CN
CountyNews

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House takes its first step in mental health reform

By Brian Bowden
associate legislative director

On July 6, the House voted 422–2 to approve a long-stalled bill that attempts to overhaul the nation's mental health system. Rep. Tim Murphy (R-Pa.), a clinical psychologist, has been working on the bill — Helping Families in Mental Health Crisis Act (H.R. 2646) — since the Newtown, Conn. shooting in December 2012.

The overwhelming bipartisan support for this bill comes after intense negotiations and multiple iterations leading to a much scaled-back product

In a letter to House leadership, NACo supported H.R. 2646 but

Highway contractors Chris Apperson (left) and Andy Gillenwater survey the road by Brawley Chapel United Methodist Church near Clendenin, W. Va. The church's parking lot and much of its foundation were swept away by floodwaters from the Elk River. Photo by Mike DuBose, United Methodist News Service.

June's flash floods devastate hilly West Virginia counties

By Charlie Ban
senior staff writer

Before he rejoined the search for a Greenbrier County resident who had been missing for nearly two weeks since flash floods in West Virginia, Sheriff Jan Cahill acknowledged that things could have been even worse for the Mountain State.

It's hard to believe, with 23 confirmed dead, one missing and hundreds of homes destroyed, mainly in the southeastern part of the state: destruction warranting presidential disaster declarations for Greenbrier, Kanawha and Nicholas counties.

"If this had happened at 3 or 4 in the morning, we would have seen more than 100 people die," Cahill said. "People were up and about and they knew it was coming, even though they didn't know how bad it would be."

More than eight inches of rain fell the afternoon of June 22, after steady rain all day and most of the prior few weeks. The ground was saturated and there was nowhere for the water to go but up.

Crystal Young, executive assistant at the West Virginia Association of Counties in the state's capital at Charleston, received a photo of Little Sandy Creek at the edge of her property that afternoon from her 16-year-old daughter, Ava.

NACo launches Solutions for Savings National Leadership Award

In celebration of the 20th year of U.S. Communities, NACo has established a new national award for counties.

This award is designed to recognize counties that use NACo's U.S. Communities purchasing program in creative ways to save taxpayer money and enhance the safety, health or overall well-being of citizens.

NACo will choose the first winner of the annual Solutions for Savings National Leadership Award by the end of November, and the award will go to the county that best shows how they are doing more with less taxpayer funds.

To enter, counties must create an informal, one-to-two-minute video to show their project or money-saving success story by Nov. 15. The winning county will achieve national recognition, an award plaque for permanent display and $1,000.

"This is a fantastic opportunity for NACo members to help other counties by sharing their purchasing success stories," said NACo First Vice President Bryan Desloge. "We want counties that demonstrate innovative solutions for savings to gain the national recognition they deserve." **CN**

*To learn how to enter, visit **http://www.naco.org/solutions-award**. Questions? Contact Sharon Russell, srussell@naco.org; Sarah Lindsay slindsay@naco.org; or Kelly Boggs, kboggs@naco.org.*

Some hope flood was a 1,000-year event

At 3:40 p.m., it was visible, but didn't appear threatening.

Forty minutes later, the roads leading to the Young's house in Clendenin were flooded but she drove through them anyway until a fallen tree stopped her. She told Ava, whose cell phone battery was down to 12 percent before the flooding started, to get to a nearby relative's house, which she and her 15-year-old dog did with the aid of a passer-by. She spent the next day caring for 9- and 11-year-old relatives until being rescued by Young's son.

"We lived in that house for 13 years, but we're lucky," Young said. "My daughter is safe, and we have a place to stay. We can replace things. My work family has been supportive, but it's hard to think about the people who aren't as fortunate, who don't have places to stay and don't know when things will change."

Young doesn't plan to return to Clendenin, a small town in rural Kanawha County. Her decision is one being agonized over by many, and may change the faces of some of these counties.

In Greenbrier County, Cahill said, "Some of [the towns] were on the ropes before the flood. I'm not sure if people will be coming back. Some might not even be able to rebuild in the same places."

SNAP/STATS

FASTEST GROWING COUNTIES*
(2010–2015)

County	Percentage of Growth
Williams County, N.D.	57.6
Stark County, N.D.	32.9
Sumter County, Fla.	27.3
St. Bernard Parish, La.	26.5
Wasatch County, Utah	24.0

Source: statista

Jennifer Sayre, the Kanawha County manager, said Clendenin, though pretty flat, had water reaching 13 feet. The hilly topography compounded the saturating rainfall. Six people died in Kanawha County.

"The amount of water in some of these homes was unimaginable," she said. "People were trapped on the second floor waiting for the water to recede.

"I've worked for the county for 16 years and I've never seen anything like it."

Even the county ambulance authority station in Clendenin was completely flooded.

Cahill got the same reaction from residents in their 80s and 90s.

"They talk about the floods in 1985 and 1972, but this seemed the most dramatic to them," he said. "They talk about 50-year floods and 100-year floods. I hope this was one of the 1,000-year floods."

He was on the road when the rain got heavy.

"It's like when you're in your car in an automatic car wash, only five times more intense," he said. "There was no visibility. I have never seen anything as intense or prolonged."

Patti Hamilton, the executive director of the state association, was also on the road from the Canaan Valley when the rain started.

"It was just a torrential downpour for basically two-and-a-half hours," she said. "I thought the storm was following me."

She nearly stopped in a shopping center close to home that ended up being cut off from the road when its culvert bridges collapsed.

Young's town, Clendenin, is one of several that some worry won't be making a comeback.

Now, the region will try to rebuild.

Kanawha County has finished the emergency portion and has moved onto recovery. The most populous county in the state saw more than 1,500 families displaced.

In addition to helping residents work with FEMA, the county has been organizing debris cleanup, volunteers and coordinating drop-off sites and pickups, spending $600,000 from its emergency fund.

The County Commission waived building permit fees in affected areas.

Greenbrier County's recovery hinges on the famous Greenbrier Hotel's operation, not just as a magnet for outside income but because it is one of the largest employers.

The Greenbrier Classic golf tournament, scheduled to start 11 days after the flood, was cancelled, which, while sensible, put a hurt on residents who looked forward to part-time work.

The hotel has played host to displaced families for free, but now it has to get back into business.

"So many people work at the hotel, at the restaurants," Cahill said. "They're as worried about their jobs as they are their homes."

Right now he's worried about recovering the missing teenager to bring closure to her family, but he also fears there may be more casualties they haven't found yet.

"We have been using airboats, cadaver dogs, drones, diving teams, people on foot — everything you can think of to search," Cahill said. **CN**

Federal parity requirements strengthened

reiterated that it is just a "first step in mental health reform." The budget-neutral measure creates a new assistant secretary position at the Department of Health and Human Services (HHS) to focus exclusively on mental health and substance abuse issues. It authorizes grant programs for community mental health centers and reauthorizes existing programs at the Substance Abuse and Mental Health Services Administration (SAMHSA), including the Community Mental Health Services and Substance Abuse Prevention and Treatment Block Grants.

H.R. 2646 does not make significant changes to the Health Insurance and Portability and Accountability Act (HIPAA), but directs HHS to issue rules to clarify what information is allowed to be shared with family and caregivers under the existing law. The bill also adds requirements to strengthen federal parity law that requires insurers to cover mental health care in the same way they cover physical illnesses.

It also allows for billing of health, mental health and substance abuse services provided on the same day in the same facility. Currently, Medicaid restricts same-day billing. Consequently, patients need to schedule appointments over different days. This prohibition poses a significant barrier for agencies wanting to integrate behavioral health into the primary-care environment.

Notably this slimmed-down bipartisan bill does not include

For some counties, the 'code' word is amnesty

By Charles Taylor
senior staff writer

County building code enforcement officials say it's about safety, not about the money. That's the rationale that drives building code or permit amnesty programs.

Making the community a safer place, said Dennis Hansburg, director of planning and land services for Pierce County, Wash., sometimes gets "lost in the messaging" promoting such programs. "At the end of the whole thing, this came down to life safety issues."

Faulty installations can cause fires, flood damage and other hazards, according to Clark County, Nev. building and fire prevention officials. Work without permits also may not be covered by insurance, and homeowners can face costly repairs when trying to sell their homes if work was done without permits

The mechanics vary among various county permit amnesty programs across the country. But typically code enforcement will waive fines and penalties for amnesty participants, provided they obtain and pay for their permit and correct any violations.

"We're looking for compliance on the property before we can offer this program," said Chaveli Moreno, director of Miami-Dade County, Fla.'s Neighborhood Regulations Division, so violations must be remedied before being accepted into the program. The county's code amnesty has been in place since 2011 and is up for renewal this month. It applies to work performed without permits or on expired permits.

From August 2011 through May 2016, more than 2,600 residents of unincorporated Miami-Dade took advantage of the program. Almost half of the county's population of 2 million live outside its cities. The pro-

A San Diego County, Calif. building inspector checks the piers supporting a mobile home to ensure the work complies with local building codes and ordinances. *Photo by Amanda Bicknell/FEMA*

gram is open only to primary owners of residential properties but not commercial or industrial owners, or financial institutions.

To determine the amount of foregone revenue, Moreno's division first looks at what the outstanding civil penalties and liens owed would be. She estimates that, as a result of the amnesty, the county has missed out on about $4 million in penalties since the program began.

Residents are ineligible for code relief if the county has begun a civil action to collect on the civil penalties or to foreclose a lien.

As with Miami-Dade, the code relief program in Pierce County also applies to its unincorporated areas.

Pierce County's program differs in that it's not strictly voluntary. Homeowners found by inspectors to have done work without permits are also offered amnesty. Planning director Hanburg said aerial photography is used to identify structures that weren't visible on previous overflights.

"With that done, notices were sent out to those properties saying, 'We've noticed that there's something here; we have an amnesty program.'" But that doesn't always work: "We have one that's a 3,500-square-feet house with a garage, and we can see it form the air but we can't see it from the ground. So while we've submitted notices, he's

been unresponsive."

Pierce County's program began in 2010, and Hanburg said during the housing boom that preceded the bust, "a lot of stuff was built." The permitting office could barely keep up with the demand. "I think there were some backups at the county permit line, so people started saying I'm just going to build it anyway."

In Nevada, Clark County's most recent amnesty was May 2 through 31 of this year, coinciding with the International Code Council's Building Safety Month.

Homeowners were subject to paying normal fees for permits, inspections and plan reviews, but not penalties. Fees for residential-related construction range from $150 to $400, depending on the project, county officials said.

One might think that such programs irked folks who followed the rules and obtained permits beforehand. If they are, they haven't been vocal about it, all three building officials say. However, some scofflaws do get ratted out by their neighbors.

Hanburg said the return on investment is "small," but during the program's three years, it generated a lot of buzz. "Some people were not aware they needed a permit to do a certain thing. We got a lot of calls at the time. In Washington, there are things you can do without a permit, so we had a ton of inquiries." **CN**

Don't miss the chance to go 'mobile' at Annual

We're just days away from the National Association of Counties Annual Conference & Exposition in Los Angeles County (Long Beach). As you plan your participation in the many activities and sessions, I wanted to highlight a few things for you to consider making part of your conference experience.

In addition to the on-site sessions, take the opportunity to get out in the field to learn about issues from sustainability to project finance to veterans' services with these five mobile tours:

● **The Growing Experience Urban Farm** — Healthy produce and education and skills training opportunities for underserved youth and young adults.

Thursday, Jul. 21, 2– 4 p.m.

● **THUMS Island Tour** — Environmentally-conscious offshore oil production.

Thursday, Jul. 21, 2–4 p.m.

● **The Long Beach Courthouse** – A public-private partnership for building construction and operation.

Thursday, Jul. 21, 2– 4 p.m.

● **Bob Hope Patriotic Hall** — A panel discussion on services at the veterans facility plus a museum tour.

Thursday, Jul. 21, 2– 5 p.m.

● **Los Angeles River Revitalization Project** — Restoration of a channelized river and its habitat in an urban environment.

Sunday, Jul. 24, noon – 5 p.m.

At the conference venue, listen to a powerful speaker on a pressing topic: journalist Sam Quinones, author of "Dreamland: The True Tale of America's Opioid Epidemic." We'll focus on county efforts to curb drug abuse are part of a luncheon discussion of the opioid crisis (Friday, July 22, noon – 2 p.m.).

Another pressing issue will be the focus of Next Generation NACo's Community Service Project. Saving Innocence, a nonprofit working to end the sexual exploitation of children, has since its inception in 2010

Saving Innocence helped hundreds of children (Jul. 23, 9:30 – 10:30 a.m.).

Frequent travelers can take advantage of on-site TSA Pre-Check (click for requirements) with processing sponsored by U.S. Communities (Friday, July 22 through July 24, by appointment).

On the Long Beach Convention Center Promenade Plaza concourse, take a behind-the-scenes look at some of Los Angeles County's largest specialized vehicles, from the Sheriff's Department Mobile Command Post to the Natural History Museum's Mobile Museum: An Ocean Experience (Friday, July 22, noon – 4 p.m.).

Finally, Saturday and Sunday morning early risers can begin the day with morning circuit fitness and cycling, respectively, on the Promenade Plaza (Saturday, July 23 and Sunday, July 24 at 6 a.m.)

I look forward to seeing you in Los Angeles County! **CN**

CORRECTION

We had name troubles in the June 27 issue. The name in the byline for "NACo NextGen plans to aid organizations that help, heal human trafficking victims," was misspelled. The author's name is Germaine Schaefer. And in the print edition version of "Maui County challenges decision to require NPDES permit," the Maui County Council chair was misnamed. His correct name is Mike White.

New USDA program would cut energy costs for rural families

Department of Agriculture (USDA) Secretary Tom Vilsack has announced the creation of a new program that will help rural residents save money on utility bills while conserving energy. Through the Rural Energy Savings Program (RESP), USDA has allocated $52 million in loans for energy providers to help rural families and small businesses reduce costs through energy conservation.

Funding through the program will allow rural energy providers to fund energy-efficiency improvements on homes or small businesses. According to USDA, RESP borrowers will be able to finance loans at zero percent interest for up to 20 years, making the program an attractive and affordable option to finance energy-saving measures. Energy customers participating in programs financed through RESP will then repay the loans at an interest rate of up to 3 percent for up to 10 years through their electric bills.

The Rural Energy Savings Program was authorized by Congress through the 2014 Farm Bill and will be administered through USDA's Rural Utilities Service (RUS).

To be considered for RESP funding, applicants should submit a letter of intent by Aug. 5. Email the letter to *RESP@wdc.usda.gov*. Applications will be processed on a first-come-first-served basis until funds are expended.

"Investments like the ones we will make through the Rural Energy Savings Program not only reduce energy costs for consumers, but also build a cleaner and more sustainable energy future," Vilsack said. "This program is the latest of many financing options USDA provides to rural communities to expand energy efficiency efforts and strengthen rural economies." **CN**

For additional information, please contact Arthur Scott, associate legislative director, at 202.942.4230 or ascott@naco.org.

Compete to save your county money by improving your energy efficiency

By Jenna Moran
program manager

Every year, the Environmental Protection Agency (EPA) holds a nationwide competition between buildings to help governments and organizations save energy, save water and fight climate change with help from EPA's ENERGY STAR and WaterSense programs. As part of the 2015 ENERGY STAR National Building Competition, Manatee County, Fla. reduced its energy usage by 7.3 percent saving them approximately $34,600 over the course of

> Manatee County, Fla. reduced its energy usage by 7.3 percent saving approximately $34,600 over the course of the year.

the year. One of the top energy reduction teams, they able to achieve these dramatic decreases by driving staff to cut energy waste during the workday and by prioritizing efficiency investments within their building portfolio.

EPA recently opened registration for its 2016 ENERGY STAR National Building Competition: BOOTCAMP. This year's Battle of the Buildings is a chance for organizations across the country to transform their buildings in 90 days from September through November, when buildings typically achieve their highest percentage of energy reductions, as reported via the ENERGY STAR Portfolio Manager tool.

Participating in the competition paves the way to improved energy and water management. It can help your county to become ENERGY STAR-certified, prioritize investments within a portfolio of facilities, compare county buildings' energy and water usage against similarly sized buildings across the nation, and more.

Counties can register up to five buildings per team to compete on energy only or energy and water at *http://www.energystar.gov/battleofthebuildings*. There you can also learn more details about the competition including key energy management resources EPA will provide throughout the competition, such as a hostable, interactive map that shows the service territories of the utilities providing energy data to customers for benchmarking. Registration is open through July 17.

Diana Linville, energy manager for Manatee County, said she "couldn't have been more delighted with the outcome of the county's competition results." She recommends that interested counties look at what can be done, starting with the simple things — changing the wattage and heat load on the lights that are used, installing automatic controls that turn lights off and reduce temperatures in the evening when the buildings are not in use.

The main thing she reiterates, however, is the "importance of educating county employees and citizens on energy efficiency and letting them know what they can do that really will make an impact." **CN**

Contact Brendan Hall at hall.brendan@epa.gov with any questions or if you would like to host a localized version of the competition in your county.

WORD SEARCH

SARATOGA COUNTY, N.Y.

LEARN MORE ABOUT THIS FEATURED COUNTY IN 'BEHIND THE SEAL'

Created By: Charles Taylor

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A Y B Q E S X Y A N O E T M T G W Y M G
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ADIRONDACK NORTHWAY Major north-south highway bisecting the county

ALBANY COUNTY Saratoga County's parent

BALLSTON SPA County seat

BROADWAY Main street in Saratoga Springs

CAPITAL DISTRICT Metropolitan area, including Saratoga, surrounding Albany

COUNTRY KNOLLS Census-designated place

ERIE CANAL Portions traverse the county

GENERAL GATES With his forces, prevailed over British in the Revolutionary War Battles of Saratoga

HADLEY MOUNTAIN County's highest peak

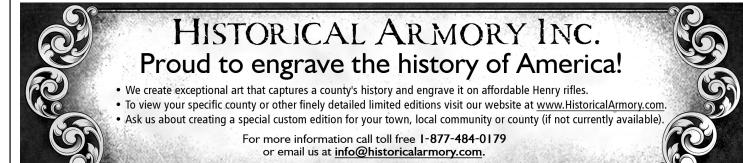**HUDSON RIVER** Forms county's eastern and northern boundary

JAZZ FESTIVAL Summer music event featuring jazz, blues, R&B and World Music

NINETEEN Number of towns in the county

SARATOGA RACE COURSE Renowned thoroughbred horse racing venue

SPAC Saratoga Performing Arts Center, celebrating its 50th anniversary this year

THE DRINKHALL Historic trolley station in Saratoga Springs on National Register of Historic Places

House GOP tax reform plan unclear on the future of municipal bonds

By Mike Belarmino
associate legislative director

House Speaker Paul Ryan (R-Wis.) and the House Republican Task Force on Tax Reform released a blueprint for tax reform June 24 as part of Ryan's "A Better Way" campaign, which seeks to establish a clear and unified Republican agenda around six main policy areas: poverty, tax reform, health care, national security, federal regulations and constitutional authority.

Written as a blueprint rather than legislative language, the tax component reiterates the long-held Republican goal of lowering tax rates for individuals and businesses. The 35-page plan highlights several of House Republicans' priorities for potential tax reform efforts in 2017. In particular, the top corporate tax rate would be lowered from 35 percent to 20 percent.

For individuals, the current seven tax brackets would be consolidated into three, with the top tax rate set at 33 percent.

Additionally, the plan would repeal the alternative minimum tax, which limits the tax benefits of various deductions such as those for tax-exempt municipal bond interest and the estate tax.

To achieve a simpler tax code, the plan calls for the elimination of all itemized deductions except for the mortgage interest and the charitable contribution deductions.

The deduction for state and local taxes — property, income and sales — would presumably be on the chopping block. The blueprint does not provide any specifics on the treatment of tax-exempt municipal bond interest.

Bonds are critical tools for counties. They have increasingly borne the cost of infrastructure and public improvements. Between 2003 and 2012, states and local governments financed $3.2 trillion in infrastructure investment through these bonds alone.

In general, the release of the House tax reform blueprint met with mixed reviews, even by Senate Republicans. Although intended to lay the groundwork for tax reform in 2017, the success of the plan will hinge on whether Republicans control the White House and Congress after the November elections.

NACo will continue to monitor developments but urges counties to keep explaining the importance of municipal bonds to members of their congressional delegations.

Additionally, counties should urge their representatives to join the Congressional Municipal Finance Caucus led by Reps. Randy Hultgren (R-Ill.) and Dutch Ruppersberger (D-Md.). **CN**

For more information, contact Mike Belarmino at mbelarmino@naco.org or 202.942.4254.

SPEEDREAD

No specifics on the treatment of tax-exempt municipal bond interest

Plan calls for the elimination of all itemized deductions except mortgage interest and charitable contributions

Top corporate tax rate would be lowered from 35 percent to 20 percent

Meet the Candidates

NACo Second Vice President Candidate Statement

Greg Cox
Supervisor, San Diego County, Calif.

Live Well America!

For the better part of four decades, I have had the honor of serving in local government. Since 1995, I have had the privilege of representing the residents of San Diego County — a county that exemplifies much of the rich diversity found throughout our nation.

Having served as president of two statewide associations, including the California State Association of Counties, I was proud to serve on the NACo Board of Directors. I co-chaired NACo's Governance and Structure Task Force to change the structure of the association to allow for more opportunities for members to get involved and have their voices heard.

No level of government across our nation is closer to the people than county government. The vast array of services our counties provide 365 days a year enhance our quality of life and far too often serve as a vital safety net.

Recently, I had the pleasure of unveiling a one-stop county service center that provides local residents with access to medical insurance coverage, food and nutrition assistance, child support, aging and independence services, and veterans' benefits.

Creating easy access to resources like this is just the beginning of what we can do. I am proud to play a leading role in the delivery of so many critical services to residents in rural, suburban and urban areas. And I am ready and eager to take on a broader challenge: serving as an officer for the National Association of Counties.

Since I announced my candidacy for NACo 2nd vice president in January, I have often been asked what I want to accomplish as a NACo officer. Considering the complexity of county services — and the diversity of the people we serve — that's not an easy question. America's counties are unique and each has its own distinctive challenges. But here are three areas that I want to focus on to ensure we have safe, healthy and vibrant communities. I call this "Live Well America!"

Expanding Collaborative Services in Our Communities

One challenge facing NACo is to examine ways for counties to leverage and make the most of services already in place. We cannot solely focus on seeking new fiscal resources out of Washington, D.C. We must also look for new ways to provide people with access to existing resources.

As counties, we need to enhance our collaboration with community groups and the private sector. For example, I have been a strong advocate of the 2-1-1 system that plays an invaluable role in connecting residents with local services. It also serves as a critical component in communicating information to the public during emergencies such as earthquakes, floods and fires.

I have personally witnessed this partnership come to life in recent years when San Diego County experienced a series of wildfires that resulted in mass evacuations and the destruction of nearly 5,000 homes. For many residents, 2-1-1 was their primary link for information and resources during all too frequent emergencies.

We need to see 2-1-1 expanded across all counties. This would be particularly helpful in rural communities that often face connectivity and other challenges that prevent access to services and resources.

The health of our residents is another issue we can never overlook. Many counties have already implemented programs for children that focus on nutrition and healthy living. The "Live Well San Diego" initiative has become a national model for creating healthy, safe communities. Led by the county, this visionary, strategic initiative features a broad coalition of partners including cities, schools, businesses and non-profit community providers.

By developing preventive public health and safety measures such as this, we can ultimately reduce the cost of county services down the road. Exploring cost-effective solutions is critically important in the face of underfunded federal mandates. More importantly, we will be helping to create a healthier population that benefits all of us. Collaborative efforts such as 2-1-1 can result in healthier communities and help us reach the goal of "Live Well America!"

Enhancing Economic Development throughout the Country

The importance of counties in economic development cannot be overstated. Whether it's the urban core, the suburbs or a rural area, we must strive to create dynamic, sustainable communities. Needs may differ, but the goal is the same: Our residents want to live in communities where they can work, raise their families and thrive.

As a national association, we need to ensure that our country is investing in infrastructure and job creation, as well as visionary land-use planning and strong, regional cooperative efforts. Community, economic and workforce development are already key components of NACo's American County Platform. Yet our job is far from done.

Too often it seems like we are fighting with the federal government to maintain funding for programs that enhance economic development — programs like Community Development Block Grants, Secure Rural Schools and Payment in Lieu of Taxes. Priorities such as affordable housing, infrastructure, environmental cleanup and job creation are often derailed by partisan politics. As NACo states, "economic vitality is crucial to the health of every community." Only through the incorporation of strong, vibrant, comprehensive economic development in every county in this country, and only when we put policy over politics, will America be truly living well.

Elevating the Needs of Our Veterans

There are nearly 22 million veterans in the United States — making up about 7 percent of our nation's population. Yet all too often they are an invisible population, despite the fact that they are the reason we enjoy the freedoms that we do.

Veterans' services have been close to my heart for decades. My own County of San Diego has the third largest concentration of veterans in the country. I see these veterans every day — but too many times I see them in our mental health clinics or living on our streets.

Counties are often the bridge between federal programs and our veterans. But we can do more than just be a bridge.

Take a look at some startling statistics:

- Nearly 9 percent of our nation's homeless population are veterans.
- Of the number of veterans who served in Afghanistan and Iraq, 20 percent are suffering from post-traumatic stress syndrome.
- It's been reported that 30 percent of soldiers develop mental health problems within three to four months of returning home.

As counties and as a nation, we must do all we can to reduce these numbers. As a national association, we must elevate the discussion and promote action to increase resources for those who have defended our country. And as county leaders, we must do all we can to ensure our veterans efficiently receive the services they deserve.

Through my vast experience in local office, I understand our focus is often on local control. I deeply believe that it is critical for local government voices to be heard on the national level. Our strength in NACo is speaking with one voice. Counties work every day with governments, community groups and the private sector to make a difference in our communities, and I want to see that counties also make a very real difference in setting the national agenda.

I would be honored to have your support to represent our nation's counties. I have the experience, the passion, the energy and the collaborative approach needed to get things done. Working together through NACo, we can speak with one voice to inspire all of us to, "Live Well America!"

Meet the Candidates

NACo Second Vice President Candidate Statement

Robert Steele
Commissioner, Cook County, Ill.

It is my distinct honor to be a candidate for 2nd vice president of the National Association of Counties (NACo).

I have a strong, 20-year history with NACo. I began attending the organization's conferences as a volunteer, then as an elected official, and currently serve as a national Board member. I chose to join the organization more than two decades ago because I believe that NACo is a catalyst for change where government leaders can advocate, with a collective voice, on national policies, exchange ideas and build leadership skills, all while pursuing cost-effective solutions to running county enterprises.

I have always strived to make an impact within the organization, and one I am proudest of is serving as chairman of NACo's 457 Deferred Compensation Plan task force. Since 2012, our pension fund has grown from $12.2 billion to $15.3 billion. I also took a leadership role in developing and implementing our organization's Minority Inclusion Plan.

I currently serve on the NACo Financial Services Committee and am a delegate to the NACo U.S. Communities program. I have been a member of the NACo Next Gen Committee since its inception and currently am a champion for the NACo Stepping Up Program, advocating on behalf of mental health patients housed in county jails. I am also an advocate of the Property Accessed Clean Energy Program.

My goal, should I be elected as 2nd vice president of NACo, is to ensure that I represent and address the concerns and issues of our members. I will focus on enriching the public's understanding of county government, and most importantly in my decision-making I will adhere to my personal motto, "be a part of the solution, not the problem."

In terms of growing NACo's membership, I am a proponent of educating municipalities across the country, as well as the business and private sector, on the accomplishments NACo has made on their behalf. I will be on the front lines to create awareness and educate others about the contributions of NACo, and that includes being in touch with our many regional organizations. I was pleased to recently attend our Western Interstate Region (WIR) Conference in Jackson Hole, Wyo. and have plans to visit other regional events leading up to our national conference. I particularly want to thank our regional organizations for extending these invitations.

Community is extremely important to me, and as such I am on the boards of the Third Gear Youth Leadership Fund, 100 Black Men of Chicago, Keep Chicago Beautiful and the Chicago Jobs Council. I also work with the Woodstock Institute's Low Income Bank Lending Steering Committee, the Chicago Empowerment Zone, the Westside Association for Community Action, and I am the chairman of the North Lawndale Development Corporation and a member of the advisory board of Chicago Children's Advisory Council for kids impacted by domestic violence. I have been honored to be the recipient of a number of awards including from the "Stepping Up Initiative" for my work in reducing unnecessary incarceration of the mentally ill. This year I received the Mayor Harold Washington Legacy Award presented by the Harold Washington Cultural Center and The James Major Adams Award presented at their 2016 Scholarship Gala.

Personally, I am a strong proponent of the Affordable Care Act. I am a kidney transplant recipient and an amputee from issues related to diabetes. I have fought to overcome each of these issues, and today live a strong, productive life, always working to give to others who are less fortunate. Today I serve on the boards of three local hospitals — Sinai Health System, Holy Cross and Schwab Rehabilitation Hospital. I also serve on the board of Gift of Hope Organ Transplant Organization.

My platform for our organization will encompass significant areas including:

- Clean Energy Policies
- ADA Compliance
- Economic Development (Urban and Rural)
- Mental Health intervention
- Health Care
- Education
- Restorative Justice

Key areas of focus for our organizations' officers, executive committee and board of directors include:

- Developing economic policies that foster job creation across the country;
- Developing partnerships with law enforcement that stem the tide of violence in urban communities;
- Fostering reductions in energy consumption and helping counties reduce their overall environmental footprint;
- Growing the NACo membership and sphere of influence.

I would be honored to use my time, talent and treasure to further the growth of NACo, and I would welcome your support and vote as I seek this important office.

2016 NACo Election

CHECK OUT YOUR VOTES

NACo members will elect a new executive leadership team featuring a contested race for the second vice president's slot. Members will also vote on changes to the bylaws and adopt new policy positions to the American County Platform.

Following are the vote totals for each member county. The number of votes assigned to each county is based on a formula that awards one vote for every $500 (or fraction thereof) paid in NACo dues.

County delegates must be present at the Annual Business Meeting, July 25, to cast their votes.

Alabama

Autauga County 2
Baldwin County 6
Barbour County 2
Bibb County 1
Blount County 3
Bullock County 1
Butler County 1
Calhoun County 5
Chambers County............. 2
Cherokee County.............. 2
Chilton County 2
Choctaw County 1
Clarke County................... 2
Clay County...................... 1
Cleburne County 1
Coffee County 2
Colbert County 3
Conecuh County............... 1
Coosa County 1
Covington County 2
Crenshaw County 1
Cullman County................. 4
Dale County 3
Dallas County.................... 2
DeKalb County 3
Elmore County.................. 3
Escambia County 2
Etowah County 5
Fayette County 1
Franklin County 2
Geneva County................. 2
Greene County 1
Hale County 1
Henry County 1
Houston County 5
Jackson County 3
Jefferson County 27
Lamar County................... 1
Lauderdale County 4
Lawrence County.............. 2
Lee County....................... 5
Limestone County 3
Lowndes County............... 1
Macon County................... 1
Madison County 14

Marengo County............... 1
Marion County 2
Marshall County 4
Mobile County................. 17
Monroe County 1
Montgomery County 10
Morgan County.................. 5
Perry County 1
Pickens County 1
Pike County...................... 2
Randolph County 1
Russell County 3
Shelby County 7
St. Clair County 3
Sumter County 1
Talladega County.............. 4
Tallapoosa County............ 2
Tuscaloosa County 8
Walker County 3
Washington County 1
Wilcox County 1
Winston County................. 1

Total 217

Alaska

Aleutians
East Borough 1
Anchorage
Municipality 12
City and Borough
of Juneau 2
City and Borough
of Sitka 1
City and Borough
of Wrangell....................... 1
City and Borough
of Yakutat.......................... 1
Denali Borough 1
Fairbanks North
Star Borough..................... 4
Haines Borough 1
Kenai Peninsula
Borough............................ 3
Ketchikan Gateway Borough 1
Kodiak Island
Borough............................ 1
Matanuska-Susitna
Borough............................ 3

North Slope Borough......... 1
Petersburg Borough........... 1
Skagway Borough.............. 1

Total 35

Arizona

Apache County.................. 3
Cochise County 6
Coconino County.............. 6
Gila County 3
Graham County 2
Greenlee County 1
La Paz County 1
Maricopa County........... 101
Mohave County 7
Navajo County................... 5
Pima County 38
Pinal County..................... 8
Santa Cruz County............ 2
Yavapai County 7
Yuma County.................... 7

Total 197

Arkansas

Arkansas County 1
Ashley County 1
Baxter County 2
Benton County 7
Boone County 2
Bradley County................. 1
Calhoun County 1
Carroll County 2
Chicot County 1
Clark County 1
Clay County...................... 1
Cleburne County 2
Cleveland County 1
Columbia County.............. 1
Conway County 1
Craighead County............. 4
Crawford County 3
Crittenden County 3
Cross County.................... 1
Dallas County................... 1
Desha County 1
Drew County 1
Faulkner County 4

Franklin County 1
Fulton County................... 1
Garland County 4
Grant County.................... 1
Greene County 2
Hempstead County........... 1
Hot Spring County 2
Howard County................. 1
Independence
County.............................. 2
Izard County..................... 1
Jackson County................ 1
Jefferson County 4
Johnson County................ 2
Lafayette County 1
Lawrence County.............. 1
Lee County....................... 1
Lincoln County 1
Little River County 1
Logan County................... 1
Lonoke County 3
Madison County 1
Marion County 1
Miller County.................... 2
Mississippi County 2
Monroe County 1
Montgomery County 1
Nevada County................. 1
Newton County 1
Ouachita County 2
Perry County 1
Phillips County 1
Pike County...................... 1
Poinsett County................ 1
Polk County...................... 1
Pope County 3
Prairie County 1
Pulaski County 16
Randolph County 1
Saline County................... 4
Scott County 1
Searcy County.................. 1
Sebastian County.............. 6
Sevier County................... 1
Sharp County 1
St. Francis County 2

Stone County 1
Union County 2
Van Buren County............. 1
Washington County 7
White County 4
Woodruff County 1
Yell County 1

Total 146

California

Alameda County............. 61
Alpine County................... 1
Amador County 2
Butte County.................... 9
Calaveras County 2
Colusa County.................. 1
Contra Costa
County............................ 42
Del Norte County.............. 2
El Dorado County 8
Fresno County 37
Glenn County 2
Humboldt County 6
Imperial County................ 7
Inyo County...................... 1
Kern County 31
Kings County.................... 6
Lake County 3
Lassen County 2
Los Angeles
County.......................... 121
Madera County 6
Marin County 11
Mariposa County.............. 1
Mendocino County 4
Merced County............... 10
Modoc County.................. 1
Mono County 1
Monterey County............ 17
Napa County 6
Nevada County................. 4
Orange County 101
Placer County................. 11
Plumas County................. 1
Riverside County 68
Sacramento
County............................ 57

San Benito County 3
San Bernardino
County............................ 78
San Diego County.......... 101
San Francisco City
and County 33
San Joaquin County......... 26
San Luis Obispo
County............................ 11
San Mateo County........... 29
Santa Barbara
County............................ 17
Santa Clara
County............................ 72
Santa Cruz County........... 11
Shasta County 8
Sierra County 1
Siskiyou County................ 2
Solano County 17
Sonoma County 20
Stanislaus County 21
Sutter County................... 4
Tehama County 3
Trinity County 1
Tulare County 18
Tuolumne County 3
Ventura County 33
Yolo County...................... 8
Yuba County..................... 3

Total 1,166

Colorado

Adams County................ 16
Alamosa County............... 1
Arapahoe County 22
Archuleta County.............. 1
Baca County 1
Bent County 1
Boulder County 12
Broomfield City
and County 2
Chaffee County 1
Cheyenne County............. 1
Clear Creek County........... 1
Conejos County................ 1
Costilla County.................. 1
Crowley County 1
Custer County 1

Delta County 2
Dolores County 1
Douglas County 6
Eagle County.................... 2
El Paso County 24
Elbert County 1
Fremont County................. 2
Garfield County 2
Gilpin County 1
Grand County.................... 1
Gunnison County.............. 1
Hinsdale County............... 1
Huerfano County 1
Jackson County 1
Jefferson County 22
Kiowa County 1
Kit Carson County............. 1
La Plata County 2
Lake County 1
Larimer County............... 11
Las Animas County............ 1
Lincoln County 1
Logan County 1
Mesa County..................... 6
Mineral County................. 1
Moffat County 1
Montezuma County 2
Montrose County.............. 2
Morgan County................. 2
Otero County..................... 1
Ouray County 1
Park County 1
Phillips County 1
Pitkin County.................... 1
Prowers County 1
Pueblo County................... 7
Rio Blanco County............. 1
Rio Grande County 1
Routt County 1
Saguache County 1
San Juan County 1
San Miguel County 1
Sedgwick County............... 1
Summit County 1
Teller County 1
Washington County 1
Weld County...................... 8
Yuma County..................... 1

Total 196

Delaware

Kent County 6
New Castle County 22
Sussex County 7

Total 35

Florida

Alachua County.............. 10
Baker County 2
Bay County 7
Bradford County................ 2
Brevard County 22
Broward County.............. 70

Calhoun County 1
Charlotte County 7
Citrus County 6
Clay County....................... 7
Collier County.................. 10
Columbia County.............. 3
DeSoto County.................. 2
Dixie County...................... 1
Duval County/City of Jacksonville 35
Escambia County 12
Flagler County 2
Franklin County 1
Gadsden County 2
Gilchrist County................. 1
Glades County 1
Gulf County 1
Hamilton County 1
Hardee County 2
Hendry County 2
Hernando County 6
Highlands County.............. 4
Hillsborough County........................... 45
Holmes County.................. 1
Indian River County 6
Jackson County.................. 2
Jefferson County 1
Lafayette County 1
Lake County 9
Lee County...................... 20
Leon County.................... 11
Levy County 2
Liberty County................... 1
Madison County 1
Manatee County............... 12
Marion County 12
Martin County 6
Miami-Dade County.......................... 100
Monroe County 3
Nassau County.................. 3
Okaloosa County............... 8
Okeechobee County 2
Orange County 39
Osceola County................. 7
Palm Beach County........................... 50
Pasco County................... 16
Pinellas County 37
Polk County..................... 22
Putnam County 3
Santa Rosa County........... 6
Sarasota County 15
Seminole County............. 17
St. Johns County 6
St. Lucie County 9
Sumter County 2
Suwannee County 2
Taylor County 1
Union County 1
Volusia County 20
Wakulla County 1

Walton County.................. 2
Washington County 1

Total 723

Georgia

Appling County.................. 1
Athens-Clarke County 5
Augusta-Richmond County 9
Baldwin County 2
Banks County.................... 1
Bartow County 4
Ben Hill County 1
Bleckley County 1
Brooks County................... 1
Bryan County 2
Butts County 1
Calhoun County 1
Camden County 2
Candler County 1
Charlton County 1
Chatham County 11
Chattooga County 2
Cherokee County.............. 6
Clayton County............... 11
Clinch County 1
Cobb County 26
Columbia County.............. 5
Cusseta-Chattahoochee County 1
Dade County 1
Dawson County 1
DeKalb County 28
Dooly County 1
Dougherty County 4
Douglas County................. 5
Elbert County 1
Fannin County................... 1
Floyd County 4
Forsyth County 4
Fulton County.................. 37
Georgetown-Quitman County 1
Glynn County 4
Gwinnett County.............. 23
Habersham County 2
Hall County 6
Haralson County................ 2
Hart County....................... 2
Henry County 5
Jackson County.................. 2
Jasper County 1
Jeff Davis County............... 1
Jefferson County 1
Jones County 2
Lamar County.................... 1
Lee County........................ 1
Liberty County.................. 3
Lowndes County................ 5
Lumpkin County 1
Macon-Bibb County 7
Madison County 2

McDuffie County................ 1
Mitchell County 1
Monroe County 1
Morgan County.................. 1
Oconee County 2
Oglethorpe County 1
Paulding County 3
Peach County.................... 2
Polk County....................... 2
Putnam County 1
Rabun County 1
Rockdale County 4
Screven County 1
Spalding County................ 3
Stewart County 1
Talbot County 1
Taylor County 1
Thomas County 2
Towns County 1
Troup County 3
Twiggs County 1
Union County 1
Walton County................... 3
Ware County 2
Warren County 1
Wayne County 2
Wheeler County................. 1
Whitfield County............... 4
Wilkinson County 1

Total 304

Hawaii

Hawaii County 7
Honolulu City and County 39
Kauai County 3
Maui County...................... 6

Total 55

Idaho

Ada County 13
Adams County................... 1
Bannock County................ 4
Bear Lake County 1
Benewah County 1
Bingham County................ 2
Blaine County 1
Boise County..................... 1
Bonner County 2
Bonneville County 4
Boundary County 1
Butte County..................... 1
Camas County................... 1
Canyon County.................. 6
Caribou County 1
Cassia County................... 1
Clark County 1
Clearwater County............. 1
Custer County 1
Elmore County................... 2
Franklin County 1
Fremont County................. 1
Gem County...................... 1

Gooding County 1
Idaho County 1
Jefferson County 1
Jerome County 1
Kootenai County 5
Latah County 2
Lemhi County 1
Lewis County..................... 1
Lincoln County 1
Madison County 2
Minidoka County 1
Nez Perce County 2
Oneida County 1
Owyhee County 1
Payette County.................. 1
Power County 1
Shoshone County.............. 1
Teton County 1
Twin Falls County 3
Valley County 1
Washington County 1

Total 79

Illinois

Cass County....................... 1
Cook County 117
De Witt County 1
DeKalb County 5
DuPage County 37
Fayette County 1
Gallatin County 1
Henry County 3
Jersey County.................... 1
Jo Daviess County 1
Kane County 18
Kendall County.................. 3
Knox County...................... 3
Lake County 29
LaSalle County................... 5
Lawrence County............... 1
Livingston County.............. 2
Madison County 11
Marshall County 1
McHenry County.............. 12
McLean County 7
Montgomery County 2
Moultrie County................ 1
Peoria County 8
Piatt County 1
Putnam County 1
Richland County................ 1
St. Clair County 11
Tazewell County 6
Union County 1
Warren County 1
Washington County 1
Will County...................... 21

Total 315

Indiana

Adams County................... 2
Bartholomew County......... 4
Benton County 1

Blackford County.............. 1
Boone County 3
Brown County.................... 1
Clinton County 2
Daviess County 2
Dearborn County.............. 3
Decatur County 2
Dubois County 2
Fayette County 1
Floyd County 3
Franklin County 1
Fulton County.................... 1
Gibson County 2
Grant County..................... 3
Greene County 2
Hamilton County 7
Harrison County 2
Hendricks County.............. 5
Henry County 2
Indianapolis and Marion County 37
Jay County 1
Jennings County................ 2
Johnson County................. 5
Knox County...................... 2
Kosciusko County.............. 4
Lake County 20
LaPorte County 5
Madison County 6
Marshall County................ 2
Monroe County 6
Montgomery County 2
Morgan County.................. 3
Newton County 1
Noble County 2
Ohio County 1
Orange County 1
Owen County..................... 1
Parke County..................... 1
Perry County 1
Pike County....................... 1
Porter County 7
Posey County 2
Pulaski County 1
Putnam County 2
Randolph County 2
Rush County...................... 1
Shelby County................... 2
Spencer County................. 1
Steuben County 2
Sullivan County................. 1
Switzerland County 1
Tipton County.................... 1
Vanderburgh County.......... 8
Vermillion County 1
Vigo County....................... 5
Washington County 2
Wayne County 3
Wells County 2
White County 1

Total 201

2016 NACo Election

Iowa

Adair County 1
Allamakee County 1
Appanoose County 1
Benton County 2
Black Hawk County............ 6
Boone County 2
Bremer County 1
Buchanan County.............. 1
Buena Vista County 1
Butler County 1
Carroll County 1
Cass County 1
Cerro Gordo County 2
Cherokee County............... 1
Chickasaw County 1
Clarke County.................... 1
Clay County....................... 1
Clayton County.................. 1
Clinton County 2
Crawford County 1
Dallas County.................... 2
Davis County 1
Des Moines County 2
Dickinson County 1
Dubuque County 4
Emmet County 1
Franklin County 1
Fremont County.................. 1
Greene County 1
Grundy County 1
Hamilton County 1
Hardin County 1
Harrison County 1
Henry County 1
Howard County.................. 1
Humboldt County 1
Jackson County 1
Jasper County 2
Jefferson County 1
Johnson County................. 6
Jones County 1
Kossuth County 1
Linn County....................... 9
Lucas County 1
Lyon County 1
Marion County 2
Marshall County 2
Mills County 1
Mitchell County 1
Monona County................. 1
Osceola County................. 1
Palo Alto County............... 1
Plymouth County 2

Pocahontas County 1
Polk County...................... 18
Pottawattamie County 4
Poweshiek County 1
Ringgold County............... 1
Sac County 1
Scott County 7
Shelby County 1
Sioux County..................... 2
Story County 4
Tama County 1
Taylor County 1
Union County 1
Wapello County 2
Warren County 2
Washington County 1
Wayne County 1
Webster County 2
Winnebago County 1
Winneshiek County............ 1
Woodbury County.............. 5
Worth County 1
Wright County 1

Total 144

Kansas

Allen County...................... 1
Anderson County............... 1
Atchison County 1
Barber County 1
Barton County.................... 2
Bourbon County 1
Butler County 3
Cloud County 1
Coffey County.................... 1
Crawford County 2
Decatur County 1
Dickinson County 1
Douglas County................. 5
Finney County 2
Ford County 2
Franklin County 2
Geary County 2
Gove County 1
Gray County 1
Greeley County.................. 1
Greenwood County............ 1
Hamilton County 1
Harper County................... 1
Harvey County................... 2
Haskell County 1
Jackson County 1
Jefferson County 1
Jewell County 1
Johnson County............... 20
Labette County 1
Lane County...................... 1
Linn County....................... 1
Lyon County 2
Marion County 1
Marshall County 1
McPherson County 2

Miami County.................... 2
Mitchell County 1
Morris County.................... 1
Morton County 1
Nemaha County 1
Neosho County 1
Ness County 1
Norton County................... 1
Osage County.................... 1
Phillips County 1
Pottawatomie County 1
Pratt County 1
Reno County 3
Republic County................ 1
Rice County....................... 1
Riley County 3
Rooks County.................... 1
Saline County.................... 3
Scott County 1
Seward County.................. 1
Shawnee County 8
Sheridan County 1
Sherman County 1
Smith County 1
Stafford County 1
Stevens County 1
Trego County 1
Unified Govt. of Wyandotte County and Kansas City..... 7
Wilson County 1

Total 119

Kentucky

Bell County 2
Boone County 4
Bourbon County 1
Boyle County..................... 2
Bracken County................. 1
Breathitt County................. 1
Breckinridge County 1
Butler County 1
Caldwell County 1
Campbell County............... 4
Carlisle County 1
Carroll County 1
Casey County 1
Clark County 2
Crittenden County 1
Edmonson County 1
Graves County................... 2
Greenup County 2
Hardin County 5
Harlan County 2
Harrison County 1
Henderson County............. 2
Hopkins County................. 2
Kenton County 7
LaRue County.................... 1
Laurel County.................... 3
Lawrence County............... 1
Lee County........................ 1
Letcher County.................. 1

Lincoln County 1
Livingston County.............. 1
Logan County.................... 2
Louisville Jefferson County Metro Government 30
Lyon County 1
Magoffin County................ 1
Marion County 1
Marshall County 2
Martin County 1
Mason County................... 1
McLean County 1
Meade County................... 2
Mercer County................... 1
Metcalfe County 1
Montgomery County 2
Morgan County.................. 1
Oldham County 2
Pendleton County.............. 1
Pike County....................... 3
Powell County 1
Pulaski County 3
Rockcastle County............. 1
Rowan County 1
Russell County 1
Scott County 2
Shelby County 2
Simpson County 1
Spencer County................. 1
Taylor County 1
Union County 1
Warren County 5
Wayne County 1
Webster County................. 1
Wolfe County..................... 1

Total 133

Louisiana

Acadia Parish.................... 3
Allen Parish....................... 2
Ascension Parish............... 4
Beauregard Parish............. 2
Bienville Parish.................. 1
Bossier Parish 5
Caddo Parish 11
Calcasieu Parish 8
Caldwell Parish.................. 1
Cameron Parish 1
Catahoula Parish............... 1
Claiborne Parish................ 1
Concordia Parish............... 1
DeSoto Parish 2
East Baton Rouge Parish 18
East Feliciana Parish 1
Evangeline Parish 2
Franklin Parish 1
Grant Parish 1
Iberia Parish...................... 3
Iberville Parish 2
Jefferson Davis Parish 2

Jefferson Parish.............. 18
Lafayette Consolidated Government 9
Lafourche Parish 4
LaSalle Parish 1
Lincoln Parish 2
Livingston Parish 4
Madison Parish 1
Natchitoches Parish 2
Orleans Parish................. 18
Ouachita Parish................. 7
Plaquemines Parish........... 1
Pointe Coupee Parish 1
Rapides Parish 6
Red River Parish 1
Sabine Parish.................... 1
St. Charles Parish.............. 3
St. Helena Parish............... 1
St. James Parish................ 1
St. John The Baptist Parish 2
St. Landry Parish............... 4
St. Martin Parish 3
St. Mary Parish.................. 3
St. Tammany Parish........... 9
Tangipahoa Parish............. 5
Tensas Parish 1
Terrebonne Parish Consolidated Government . 5
Union Parish 1
Vermilion Parish 3
Vernon Parish.................... 3
Washington Parish 2
Webster Parish.................. 2
West Baton Rouge Parish 1
West Feliciana Parish 1
Winn Parish....................... 1

Total 200

Maine

Androscoggin County............................... 5
Aroostook County.............. 3
Cumberland County 12
Franklin County 2
Hancock County................ 3
Kennebec County............. 5
Knox County...................... 2
Lincoln County 2
Oxford County 3
Penobscot County 7
Piscataquis County............................... 1
Sagadahoc County............................... 2
Somerset County............... 3
Waldo County.................... 2
Washington County 2
York County....................... 8

Total 62

Maryland

Allegany County 4
Baltimore City 26
Baltimore County 33
Calvert County 4
Caroline County 2
Carroll County 7
Cecil County...................... 4
Charles County.................. 6
Dorchester County 2
Frederick County 9
Garrett County 2
Harford County................. 10
Howard County................ 11
Kent County 1
Montgomery County............................... 39
Prince George's County............................... 35
Queen Anne's County............................... 2
Somerset County............... 2
St. Mary's County.............. 4
Talbot County 2
Washington County 6
Wicomico County 4
Worcester County.............. 3

Total 218

Massachusetts

Barnstable County 2
Bristol County 2
Nantucket County.............. 2
Norfolk County 2

Total 8

Michigan

Alger County...................... 1
Allegan County.................. 5
Alpena County 2
Antrim County 1
Branch County 2
Calhoun County 6
Charlevoix County............. 2
Cheboygan County 2
Chippewa County 2
Clare County 2
Clinton County 4
Crawford County 1
Delta County 2
Emmet County 2
Gogebic County................. 1
Houghton County 2
Huron County 2
Iosco County 2
Iron County 1
Jackson County 7
Kalamazoo County 11
Lake County 1
Leelanau County 1
Lenawee County................ 4
Mackinac County 1
Macomb County.............. 34

Manistee County 1
Marquette County 3
Menominee County 1
Missaukee County............. 1
Montcalm County............. 3
Montmorency County 1
Muskegon County............. 7
Newaygo County............... 2
Oakland County 49
Oceana County 2
Ontonagon County 1
Osceola County................. 1
Oscoda County................. 1
Otsego County 1
Ottawa County 11
Roscommon County 1
Saginaw County 9
Schoolcraft County............ 1
St. Clair County 7
Tuscola County................. 3
Van Buren County.............. 4
Washtenaw County.......... 14
Wayne County 77
Wexford County 2

Total 304

Minnesota

Aitkin County..................... 1
Anoka County.................. 14
Becker County................... 2
Beltrami County 2
Benton County 2
Big Stone County.............. 1
Blue Earth County 3
Brown County.................... 2
Carlton County 2
Carver County 3
Cass County...................... 2
Chippewa County 1
Chisago County................. 2
Clay County....................... 3
Clearwater County............. 1
Cook County 1
Cottonwood County.......... 1
Crow Wing County 3
Dakota County 16
Dodge County 1
Douglas County................. 2
Faribault County................ 1
Fillmore County 1
Freeborn County................ 2
Goodhue County 2
Grant County..................... 1
Hennepin County 47
Houston County 1
Hubbard County 1
Isanti County.................... 2
Itasca County.................... 2
Jackson County................. 1
Kanabec County................ 1
Kandiyohi County 2
Kittson County 1

Koochiching County........... 1
Lac Qui Parle County 1
Lake County...................... 1
Lake Of The Woods County 1
Le Sueur County 2
Lincoln County 1
Lyon County 2
Mahnomen County........... 1
Marshall County 1
Martin County 1
McLeod County 2
Meeker County 1
Mille Lacs County 1
Morrison County................ 2
Mower County 2
Murray County................... 1
Nicollet County................. 2
Nobles County 1
Norman County................. 1
Olmsted County 6
Otter Tail County............... 3
Pennington County............ 1
Pine County 2
Pipestone County.............. 1
Polk County...................... 2
Pope County 1
Ramsey County 21
Red Lake County 1
Redwood County 1
Renville County 1
Rice County...................... 3
Rock County..................... 1
Roseau County.................. 1
Scott County 4
Sherburne County 3
Sibley County................... 1
St. Louis County 9
Stearns County 7
Steele County 2
Stevens County 1
Swift County..................... 1
Todd County..................... 1
Traverse County................ 1
Wabasha County............... 1
Wadena County................. 1
Waseca County 1
Washington
County.............................. 9
Watonwan County 1
Wilkin County 1
Winona County.................. 3
Wright County 4
Yellow Medicine
County............................... 1

Total 252

Mississippi

Adams County................... 2
Alcorn County 2
Benton County 1
Bolivar County................... 2
Calhoun County 1
Carroll County 1

Choctaw County 1
Claiborne County 1
Clarke County.................... 1
Coahoma County 2
Copiah County 2
Covington County.............. 1
DeSoto County.................. 5
Forrest County.................. 3
Franklin County 1
George County 1
Greene County 1
Grenada County 1
Hancock County 2
Harrison County 8
Hinds County 10
Holmes County.................. 1
Humphreys County 1
Itawamba County 1
Jackson County 6
Jasper County 1
Jefferson County 1
Jefferson Davis County 1
Jones County 3
Kemper County................. 1
Lafayette County 2
Lauderdale County 4
Leake County 1
Lee County........................ 4
Leflore County 2
Lincoln County 2
Madison County 4
Marion County 2
Marshall County 2
Monroe County 2
Montgomery County 1
Neshoba County 2
Newton County 1
Noxubee County................ 1
Oktibbeha County 2
Pearl River County 3
Perry County 1
Pontotoc County............... 2
Prentiss County 2
Quitman County 1
Rankin County................... 5
Scott County 2
Sharkey County 1
Simpson County................ 2
Smith County 1
Stone County 1
Tate County 2
Tishomingo County........... 1
Tunica County 1
Union County 2
Walthall County................. 1
Warren County 2
Wayne County 1
Webster County................. 1
Wilkinson County 1
Yalobusha County 1
Yazoo County 2

Total 133

Missouri

Adair County 2
Andrew County.................. 1
Atchison County................ 1
Audrain County 2
Barton County................... 1
Bates County 1
Benton County 1
Bollinger County................ 1
Boone County 7
Buchanan County............. 4
Caldwell County 1
Callaway County................ 2
Camden County 2
Cape Girardeau
County.............................. 4
Carroll County 1
Carter County.................... 1
Cass County...................... 4
Cedar County 1
Chariton County 1
Christian County................ 3
Clay County....................... 9
Cole County 4
Cooper County 1
Dallas County.................... 1
DeKalb County 1
Dent County 1
Franklin County 5
Gentry County 1
Greene County 12
Grundy County 1
Harrison County 1
Hickory County.................. 1
Holt County 1
Howard County.................. 1
Howell County 2
Iron County 1
Jackson County............... 27
Jasper County 5
Johnson County................. 3
Laclede County 2
Lafayette County 2
Lincoln County 2
Linn County...................... 1
Livingston County 1
Macon County................... 1
Madison County 1
Marion County 2
Mississippi County 1
Moniteau County............... 1
Morgan County.................. 1
New Madrid County 1
Nodaway County 1
Oregon County 1
Ozark County.................... 1
Perry County 1
Pettis County 2
Phelps County.................. 2
Platte County 4
Polk County...................... 2
Randolph County 2

Ray County....................... 1
Reynolds County 1
Ripley County 1
Scott County 2
Shannon County 1
St. Clair County 1
St. Francois
County.............................. 3
Stone County 2
Sullivan County 1
Taney County.................... 2
Texas County 2
Vernon County.................. 1
Warren County 2
Washington
County.............................. 2
Wayne County 1

Total 174

Montana

Anaconda-Deer
Lodge County.................... 1
Beaverhead
County.............................. 1
Big Horn County 1
Blaine County 1
Broadwater County..............
Butte-Silver Bow
County.............................. 2
Carbon County 1
Carter County.................... 1
Cascade County................ 4
Chouteau County 1
Custer County 1
Daniels County.................. 1
Dawson County 1
Fallon County 1
Fergus County 1
Flathead County................ 4
Gallatin County 3
Garfield County 1
Glacier County 1
Golden Valley
County.............................. 1
Granite County 1
Hill County 1
Jefferson County 1
Judith Basin County........... 1
Lake County 2
Lewis And Clark
County.............................. 3
Liberty County................... 1
Lincoln County 1
Madison County 1
McCone County................. 1
Meagher County 1
Mineral County................. 1
Missoula County 5
Musselshell County 1
Park County 1
Petroleum County.............. 1
Phillips County 1
Pondera County 1
Powder River
County.............................. 1

Powell County 1
Prairie County 1
Ravalli County 2
Richland County................ 1
Roosevelt County 1
Rosebud County................ 1
Sanders County 1
Sheridan County 1
Stillwater County 1
Sweet Grass County 1
Teton County 1
Toole County 1
Treasure County 1
Valley County 1
Wheatland County............. 1
Wibaux County 1
Yellowstone County 6

Total 78

Nebraska

Adams County................... 2
Banner County 1
Boone County 1
Boyd County 1
Buffalo County 2
Burt County....................... 1
Butler County 1
Cass County...................... 2
Chase County1 ....
Cherry County 1
Cheyenne County 1
Clay County....................... 1
Colfax County.................... 1
Cuming County.................. 1
Custer County 1
Dakota County 1
Dawson County 1
Dixon County..................... 1
Dodge County 2
Douglas County............... 21
Fillmore County................. 1
Franklin County 1
Frontier County................. 1
Furnas County................... 1
Garden County.................. 1
Greeley County................. 1
Hall County 3
Hamilton County 1
Hayes County.................... 1
Holt County 1
Howard County.................. 1
Jefferson County 1
Keith County 1
Kimball County.................. 1
Knox County...................... 1
Lancaster County 12
Lincoln County 2
Madison County................ 2
Merrick County.................. 1
Morrill County 1
Nance County 1
Nemaha County 1

2016 NACo Election

Nuckolls County 1
Otoe County 1
Pawnee County 1
Perkins County 1
Red Willow County............. 1
Richardson County 1
Rock County...................... 1
Saline County.................... 1
Sarpy County 6
Saunders County............... 1
Seward County................... 1
Sherman County 1
Sioux County..................... 1
Stanton County 1
Thayer County 1
Thomas County 1
Thurston County 1
Washington County 1
Wayne County 1

Total 105

Nevada

Carson City 3
Churchill County................ 1
Clark County 51
Douglas County................. 2
Elko County....................... 2
Esmeralda County 1
Eureka County................... 1
Humboldt County 1
Lander County................... 1
Lincoln County 1
Lyon County 2
Mineral County.................. 1
Nye County 2
Pershing County 1
Storey County 1
Washoe County 15
White Pine County 1

Total 87

New Hampshire

Belknap County................. 2
Carroll County 2
Cheshire County................ 2
Coos County 2
Grafton County.................. 2
Hillsborough County 2
Merrimack County............. 2
Rockingham County 2
Strafford County 2
Sullivan County 2

Total 20

New Jersey

Atlantic County............... 11
Burlington County 18
Cape May County 4
Gloucester County........... 12
Hudson County 26
Somerset County............. 13
Union County 22

Total 106

New Mexico

Bernalillo County............. 27
Catron County 1
Chaves County 3
Cibola County 2
Colfax County.................... 1
Curry County 2
De Baca County 1
Dona Ana County 8
Eddy County...................... 3
Grant County..................... 2
Guadalupe County 1
Harding County 1
Hidalgo County.................. 1
Lea County........................ 3
Lincoln County 1
Los Alamos County........... 1
Luna County...................... 2
McKinley County 3
Mora County 1
Otero County..................... 3
Quay County 1
Rio Arriba County 2
Roosevelt County 1
San Juan County 5
San Miguel County 2
Sandoval County............... 4
Santa Fe County.......6 Sierra County 1
Socorro County 1
Taos County 2
Torrance County 1
Union County 1
Valencia County 3

Total 97

New York

Cattaraugus County 4
Cayuga County 4
Dutchess County............. 12
Essex County 2
Genesee County................ 3
Hamilton County 1
Herkimer County 3
Livingston County............. 3
Madison County 3
Monroe County 30
Montgomery County 3
Orange County 15
Rockland County 13
Saratoga County 9
Schoharie County............. 2
Seneca County.................. 2
Steuben County 4
Suffolk County................. 60
Sullivan County 4
Ulster County 8
Washington County 3
Westchester County 38
Wyoming County 2
Yates County 2

Total 230

North Carolina

Alamance County.............. 6
Alexander County 2
Alleghany County 1
Anson County.................... 2
Ashe County...................... 2
Avery County..................... 1
Beaufort County 2
Bertie County 1
Bladen County 2
Brunswick County............. 3
Buncombe County........... 10
Burke County 4
Cabarrus County 6
Caldwell County 4
Camden County 1
Carteret County 3
Caswell County.................. 1
Catawba County............... 7
Chatham County 3
Cherokee County.............. 2
Chowan County 1
Clay County....................... 1
Cleveland County 4
Columbus County............. 3
Craven County................... 5
Cumberland County............................ 13
Currituck County 1
Dare County...................... 2
Davidson County 7
Davie County..................... 2
Duplin County 3
Durham County.............. 10
Edgecombe County 3
Forsyth County 15
Franklin County 3
Gaston County 9
Gates County 1
Graham County................ 1
Granville County............... 3
Greene County 1
Guilford County 20
Halifax County.................. 3
Harnett County................. 4
Haywood County 3
Henderson County............ 4
Hertford County............... 1
Hoke County 2
Hyde County 1
Iredell County................... 6
Jackson County 2
Johnston County 5
Jones County 1
Lee County........................ 3
Lenoir County................... 3
Lincoln County 3
Macon County................... 2
Madison County 1
Martin County 1
McDowell County 2
Mecklenburg County........................... 30
Mitchell County 1
Montgomery County............................. 2
Moore County 4
Nash County 4
New Hanover County 8
Northampton County............................. 1
Onslow County 8
Orange County 6
Pamlico County................. 1
Pasquotank County 2
Pender County 2
Perquimans County 1
Person County.................. 2
Pitt County 7
Polk County....................... 1
Randolph County 6
Richmond County............. 2
Robeson County............... 6
Rockingham County............................. 4
Rowan County 6
Rutherford County 3
Sampson County............... 3
Scotland County............... 2
Stanly County.................... 3
Stokes County................... 2
Surry County 3
Swain County 1
Transylvania County............................. 2
Union County 5
Vance County.................... 2
Wake County.................. 26
Warren County 1
Washington County 1
Watauga County............... 2
Wayne County 5
Wilkes County 3
Wilson County 4
Yadkin County 2
Yancey County.................. 1

Total 393

North Dakota

Adams County................... 1
Barnes County 1
Benson County.................. 1
Billings County 1
Bottineau County 1
Bowman County................ 1
Burke County 1
Burleigh County................. 4
Cass County...................... 6
Cavalier County 1
Dickey County 1
Divide County.................... 1
Dunn County 1
Eddy County...................... 1
Emmons County................ 1
Foster County.................... 1
Golden Valley County 1
Grand Forks County 3
Grant County..................... 1
Griggs County 1
Hettinger County 1
Kidder County 1
LaMoure County............... 1
Logan County.................... 1
McHenry County................ 1
McIntosh County 1
McKenzie County.............. 1
McLean County 1
Mercer County.................. 1
Morton County 2
Mountrail County.............. 1
Nelson County................... 1
Oliver County..................... 1
Pembina County............... 1
Pierce County.................... 1
Ramsey County 1
Ransom County................. 1
Renville County 1
Richland County............... 1
Rolette County.................. 1
Sargent County 1
Sheridan County 1
Sioux County 1
Slope County 1
Stark County 1
Steele County 1
Stutsman County 1
Towner County.................. 1
Traill County 1
Walsh County.................... 1
Ward County 3
Wells County 1
Williams County 1

Total 66

Ohio

Allen County...................... 5
Athens County................... 3
Auglaize County 2
Belmont County 3
Brown County.................... 2
Carroll County 2
Champaign County 2
Clark County 6
Clermont County 8
Clinton County 2
Columbiana County........... 5
Crawford County 2
Cuyahoga County 52
Defiance County................ 2
Delaware County 5
Erie County 4
Fairfield County 6
Fayette County 2
Franklin County 47
Fulton County.................... 2
Gallia County 2
Hamilton County 33
Highland County................ 2
Jackson County................. 2
Jefferson County............... 3
Knox County...................... 3
Lake County 10
Lawrence County............... 3
Lorain County.................. 13
Lucas County 18
Mahoning County 10
Marion County 3
Montgomery County........................... 22
Morrow County................. 2
Muskingum County........... 4
Ottawa County 2
Paulding County................ 1
Perry County 2
Pike County....................... 2
Portage County 7
Preble County 2
Richland County............... 5
Ross County...................... 4
Sandusky County 3
Scioto County 4
Shelby County................... 2
Summit County 22
Trumbull County 9
Union County 2
Van Wert County............... 2
Warren County 7
Williams County 2
Wood County 6
Wyandot County............... 1

Total 377

Oklahoma

Alfalfa County 1
Beaver County................... 1
Beckham County............... 1
Blaine County 1
Bryan County 2
Caddo County 2
Canadian County 4
Cherokee County.............. 2
Cimarron County 1
Cleveland County 10
Coal County 1
Comanche County........... 5
Cotton County................... 1
Craig County 1
Creek County 3
Custer County 2
Delaware County 2
Grady County 3

Grant County.................... 1
Greer County.................... 1
Harmon County 1
Haskell County 1
Hughes County................. 1
Jackson County 2
Jefferson County 1
Johnston County 1
Kay County...................... 2
Kiowa County 1
LeFlore County 3
Lincoln County 2
Logan County 2
Love County 1
Major County 1
Marshall County 1
Mayes County 2
McCurtain County 2
Muskogee County............. 3
Noble County 1
Oklahoma County........... 29
Osage County................... 2
Ottawa County 2
Pawnee County 1
Payne County................... 4
Pontotoc County............... 2
Pottawatomie County....................... 3
Roger Mills County............. 1
Rogers County................... 4
Seminole County.............. 2
Sequoyah County 2
Stephens County.............. 2
Texas County 1
Tillman County 1
Tulsa County 26
Wagoner County............... 3
Washington County 3
Washita County 1
Woods County.................. 1
Woodward County 1

Total 164

Oregon

Baker County 1
Benton County 4
Clackamas County 16
Clatsop County 2
Columbia County.............. 2
Coos County 3
Crook County 1
Curry County 1
Deschutes County 5
Douglas County................ 5
Gilliam County 1
Grant County.................... 1
Harney County 1
Hood River County............ 1
Jackson County 9
Jefferson County 1
Josephine County.............. 4
Klamath County 3
Lake County 1

Lane County.................... 15
Lincoln County 2
Linn County...................... 5
Malheur County 2
Marion County 13
Morrow County 1
Multnomah County......... 30
Polk County...................... 3
Sherman County 1
Tillamook County.............. 2
Umatilla County 4
Union County 2
Wallowa County 1
Wasco County 2
Washington County 19
Wheeler County................ 1
Yamhill County 4

Total 169

Pennsylvania

Adams County................... 5
Allegheny County 49
Armstrong County 3
Beaver County................... 7
Bedford County 2
Berks County 17
Bradford County................ 3
Butler County 8
Cambria County 6
Carbon County 3
Centre County 7
Chester County 20
Clarion County 2
Clearfield County.............. 4
Clinton County 2
Columbia County.............. 3
Crawford County 4
Dauphin County 11
Delaware County 23
Elk County......................... 2
Erie County 12
Forest County.................... 1
Franklin County 6
Fulton County.................... 1
Greene County 2
Indiana County.................. 4
Jefferson County 2
Juniata County 1
Lackawanna County.......................... 9
Lancaster County 21
Lawrence County............... 4
Lehigh County 14
Luzerne County 13
Lycoming County.............. 5
McKean County................. 2
Mercer County.................. 5
Mifflin County................... 2
Monroe County 6
Montour County 1
Northampton County.......................... 12
Pike County...................... 2

Potter County 1
Snyder County................... 2
Somerset County............... 4
Sullivan County 1
Tioga County 2
Union County 2
Warren County 2
Washington County 9
Wayne County 3
Westmoreland County............................ 15
Wyoming County 2

Total 349

South Carolina

Abbeville County 2
Bamberg County 1
Barnwell County 1
Beaufort County 6
Berkeley County 7
Calhoun County 1
Charleston County............................ 15
Cherokee County............... 3
Chester County 2
Chesterfield County.......... 2
Clarendon County 2
Colleton County................. 2
Darlington County 3
Dillon County 2
Dorchester County 5
Fairfield County 1
Florence County 6
Georgetown County.......... 3
Greenville County 18
Greenwood County........... 3
Hampton County 1
Horry County 9
Jasper County 1
Kershaw County 3
Lancaster County 3
Laurens County 3
Lee County........................ 1
Lexington County............. 10
Marion County 2
Marlboro County 2
McCormick County 1
Newberry County............... 2
Oconee County 3
Orangeburg County 4
Richland County............. 15
Saluda County 1
Spartanburg County............................ 12
Sumter County 5
Williamsburg County 2
York County...................... 8

Total 173

South Dakota

Aurora County 1
Beadle County 1
Bennett County 1
Bon Homme County 1

Brookings County 2
Brown County................... 2
Brule County 1
Buffalo County 1
Butte County 1
Campbell County............... 1
Charles Mix County........... 1
Clark County 1
Clay County...................... 1
Codington County 2
Corson County 1
Custer County 1
Davison County 1
Day County 1
Deuel County 1
Dewey County 1
Douglas County................. 1
Edmunds County.............. 1
Fall River County............... 1
Faulk County 1
Grant County.................... 1
Gregory County 1
Haakon County 1
Hamlin County 1
Hand County 1
Hanson County 1
Harding County 1
Hughes County................. 1
Hutchinson County........... 1
Jackson County 1
Jerauld County 1
Jones County 1
Kingsbury County 1
Lake County 1
Lawrence County.............. 1
Lincoln County 1
Lyman County 1
Marshall County 1
McCook County................. 1
McPherson County 1
Meade County................... 2
Mellette County................ 1
Miner County.................... 1
Minnehaha County 7
Moody County................... 1
Oglala Lakota County............................ 1
Pennington County............ 5
Perkins County 1
Potter County 1
Roberts County 1
Sanborn County 1
Spink County 1
Stanley County.................. 1
Sully County 1
Todd County..................... 1
Tripp County..................... 1
Turner County................... 1
Union County 1
Walworth County.............. 1
Yankton County................ 1
Ziebach County 1

Total 79

Tennessee

Anderson County............... 4
Bradley County.................. 4
Campbell County............... 2
Cheatham County 2
Hamilton County 14
Hancock County 1
Hardin County 2
Haywood County 1
Henry County 2
Hickman County 1
Knox County.................... 18
Lauderdale County 2
Lincoln County 2
Metropolitan Government of Nashville and Davidson County 26
Montgomery County.......... 6
Overton County 1
Putnam County 3
Roane County 3
Robertson County 3
Scott County 1
Sevier County................... 4
Shelby County................. 38
Tipton County................... 3
Weakley County 2
White County 2
Williamson County 5

Total 152

Texas

Andrews County 1
Aransas County................. 1
Austin County................... 2
Bandera County 1
Bell County 12
Bexar County................... 65
Borden County 1
Brazoria County.............. 11
Brazos County 7
Brewster County 1
Brooks County.................. 1
Calhoun County 1
Callahan County............... 1
Camp County 1
Carson County 1
Chambers County............. 2
Cochran County 1
Comal County 4
Concho County................. 1
Cooke County................... 2
Coryell County.................. 4
Crane County 1
Crockett County 1
Dallam County 1
Dallas County.................. 95
Dawson County 1
Denton County................ 17
Eastland County................ 1
Ellis County 5
Erath County 2
Falls County 1

Fannin County 2
Fayette County 1
Fort Bend County 15
Franklin County 1
Freestone County 1
Frio County....................... 1
Gaines County................... 1
Garza County 1
Gillespie County 1
Glasscock County............. 1
Goliad County 1
Gonzales County 1
Gray County 1
Gregg County 5
Grimes County 2
Hamilton County 1
Harris County 107
Harrison County 3
Hartley County 1
Hays County..................... 4
Hidalgo County................ 24
Hood County 2
Hopkins County 2
Houston County 1
Hudspeth County 1
Hutchinson County 1
Irion County 1
Jack County 1
Jackson County................. 1
Jasper County 2
Jefferson County 11
Jim Wells County 2
Karnes County 1
Kaufman County 3
Kenedy County................. 1
Kimble County 1
Kleberg County 2
Lampasas County 1
Lavaca County 1
Leon County..................... 1
Lipscomb County 1
Live Oak County 1
Llano County 1
Madison County 1
Marion County 1
Martin County 1
McLennan County 10
McMullen County 1
Midland County................ 6
Montague County............. 1
Moore County 1
Morris County................... 1
Navarro County 2
Nueces County................ 14
Ochiltree County 1
Oldham County 1
Palo Pinto County............. 2
Panola County.................. 1
Polk County...................... 2
Presidio County................ 1
Rains County.................... 1
Real County 1

2016 NACo Election

Robertson County 1
Rockwall County................ 2
Runnels County 1
San Augustine
County................................ 1
Scurry County 1
Shackelford County 1
Smith County 9
Somervell County.............. 1
Starr County...................... 3
Stephens County............... 1
Sterling County................. 1
Tarrant County................. 64
Terrell County 1
Terry County 1
Throckmorton
County................................ 1
Tom Green County 5
Travis County................... 35
Trinity County 1
Tyler County 1
Upshur County 2
Victoria County................. 4
Washington County 2
Wharton County 2
Willacy County 1
Williamson County 9
Wilson County 2
Wise County 2
Yoakum County 1
Young County 1
Zapata County 1

Total 667

Utah

Beaver County................... 1
Box Elder County 2
Cache County.................... 5
Carbon County 1
Daggett County 1
Davis County.................... 11
Duchesne County.............. 1
Emery County.................... 1
Garfield County 1
Grand County.................... 1
Iron County 2
Juab County 1
Kane County 1
Millard County.................. 1
Morgan County.................. 1
Piute County 1
Rich County 1
Salt Lake County 42
San Juan County 1
Sanpete County 1

Sevier County.................... 1
Summit County 2
Tooele County 2
Uintah County 2
Utah County.................... 16
Wasatch County 1
Washington County 4
Wayne County 1
Weber County 9

Total 115

Virginia

Accomack County 2
Albemarle County.............. 4
Alleghany County 1
Amelia County................... 1
Amherst County 2
Appomattox County........... 1
Arlington County 9
Augusta County................. 3
Bath County 1
Bedford County 3
Bland County 1
Brunswick County............. 1
Buchanan County.............. 2
Buckingham
County................................ 1
Campbell County............... 3
Caroline County 2
Carroll County 2
Charles City County 1
Charlotte County 1
Chesterfield
County............................ 12
Clarke County.................... 1
Craig County 1
Culpeper County 2
Cumberland County 1
Dickenson County 1
Dinwiddie County 2
Essex County 1
Fairfax County................ 44
Fauquier County................ 3
Floyd County 1
Fluvanna County 1
Franklin County 3
Frederick County 3
Giles County...................... 1
Gloucester County............. 2
Grayson County................. 1
Greene County 1
Greensville County 1
Hanover County................. 4
Henrico County 13
Henry County 3
Highland County................ 1
Isle of Wight
County............................... 2
James City County 3
King And Queen
County................................ 1
King George County........... 1
Lancaster County 1
Lee County........................ 2

Loudoun County 6
Louisa County 2
Lunenburg County............. 1
Madison County 1
Mathews County 1
Mecklenburg
County................................ 2
Middlesex County.............. 1
Montgomery County 4
Nelson County................... 1
New Kent County 1
Northampton
County................................ 1
Northumberland
County................................ 1
Nottoway County 1
Orange County 2
Page County...................... 1
Patrick County................... 1
Pittsylvania County........... 3
Powhatan County 1
Prince Edward
County................................ 1
Prince George
County............................... 2
Prince William
County........................... 12
Pulaski County 2
Rappahannock
County................................ 1
Richmond County.............. 1
Roanoke County................ 4
Rockbridge County 1
Rockingham
County............................... 4
Russell County 2
Scott County 1
Shenandoah
County............................... 2
Southampton
County............................... 1
Spotsylvania
County............................... 4
Stafford County................. 4
Surry County 1
Sussex County 1
Tazewell County................ 2
Botetourt County............... 2
Warren County 2
Washington County 3
Westmoreland
County................................ 1
Wise County...................... 2
Wythe County.................... 2
York County....................... 3

Total 246

Washington

Asotin County.................... 1
Benton County 7
Chelan County 3
Clallam County.................. 3
Clark County 15
Columbia County............... 1
Cowlitz County 5
Douglas County................. 2

Ferry County...................... 1
Franklin County 3
Garfield County 1
Grant County 4
Grays Harbor County 3
Island County.................... 4
Jefferson County 2
King County 78
Kitsap County 11
Kittitas County 2
Klickitat County 1
Lewis County.................... 4
Lincoln County 1
Okanogan County.............. 2
Pacific County 1
Pend Oreille County.......... 1
Pierce County................. 32
San Juan County 1
Skagit County.................... 5
Skamania County.............. 1
Snohomish
County............................ 27
Spokane County.............. 19
Stevens County 2
Thurston County 10
Wahkiakum
County................................ 1
Walla Walla
County............................... 3
Whatcom County.............. 8
Whitman County 2
Yakima County 10

Total 277

West Virginia

Barbour County................. 1
Berkeley County 4
Boone County 1
Braxton County 1
Brooke County 1
Cabell County 4
Calhoun County 1
Clay County....................... 1
Doddridge County 1
Fayette County 2
Gilmer County 1
Grant County..................... 1
Greenbrier County 2
Hampshire County............. 1
Hancock County 2
Hardy County 1
Harrison County 3
Jackson County................. 2
Jefferson County 2
Kanawha County 8
Lewis County..................... 1
Lincoln County 1
Logan County.................... 2
Marion County 3
Marshall County 2
Mason County................... 2
McDowell County 1
Mercer County................... 3

Mineral County................. 2
Mingo County.................... 2
Monongalia County 4
Monroe County 1
Morgan County.................. 1
Nicholas County 2
Ohio County 2
Pendleton County............. 1
Pleasants County 1
Pocahontas County 1
Preston County 2
Putnam County 3
Raleigh County.................. 4
Randolph County 2
Ritchie County................... 1
Roane County 1
Summers County............... 1
Taylor County 1
Tucker County................... 1
Tyler County 1
Upshur County 1
Wayne County 2
Webster County 1
Wetzel County 1
Wirt County 1
Wood County 4
Wyoming County 2

Total 101

Wisconsin

Adams County................... 1
Ashland County................. 1
Barron County 2
Bayfield County 1
Brown County.................. 10
Burnett County.................. 1
Calumet County 2
Chippewa County 3
Clark County 2
Columbia County.............. 3
Dane County 20
Dodge County 4
Door County...................... 2
Douglas County................. 2
Dunn County..................... 2
Eau Claire County............. 4
Florence County 1
Fond du Lac County.......... 5
Forest County.................... 1
Grant County..................... 3
Green County 2
Green Lake County 1
Jackson County 1
Jefferson County 4
Juneau County 2
Kenosha County................ 7
Kewaunee County 1
La Crosse County 5
Lafayette County 1
Langlade County 1
Lincoln County 2
Marathon County 6

Marinette County 2
Marquette County 1
Menominee County 1
Milwaukee County 38
Monroe County 2
Oconto County 2
Oneida County 2
Outagamie County 8
Ozaukee County 4
Pierce County.................... 2
Polk County....................... 2
Portage County 3
Price County...................... 1
Racine County................... 8
Richland County................ 1
Rock County...................... 7
Rusk County...................... 1
Sauk County 3
Sawyer County 1
Sheboygan County 5
St. Croix County................ 3
Taylor County 1
Trempealeau
County............................... 2
Vernon County................... 2
Vilas County 1
Washburn County.............. 1
Washington
County............................... 6
Waukesha
County............................ 16
Waupaca County............... 3
Waushara County.............. 1
Winnebago County 7
Wood County 3

Total 243

Wyoming

Albany County................... 2
Big Horn County 1
Campbell County............... 2
Carbon County 1
Converse County 1
Crook County 1
Fremont County................. 2
Goshen County 1
Hot Springs County........... 1
Johnson County................. 1
Laramie County................. 4
Lincoln County 1
Natrona County................. 4
Niobrara County................ 1
Park County 2
Platte County 1
Sheridan County 2
Sublette County 1
Sweetwater County........... 2
Teton County 1
Uinta County 1
Washakie County 1
Weston County.................. 1

Total 35

Tell Your Story

TALK TO

CN
CountyNews

WRITERS...

Leave your business card
in the Media Room **or email
us at cnews@naco.org.**

We'll be in touch.

Looking forward to hearing from you,

Bev, Charles, Charlie

**P.S. We'd love to talk to you in person, too.
Look for us at the conference.**

PROFILES IN SERVICE

MANDY METZGER

Vice Chair
Rural Action Caucus
Supervisor
Coconino County, Ariz.

Number of years active in NACo: 7

Years in public service: 7 years at county level; 6 years as legislative assistant, U.S. Senate

Occupation: Currently Coconino County supervisor; formerly land, resources and public policy consulting; formerly president of a nonprofit specific to 426,000 of private, state and federal lands

Education: University of Wyoming; various seminars and institutes including NACo's County Leadership Institute

The hardest thing I've ever done: Quit smoking 25 years ago. It was the hardest and the best decision I have ever made.

Three people (living or dead) I'd invite to dinner: Thomas Jefferson, Bruce Springsteen, and Melinda Gates

A dream I have is to: Become an accomplished writer and artist.

You'd be surprised to learn that I: Met with Slobodan Milosevic, then president of Serbia, during the Bosnian War. It was under extremely stressful conditions. He showed me fragments from rockets or mortar embedded in the wall of the presidential offices.

The most adventurous thing I've ever done is: Airlifted medicines into war-torn areas.

I'm most proud of: My children.

Every morning I read: Daily paper, *USA Today* and *The Wall Street Journal*.

My favorite meal is: As a rancher, it would have to include beef.

My pet peeve is: Over-use of acronyms.

My motto is: Live by example. Embrace adventure and learning. Work hard. Give back.

The last book I read was: *The Sympathizer* by Viet Thanh Nguyen.

My favorite movie is: I have so many "favorites" as I make it a point to go to the movies once a week. It is my "down" time.

My favorite music is: I love almost all music. Right now I am hooked on jazz.

My favorite U.S. president is: I could name several, but choose Abraham Lincoln. He came almost out of the blue and went on to preserve the Union during one of the most difficult and defining times in our Nation's history. I admire his intellect, perseverance and courageous leadership. I also admire the ability to step away from the "box" and route a new course.

My county is a NACo member because: Coconino County has long been an active participant in NACo. We are confident in the benefits the organization delivers. NACo's research is top notch. Its representation of county matters on Capitol Hill regularly garners compliments from national leaders. NACo's ability to listen to its members discuss and debate critical issues, and then craft strategies and messages that are fair, responsive, and that also resonate with the agencies and congressional members, is exceptional.

From my perspective, allocating funds to participate in broad-based county networking and decision-making that impacts critical national policy decisions is a no-brainer. Counties are in a powerful position to bring solutions to policymakers. The more county elected leaders can participate in NACo, the stronger the organization will become. Bottom line — the stronger and more persuasive NACo is, the better we are able to serve our constituents. NACo is a win-win proposition.

My favorite way to relax is: Feeling the wind at my back while sailing.

Senate passed parallel bill in March

From MH BILL page 2

any new funding for mental health services, as that would have to come through the appropriations process. A provision that would have eased the Medicaid Institutions for Mental Diseases (IMD) exclusion, a 50-year-old policy that prevents Medicaid from covering mental health and residential care in facilities with more than 16 beds, was greatly scaled back. H.R. 2646 instead codifies a new regulation that applies only to Medicaid managed-care systems and covers stays in IMD facilities if they are less than 15 days.

The Senate has a parallel, bipartisan bill, the Mental Health Reform Act of 2016 (S. 2680), sponsored by Sens. Chris Murphy (D-Conn.) and Bill Cassidy (R-La.), which passed out of the Health, Education, Labor & Pensions (HELP) Committee in March.

At the time, Senate leadership indicated it would get a floor vote in September. It has faced an obstacle over gun politics, and Sen. John Cornyn (R-Texas) wants to combine a bill addressing involvement of law enforcement in mental health. However, the strong bipartisan showing of support in the House for H.R. 2646 could further encourage Senate leadership to take up S. 2680 on the floor and conference with the House so a bill can be signed into law by the president.

Counties are at the forefront of assisting individuals with behavioral health needs, annually investing $83 billion in community health systems, including behavioral health services. Through 750 behavioral health authorities and community providers, county governments plan and operate community-based services for people with mental illnesses and substance abuse conditions.

County-based behavioral health services exist in 23 states that collectively represent 75 percent of the U.S. population. Counties also help to finance Medicaid, the largest source of funding for behavioral health services in the U.S., and serve as the local safety net, administering wrap-around human services support.

These services are critical, as one in five adults in the U.S. experiences a mental illness, with less than half receiving treatment in the past year. One in 10 experience a substance use disorder, with only approximately 10 percent receiving treatment in the past year. An estimated 8.5 million adults in the U.S. have both a mental health and substance abuse disorder. **CN**

BEHIND THE SEAL

SARATOGA COUNTY, N.Y.

Introduced: 1972

Created by: Larry Gordon and John Stroll

Saratoga County's seal was designed as part of a bicentennial flag. When the seal appears on the flag, it is circled by 13 stars, representing the 13 colonies.

In 1791, Saratoga County was formed from part of Albany County. The Hudson River borders the county on the north and east, and the Mohawk River forms the southern boundary.

The Seal depicts the surrender at the Battles of Saratoga in the fall of 1777. The Saratoga campaign is credited with both boosting American morale and persuading France to enter the war.

Data can dramatically enhance county services, accountability

By Stephen Goldsmith
Harvard Kennedy School

Data and technology have nearly limitless potential to make local government more effective and responsive. The growing number of success stories across all levels of government means the value proposition for data has never been clearer.

Leading counties are already leveraging data for countless topics, ranging from public health to human services. County leaders should seek to deploy data for preempting and solving problems, changing accountability and enforcement, and improving customer service.

Preempting and Solving Problems

In order to provide top-tier service to communities, government needs to not only react to complaints and problems as they arise but also pre-

need to rely on randomized or static lists that do not take risk into account. New data-driven strategies allow regulators to be far more efficient by ordering inspections in a data-informed way.

Montgomery County, Md. recently replicated Chicago's successful algorithm to prioritize food inspections. The model analyzes open data on previous inspections, weather and characteristics of establishments to send inspectors to those establishments most likely to have violations first.

In the initial pilot, Montgomery County identified 27 percent more violations three days earlier, meaning fewer food-borne illnesses and a more effective inspections program.

Improving Customer Service

The cliché of government red tape exists for a reason — citizens attempting to receive

Stephen Goldsmith

lenging should governments fail to adopt data-driven and technological advancements reflected in the private sector. County officials can be empowered by digital tools to

exercise greater discretion in their jobs and abandon old and inefficient methods of operating. High-quality data is the linchpin to improved service delivery, and serves as local government's catalyst to thoughtfully engaging and improving the lives of constituents. **CN**

Stephen Goldsmith is the Daniel Paul Professor of the Practice of Government and the director of the Innovations in Government Program at the Harvard Kennedy School. He will moderate NACo's CIO Forum and Technology Innovation Summit. The Technology Inno-

vation Summit — a two-day event — is open to all county officials attending NACo's Annual Conference. It features premiere speakers on how technology can reduce costs and improve constituent services for county governments. For more information on the NACo Technology Innovation Summit, please visit www.NACo. org/TechSummit.

Read more about the successful uses of data in government at Harvard's Data-Smart City Solutions (http://datasmart. ash.harvard.edu) website, and subscribe to the newsletter at http://bit.ly/DSCSnewsletter.

> Leading counties are already leveraging data for countless topics, ranging from public health to human services.

empt them through the use of predictive analytics. Scientists in Harris County, Texas carefully track the population and distribution of mosquitoes by trapping and collecting samples throughout the county's 268 zones. The gathered data enables officials to specifically monitor the few species that serve as vectors for viruses such as West Nile and Zika, and ultimately adopt strategic pesticide utilization. Through monitoring and targeted spraying, Harris County prevents accelerated mosquito resistance, saves public dollars and forestalls unnecessary environmental damage.

Changing Accountability and Enforcement

Regulatory efforts no longer

services must sometimes endure cumbersome and repetitive processes. Allegheny County, Pa.'s Data Warehouse is a tool that allows the county to vastly improve service delivery to those with multiple needs. It integrates data from almost 30 sources, including school districts, mental health and child services.

This data-sharing and central repository of all data about each client translates to better case management and more effective service for clients. The extensive data also allows the county to analyze trends, measure the effectiveness of interventions and accurately track services.

Counties have finite resources to deliver a crucial set of services, a proposition that will become increasingly chal-

FAA finalizes rules for non-recreational drones

The Department of Transportation's (DOT) Federal Aviation Administration (FAA) finalized rules, June 21, governing the use of small-unmanned aircraft systems (UAS) in the National Airspace System. The rules are set to take effect in August, 60 days after the rule was published in the *Federal Register*. The rules provide information to non-recreational operators about what is and is not appropriate drone-operating behavior. The FAA believes that by promoting safety, UAS can be extremely beneficial to society with little public risk.

Many UAS have small cameras to record images from an aerial view. These drones could remove the need for manned flights in certain situations. Some county law enforcement agencies are already using drones to monitor criminal activity in their areas.

Additionally, according to DOT Secretary Anthony Foxx, drones could provide a safer and more effective way to inspect homes and public infrastructure and deploy disaster relief. As the UAS industry continues to grow, these rules lay out important operational limitations for non-recreational users, including counties, as well as requirements for aircraft and UAS remote pilot certification.

In addition to a 55-pound weight limit, drones must remain in the visual line of sight of the operator, yield the right of way to other aircraft, carry no hazardous material, and cannot reach a ground speed over 100 miles per hour. However, operators will be able to fly below 400 feet and at least five miles from an airport without obtaining special permission, and may fly during twilight hours provided they show such flights are safe and the drone is fitted with anti-collision lights.

The FAA states that many of these rules are waivable through petition to the FAA and proof that the flight is not threatening. These waivers will be available soon on the FAA's website so that operators can easily access them if they wish to fly outside of FAA regulations. If an applicant's request is accepted, the FAA has the ability to require certain necessary adjustments to ensure drone safety.

Counties and other government entities have two options for flying unmanned aircraft: fly under the small UAS rule, including aircraft and pilot requirements, or obtain a blanket Certificate of Waiver of Authorization (COA), which allows for flights below 400 feet in Class G airspace and pilot self-certification.

While NACo does not have official policy specific to drones, we will continue to monitor developments related to unmanned aircraft systems and any impacts they might have for county governments. **CN**

NEW IN JULY FROM NACo's COUNTY EXPLORER

51% of counties have **veterans** comprising **more than 10 percent of the adult population.**

85% is the share of counties where average annual local government pay is below the new DOL overtime threshold of $47,476.

$827 M in Airport Improvement Program (AIP) funding was received by county-supported airports in federal FY 2015.

2014 Veteran Demographics
Percent Veterans

0.0%   8.2%   10.0%   11.0%   12.0%   26.3%

Source: NACo Analysis of U.S. Census Bureau – American Community Survey (ACS) 5-year estimates, 2014

www.NACo.org/CountyExplorer

ON THE MOVE ··········➔

NACo OFFICERS, COUNTY OFFICIALS

Broward County, Fla. Commissioner **Chip LaMarca**; Salt Lake County, Utah Mayor **Ben McAdams**; **Robin Pfohman**, program manager, Community Resilience + Equity, King County, Wash. were among the featured panelists at the State of Resilience Leadership Forum and Community Workshop June 28–29.

The event, hosted by the ResilientAmerica Roundtable of the National Academies of Sciences, Engineering, and Medicine, brought together federal agency leaders, local leaders and those with demonstrated resilience leadership from industry and nonprofit organizations to discuss effective efforts that enhance resilience.

NACo STAFF

• **Jack Peterson** has been promoted to associate legis-

Peterson

Russell

lative director in the NACo Legislative Department. In the new position, Peterson will staff the Human Services and Education Steering Committee. Previously, he served as a legislative assistant in the department.

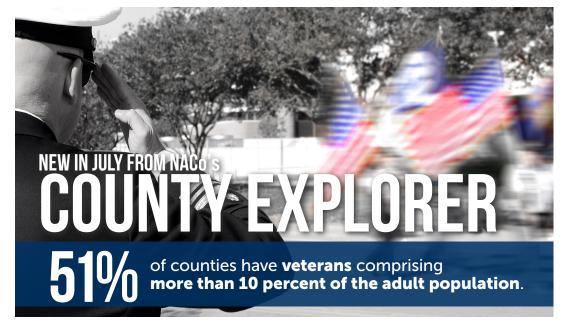● **Linda Langston**, director of strategic relations and past NACo president, was also a featured panelist at the State of Resilience Leadership Forum and Community Workshop, June 28–29.
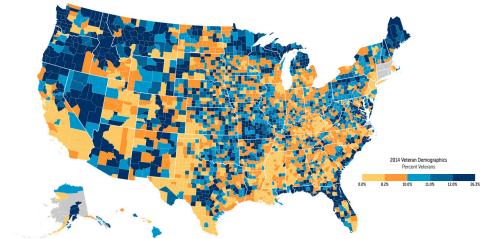
● **Matt Chase**, executive director, and **Andrew Goldschmidt**, membership marketing director, represented NACo at the Florida Association of Counties Annual Conference and Educational Exposition June 28 – July 1 in Orange County, Fla.

● **Sharon Russell**, senior program manager, NACo FSC, testified at a public hearing in Easton, Md., hosted by Maryland Gov. Larry Hogan's Commission to Modernize State Procurement.

BRIGHT IDEAS | RUSSELL COUNTY, Ala.

'Imperiled' Historic Lodge Gets a New Lease on Life

PROBLEM: What to do with a decaying, 164-year-old historic building — one of the few remnants of when Crawford, Ala. was the Russell County seat.

SOLUTION: Rally local support, donated services and county resources to restore the building as a community center with a park.

By Charles Taylor
senior staff writer

The Tuckabatchee Masonic Lodge No. 96 was one of Alabama's historic "places in peril."

"Intervention is desperately needed to save this structure," *Alabama Heritage* magazine wrote of the building in 2012. Built in 1848, it was covered in vines and showing signs of decay.

Fortunately for the building, 2012 was also the year Chance Corbett was elected to the Russell County Commission. He's been widely hailed in the community as the driving force behind the restoration. His vision was that an aging pre-Civil War building could become a center for community events next to a new county park.

That "vision" is now Crawford Park at The Historic Tuckabatchee Masonic Lodge, and it's rarely seen an idle weekend since opened in May 2015. It wasn't that long ago, Corbett said, that residents would sometimes call the county "to complain about it being a nuisance."

The project is a best-in-class winner of a 2016 NACo Achievement Award for arts

and historic preservation.

"This is the only thing I've ever done in my life that I haven't had any negative comments on," Corbett said. "This has been the best project. The public has just completely embraced it."

But this was no one-man job, and he's quick to share credit with the scores of community volunteers and fellow commissioners.

The renovation has turned the building into a revenue-producing asset for the county: Rentals, handled through the County Commission office, are $125 per event, and all rental income "goes right back into the project," he said. The county has a long-term lease with the building's owner, who, to date, has declined to accept any payment.

Upstairs, the second floor has been turned into a museum displaying freemasonry artifacts from the building's past.

The park officially opened in January 2016 and provides something members of the Crawford community never had before — a park with a playground that's close to home. Before, "If you got in the car and drove, the nearest park you would come to is 15 to 20 miles away," Corbett explained.

Russell County contributed $15,000 to get the renovation going and $85,000 towards equipment for the playground. Beyond that, grants, donations and community sweat equity got the job done, he added.

A local sod company provided the grass for landscaping. A playground equipment company contributed towards the

purchase of swings, slides and such. New trees came courtesy of an Alabama Power Foundation "Good Roots" grant. An electrical supply company donated and installed wiring. And additional funding came from the state and the Alabama Historic Commission.

Corbett said more $20,000 was raised from the sale of the commemorative brick pavers — many of which he installed — that now line the walkway to the building's entrance.

Built in 1848, the Tuckabatchee Masonic Lodge No. 96 in Russell County (Crawford), Ala. sat unused for years before county leaders and community volunteers restored it.

An early arrival makes his way to the newly restored Tuckabatchee Masonic Lodge at Crawford Park for the ribbon-cutting ceremony on May 19, 2015. Photo by Chance Corbett

And there's room for more.

"Being an old masonic lodge, a lot of masons call me out of the blue and say, 'I want

to put a brick down for my dad or my granddad who used to go there.' I've had masonic lodges all over the state of Al-

abama call and want to put a brick down."

More recently, Corbett has been helping to pour concrete to anchor park benches that will be installed, but his contributions haven't all been manual labor. He also keeps the park's Facebook page up to date and has taken "every photograph" of the playground posted there.

Some residents have shared their thoughts about the project on the social media site. "I hope you are going [to NACo's Annual Conference] to receive this award, Chance," wrote Barbara Long — "you being the one who could imagine what this vine-covered old building could become and worked so hard to achieve this beautiful park. Great work."

Barring the unexpected, Corbett says he plans to be there. **CN**

MONEYMATTERS
Get to Know Your Municipal Advisor

by the Municipal Securities Rulemaking Board

Financing a public project through municipal bonds is a team effort, as dozens of professionals work together to achieve the goals of the state or local government.

Each member of the deal team offers different skills and expertise, and has distinct responsibilities.

Many state and local governments choose to add a municipal advisor to this team to provide financial advice about the structure, pricing, timing and distribution of their bonds to investors. If your team includes one, make it a priority to get to know your municipal advisor.

Unlike underwriters, municipal advisors owe a federal fiduciary duty to their municipal entity clients under the Dodd-Frank Wall Street Reform and Consumer Protection Act, meaning municipal advisors must act in their municipal entity clients' best interests without regard to their own financial or other interests.

The Dodd-Frank Act extended the jurisdiction of the Municipal Securities Rulemaking Board (MSRB) to include the regulation of municipal advisors and charged the MSRB with developing professional standards and rules of the road for municipal advisors.

As the MSRB's new rules for municipal advisors begin to go into effect this year, state and local governments may see changes in their relationships with the professionals they hire for their deal team. Ultimately, the rules aim to ensure that only appropriately qualified and accountable professionals provide advice that states and municipalities rely on when issuing bonds. If you are working with a regulated municipal advisor, there are three main ways you can be a more informed client:

● verify the municipal advisor's registration and professional qualifications

● understand the conduct you should and should not expect from municipal advisors, and

● know how to report potential professional misconduct to the appropriate authorities.

Verify Municipal Advisor Registration and Qualifications

Before working with a municipal advisor, issuers should verify that the firm is properly registered with both the Securities and Exchange Commission and the MSRB. See a list of all registered municipal advisor firms on the MSRB's website by clicking the "Working with Regulated Financial Professionals" link on the MSRB.org homepage.

Municipal advisor professionals are required to take a professional qualifying examination. By fall 2017, every municipal advisor professional is expected to have taken and passed the MSRB's Series 50 qualifying exam in order to continue providing municipal advisory services. The MSRB will publish the names of individuals who pass the exam on its website at MSRB.org.

What to Expect from Your Municipal Advisor

At the beginning of the municipal advisory relationship, municipal advisors must provide written documentation of the relationship to the client. They must disclose, in writing, any conflicts of interests that could potentially affect the advice they provide to the client. Under the federal fiduciary duty, they must put the interests of their clients ahead of their own. Municipal advisors also are required to "know their clients" and only make recommendations that are suitable based on the client's financial situation, objectives, risk tolerance and experience with the product or transaction, among other factors.

MSRB rules also identify certain prohibited conduct that municipal advisors must not engage in. Municipal advisors may not charge excessive compensation or fees for their services. To address the potential for conflicts of interest in the selection process, the MSRB has capped the value of gifts that municipal advisors are permitted to give to an employee of an issuer client.

The MSRB is also implementing rules that prohibit so-called "pay-to-play" activities connected with political contributions to officials of municipal entities with decision-making authority over hiring municipal advisors.

Additionally, municipal advisors are prohibited from engaging in principal transactions, such as sales or purchases of any security or entrance into any derivative, guaranteed investment contract or other similar financial product, with its municipal entity client for which the municipal advisor provided advice, except for in limited cases. This ensures that advisors do not steer clients into a related transaction that financially benefits the municipal advisor's firm.

More information on the MSRB rules containing these obligations and prohibitions is available on the MSRB's website at MSRB.org. **CN**

Keep up with MSRB activities and new resources by subscribing to MSRB email updates and following the MSRB on Twitter @MSRB_News.

GET TO KNOW...
Tulare County, Calif.

New Member County Fun Facts:

In 1908, **Tulare County was home to the only town in California that was founded, financed, built, populated and governed by African Americans.** Allensworth consisted originally of 20 acres near Tulare Lake, and was a very prosperous agricultural town for almost a decade. The loss of the natural water supply in the area, the death of their founding member and the relocation of the Santa Fe Railroad all contributed to the decline of the community. **Today Allensworth is a state park with some of the town's building restored and open to the public.**

Affirmation and Recognition

He saw that I was busy reading a document very carefully. That was what I was focused on. That was what I had been focusing on for at least 10 minutes. Yet he came over to my desk and politely at first, but more insistently later on when I initially didn't respond, asked if I could spend a few moments with him.

The HR Doctor learned a long ago as a "servant-leader" that the best way to help ensure successful administration and successful relationships is to pay attention to behavioral cues occurring right in front of you. I stopped reading and realized how important it was to build on our close relationship going on for over two years. He wanted to tell me something that was important to him, and, therefore, important to me.

In this case the message was that he had to go out to pee. He couldn't do that unless I opened the door and let him out. Canis Majoris (aka "Major") is my amazingly handsome three-year-old yellow lab canine. He is gentle and great fun to be with — unless you happen to be a snake or a gopher. He wants very much to please and doesn't want to annoy. He wanted to convey an important message this morning, and it turned out to be in my very best interest to pay attention to him, despite my reading. I'm glad I appreciated the urgency of what he was trying to tell me.

Major and my other beautiful dog, Isibindi, a Rhodesian Ridgeback mix, spend a lot of time communicating with each other and with me. They wrestle with each other, ambush each other, run at near warp speed all over our property and diligently serve as chiefs of security and greeters of our guests.

Their behavior with me has one common feature every bit as important in public administration and supervisor-subordinate relationships as it is with the training and care of four-legged friends. It is the importance of learning to understand and pay attention to what is being said whether the message is being delivered in clear, understandable language or by means of nudges, barks, scratches or whines. The common questions asked regularly by my canine companions and by my friends and colleagues at work are: "How am I doing?" "Am I doing okay?" "Am I doing what needs to be done successfully?"

When Isibindi races out the front door and runs 500 feet to our front gate to bring me the morning paper, he comes in with tail wagging and eyes bright. As he stands in front of me looking hopeful, he is practically assuring me that he's already read it and that I needn't bother since it will contain nothing of interest to me. He is also saying, "Please tell me that I did just as you wanted me to, didn't I?" "Have I earned continued affection and a treat?"

With respect to human work colleagues, and, in fact, all of us (including kids, spouses and significant others) requests and hopes for affirmation are very important to us. The "treats" are not primarily food pellets, although donuts can be very effective as forms of recognition.

In a bureaucracy, the formal tool is the performance evaluation. Isn't the purpose of the evaluation to answer those basic questions of "How am I doing?" Isn't the purpose of an evaluation to encourage continued great performance and behavior? Isn't it also to praise and recognize excellence, and to document needed improvement?

While understanding the great importance attached to paying attention to and encouraging our fellow creatures, it is very hard to understand why many supervisors lose consciousness when it comes to the value of evaluations. Meeting the needs and hopes of subordinates at work is not helped at all when we don't devote the time and attention to the need for affirmation. If we really cared about our performance evaluation processes would we not stop using "check the box" forms which may not be clearly job-related?

These same people suffer from a serious problem when it comes to using a calendar. They don't seem able to make a personal commitment to be on-time in the evaluation process. Some supervisors, knowing full well that a person's service anniversary date is tomorrow, may delay for weeks or months before carrying out a perfunctory box-checking on an outdated form.

That type of supervisor doesn't appreciate her role as a coach and developer of the skills and attitudes of others. Unfortunate and disrespectful delays may then be followed by a three-minute meeting with the person being evaluated. The script may be as sad as saying "This is your evaluation, sign here." There is no real coaching, discussion of strengths and areas for improvement and only limited recognition of the person's contributions. Rising-star employees working for this kind of supervisor will switch employers as soon as they can. This is a classic form of bureaucratic malpractice and yet it need not be that way.

"Check the box" forms, known more formally as "trait-based evaluations," may even attempt to place a numerical value on a human being — maybe even to a decimal place value. The HR Doctor's more favorite model — more job-related and more valuable — can also meet our bureaucratic craving for documentation. It is a "behavioral evaluation." It asks the rater to respond directly to job-related questions about the employee's behavior and performance. The rater then proceeds to answer the questions focusing on the employee being rated. Responses are likely to be short-answer narratives citing actual examples. Examples can include: How well has this colleague completed projects in a timely manner with proper attention to benchmarks and progress along the way? How well has this colleague kept supervisors informed of project progress and problems so that there are no unfortunate surprises? How respectful has this person been to members of the public, clients and colleagues?

How well has this colleague worked in our diverse workforce understanding and recognizing the need for proper conduct at work? How has the employee adhered to organizational policies?

How well has this employee served as a teacher or role model for other employees? How well has this employee supported agency goals and policies? Has the employee made constructive and innovative suggestions to improve processes?

These are only a few examples of behavioral questions that can link directly to job descriptions and provide much more meaningful feedback than giving a person a score of 3.2 on the trait of "appearance" or "initiative."

If Canis Majoris had not persistently communicated his needs earlier today, I probably would have had a significant mess to clean up. Instead, by carefully listening to the cues he was giving me, by appreciating their importance and by giving him timely praise and recognition, I got to pet him, shake hands with him, let him out and enjoy a moment of watching him fly around the property before settling in to the all-important "perfect" spot.

Recognizing the vast differences between proper human resources in relation to human colleagues at work and trying to be a good steward of care for my amazing dogs, I would argue nonetheless that affirmation and recognition are critically important regardless of species. **CN**

NEWS FROM ACROSS THE NATION

ARIZONA

SANTA CRUZ County Superior Court Judge Thomas Fink has begun rejecting **prison-only plea deals** in drug cases that stem from federal-origin charges and wind up in county courts.

In one recent case, he said, "The court does not want its hands tied in connection with sentencing in this matter," Fink said, adding that because the U.S. Attorney's Office declined what is essentially a federal case, he would reject the sentencing provision of the plea, the *Nogales International* reported.

Fink has previously said that up to 50 percent of the cases at Santa Cruz County Superior Court "are federal cases and should not be in our courts."

CALIFORNIA

ORANGE COUNTY voters overwhelmingly approved the creation of what local officials say is the **first county-based ethics commission** in the state. By a vote of 70 percent to 30 percent, voters backed Measure A to form a County Campaign Finance and Ethics Commission.

The commission will have jurisdiction over campaign finance laws, financial conflicts of interest, lobbyist regulations, the county's gift ban and other

The **LOS ANGELES COUNTY** Board of Supervisors voted 4 to 1 to **ban medical marijuana cultivation**, manufacturing, laboratory testing and distribution in unincorporated areas of the county for a year, according to the *Los Angeles Daily News*.

The ban would give zoning officials extra time to examine the impacts on residents and communities across the county. Water usage and pesticides are among the impacts being studied.

county ethics rules. The commission is legally bound to respond to citizen complaints.

It can also can impose fines on politicians of three times the amount of money illegally spent or illegally received.

FLORIDA

Gov. Rick Scott (R) declared a state of emergency in **MARTIN** and **ST. LUCIE COUNTIES** because of **widespread algae blooms** that have fouled the St. Lucie River and area beaches.

The declaration allows local government agencies to redirect the flow of water in and out of Lake Okeechobee. Lakes north of Lake Okeechobee will hold back about 20 billion gallons of water that otherwise would flow into the lake, and subsequently, into the river.

Blue-green algae blooms have taken a toll on water-related businesses, harmed the river's ecology and could cause health problems for people who come in contact with the water, according to the *Treasure Coast Palm*.

The U.S. Army Corps of Engineers regulates when and how much water is released from the lake.

ILLINOIS

The Centers for Disease Control and Prevention has awarded $10 million to Rush University and **COOK COUNTY** Health and Hospitals System (CCHHS) to fund continuing **research into drug-resistant germs**, so-called "superbugs."

CDC officials highlighted Rush and CCHHS' success in reducing the spread of certain drug-resistant intestinal bacteria by using a cleaning protocol they developed. It cut the number of such infections by more than 50 percent in hospitals where it was tested, according to CCHHS.

The CDC estimates that antibiotic resistance causes 2 million serious infections and 23,000 deaths annually.

GEORGIA

A **FULTON COUNTY** pilot program that uses **Uber drivers to transport senior citizens** to community centers is being expanded. The Board of Commissioners approved $10,000 to continue testing the service, the *Atlanta Journal Constitution* reported.

Seniors don't need smartphones to hail the service. Volunteers can book the rides on seniors' behalf, confirm the arrangements with them by phone and call back with the driver's name and time of arrival.

The original program lasted from February through May; it will now continue until September, unless the money runs out sooner.

Thanks to a $325,000 federal grant, **LAKE COUNTY** will be able to treat twice as many people through its **medication-assisted treatment program** for people addicted to heroin or prescription opioid drugs.

The county's substance abuse program in Waukegan, the county seat, has been designated a Federally Qualified Health Center allowing it to add counselors, a clinical social worker and to prescribe methadone, buprenorphine and other medications that help with withdrawal symptoms and cravings.

MARYLAND

Each of **BALTIMORE COUNTY** Police Department's 10 police precincts now has a **body-worn camera** in the first phase of the program's rollout, county and police officials announced recently. The department will train 10 officers per week for 15 weeks until 150 cameras are in use.

By December of next year, 1,400 of the county's 1,900 police officers will be outfitted with cameras.

An eight-year, $12.5 million contract with a vendor covers the cost of purchasing cameras, maintenance, unlimited data storage, licenses and other expenses. These costs will be paid with revenue from the county's speed-camera program.

When fully implemented in FY19, the ongoing annual maintenance cost of the cameras will be an estimated $1.6 million.

NEW JERSEY

While much of the focus on Great Britain's "**Brexit**" vote to leave the European Union was on the United Kingdom's economic future, part of one of England's former colonies, who left 240 years prior, benefitted a little.

CUMBERLAND COUNTY will save close to $400,000 over eight years after refinancing a bond, thanks to a sudden demand for bonds during a stock market plunge following the Brexit vote, NJ.com reported.

NEW MEXICO

Travel for any **BERNALILLO COUNTY** commissioners costing more than $3,500 may be subject to a public vote, plus

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SANTA CLARA COUNTY Board of Supervisors President Dave Cortese makes good on his bet with Allegheny County, Pa. Executive Rich Fitzgerald on June 29 by delivering donated sports equipment to the Boys and Girls Club of Silicon Valley **wearing a Pittsburgh Penguins** jersey.

The bet was placed in May when the San Jose Sharks and the Pittsburgh Penguins began the Stanley Cup finals, which the Sharks lost.

Photo courtesy of Santa Clara County, Calif.

additional disclosures, under a new policy under consideration.

The policy would require reporting of the reasons why a commissioner's trip is necessary at least two weeks before the travel takes place and requires disclosure when an outside source pays for a commissioner's travel, KRQE News reported.

OHIO

Every dog warden in **CLARK COUNTY** now has his or her eight-hour day.

The County Commission agreed to make wardens **full-time county employees** as of July 1.

The wardens were previously employed by both the county and the Clark County Humane Society, but once wardens were dispatched to situations, including unruly dogs and possible dog bites independent of sheriff's deputies, the county began to take more responsibility for their safety, according to the *Springfield News-Sun*.

OREGON

● A **recall effort** against the **HARNEY COUNTY** judge who opposed wildlife refuge occupier Ammon Bundy failed, with nearly 70 percent voting

to keep Steve Grasty in office.

Grasty barred Bundy from using a county fairgrounds building after armed militia appeared with Bundy at another community meeting.

● **MARION COUNTY** commissioners approved a plan for the county's garbage incinerator to accept more **out-of-state medical waste** from Washington and California.

That additional load, up to 50 million pounds per year, could be worth $3.4 million for the county, which had seen a decline in incinerator revenue, according to the *Statesman Journal.*

TENNSEESSEE

Using physical activities and team-building to help the students gain self-confidence, the

SULLIVAN COUNTY Sheriff's Office's summer camp will focus on **stopping bullying**.

The camp teaches the students what to do if they see bullying or are bullied themselves.

TEXAS

TRAVIS COUNTY and Austin will partner to manage a **sobriety center**, scheduled to open in 2017.

The governments will form a nine-member board to head a local government corporation to manage the center, which will staff 27 people to tend to 30 to 40 people picked up for public intoxication.

The *Austin American Statesman* reported the county would donate the medical examiner's building, which is scheduled to be vacated soon.

VIRGINIA

● Launchpads have landed at **FAUQUIER COUNTY** public libraries. They're **pre-loaded learning tablets** that preschool through middle school kids can check out from any of three branches.

The tablets come loaded with at least 10 ad-free applications grouped by subject area, theme, grade level and age. Each library branch has 13-15 devices available for a 21-day checkout.

Friends of the Fauquier Library bought the launchpads with a grant from the Kortlandt Fund to create a digital literacy lab, according to *The Free Lance-Star*.

● Congratulations to **HENRICO COUNTY**'s government television channel (HCTV) on snagging an **Emmy award** for

the program *Ringing the Bell: Police and Fire Chaplains of Henrico County.*

The program won the award in the religion – news single story/news series category. The 17-minute show highlights the volunteer ministers who provide pastoral care and spiritual support to Henrico's first responders and residents.

It was producer-director Gene Byard's first Emmy and the sixth for Henrico's media relations office since 2003. HCTV programs can be viewed online at henrico.us/pr.

WASHINGTON

Under a new policy, **KING COUNTY** will track the number of **contracts awarded to LGBT-owned small businesses**, as it has been doing with other minority populations, County Executive Dow Constantine announced recently.

"We are stronger when we reduce barriers to opportunity so everyone can fully participate in our economy," he said.

WISCONSIN

DANE COUNTY supervisors passed an ordinance banning hired security guards from wearing **uniforms or badges** that resemble those of the sheriff's office.

The department received complaints of former deputies wearing their uniforms while working security at local events, The Star reported. County deputies purchase their own uniforms and do not have to surrender them when they leave the department.

The new ordinance prohibits both wearing of actual Dane County Sheriff's uniforms and badges or anything that would give the impression that security employees are sworn Dane County Sheriff's deputies.
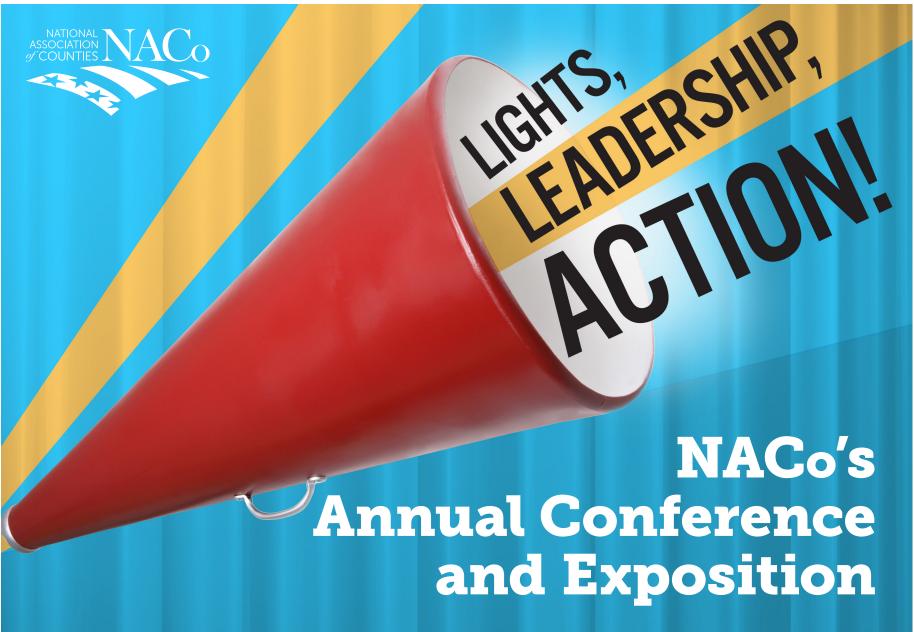
(News From the Across the Nation is compiled by Charles Taylor and Charlie Ban, senior staff writers. If you have an item for News From, please email ctaylor@naco.org or cban@naco.org.) **CN**

SANTA FE COUNTY and the City of Santa Fe have created a regional Santa Fe Film Office to **promote film, television and digital media production** and related activities. The office will be housed by the county.

The office will manage the continued growth of film and television productions; expand, grow and unify existing support services; support local filmmakers; develop new markets in emerging media; explore educational, employment and local business engagement opportunities; and recruit related enterprises.

NORTH CAROLINA

Eleven-year-old Zoey Craven's drawing tied for first place among 10-to-13-year-olds in **GUILFORD COUNTY**'s National County Government Month art contest. Contestants were asked to draw something related to the National County Government Month theme of "safe and secure counties." Zoey's mother works for the county's Emergency Services department.

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KAREEM ABDUL-JABBAR

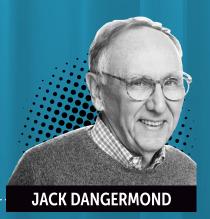Record-breaking athlete, sports broadcaster and author

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