with Dr. Covello of the popular book titled *Top Questions About Ebola: Simple Answers*.

Mike Jones, Ph.D.

Director of Implementation, Pretrial Justice Institute



Dr. Mike Jones is the Director of Implementation for the Pretrial Justice Institute (PJI), where he has worked since 2010. At PJI, he directs the Bureau of Justice Assistance's Smart Pretrial Demonstration Initiative and oversees training and technical assistance for states, localities, and various stakeholder organizations. He also assists states and local jurisdictions in understanding and implementing more legal and empirically-based pretrial policies and practices by designing strategic, system-change initiatives; delivering technical assistance; performing empirical research and publishing resource materials.

Mike also works as a technical resource provider for the National Institute of Corrections, and previously served as the Criminal Justice Planning Manager for Jefferson County, Colo., for nine years.

Kathleen Koch

Founder and Executive Director, LeadersLink



Kathleen Koch is an international speaker on disaster and resilience and founder and executive director of LeadersLink, the first nonprofit to harness and share elected officials' disaster lessons learned to help communities better prevent, prepare for and recover from similar crises. She is an award-winning journalist and author who for 18 years was a CNN Washington correspondent covering the White House, Pentagon and Capitol Hill as well as numerous disasters including 9/11 and Hurricane Katrina. Koch currently writes op-eds for publications including CNN.com, *USA Today* and *U.S. News & World Report*.

The Honorable Linda Langston

Supervisor, Linn County, Iowa



Supervisor Linda Langston has served on the Linn County (Iowa) Board of Supervisors since first taking office in 2003. Supervisor Langston is past president of the National Association of Counties (NACo). She is a member of NACo's Health Steering Committee, its Arts and Culture Commission and the Women of NACo Leadership Network. Linda was an inaugural participant in the County Leadership Institute presented by NACo and New York University in 2004. Linda is also a member of the Disasters Roundtable for the National Academies of Science and of the National Advisory Council for FEMA.

In 2014, Linda was inducted into the International Women in Homeland Security and Emergency Management Hall of Fame for her work on disaster recovery and resiliency initiatives.

Margaret Larson

Manager, Assurance Services, Ernst & Young



Margaret Larson brings over 15 years of emergency management experience to Ernst & Young, including government service at the federal, state and local levels and with a national non-profit. For the past five years, she has provided consulting services in the private sector where her work includes technical expertise in a wide array of disaster preparedness, response, recovery and mitigation projects.

The Honorable Amy Lathen

Chair, Board of County Commissioners, El Paso County, Colo.



Amy Lathen was elected to the El Paso County Board of Commissioners in 2008 and reelected in 2012. She has served as Third Commissioner, Vice-Chair and Chair, and was named among the 2011 "Women of Influence" by the Colorado Springs Business Journal. Amy serves as member or liaison to more than 15 offices, departments and agencies, including the Highway Advisory Commission and the El Paso County Public Board of Health. She was named the Chair of the Pikes Peak Rural Transportation Authority in January 2014 and has received certification from the National Emergency Management Institute in the Integrated Emergency Management Course: All Hazards-Preparedness and Response.

The Honorable Steve Leifman

Judge, Eleventh Judicial Circuit, Miami-Dade County, Fla.



Judge Steve Leifman serves as Associate Administrative Judge in the Miami-Dade County Court Criminal Division and Special Advisor on Criminal Justice and Mental Health for the Supreme Court of Florida. He is chairman of the Eleventh Judicial Circuit of Florida's Mental Health Committee, co-chair of the Miami-Dade County Mayor's Mental Health Task Force and he serves on a statewide task force to improve Florida's mental health system. He is also co-chair of the Council of State Governments/TAPA Center for Jail Diversion Judges' Criminal Justice/Mental Health Leadership Initiative and member of the National Leadership Forum for Behavioral Health.

Katie Lighthall

Coordinator, Western Region, Cohesive Wildland Fire Management Strategy



Prior to joining the National Cohesive Wildland Fire Management Strategy effort in the Western Region, Katie Lighthall spent eight years as Program Director for Project Wildfire – a wildland fire mitigation partnership in Deschutes County, Ore. There she facilitated and managed seven Community Wildfire Protection Plans, managed a countywide fuels treatment program, secured millions in grant funding and served as PIO and communications director for a variety of fire-related programs. Ms. Lighthall's passion for the fire service began when she handled large fire and litigation claims for State Farm Insurance. She took her interest and background to Redmond Fire & Rescue where she became a structural and wildland firefighter in 1995.

Thomas M. MacLellan

Director, National Homeland Security Policy & Government Affairs, FireEye



Thomas M. MacLellan is Director of National Homeland Security Policy and Government Affairs for FireEye. In that role, he supports state and local governments and education systems in their efforts to improve cybersecurity policy. Prior to joining FireEye, MacLellan was Director of Homeland Security and Public Safety for the National Governors Association Center for Best Practices. In that capacity he worked with governors and their senior advisors and cabinet officials for over 16 years on policy issues of national importance, including cybersecurity, electronic crime, forensics, public safety broadband, justice information sharing, prescription drug abuse, privacy, energy assurance and a range of other homeland security and public safety related issues.

Cherryl Ramirez

Executive Director, Association of Oregon Community Mental Health Programs



Cherryl Ramirez serves as Executive Director of the Association of Oregon Community Mental Health Programs (AOCMHP). AOCMHP represents community mental health programs that plan, fund and coordinate services for people with mental illness, substance use disorders and developmental disabilities. Ms. Ramirez advocates for policy and legislation to support and improve the community behavioral health system, in collaboration with behavioral health organizations and other human service interest groups. Ms. Ramirez previously lived in Illinois, where she served as the Executive Director of the Association of Community Mental Health Authorities of Illinois for eight years.

The Honorable Christopher T. Rodgers

Commissioner, Douglas County, Neb.



Chris Rodgers is past chairman of the Board of Commissioners and currently serves as its vice chairman and chairman of its Child and Youth Services Committee. He also serves as the president of the Douglas County Board of Health and the appointed county commissioner representative on the Nebraska Juvenile Justice Coalition. As president of the National Association of Counties in 2012-13, Rodgers brought national attention to two important issues: smart justice and cybersecurity. His Smart Justice Initiative continues to build knowledge and capacity for successful justice policies and practices among the nation's counties, and his cybersecurity initiative established the foundation for NACo to promote cybersecurity awareness and education to county government policy makers and IT professionals.

Peter Romness

Cybersecurity Programs Lead, Cisco Systems



Mr. Peter Romness is the Cybersecurity Programs Lead at Cisco Systems US Public Sector, where he is responsible for developing cybersecurity solutions and promoting Cisco as a cybersecurity leader among business decision makers in federal, state, and local governments. He has been helping government customers achieve their missions for almost 30 years at companies such as Cisco, Hewlett Packard, AT&T and Panasonic. Peter is now focused on helping protect Government networks from cybersecurity threats. His responsibilities include promoting Cisco's thought leadership within the cybersecurity and IT communities. Peter is also responsible for bringing cybersecurity solutions to market and developing new cybersecurity solutions for United States governments.

The Honorable Nancy Schouweiler

Commissioner, Dakota County, Minn.



Dakota County (Minn.) Nancy Schouweiler is Commissioner of Dakota County District 4, representing residents in the cities of Eagan, Inver Grove Heights and Rosemount. Since assuming her office as commissioner in January 1999, Schouweiler has been a strong voice for the residents of her district. She has been a leader in Dakota County government — serving as County Board Chair in 2004, 2008 and 2012. Her commitment to success and deliberate decision-making helped Dakota County effectively weather challenging economic times.

R.C. Smith

Operations Manager and Recovery Coordinator, Public Services Department, El Paso County, Colo.



R.C. began working for El Paso County on July, 29, 2013. Prior to this role he served 38 ½ years on the Colorado Springs Fire Department, which provided him knowledge of the county and an opportunity to build relationships with numerous county and municipal officials. During the past two years, El Paso County has experienced presidentially declared disasters due to flooding and wildfires, providing a steep and continuous learning curve.

Matthew Travis

Senior Facilitator and Program Manager, FEMA/NED Exercise Coordination Support Team
Co-Founder and Executive Vice President, Obsidian Analysis, Inc.



Matthew Travis is a senior facilitator within FEMA's National Exercise Division support team. In this role, he is a frequent facilitator of senior-level exercises within the Federal interagency community as well as for state and local jurisdictions. Mr. Travis is also the co-founder and executive vice president of Obsidian Analysis, Inc, a provider of homeland security analytical services to government and commercial clients. Mr. Travis has been a trusted advisor and analyst to U.S. Government security clients for over fifteen years and has directed support to a range of assessment and planning efforts examining the nation's homeland security posture, including The Federal Response to Hurricane Katrina: Lessons Learned, The National Strategy for Improvised Explosive Devices, the revised National Exercise Program (Base Plan), and the after-action report (AAR) for National Level Exercise 2012, the nation's largest cybersecurity crisis simulation.

Roy E. Wright

Deputy Associate Administrator for Insurance and Mitigation,
Federal Emergency Management Agency



Roy E. Wright serves as the Federal Emergency Management Agency's Deputy Associate Administrator for Insurance and Mitigation. He leads FEMA's risk management, risk reduction and flood insurance programs. These programs promote a risk-conscious culture, enable faster recovery from flood disasters and address long-term vulnerabilities to life, property and well-being in communities across the Nation. Mr. Wright directs the National Flood Insurance Program, the mitigation programs under FEMA's Stafford Act authorities, the National Earthquake Hazards Reduction Program and the National Dam Safety Program. He chairs the inter-agency Mitigation Framework Leadership Group (MitFLG) that coordinates mitigation and resilience efforts across the Federal Government in consultation with state, local, tribal and territorial governments as well as the private sector.

BEHAVIORAL HEALTH MATTERS TO COUNTIES



NACBHDD
National Association of County Behavioral
Health & Developmental Disability Directors

America's **3,069 counties** are integral to America's behavioral health system. Counties annually invest **\$70 billion** in community health systems, including behavioral health services. Through **750 behavioral health authorities** and community providers, county governments plan and operate community-based services for persons with mental illnesses and substance use conditions. County-based behavioral health systems exist in **23 states** that represent **75% of the US population**.

1 IN 5

ADULTS IN THE U.S. EXPERIENCE
A **MENTAL ILLNESS**



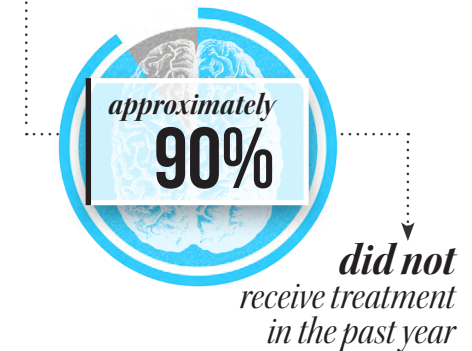
1 IN 25

ADULTS IN THE U.S. EXPERIENCE
A **SERIOUS MENTAL ILLNESS**



1 IN 10

ADULTS IN THE U.S. EXPERIENCE
A **SUBSTANCE ABUSE DISORDER**



approximately
8.5 MILLION ADULTS HAVE **BOTH A MENTAL HEALTH**
AND **SUBSTANCE ABUSE DISORDER**



Counties ensure the safety of the public and are the entry point in the criminal justice system, with **11.6 million** individuals cycling in and out of **3,000 local jails** every year.

64% OF **JAIL INMATES** HAVE
A **MENTAL ILLNESS**

Counties help finance Medicaid, the largest source of funding for behavioral health services in the U.S., and serve as the local safety net, administering wrap-around human services supports.

Publicly funded sources account for approximately **60%** of mental health spending and **70%** of substance abuse spending, with Medicaid covering more than 25% of all expenditures.

MENTAL HEALTH SPENDING



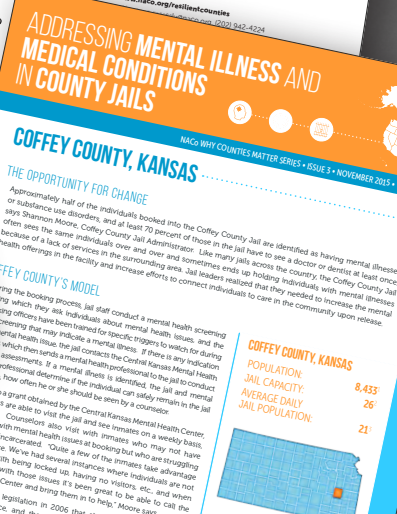
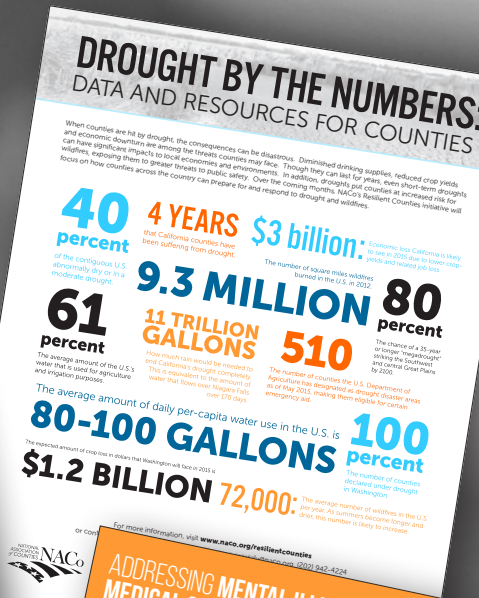
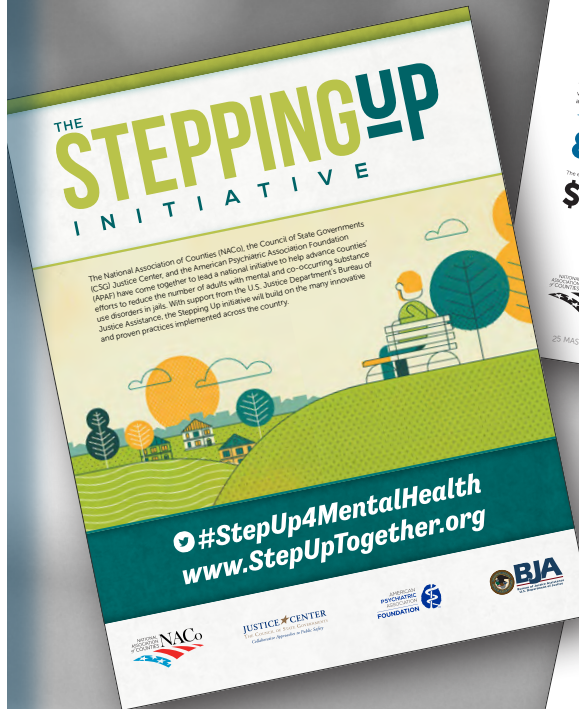
MEDICAID



SUBSTANCE ABUSE SPENDING



CHECKOUT these **NACo** RESOURCES



When managing security in an all-IP network, it helps to see the big picture.

AT&T security experts analyze more than 310 billion flow records each day for anomalies that indicate malicious activity. It's what makes us uniquely qualified to help state and local government agencies address the security challenges they face. Our proactive network-based approach to managed security delivers some of today's most powerful weapons to combat cyber security attacks – helping to safeguard all the elements of your IP infrastructure.

To learn more, download the CIO Security Guide at att.com/govsecurity.



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NATIONAL ASSOCIATION *of* COUNTIES